# THE BOARD OF PUBLIC EDUCATION OF THE SCHOOL DISTRICT OF PITTSBURGH ALLEGHENY COUNTY PITTSBURGH, PENNSYLVANIA www.pps.k12.pa.us 

2010 FINAL BUDGET
January 1, 2010 - December 31, 2010

DECEMBER, 2009
I. INTRODUCTORY SECTION
Superintendent's Message .. ..... 5-8
Executive Summary ..... 9-36
Board Members and Central Staff Administrators ..... 38
Meritorious Budget Award .....  39
II. ORGANIZATIONAL SECTION
About the District.. .....  .43
School District of Pittsburgh Map .....  44
School Calendar .....  45
Measurement Focus and Basis of Accounting .....  46
Financial Policies ..... 47-52
Funds of the District .....  53
Revenue Descriptions ..... 54-59
District’s Mission Statement .....  60
The Pittsburgh Pledge ..... 60
Declaration of Beliefs .....  60
The Pittsburgh Promise .....  61
Goals \& Priorities ..... 62-63
Organizational Chart .....  65
Budget Administration and Management Process .....  66
Budget Development Timeline. ..... 67-68
Budget Development Process and Procedures .....  69
III. FINANCIAL SECTION
General Fund
Economic Conditions and Outlook ..... 73-74
Financial Matters Concerning the City of Pittsburgh ..... 74-75
Long \& Short Term Financial Planning ..... 75-76
3 Yr Rolling Forecast .....  77
Fund Balance Policy \& Changes, Debt Service ..... 77-78
General Fund Budget, Capital Program \& Food Service Overview ..... 79-82
The General Fund. .....  83
Financial Structure .....  84
Budget Organization ..... 84
Using the Budget ..... 85-86
Summary Section - Appropriations \& Revenues
2010 Budget Appropriations by Department ..... 89-91
2010 Budget Appropriations by Object ..... 93-96
2010 Budget Appropriations by Function ..... 97-99
2010 Budget Appropriations by Major Object. ..... 101-108
Revenues for 2010 General Fund Budget ..... 109-118
Budget Detail
General Administration
Office of Board of Directors ..... 121-122
Office of Solicitor ..... 124-126
Office of School Controller ..... 127-128
Office of School Treasurer ..... 129-130
Office of the Superintendent of Schools ..... 133-138
Office of Chief of Research, Assessment \& Accountability ..... 141-142
Office of Chief of Staff \& External Affairs ..... 145-147
Cable Operations ..... 148
Central - School Communications. ..... 149
Office of Chief of Talent Management ..... 153-154
HR - Benefits Administration \& Customer Service. ..... 155-157
Office of Chief of Performance Management ..... 161-163
Office of Chief Financial Officer/Chief Operations Officer
Budget Development, Management \& Operations ..... 168-170
Finance. ..... 171-172
Accounting \& Accounts Payable ..... -17
Payroll ..... 175-176
Purchasing ..... 177-178
Office of Deputy Superintendent, Instruction, Assessment, and Accountability ..... 182-184
School Management. ..... 185-186
Conciliation Agreement ..... 187
Office of Strategic Initiatives ..... 192-194
Office of Deputy Superintendent, Instruction, Assessment, and Accountability continued:
Elementary Schools

$\qquad$ ..... 195-198
Special Education Instructional Support. ..... 199
English as a Second Language ..... 200
Homebound - Elementary ..... 201
Middle Schools ..... 203-205
B - Middle Years Programme ..... 206
Homebound - Middle. ..... 207
Secondary Schools ..... 209-211
IB - Diploma Programme ..... 212
Summer Schools - Secondary Schools. ..... 213

## General Administration cont'd

Instruction, Assessment \& Accountability - Career \& Technical Education/Career Development.215-219
Standard Evening High School ..... 220
Homebound - Secondary .....  2
Curriculum, Instruction \& Professional Development. ..... 223-227
Instruction, Assessment \& Accountability - Career \& Technical Education/CareerDevelopment.
$\qquad$229-231
Library Services ..... 233-234
Support Services ..... 235-236
Support Services - Elementary Schools ..... 237-238
Support Services - Middle Schools. ..... 239-240
Support Services - Secondary Schools ..... 241-242
Health Services. ..... 243-244
Interscholastic Athletics ..... 245-246
Student Achievement Center ..... 247-249
Office of Information \& Technology. ..... 254-261
Office of Chief Financial Officer/Chief Operations Officer continued:
Operations ..... 263-264
Mail \& Copy Center ..... 265-266
Facilities. ..... 268-276
Pupil Transportation. ..... 272
Plant Operations ..... 282-288
School Safety ..... 289-290
FIXED CHARGES ..... 293-295
OTHER FUND TRANSFERS ..... 297-298
DEBT SERVICE AND OTHER BUDGET ITEMS ..... 301-304
FOOD SERVICE BUDGET. ..... 308-314
2010 CAPITAL PROJECTS AND MAJOR MAINTENANCE ..... 317-333
IV. INFORMATIONAL SECTION
Assessed and Estimated Actual Value of
Taxable Property .............................. ..... 337
Property Tax Levies \& Collections ..... 338
Impact of Budget on Taxpayers ..... 339
Principal Property Taxpayers ..... 340
2010 Tax Levy Resolutions ..... 341-352
Budget Forecast. ..... 353
Bond Amortization Schedule. ..... 354

## IV. INFORMATIONAL SECTION cont'd.

Enrollment Statistics/Retention Information ..... 356-368
Enrollment Projections/History ..... 369-374
Building Capacities ..... 375-376
Facilities Study Report Press Release ..... 377-378
Personnel Resources Allocations ..... 379-381
Demographics ..... 383
Performance Measures/Parent Surveys. ..... 384-430
School District 2007-08 Report Card. ..... 431-470
Glossary ..... 471-476

THIS PAGE INTENTIONALLY LEFT BLANK.

## I. INTRODUCTORY SECTION

a) Superintendent's Message
b) Executive Summary
c) Board Members \& Central Staff Administrators
d) Meritorious Budget Award

## SCHOOL DISTRICT OF PITTSBURGH 2010 FINAL GENERAL FUND BUDGET

## December 15, 2009

The following is a summary of highlights of the facts and figures contained in the School District of Pittsburgh’s 2010 Final General Fund Budget. The preliminary budget was presented to the members of the Board of Education and the Pittsburgh community on November 24, 2009 and then adopted by the Board of Directors on December 15, 2009.

No tax increase is proposed in the Pittsburgh Public Schools 2010 General Fund Budget. This is the ninth consecutive year the District has proposed a budget that does not increase taxes for City residents. The 2010 budget of $\$ 525.4$ million represents merely a $\$ 0.8$ million increase over the 2009 budget. Most importantly the 2010 Budget continues the District's progress in reducing its deficit from $\$ 72$ million in 2005 to the anticipated $\$ 7.6$ million for 2010.

The Pennsylvania School Employees Retirement System (PSERS) Board voted to accelerate the increase in the contribution rate by nearly $75 \%$. The current employer contribution rate is $4.78 \%$. The rate is to go to $8.4 \%$ effective July 1,2010 . The increase requires the District's appropriations to increase by $\$ 3,303,642$ in 2010 . The District will receive a reimbursement from the State of $\$ 1,651,821$. Therefore, the net cost to the District for 2010 is $\$ 1.6$ million, increasing the originally proposed budget of $\$ 523.8$ million to the adopted $\$ 525.4$ million.

1. Three years after launching Excellence for All, the District's plan for increasing student achievement, the District has made Adequate Yearly Progress (AYP) for the first time in its history. Achieving AYP means that the District has met all of its targets on each of three standards - high school graduation, test participation and academic performance. To meet the targets for the third component of AYP - academic performance - a district must have at least $63 \%$ of its students score proficient or advanced in Reading (compared with $54 \%$ in 2007) and at least $56 \%$ score proficient or advanced in Mathematics (compared with $45 \%$ in 2007) on PSSA exams. Additionally, a district must meet these Reading and Mathematics targets for all students and all student subgroups in at least one grade band. Grade bands consist of grades 3-5, 6-8 and 11. Pittsburgh Public Schools is the largest school district in the State to have ever achieved AYP. Visit www.pps.k12.pa.us/studentachievement for more information about AYP and 2009 student achievement results.

## SCHOOL DISTRICT OF PITTSBURGH

## 2010 FINAL GENERAL FUND BUDGET

## December 15, 2009

2. Building on last year's substantial gains, District students continued to show academic progress on the Pennsylvania System of School Assessment (PSSA). For 2008-09, students made gains in Reading and Mathematics proficiency on 11 of 14 PSSA exams. District students additionally exceeded No Child Left Behind (NCLB) expectations, which focus on students reaching the proficient level, as they showed progress moving to advanced in Reading and Mathematics on 10 of 14 exams. Some of the progress to the advanced level is an indication that the Pittsburgh Public Schools can advance student achievement to levels not usually seen in urban settings; for example in the critical eighth-grade year $45.2 \%$ of District students are advanced in Reading, a remarkable $105.5 \%$ increase over the last four years. Visit www.pps.k12.pa.us/studentachievement for more information about AYP and 2009 student achievement results.
3. The Pittsburgh Promise ${ }^{\circledR}$ met its year-one funding goal of $\$ 15$ million during 2009, despite the serious economic challenges that were experienced both nationally and locally. In addition, recipients of Pittsburgh Promise scholarships now may use those funds at all public and private colleges and universities in Pennsylvania. This increased the number of Promise-eligible institutions to 240 from the original 100. Beginning with the Class of 2012, graduates of Pittsburgh Public Schools may be eligible to earn up to $\$ 40,000$ ( $\$ 10,000$ per year) over four years. More than 1600 students from the Class of 2008 and Class of 2009 are benefiting from Promise scholarships. Visit www.pittsburghpromise.org for more information about The Pittsburgh Promise.
4. To ensure that the needs of every student are being met in every classroom, every day, the District has launched Pathways to the Promise ${ }^{\mathrm{TM}}$ to be sure that the hard work of creating a brighter future for all students begins early, remains constant and engages everyone involved in each student's life. Pathways to the Promise is the District's commitment to build a culture of high expectations, promote aspirations for higher education, and ensure that students are on course to be eligible for scholarships from The Pittsburgh Promise ${ }^{\circledR}$. Pathways to the Promise is designed to help students connect hard work with success, develop their interests, and build the skills needed to succeed in school and into the future. It helps students and families to understand what it will take to succeed; monitors progress; and provides the individual support students need if they begin to drift off course. For more information about Pathways to the Promise, visit www.pathwaystothepromise.net.

## SCHOOL DISTRICT OF PITTSBURGH

## 2010 FINAL GENERAL FUND BUDGET

## December 15, 2009

5. Sixth grade is a critical transition as students move from the elementary years to the middle grades, and high school is on the horizon. To ease this transition and ensure that students stay on course to take advantage of Promise scholarships, the District has partnered with the United Way of Allegheny County, Pittsburgh Youth Futures Commission and the Mentoring Partnership of Southwestern Pennsylvania in the Be a $\mathbf{6}^{\text {th }}$ Grade Mentor Program. This is the largest mentoring project ever undertaken in Pittsburgh. Nearly 150 volunteers attended the initial training, and mentoring activities are under way in the District's middle grade schools. The goal is to pair each sixth grade student in the Pittsburgh Public Schools with a supportive, caring adult who will spend 45 minutes each week to reinforce the importance of education, help the student explore career opportunities, talk about goal setting, and offer the support and encouragement that contribute to success in the classroom and in all aspects of life. To learn more about Be a $6^{\text {th }}$ Grade Mentor, visit www.bea6thgradementor.org.
6. Awareness of The Pittsburgh Promise increased significantly based on responses to the 2009 Parent Survey, rising from $75 \%$ to $87 \%$ from March 2008 to March 2009. In addition, the survey results show that $78 \%$ of parents feel their children’s schools do a good job communicating with parents, an increase of $11 \%$ from 2007 to 2009; and $87 \%$ believe their schools provide a positive and welcoming learning environment. Coupled with the fact that applications for magnet programs are on the increase, and that more families are choosing to remain in the District based on 2009 enrollment numbers, these results point to progress on the Superintendent's 2009 goal of improving public confidence in the Pittsburgh Public Schools. The District also debuted a new cable television production, Excellence for All TV. This 30-minute show is designed to share news about school and District-wide events and activities with the Pittsburgh community. Plans also are under way to enhance the District website to improve usability and reinforce the District's brand. These projects support the Superintendent's goal of improving public confidence in the Pittsburgh Public Schools and expanding understanding and awareness of District goals and initiatives. The Parent Survey is included as an appendix to this publication.

The District applies a four-step process to long-term financial planning, incorporating phases for mobilization, analysis, decision, and execution. Planning is a continuous process and the Board receives a monthly update in the form of a three-year rolling forecast at their regularly scheduled legislative meeting.

The short-term projection is further forecast 10 years out, providing District decision makers and stakeholders the ability to change assumptions quickly on matters such as collective bargaining agreements and capital programming to understand their long-term ramifications.

## SCHOOL DISTRICT OF PITTSBURGH

## 2010 FINAL GENERAL FUND BUDGET

## December 15, 2009

The District faces a projected structural deficit of $\$ 9.3$ million with expenditures outpacing generally flat revenues. The long-term forecast has the following characteristics:

- High cost per pupil is accelerated by declining enrollment and relatively steep fixed costs
- No real capacity for local revenue enhancement exists
- Key cost drivers include employee benefits and charter school payments
- The impact of the General Assembly's action to eliminate $\$ 20$ million of the District's annual revenues
- Underutilized facilities create resource inequities and diseconomies of scale
- Outstanding debt is growing faster than the local tax base
- Staff reductions must keep pace with enrollment decline
- Decisions made now through 2011 are critical to the District’s financial stability

In short, our 10-year outlook requires strong stewardship and prioritization of spending demands, including restraint on capital appetites. Our course requires:

- Aligning our site-based school budgets and centralized special education budgets to enrollment shifts.

Sincerely,<br>Mark Roosevelt<br>Superintendent of Schools

## EXECUTIVE SUMMARY

## School District of Pittsburgh 2010 General Fund Budget



The District is organized and maintains its existence under and by virtue of the Act of March 10, 1949, P.L. 30, known as the Public School Code of 1949, as amended (the "School Code"). The District, the second largest school system in the Commonwealth of Pennsylvania, is an independent governmental unit with its own taxing powers and operations, providing a full range of educational services to students in grades pre-kindergarten ("Pre-K") through 12 who reside in the City of Pittsburgh or Borough of Mt. Oliver. The 2000 census population of the two municipalities served totaled 338,533 , covering a land area of 55.3 square miles.

Although public education in Pittsburgh dates back to 1835, the consolidated District was founded in November 1911, as a result of an educational reform movement that combined the former ward schools into one system with standardized educational and business policies. Initially, the District was governed by an appointed School Board (the "Board") of 15 members, but since 1976 has been governed by a nine-member Board elected by the District, each of which are of substantially equal populations. Board elections are held every two years. Four Board members were elected in 2007 with terms of office expiring in December 2011, while five Board members were elected in 2005 with terms of office expiring in December 2009. Board members serve without pay.

As the policy-making body for the District, the Board is charged with providing the best educational programs the community can support by adopting a balanced budget where revenues and use of fund balance equals expenditures in accordance with the School Code. Board adopted policies governing financial operations include accident and illness prevention program (risk management), and debt, fund balance and investments (cash management). The chief administrative officer of the District is the Superintendent of Schools, who is primarily responsible for implementing Board policy and generally overseeing all District employees.

The District's official 2009-10 membership included 27,922 students (Pre-K to 12) with 26,123 (K-12) attending 66 schools. The average age of the district's buildings is 74 years. The District offers programs for general education, special education, vocational education and early childhood education. Cost per pupil based on the 2007/2008 Annual Financial Report (AFR) Expenditure per ADM filed with the Pennsylvania Department of Education is $\$ 17,845.99$.

In addition, as of November 2009, 2,534 pupils attend twenty-four charter schools, including seven approved by the District, eight approved by other districts, and nine cyber schools approved by other districts. In Pennsylvania, charter schools are funded by payments from the school district of residence. As the District has been addressing its declining enrollment the total number of positions in the General Fund has reduced from 5,290 in 2005 to 4,886 in 2010, a reduction of 404 positions.


On November 2, 2009, a long-term Facility Study was provided to the District by the DeJong Consulting Firm. According to the DeJong Report, by 2018-19 the District will serve approximately 4,500 less students annually and should reduce its current usage of school facilities by 1.1 million square feet. This decrease of $15.9 \%$, from today's 6.9 million square feet to 5.8 million square feet, is commensurate with the consulting firm's projections of a $15.9 \%$ decline in the District's student population in the next 10 years.

Upon the receipt of the report the Superintendent Mark Roosevelt assured the Board and the public that the comprehensive facilities report is only the first step in a larger process of developing a final recommendation for Board action.
DeJong provided an overview of the planning and evaluation process, and outlined a phased plan for effectively utilizing the District's school buildings over the next 10 years. The report will serve as the basis for the District's 10 -year facilities plan, a requirement of the Pennsylvania Department of Education that also advances a key priority in the District's Strategic Plan.

Based on a proven formula that DeJong uses to forecast enrollment, the District's PreK through grade 12 annual population is projected to go from 28,255 in 2008-09 to 23,736 by the 2018-19 school year. These 10-year enrollment projections were adjusted upward by them by $10 \%$ at the high school level to account for the expected positive impact of The Pittsburgh Promise ${ }^{\circledR}$ on student enrollment. When analyzing projected student enrollment, DeJong found that too many of the District's current schools would be under-enrolled based upon the optimal size for effectively operating a school.

The DeJong report recommends the eventual closing of 16 school facilities currently in use today in order to meet the targeted square footage reduction of 1.1 million by the 2018-19 school year. The proposed facility reductions would help to lower the District's current excess school capacity from approximately 10,700 empty seats to 7,700 seats over the next 10 years. The recommendations, which could impact 35 of the District's current schools and two early childhood centers, range from discontinuing a school and/or a school building to adjusting feeder pattern boundaries and changing a school's grade configurations.

The long-term facility study included a review of 76 school facilities, including 6 early childhood centers, as well as the following five closed facilities: Connelley, Knoxville, Prospect, Ridge and Schenley. Facility conditions were assessed according to a methodology that resulted in a total score called the Facility Condition Index (FCI). The FCI reflects the approximate cost of renovating a building so it would be comparable to a new building. Some District facilities received FCI scores over $100 \%$, reflecting renovation costs much higher than building new. In general, the lower the FCI score, the better the building.

Improved student achievement is evidence that the District's initiatives are taking hold. Pittsburgh Public Schools made history in becoming the largest District in the State to achieve Adequate Yearly Progress (AYP). By achieving AYP, the District has met state and federal targets set under No Child Left Behind (NCLB). This is the first time the District made AYP in the seven school years since NCLB was signed into law in January 2002. As a result, the District will move into the Making Progress status under NCLB.

District students additionally exceeded (NCLB) expectations, which focus on students reaching the proficient level, as they showed progress moving to advance in Reading and Mathematics on 10 of 14 exams. Some of the progress to the advance level is an indication that the Pittsburgh Public Schools can advance student achievement to levels not usually seen in urban settings.

The School Code requires the Board to adopt an annual General Fund budget. A preliminary budget is proposed by the Superintendent which makes projections of the next year's revenues and determines expenditure limits. After the budget is prepared, it must be available for public inspection. The Board is required by law to adopt the budget before the beginning of each fiscal year, January 1, and levy the taxes necessary to provide the revenues budgeted. The Board adopts the budget after careful deliberation of its contents and after it considers public input. The District allocates funds to schools using a site-based budgeting process. These site-based budgets operate on a July 1 to June 30 cost accounting cycle. The General Fund budget is controlled by major objects, with transfers of funds between major objects requiring legislative approval of the Board by a two-thirds majority.

Pursuant to the School Code, the elected Controller of the City of Pittsburgh serves as the School Controller, providing internal auditing services, while the appointed Treasurer of the City of Pittsburgh serves as the School Treasurer, providing tax collection services.

The District's budget, governance, management, and taxing authority are independent of the City of Pittsburgh and Borough of Mt. Oliver.

No tax increase is proposed in the Pittsburgh Public Schools 2010 General Fund Budget. This is the ninth consecutive year the District has proposed a budget that does not increase taxes for City residents. The 2010 budget of $\$ 525.4$ million represents merely a $\$ 0.8$ million increase over the 2009 budget. Most importantly the 2010 Budget continues the District's progress in reducing its deficit from $\$ 72$ million in 2005 to the anticipated $\$ 7.6$ million for 2010.

The Pennsylvania School Employees Retirement System (PSERS) Board voted to accelerate the increase in the contribution rate by nearly $75 \%$. The current employer contribution rate is $4.78 \%$. The rate is to go to $8.4 \%$ effective July 1,2010 . The increase requires the District's appropriations to increase by $\$ 3,303,642$ in 2010 . The District will receive a reimbursement from the State of $\$ 1,651,821$. Therefore, the net cost to the District for 2010 is $\$ 1.6$ million, increasing the originally proposed budget of $\$ 523.8$ million to the adopted $\$ 525.4$ million.

BUDGET OVERVIEW 2010 General Fund Budget Expenditures and Revenues

| 2010 Expenditures | $\$ 525.4$ million |
| :--- | :--- |
| 2010 Revenues | $\$ 517.8$ million |
| 2010 Operating Deficit | $\$-7.6$ million |

2010 Budget compared with 2009 Budget

| 2010 Budget | $\$ 525.4$ million |
| :--- | :--- |
| 2009 Budget | $\$ 524.6$ million |
| Increase | $\$ 0.8$ million |

Percentage increase in Budget
0.15\%

| Local Sources | $\$ 273.9$ million |
| :--- | ---: |
| State Sources | 242.3 million |
| Other Sources | 1.6 million |
| Sub-total Revenues | 517.8 million |
| From Fund Balance to Fund Deficit | 7.6 million |
|  |  |
| Total Revenues | $\$ 525.4$ million |



## 2010 Revenues - Local

| CODE |  | DESCRIPTION | 2008 <br> ACTUAL | 2009 <br> BUDGET | 2010 <br> BUDGET | INCREASE <br> (DECREASE) <br> 10 OVER 09 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6111 | 000 | REAL ESTATE TAX - CURRENT | \$169,350,700 | \$152,961,312 | \$155,239,637 | \$2,278,325 |
| 6113 | 000 | PUBLIC UTILITY REALTY TAX | 380,376 | 373,935 | 392,333 | \$18,398 |
| 6114 | 000 | IN LIEU OF TAXES | 132,604 | 78,000 | 145,533 | \$67,533 |
| 6161 | 000 | EARNED INCOME TAX - CURRENT | 90,249,958 | 87,859,366 | 90,617,612 | \$2,758,246 |
| 6168 | 000 | REALTY TRANSFER TAX | 8,548,515 | 7,819,918 | 5,490,474 | (\$2,329,444) |
| 6169 | 000 | MERCANTILE TAX | 12,426 | 0 | 0 | \$0 |
| 6411 | 000 | REAL ESTATE TAX - DELINQUENT | 8,200,000 | 8,200,000 | 8,200,000 | \$0 |
| 6461 | 000 | EARNED INCOME TAX - PRIOR YEARS | 7,200,000 | 7,200,000 | 7,200,000 | \$0 |
| 6510 | 000 | EARNINGS ON INVESTMENTS | 4,860,163 | 4,877,256 | 2,668,670 | (\$2,208,586) |
| 6910 | 000 | RENTAL OF SCHOOL PROPERTY CONTRIBUTIONS \& DONATIONS - | 243,147 | 238,009 | 184,701 | $(\$ 53,308)$ |
| 6920 | 000 | PRIVATE | 1,392,251 | 50,000 | 250,000 | \$200,000 |
| 6940 | 000 | TUITION FROM PATRONS | 120,151 | 116,874 | 113,519 | $(\$ 3,355)$ |
| 6960 | 000 | SERVICES PROVIDED OTHER LOCAL |  |  |  | \$0 |
|  |  | GOVERNMENT UNITS | 110,661 | 100,000 | 91,109 | $(\$ 8,891)$ |
| 6970 | 000 | SERVICES PROVIDED OTHER FUNDS | 3,283,187 | 3,250,000 | 2,527,500 | $(\$ 722,500)$ |
| 6990 | 000 | miscellaneous revenues | 1,029,584 | 900,000 | 749,458 | (\$150,542) |
| TOTAL - LOCAL SOURCES |  |  | \$295,113,723 | \$274,024,670 | \$273,870,546 | (\$154,124) |

## 2010 Revenues - State

| CODE |  | DESCRIPTION | 2008 ACTUAL | 2009 BUDGET | 2010 BUDGET | INCREASE <br> (DECREASE) <br> 10 OVER 09 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 7110 | 100 | BASIC INSTRUCTIONAL SUBSIDY | \$148,309,637 | \$153,238,510 | \$157,551,655 | \$4,313,145 |
| 7142 | 000 | CHARTER SCHOOLS | 8,308,538 | 8,609,582 | 10,439,952 | \$1,830,370 |
| 7160 | 000 | TUITION-SECTION 1305 \& 1306 | 1,348,069 | 1,100,000 | 1,100,000 | \$0 |
| 7210 | 000 | HOMEBOUND INSTRUCTION | 9,077 | 8,900 | 0 | $(\$ 8,900)$ |
| 7220 | 000 | VOCATIONAL EDUCATION | 1,499,495 | 749,747 | 734,078 | $(\$ 15,669)$ |
| 7270 | 000 | SPECIAL EDUCATION OF EXCEPTIONAL |  |  |  | \$0 |
|  |  | PUPILS | 27,137,774 | 27,436,938 | 27,331,820 | $(\$ 105,118)$ |
| 7310 | 000 | TRANSPORTATION | 11,493,858 | 13,400,000 | 11,852,593 | $(\$ 1,547,407)$ |
| 7320 | 000 | SINKING FUND PAYMENTS | 2,827,503 | 2,992,132 | 2,476,447 | $(\$ 515,685)$ |
| 7330 | 100 | MEDICAL, DENTAL, \& NURSE SERVICES | 691,632 | 657,050 | 654,280 | $(\$ 2,770)$ |
| 7340 | 000 | STATE PROPERTY TAX REDUCTION | 0 | 15,588,532 | 15,577,228 | $(\$ 11,304)$ |
| 7810 | 000 | SOCIAL SECURITY PAYMENTS | 8,509,902 | 7,665,070 | 7,497,241 | $(\$ 167,829)$ |
| 7820 | 000 | RETIREMENT CONTRIBUTION | 7,648,622 | 5,522,710 | 7,052,005 | \$1,529,295 |
| total - State sources |  |  | \$217,784,108 | \$236,969,171 | \$242,267,299 | \$5,298,128 |

## 2010 Other Revenues

| CODE |  | DESCRIPTION | 2008 ACTUAL | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ | INCREASE <br> (DECREASE) <br> 10 OVER 09 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 8820 | 000 | TUITION FROM OTHER DISTRICTS | \$347,141 | \$487,274 | \$254,222 | $(\$ 233,052)$ |
| 9320 | 000 | INTER-FUND TRANSFERS | 918,999 | 0 | 655,500 | \$655,500 |
| 9330 | 000 | CAPITAL PROJECTS FUND TRANSFER | 0 | 0 |  | \$0 |
| 9610 | 000 | REVENUE FROM FEDERAL SOURCES | 0 | 0 | 710,838 | \$710,838 |
| TOTAL - OtHER SOURCES |  |  | \$1,266,140 | \$487,274 | \$1,620,560 | \$1,133,286 |
| TOTAL - CURRENT REVENUES |  |  | \$514,163,971 | \$511,481,115 | \$517,758,405 | \$6,277,290 |
| FROM FUND BALANCE |  |  | 1,737,437 | 13,076,723 | 7,613,192 | (\$5,463,531) |
|  |  |  | \$515,901,408 | \$524,557,838 | \$525,371,597 | \$813,759 |
| TOTAL - ALL CURRENT REVENUES |  |  |  |  |  |  |
| RESERVE FOR PRIOR YEAR ENCUMBRANCES |  |  | 0 | 2,500,000 | 2,500,000 | \$0 |
| GRAND TOTAL ALL REVENUES |  |  | \$515,901,408 | \$527,057,838 | \$527,871,597 | \$813,759 |

## 2010 General Fund Budget - Appropriations by Function

| Instruction | $\$ 279.2$ million |
| :--- | ---: |
| Instructional Support | 26.4 million |
| Support Services | 144.5 million |
| Debt Service | 58.9 million |
| Other Uses | 7.4 million |
| Non-instructional | 5.4 million |
| Facilities | 3.6 million |
|  |  |
| Total Appropriations | $\$ 525.4$ million |

The School District of Pittsburgh 2010 Appropriations by Function


## 2010 General Fund Budget - Appropriations by Object

Salaries \& Benefits
\$266.0 million
Special Education 63.7 million

Debt Service
Charter Schools
Transportation
Other Purchased Services
Purchased Professional and Technical Services
Utilities
Supplies
Other Objects
Property
Purchased Property Services
Other Financing Uses
Total Appropriations
58.9 million
37.9 million
33.5 million
14.2 million
12.3 million
12.1 million
10.5 million
5.2 million
4.1 million
4.7 million
2.3 million
$\$ 525.4$ million


## Performance Measures

Performance is measured by comparing actual results against desired or projected results. Functions and Objects are detailed in the General Fund Budget with specified appropriations. Back up documents such as "Budget Development Forms" or justification sheets identify the desired or projects results of each object which are tied to individual functions based on the projects being completed.

These function and object codes are monitored on a daily basis during the course of operations during the budget year. A Financial Report is detailed and approved in the monthly Board Meetings. Performances can be identified in various areas:
o Facilities Utilization - The District had an Independent Expert to conduct a Facilities Report (Press Release pages 363-364).
o External Conditions and Outlook - District's reaction to recession (pages 30-31).
o Financial Matters concerning Pittsburgh - (pages 31-32).
o Long-Term Financial Planning - Beginning with the 2011 Budget year, the District is taking the Long Term Financial Planning to a new level by have Departments prepare budgets with long-term in mind instead of the one year expectancy. The budgets will be prepared from 2011-2015. For more on the District's Long-Term Financial Planning (pages 32-33).

The District currently uses the BPM and OPM Methods. The Business Performance Management (BPM) method is a series of processes to enable businesses to understand and make efficient use of their various functions such as financial, human and materials resources. The Operations Performance Management (OPM) devises the methodology to enhance overall business efficiency across the entire organization.

Performance Measures are also monitored in billing, inventory, and Information \& Technology. Although to be successful, this cannot be achieved by one department, it has to be a collective effort and is seen as an on-going process.

The Statement of Functions and Objectives in each narrative for each Department is a goals-oriented structure geared towards achieving the Excellence for All goals of the District. The performance measures are addressed at the end of the budget year. Upon completion of some goals, Departments identify their accomplishments for the previous years in their narratives. Long-term initiatives will be assessed upon completion.

## THREE YEAR ROLLING FORECAST

## BASELINE PROJECTION

|  | Actual Year Ended 2008 | 2009 Original BUDGET | $\begin{aligned} & \text { Projected } \\ & \text { Year Ended } \\ & 2009 \end{aligned}$ | Projected Year Ended 2010 | Projected Year Ended 2011 | Projected Year Ended 2012 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Total Revenues | \$514,163,971.37 | \$511,481,115.00 | \$515,144,485.34 | \$517,758,405.28 | 512,8 90,396.53 | \$516,0 34,367.99 |
| Total Expenditures | \$515,901,408.28 | \$524,557,838.00 | \$519,609,638.07 | \$525,371,597.00 | \$541,942,129.88 | \$571,455,343.40 |
| Beginning Balance | \$73,403,945.27 | \$71,666,508.36 | \$71,666,508.36 | \$67,201,355.63 | \$59,58 8,163.91 | \$30,53 6,430.56 |
| Operating Surplus/(Deficit) | (\$1,737,436.92) | (\$13,076,723.00) | (\$4,465,152.73) | (\$7,613,191.72) | (\$29,051,733.35) | (\$55,420,975.41) |
| Ending Fund Balance | \$71,666,508.36 | \$58,589,785.36 | \$67,20 1,355.63 | \$59,588,163.91 | \$30,53 6,430.56 | (\$24,884,544.85) |
| Less Projected Reservations | (\$4,693,507.01) | (\$2,500,000.00) | (\$2,500,000.00) (\$2, | 500,000.00) | (\$2,500,000.00) | (\$2,499,999.00) |
| Unreserved Fund Balance | \$66,973,001.35 | \$56,089,785.36 | \$64,701,355.63 | \$57,088,163.91 | \$28,036,430.56 | (\$27,384,543.85) |
| \% Budgeted Expenditures | 12.98\% | 10.69\% | 12.45\% 10.87\% |  | 5.17\% | -4.79\% |
| Compliance with Fund Balance Policy |  |  |  | Yes |  | No |

## Fund Balance Policy

Maintaining an operating reserve (or fund balance) by adhering to a fund balance policy is not only a prudent fiscal management tool, but also an important factor in the analysis of financial stability. Maintaining an operating reserve or rainy day fund is the most effective practice an issuer can use to maintain a favorable credit rating. Fund balance reserve policy/working capital reserves is the most frequently implemented, best financial management practice for governmental issuers. Governments should maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees because of temporary revenue shortfalls or unpredicted one-time expenditures. A financial reserve may be used to address unanticipated revenue shortfalls or unforeseen expenditures, providing a first defense against deficit spending and helping to maintain liquidity when budgeted draw downs become inevitable. The accumulation of prudent reserves in more favorable economic times could be a resource to sustain the district in the inevitable downturn

## Fund Balances Changes

The changes in fund balances can be attributed to Rightsizing in 2006 and the Restructuring of various Departments.
As reported on C-Span on January 11, 2010 at the American Enterprise Institute event in a presentation by June Kornholz, former Education Correspondent of the Wall Street Journal, she stated that the CFO/COO of the School District of Pittsburgh came up with some creative ideas for saving and raising monies for the District. One of these savings stemmed from the mid 90's which allowed the District to continue to receive revenues providing fund balances in various years over $10 \%$. The City, the Water Authority, and the School District of Pittsburgh packaged their outstanding tax liens and sold them to a tax (debt) collection. In 2006, the District brought back the liens for $\$ 2.0$ million dollars (pennies on the dollars) and began a aggressive effort to obtain the tax collections. Within 2 years, the District had recouped this $\$ 2.0$ million and all additional monies go into the District's bank account and the District put properties back on the tax rolls through Treasury sells. Another money saving idea is the District revamped the Worker's Compensation section by moving the Workers' Compensation section by litigation and investigating claims. The District also moved the Workers' Compensation section from Human Resources to the Finance Department thus taking a more financial view of Workers’ Compensation. School Safety was another area revamped. The local Electricians union sponsored a weeklong course on safety particularly Scaffold safety and last but not least in 2004, the District establishment of the Copy Center which allows the majority of the work to be done in-house thus reducing the cost of companies such as Kinkos, which also cut the cost of printing in half and by using lower skill workers instead of higher paid teachers to do the copying jobs. Teachers send the work to the Copy Center and the work is returned by the District's Food Service trucks.

In addition a reduction of $\$ 18,131,183$ in the Capital Program from $2009 \$ 48,157,413$ to $2010 \$ 30,026,230$.

## Debt Service

The District debt policy allows debt to be issued to finance the District's annual Capital Program. The capital budget for one (1) year will also include an additional four-year projection. The Capital Program needs to be maintained in order for the District to have a strong financial base.

In 2010 Debt Service for the School District is $\$ 58.9$ million, $11.21 \%$ of the budget. The 2009 Debt Service appropriation was $\$ 56.8$, $10.82 \%$ of the budget.

Debt Service provides for the payment of principal and interest on debt incurred to finance construction, renovation and the annual Major Maintenance Program cost.

|  | Outstanding Principal and Interest <br> December 31, 2009 |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Principal | Interest |  |  |
|  |  |  | Total |  |
|  |  |  |  |  |
| 2010 | $\$ 34,364,158$ | $\$ 24,577,698$ | $\$ 58,941,856$ |  |
| 2011 | $\$ 35,935,703$ | $\$ 20,118,766$ | $\$ 56,054,469$ |  |
| 2012 | $\$ 35,520,304$ | $\$ 18,710,915$ | $\$ 54,231,219$ |  |
| 2013 | $\$ 34,389,968$ | $\$ 17,098,958$ | $\$ 51,488,926$ |  |
| 2014 | $\$ 33,524,698$ | $\$ 15,530,069$ | $\$ 49,054,767$ |  |
| $2015-2019$ | $\$ 155,327,609$ | $\$ 55,115,662$ | $\$ 210,443,271$ |  |
| $2020-2024$ | $\$ 103,017,255$ | $\$ 24,121,645$ | $\$ 127,138,900$ |  |
| $2025-2029$ | $\$ 42,675,000$ | $\$ 5,871,347$ | $\$ 48,546,347$ |  |
|  |  |  |  |  |
| Total | $\$ 474,754,695$ | $\$ 181,145,060$ | $\$ 655,899,755$ |  |

## School District Borrowing Powers

The borrowing power of the School District is governed by the Commonwealth of Pennsylvania. The School District's borrowing capacity for general obligation indebtedness (nonelectoral debt) together with indebtedness under leases, guarantees and subsidy contracts (lease rental debt), is $225 \%$ of its "borrowing base" (average annual total revenues, as defined in the Act, for the last three fiscal years). There is no limit under the Act with respect to the amount of debt incurred with the approval of the School District's electors

## State Enforcement of Debt Service Payments

Section 633 of the Public School Code, as amended by Act No. 150 of 1975, provides that in all cases where the board of directors of any school district fails to pay or to provide for the payment for any indebtedness at its date of maturity or on any date of mandatory redemption, or any interest due on such indebtedness on any Interest Payment Date, in accordance with the schedule under which the Bonds were issued, the Secretary of Education shall notify such board of school directors of its obligation and shall withhold out of any State appropriation due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, and shall pay over the amount so withheld to the bank or other person acting as sinking fund depository for such bond issue.

The following two tables indicate the School District's borrowing base, net debt calculation and statutory borrowing capacity.

## School District of Pittsburgh <br> Calculation of Net Debt <br> As of September 1, 2009

Total Indebtedness:
Principal Amount of Bonds Outstanding:
Electoral
Non-Electoral and Lease Rental

Less:

Current Appropriation of Principal
Delinquent Taxes (as of 08/31/08)
Existing Net Debt
Allocation of Existing Net Debt:
Electoral
\$0.00
Non-Electoral and Lease Rental
\$527,827,769

## Statutory Borrowing Capacity

As of September 1, 2009

| Electoral |
| :---: |
| Debt |

Nonelectoral and Lease Rental Debt

$$
\begin{array}{r}
\$ 1,133,187,808 \\
527,827,769 \\
\$ 605,360,039
\end{array}
$$

## Local Tax Rates

## Real Estate Tax

The real estate tax is levied on the assessed value of the same real property as that upon which the real estate taxes of the municipality of the City of Pittsburgh and the Borough of Mt. Oliver are levied. The levied/billable millage for 2010 is 13.92 mills. The Real Estate Tax millage rate has not been increased since 2001.
Real Estate Tax $\quad 13.92$ mills $\quad \$ 170,816,865 \quad \$ 12,271,327$ per mill

## Implementing the Act 1 Homestead and Farmstead Exemption

Property Tax Reduction under Act 1 - Slot
Machine proceeds distribution by State

Net Real Estate Tax
\$15,577,228
\$155,239,637

## Earned income Tax

Pursuant to the provisions of Act 508, approved August 24, 1961, as further amended, and Act 150, approved December 19, 1975, and Act 182, approved June 25, 1982, and as amended by Section 652.1(a)(2) (Act 187 of 2004) of the Public School Code states that "A school district of the first class A located in whole or in part within the city of the second class shall share earned income tax under this section with such city of the second class as follows; in tax year 2007, one-tenth of one per centum ( $0.10 \%$ )to the city, in 2008 two-tenths of one per centum $(0.20 \%)$ to the city, in tax year 2009 and thereafter, one quarter of one per centum ( $0.25 \%$ ) to the city."

| Earned Income Tax- Current |  |  |
| :--- | :--- | ---: |
| Percentage Levied required <br> to be shared with the City | $0.25 \%$ | $\$ 103,562,985$ |
|  | $1.75 \%$ Net Levy | $\$ 12,945,373$ |

## Realty Transfer Tax

This levy is enacted pursuant to Act 182 of 1982. The levy for 2010 is $1.0 \%$. This tax is imposed upon each transfer of any interest in properties situated within the School District.

## 2010 Capital Program

A capital expenditure is incurred when a business spends money either to buy fixed assets to add to the value of an existing fixed asset with a useful like that extends beyond the taxable year.

Debt service provides the payment of principal and interest incurred to finance construction, renovation and the annual Major Maintenance Program or Capital Program. The total Debt Service costs in 2010 will amount to $\$ 58.9$ million which is $11.21 \%$ of the total projected budget. The Capital Improvement needs of the District are monitored to insure that the Debt Service payment do not go beyond between 12 to $15 \%$ of the District's General Fund Budget. There is a reduction of $\$ 18,131,183$ in the Capital Program from $2009 \$ 48,157,413$ to 2010 \$30,026, 230.

CATEGORY
Educational Improvements
Grounds Improvements
Mechanical Systems
Electrical Systems
Building Interior
Building Exterior
Planning / Design
MAJOR PROJECTS
Concord
Cupples Stadium Field Turf
Sci Tech @ Frick
TOTAL

| TOTAL FUNDS |  | LONG TERM |  | SHORT TERM |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 2,439,000 | \$ | 2,439,000 | \$ |  |
|  | 3,416,100 |  | 795,000 |  | 2,621,100 |
|  | 3,173,857 |  | 979,440 |  | 2,194,417 |
|  | 3,014,500 |  | - |  | 3,014,500 |
|  | 6,261,320 |  | - |  | 6,261,320 |
|  | 2,815,100 |  | 1,415,100 |  | 1,400,000 |
|  | 3,193,920 |  | 829,200 |  | 2,364,720 |
|  | 915,265 |  | 915,265 |  |  |
|  | 2,120,000 |  |  |  | 2,120,000 |
|  | 2,677,168 |  | 2,677,168 |  |  |
| \$ | 30,026,230 | \$ | 10,050,173 | \$ | 19,976,057 |

## Food Service

The Board of School Directors also provides a budget for its Food Service Fund, a proprietary fund. The 2010 budget is $\$ 14,980,002$.

## District Mission

The Pittsburgh Public Schools will be one of America's premier school districts, student-focused, well-managed, and innovative. We will hold ourselves accountable for preparing all children to achieve academic excellence and strength of character, so they have the opportunity to succeed in all aspects of life.

## The Pittsburgh Pledge

We know that education is the key to our future.

## All of us - students, teachers, administrators, families, community, board members and other civic leaders - will take an active

 role in helping all students.We pledge to:

- Have high expectations,
- Work hard,
- Achieve academic excellence,
- Keep our schools safe,
- Set a positive example,
- Be respectful and considerate of one another,
- Listen and be open to new ideas.

Together, we will hold ourselves accountable for achieving "Excellence for AII."

## Declaration of Beliefs

- All children can learn at high levels.
- Teachers have a profound impact on student development, and should have ample training, support and resources.
- Education begins with a safe and healthy learning environment.
- Families are an essential part of the educational process. A commitment from the entire community is necessary to build a culture that encourages student achievement.
- Improvement in education is guided by consistent and effective leadership.
- Central office exists to serve students and schools.


## The Pittsburgh Promise

The Pittsburgh Promise ${ }^{\circledR}$, is a non-needs based scholarship that removes money as a barrier to college for students of the Pittsburgh Public Schools.

According to the dictionary, a promise is something to count on, an indication of future success. The Pittsburgh Promise brings that meaning to life by providing hope, opportunity and incentive for all Pittsburgh Public Schools students.

When the University of Pittsburgh Medical Center presented an extraordinary gift of $\$ 100$ million to The Promise in December 2007, nearly 1,000 members of the Class of 2008 became the first to reap the rewards of this community commitment. The grant also challenges others to contribute so that future Promise dollars continue to help make education after high school a reality rather than a dream for our graduates and their families.

The Pittsburgh Promise ${ }^{\circledR}$ met its year-one funding goal of $\$ 15$ million during 2009, despite the serious economic challenges that were experienced both nationally and locally. In addition, recipients of Pittsburgh Promise scholarships now may use those funds at all public and private colleges and universities in Pennsylvania. This increased the number of Promise-eligible institutions to 240 from the original 100. Beginning with the Class of 2012, graduates of Pittsburgh Public Schools may be eligible to earn up to $\$ 40,000$ ( $\$ 10,000$ per year) over four years. More than 1600 students from the Class of 2008 and Class of 2009 are benefiting from Promise scholarships.

To make the Promise real for every child, we are creating a way to ensure that students are on the best path for achieving success beyond high school. "Pathways to the Promise" will help to make it easier for students, parents, teachers, counselors and principals to understand how a student is progressing and where additional supports are needed.

Just as regular visits to a health care provider help to maintain a child’s physical health, "Pathways to the Promise" will provide regular educational check-ups to make sure students are on track and gaining the knowledge and skills that they must have to be successful in life.

The Pittsburgh Promise serves to inspire all of us in a new way. With the District, schools, teachers, parents and students working together, all Pittsburgh Public Schools students will have the best opportunity to succeed with a Promise for the future. Visit www.pittsburghpromise.org for more information about The Pittsburgh Promise.

## Achievements - Goals and Priorities

The Superintendent remains committed to the goals set by Excellence for All, the District's roadmap for improving student achievement. As an integral part of the Excellence for All plan, the District is focused on helping students and families plan, prepare and pay for education beyond high school through The Pittsburgh Promise.

1. Three years after launching Excellence for All, the District's plan for increasing student achievement, the District has made Adequate Yearly Progress (AYP) for the first time in its history. Achieving AYP means that the District has met all of its targets on each of three standards - high school graduation, test participation and academic performance. To meet the targets for the third component of AYP - academic performance - a district must have at least $63 \%$ of its students score proficient or advanced in Reading (compared with $54 \%$ in 2007) and at least $56 \%$ score proficient or advanced in Mathematics (compared with $45 \%$ in 2007) on PSSA exams. Additionally, a district must meet these Reading and Mathematics targets for all students and all student subgroups in at least one grade band. Grade bands consist of grades 3-5, 6-8 and 11. Pittsburgh Public Schools is the largest school district in the State to have ever achieved AYP. Visit www.pps.k12.pa.us/studentachievement for more information about AYP and 2009 student achievement results.
2. Building on last year's substantial gains, District students continued to show academic progress on the Pennsylvania System of School Assessment (PSSA). For 2008-09, students made gains in Reading and Mathematics proficiency on 11 of 14 PSSA exams. District students additionally exceeded No Child Left Behind (NCLB) expectations, which focus on students reaching the proficient level, as they showed progress moving to advanced in Reading and Mathematics on 10 of 14 exams. Some of the progress to the advanced level is an indication that the Pittsburgh Public Schools can advance student achievement to levels not usually seen in urban settings; for example in the critical eighth-grade year $45.2 \%$ of District students are advanced in Reading, a remarkable $105.5 \%$ increase over the last four years. Visit www.pps.k12.pa.us/studentachievement for more information about AYP and 2009 student achievement results.
3. The Pittsburgh Promise ${ }^{\circledR}$ met its year-one funding goal of $\$ 15$ million during 2009, despite the serious economic challenges that were experienced both nationally and locally. In addition, recipients of Pittsburgh Promise scholarships now may use those funds at all public and private colleges and universities in Pennsylvania. This increased the number of Promise-eligible institutions to 240 from the original 100. Beginning with the Class of 2012, graduates of Pittsburgh Public Schools may be eligible to earn up to $\$ 40,000$ ( $\$ 10,000$ per year) over four years. More than 1600 students from the Class of 2008 and Class of 2009 are benefiting from Promise scholarships. Visit www.pittsburghpromise.org for more information about The Pittsburgh Promise.
4. To ensure that the needs of every student are being met in every classroom, every day, the District has launched Pathways to the Promise ${ }^{\mathrm{TM}}$ to be sure that the hard work of creating a brighter future for all students begins early, remains constant and engages everyone involved in each student's life. Pathways to the Promise is the District's commitment to build a culture of high expectations, promote aspirations for higher education, and ensure that students are on course to be eligible for scholarships from The Pittsburgh Promise ${ }^{\circledR}$. Pathways to the Promise is designed to help students connect hard work with success, develop their interests, and build the skills needed to succeed in school and into the future. It helps students and families to understand what it will take to succeed; monitors progress; and provides the individual support students need if they begin to drift off course. For more information about Pathways to the Promise, visit www.pathwaystothepromise.net.
5. Sixth grade is a critical transition as students move from the elementary years to the middle grades, and high school is on the horizon. To ease this transition and ensure that students stay on course to take advantage of Promise scholarships, the District has partnered with the United Way of Allegheny County, Pittsburgh Youth Futures Commission and the Mentoring Partnership of Southwestern Pennsylvania in the Be a $6^{\text {th }}$ Grade Mentor Program. This is the largest mentoring project ever undertaken in Pittsburgh. Nearly 150 volunteers attended the initial training, and mentoring activities are under way in the District's middle grade schools. The goal is to pair each sixth grade student in the Pittsburgh Public Schools with a supportive, caring adult who will spend 45 minutes each week to reinforce the importance of education, help the student explore career opportunities, talk about goal setting, and offer the support and encouragement that contribute to success in the classroom and in all aspects of life. To learn more about Be a $6{ }^{\text {th }}$ Grade Mentor, visit www.bea6thgradementor.org.
6. Awareness of The Pittsburgh Promise increased significantly based on responses to the 2009 Parent Survey, rising from 75\% to 87\% from March 2008 to March 2009. In addition, the survey results show that $78 \%$ of parents feel their children's schools do a good job communicating with parents, an increase of $11 \%$ from 2007 to 2009; and $87 \%$ believe their schools provide a positive and welcoming learning environment. Coupled with the fact that applications for magnet programs are on the increase, and that more families are choosing to remain in the District based on 2009 enrollment numbers, these results point to progress on the Superintendent's 2009 goal of improving public confidence in the Pittsburgh Public Schools. The District also debuted a new cable television production, Excellence for All TV. This 30-minute show is designed to share news about school and District-wide events and activities with the Pittsburgh community. Plans also are under way to enhance the District website to improve usability and reinforce the District's brand. These projects support the Superintendent's goal of improving public confidence in the Pittsburgh Public Schools and expanding understanding and awareness of District goals and initiatives. The Parent Survey is included as an appendix to this publication.

The Board of Directors entered into a new five-year agreement with Superintendent Mark Roosevelt that runs through August 2014. The Board authorized the agreement to provide leadership stability as the staff works to continue the progress being made against the goals of Excellence for All. Accomplishments under Mr. Roosevelt's leadership have included growth in student achievement, holding the line on taxes while improving the District's financial situation, and establishment of The Pittsburgh Promise ${ }^{\circledR}$, a non-needs based scholarship that removes money as a barrier to college for students of the Pittsburgh Public Schools.

While the District has made remarkable progress in improving student achievement, there is more work to do to ensure that all students are Promise-Ready. The Board of Directors approved Year Five Performance Goals for Superintendent Mark Roosevelt. The Superintendent's goals support the District's Excellence for All plan and align with the Board's five major goals for the District:

1. Maximum academic achievement for all students.
2. Safe and orderly environment for all students and employees;
3. Efficient and effective support operations for all students, families, teachers and administrators;
4. Efficient and equitable distribution of resources to address the needs of all students, to the maximum extent feasible;
5. Improved public confidence and strong parent/community engagement.

Annually the Board of School Directors sets the upcoming years goals for the Superintendent. At the end of each year the goals are evaluated and the evaluation is voted on at a Legislative Meeting by the Board of School Directors.

The Superintendent's Year Five Performance Goals are as follows:

1. Finalizing Planning and Implementation of Career and Technical Education (CTE) Programming: Present to the Board a plan for CTE no later than February 10, 2010 which creates effective options for Pittsburgh Public Schools students to access appropriate CTE programming aligned to economic trends and needs.

The District's emphasis on high school excellence has resulted in the introduction of new school models, such as the University Preparatory School, Science and Technology Academy* and International Baccalaureate* which serve students in grades 6-12.

Efforts to redesign the high school experience will continue with the development and implementation of a new plan for Career and Technical Education programming that provides the foundation students will need to pursue continuing education and success in the job market.
*Official naming of these schools will occur during the 2009-2010 school year.
2. Expansion of Classroom Technology: Explore the use of technology to better complement and expand course offerings.

The ability to use computers and other technical equipment is a critical skill that students must acquire to be successful in higher education as well as the job market. Staff will develop and implement plans to ensure that instructional courses make the best use of technology to provide the highest quality instruction. Courses will be reviewed and necessary enhancements made to ensure that students are being properly prepared to face future technological challenges and demands.
3. Continue Pittsburgh Public Schools progress on PSSA Exams: Show continued progress on the Pennsylvania System of School Assessment (PSSA) exams compared to prior years by evidencing progress on a majority of the 42 testing points, meaning movement from below basic to basic, basic to proficient, and proficient to advanced.

For the 2008-2009 school year, Pittsburgh Public Schools students continued to make substantial progress in student achievement at almost all grade levels. For example, 45 percent of 8th graders scored advanced in reading, and ahead of grade level. This is convincing evidence that District initiatives are beginning to take hold. The District will continue to provide students with the strong foundation they need to excel both in the classroom and in the future with a rigorous PreK-12 curriculum focused on developing student thinking and efforts-based learning. The District also will use funds received from the American Recovery and Reinvestment Act (ARRA) to mount a focused and intense effort on increasing the literacy skills of its middle grades students. A new summer camp will launch in 2010 exclusively for middle grades students. The camp is part of the District-wide effort to prepare students for the rigors of high school and beyond. In addition, the District hopes to use stimulus dollars to build the capacity of teachers and school staff to provide interventions for struggling readers.
4. Teacher Effectiveness: Develop timetables and implementation plans for The Plan to Empower Effective Teachers.

Research shows that of the school-based factors, the quality of teaching has the most significant impact on student growth. As the next building block in the District's vision of Excellence for All, a plan is being developed to support and empower effective teachers. This planning has been done in collaboration with the leadership of the Pittsburgh Federation of Teachers (PFT). The plan focuses on three strategic priorities: increase the number of highly effective teachers; increase the exposure of high-needs students to highly effective teachers; and ensure that all teachers and students work in learning environments that promote college-readiness. The plan builds upon the core elements that the District has already put into place to improve student achievement, including implementation of a rigorous core curriculum; aggressive, comprehensive and ongoing professional development to ensure quality classroom instruction; use of diagnostic assessments to get help quickly to students; and implementation of a nationally-recognized system - Pittsburgh Urban Leadership System of Excellence (PULSE) - to train, support, evaluate and reward principals. For more details about the plan please visit http://EmpoweringPittsburghTeachers.com

## Economic Conditions and Outlook ${ }^{1}$

Pittsburgh Market Outlook Job Situations to date, Pittsburgh appears to be skirting the absolute worst of the recession. Across the nation's economy, the absolute most pain has been seen in all things housing related and auto related. Fortunately for Pittsburgh, it has relatively light exposure to either of these forces. In particular, Pittsburgh never had much of a "housing boom" and as such, the loss of that speculative housing activity has not been missed much locally. You don't miss what you never had! Moreover, Pittsburgh’s several educational institutions and large array of healthcare related employers have greatly steadied the local economy through the recession. As a result, Pittsburgh's unemployment rate will remain well below average.

Pittsburgh's population has been declining for decades now. It is not so much a rush for the exits, as a slow drip. The region has long since put behind it the jarring loss of much of its steel industry, and since then, the population attrition has much more to do with an aging population and losses of younger workers as they leave to find jobs in faster growing job markets. All that said, Pittsburgh has just about plugged its slow leak of out-migrants prior to the recession. However, as a result of job losses, it's now likely that fewer international migrants are arriving in Pittsburgh seeking work. But as job growth returns in the second half of next year, there should be an improvement in migration trends.

While Pittsburgh largely skirted the worst of the housing bust, that doesn't mean that is has not seen a drop in its volume of housing transactions. Existing home sales peaked in the region at 31,300 homes in 2004. In comparison, Pittsburgh should see 22,100 existing homes sold his year. The significant triumph for the region, however, is that its homes retained their value throughout this downturn. The FHFA house price index is not projected to see an annual decline in this cycle, which is a great support to household balance sheets in the area. With this in mind though, one should not expect a large acceleration in home prices during the recovery.

The mildness of the downturn in Pittsburgh has meant that there has not been a significant loss of personal income. Certainly residents have suffered disappointing pay raises and bonuses, and the higher unemployment rate means that starting wages are not what they might have been a few years ago. Still, it is not expected that personal incomes will decline outright in Pittsburgh, and median household incomes should begin to appreciate again in the latter half of the year as the layoffs slow further.

It should also be noted that at below $\$ 47,000$, household income is on the low side in the region, but housing is particularly affordable in Pittsburgh, such as quality of life measures tend to favor Pittsburgh.

Pittsburgh is in a relatively benign cycle. While the economy has slowed and jobs lost, the pain is significantly less than in other parts of the country. This is a result of a simple fact: Pittsburgh did not share in much of the previous economic expansion, particularly the speculative run-up housing prices, and as a result, did not suffer the sharp downturn as the speculative housing bubble burst. Moreover, the region has a cadre of large, highly regarded universities and hospitals that support both high incomes and steady job counts, and which bring a large population of students into the area. This economic core is a large part of what has made Pittsburgh so stable. Also helping has been several large commercial construction projects, in particular, the construction of Three PNC Plaza, the new sports arena, a new casino, and ongoing development as apart of Westinghouse's expansion in the area.

In the outlook, expect to see further stability. While the local economy will improve, there is not much pent-up demand on the part of businesses and household. For instance, do not expect to see a sharp rise in either hiring or wages. Also, while the housing market will accelerate in 2010, the region is unlikely to see rapid increases in prices. Expect a return to job creation in the second half of 2010, but with slow and steady losses in population persisting, do not expect Pittsburgh to stand-out in the recovery. Slow and steady will continue to describe the region for the foreseeable future.
$\overline{{ }^{1} \text { Issued by the Economics Division, PNC Financial Services Group, October } 2009 . ~}$
The impact of these Economic Conditions are constantly reviewed and monitored by the District to assess impact on Earned Income Tax and Real Estate Tax Collections and the potential for Major Taxpayers appealing their assessed values that if successful would translate to Real Estate Tax refunds and reduced future collections.

The four year history of real estate tax collections as a percentage of levy and has been between $93.64 \%$ and $94.32 \%$. The 2010 budget anticipate a collection rate of $93.00 \%$.

## Financial Matters Concerning the City of Pittsburgh

The City of Pittsburgh is the largest municipality served by the District. In November 2004, the General Assembly of the Commonwealth of Pennsylvania adopted legislation (HB 850 and HB 197) to provide financial assistance to the City of Pittsburgh. This legislation negatively impacts the District's revenues as follows:

- The District, effective fiscal 2005, ceased to receive an annual appropriation of $\$ 4$ million from the City of Pittsburgh, which was established by the Regional Asset District (RAD) legislation to compensate the District for the elimination of the Personal Property Tax.
- The District, effective fiscal 2005, had its right to levy Mercantile Tax rescinded. While the legislation referenced the incorrect statutory authority for the District, management believes the legislative intent is very clear and the Board did not pursue levying Mercantile Tax in fiscal 2005 or since. This legislation has had the effect of reducing District revenues by approximately $\$ 4$ million annually.
- The District has had a total of $0.25 \%$ of its Earned Income Tax authority shifted to the City of Pittsburgh by 2009. This shift is structured such that $0.1 \%$ was transferred in 2007, $0.1 \%$ in 2008, and $0.05 \%$ in 2009. The total impact of $0.25 \%$ of the District's Earned Income Tax levy is approximately $\$ 12.7$ million annually in 2010 and thereafter.
- By 2010, this legislation will reduce the District's annual revenues by approximately $\$ 20.7$ million.


## Long \& Short Term Financial Planning

The District applies a four-step process to long-term financial planning, incorporating phases for mobilization, analysis, decision, and execution. Planning is a continuous process and the Board receives a monthly update in the form of a three-year rolling forecast at their regularly scheduled legislative meeting.

The short-term projection is further forecast 10 years out, providing District decision makers and stakeholders the ability to change assumptions quickly on matters such as collective bargaining agreements and capital programming to understand their long-term ramifications.

The District faces a projected structural deficit of $\$ 9.3$ million with expenditures outpacing generally flat revenues. The long-term forecast has the following characteristics:

- High cost per pupil is accelerated by declining enrollment and relatively steep fixed costs
- No real capacity for local revenue enhancement exists
- Key cost drivers include employee benefits and charter school payments
- The impact of the General Assembly's action to eliminate $\$ 20$ million of the District's annual revenues
- Underutilized facilities create resource inequities and diseconomies of scale
- Outstanding debt is growing faster than the local tax base
- Staff reductions must keep pace with enrollment decline
- Decisions made now through 2011 are critical to the District's financial stability

In short, our 10-year outlook requires strong stewardship and prioritization of spending demands, including restraint on capital appetites. Our course requires:

- Aligning our site-based school budgets and centralized special education budgets to enrollment shifts
- Achieving targeted reductions in central office services by applying the principles of budgeting for outcomes to prioritize the spending of $90 \%$ of our current support structure

By imposing greater discipline, the District will spend proportionately more on the things that are critical to moving student achievement, yet still reduce the overall size of our budget and make substantial progress in slowing the growth of our cost per pupil.

## BUDGET DEVELOPMENT PROCESS/TIMELINE

In Pittsburgh, the fiscal year runs from January 1 through December 31.
2010 Budget Adoption Time-line as required by Act 1 of 2006 - TAXPAYER RELIEF ACT
In December, the School Board adopts the General Fund Budget, and approves the Capital Program and Food Service Allocation. Budgets for Special Revenue Funds are approved at other times during the year or are adjusted as the funding becomes available.

| February 9, 2009 | Receive certified enrollment projections for the 2009/2010 school year <br> from the Office of Technology. |
| :--- | :--- |
| February 27, 2009 | Provide General Fund and Title I Site-Based Budgeting <br> allocations for the 2009/2010 school year to all schools. |
| March 3, 2009 | Budget Development workshops for all school levels (Executive <br> Directors, Funding \& Compliance, CTE, HR and Budget \& Finance). |
| March 13, 2009 | Due date for the 2009/2010 Site-Based General Fund and Title I budgets. |
| April 1, - | Review of proposed Site-Based General Fund and Title I budgets. <br> (Deputy Superintendent, Executive Directors, Funding \& Compliance, CTE, HR and Budget \& Finance). |
| April 9, 2009 | Provide by School staffing FTE budgets to Human Resources. |
| May 4, 2009 | Board of Directors review of 2009/2010 Special Education Budget. |

## BUDGET DEVELOPMENT PROCESS/TIMELINE cont'd.

May 20, 2009
June 24, 2009
November 25, 2009

December 1, 2009

December 4, 2009

December 7, 2009

December 15, 2009

Legislative approval of 2009/2010 Special Education Budget.
Board considers resolution certifying Board will not increase taxes beyond index for 2010.
Deadline to make 2010 proposed final budget available for public inspection (no less than 20 days prior to adoption). Release can be earlier.

Budget Public Hearing.
Deadline for public notice of intent to adopt (10 days prior to Adoption).

Budget Public Hearing (Part of regular public hearing)

Regular legislative meeting adoption of budget.

THIS PAGE INTENTIONALLY LEFT BLANK.

| Board of Directors |
| :--- |
| Theresa Colaizzi |
| Thomas Sumpter |
| William Isler |
| Dara Ware Allen |
| Mark Brentley |
| Jean Fink |
| Sherry Hazuda |
| Floyd McCrea |
| Sharene Shealey |
| School Controller's Office |
| Michael E. Lamb |
| Ronald Schmeiser, CPA |
| Superintendent's Office |
| Mark Roosevelt |
| Deputy Superintendent's Office |
| Linda Lane |
| Chief of Staff |
| Lisa Fischetti |
| Chief Financial Office |
| Christopher M. Berdnik, PRSBA |
| Peter J. Camarda |
| Pamela R. Capretta, CPA |
| Chief Research, Assessment \& Accountability Office |
| Paulette Poncelet |
| Executive Director of Strategic Initiatives Office |
| Nancy Kodman |
| Law Office |
| Ira Weiss |
| School Treasurer's Office |
| Margaret L. Lanier |

Elected Officials
President
First Vice President
Second Vice President
Member
Member
Member
Member
Member
Member

## School Controller

Deputy School Controller

Appointed Officials
Superintendent and Secretary

Deputy Superintendent for Instruction, Assessment and Accountability

Chief of Staff and External Affairs

Chief Financial Officer/Chief Operations Officer and Assistant Secretary Executive Director of Budget Development, Management Services and Operations and Assistant Secretary
Director of Finance and Assistant Secretary

Chief of Research, Assessment \& Accountability

Executive Director of Strategic Initiatives

Solicitor and Assistant Secretary

School Treasurer


THIS PAGE INTENTIONALLY LEFT BLANK.

## II. ORGANIZATIONAL SECTION

a) About the District
b) School District of Pittsburgh Map
c) School Calendar
d) Measurement Focus and Basis of Accounting
e) Financial Policies
f) Funds of the District
g) Revenue Descriptions
h) District Mission Statement
i) The Pittsburgh Pledge
j) Declaration of Beliefs
k) The Pittsburgh Promise
l) Goals \& Priorities
m) Organizational Chart
n) Budget Administration and Management Process
o) Budget Development Timeline
p) Budget Development Process \& Procedures

## ABOUT THE DISTRICT

The School District of Pittsburgh operates the public school system for the City of Pittsburgh and the Borough of Mt. Oliver, located in Southwestern Pennsylvania.

Although public education in Pittsburgh dates back to 1835 , the consolidated District was founded in November of 1911, as a result of an educational reform movement that combined the former "ward" schools into one system with standardized educational and business policies. Initially the district was governed by an appointed Board of 15 members, but since 1976 has been governed by a nine-member Board elected by districts of relatively equal populations.

## Some Quick Facts...

## The Schools: The Students:

| 14 | High Schools | 14,315 | Elementary Students |
| ---: | :--- | ---: | :--- |
| 9 | Middle Schools | 3,114 | Middle Students |
| 39 | Elementary Schools | 8,130 | Secondary Students |
| 4 | Special Use Schools | $\underline{363}$ | Special School Students |
| 66 | Operating Schools | 25,992 | K-12 Building Membership |
| 1 | Clayton Academy (CEP) | 2012 | Alternative School |
|  |  | 26,123 | Total K-12 Membership |
|  |  | 1,642 | Pre K and Headstart |
|  |  | 157 | Offsite Pre-K and Headstart |
|  |  | 27,922 | Official Membership |

## Racial Balance:

Based on PPS K-12 Building Enrollment:
56.34\% African American
43.66\% White/Other

The Area:

|  | $\underline{2008}$ | $\underline{2000}$ | $\underline{1990}$ |
| :--- | :---: | :---: | :---: |
| Population | 312,800 |  | 342,503 |

## The Finances:

Tax Structures
Real Estate 13.92 mills
Earned Income - 1.75\% Net Levy - The District levies a 2\% Earned Income Tax. Section 652.1 (a) (2) of the Public School Code states that "A school district of the first class A located in whole or in part within the city of the second class shall share earned income tax under this section with such city of the second class as follows; in tax year 2007, one-tenth of one per centum ( $0.10 \%$ ) to the city, in 2008 two-tenths of one per centum $(0.20 \%)$ to the city, in tax year 2009 and thereafter, one quarter of one per centum $(0.25 \%)$ to the city."

Deed Transfer Tax $-1.00 \%$ of transfer price

Bond Ratings as of October 28, 2008:

|  | Moody's | Standard \& Poors |  |
| :--- | :---: | :---: | :---: |
|  |  |  |  |
| Underlying unlimited tax pledge | A2 |  |  |
| Underlying limited tax pledge | A2 | A- |  |
| Enhanced | A1 | A- |  |
|  |  | A |  |

## Debt Limits/Ratios

| Nonelectoral Debt Limit | $\$ 1,133,187,808$ |
| :--- | ---: |
| Net Outstanding Debt | $527,827,769$ |
| Direct Debt to Market Value | $3.52 \%$ |
| Direct and Overlapping Debt | $11.57 \%$ |

to Market Value

The Pathway to the Promise.


Pittsburgh Public Schools District Calendar
FOR THE SCHOOL YEAR COMMENCING SEPTEMBER 3,2009

2009



Pittsburgh Public Schools
Accelerated Learning Academy (ALA) Calendar
FOR THE SCHOOL YEAR COMMENCING August 24, 2009
2009
2010


| -1- - School Vacation Days (dates are subject to change) |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ${ }^{12}$ - - Half School Day (dates are subject to change) |  |  |  |  |  |  |  |  |  |  | Sche |  | Pay Date |
| T - Pu | Only | tion D | ays and | chool typ | (dates | subje | chan |  |  |  | Bi-Weekly |  | $\square$ |
| + - School Month Ends |  |  |  |  |  |  |  |  |  |  | Teachers |  | $\triangle$ |
| * - Vacation days for ALL Pittsburgh Public School Employees |  |  |  |  |  |  |  |  |  |  |  |  | - |
| R - Report Card Dates |  |  |  |  |  |  |  |  |  |  | 12-Month |  | $\nabla$ |
| B - School Board Meets (dates are subject to change due to holidays or schedule conflicts) Standard Evening School (September 16, 2009 - January 25, 2010; February 10 , 2010 - June 7, 2010) |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  | JULY |  |  |  |  |  |  | GU |  |  |  |
| S | M | T | W | T | F | S | S | M | T | W | T | F | S |
|  |  |  |  | - 1 | 2 | 3 | 1 | 2 | 3 | 4 | 5 | 6 | 7 |
| 4 | * 5 | 6 | 7 | 8 | 9 | 10 | 8 | 9 | 10 | 11 | - 12 | -13 | 14 |
| 11 | 12 | 13 |  | $\cdots 15$ | 16 | 17 | 15 | 16 | 17 | 18 | 19 | 20 | 21 |
| 18 | 19 | 20 | - 21 | 22 | 23 | 24 | 22 | 23 | 24 | - 25 | - 26 | 27 | 28 |
| 25 | 26 | 27 | 28 | - 29 | - 30 | 31 | 29 | 30 | $\checkmark 31$ |  |  |  |  |

```
School District of Pittsburgh
2010 General Fund Budget
Measurement Focus and Basis of Accounting
```

The School District of Pittsburgh utilizes the "current financial resources" measurement focus and the modified accrual basis of accounting for budgeting and the preparation of its audited financial statements. This focuses on the determination of and changes in financial position, and generally only current assets and current liabilities are included on the balance sheet. Revenues are recorded as soon as they are both measurable and available.

- The revenues are recognized when they become measurable and available to finance the District's operations. Property and other taxes are susceptible to accrual and are recognized as current revenue when received during the year and also when received by the District within 60 days after the close of the year.
- Currently levied property and other taxes which are not received by the District within 60 days after the close of the current year are susceptible to accrual and are recorded as deferred revenue of the General Fund after giving effect to a reserve for uncollectible taxes.
- State subsidies due to the District as current year entitlements are recognized as revenue in the year that they are due to be received.
- Revenues from federal, state, and other grants designated for payment of specified District expenditures are recognized in the Special Revenue Funds when the related expenditures are incurred.
- Expenditures are generally recorded when a liability is incurred under accrual accounting. Because of their "current financial resources" measurement focus, expenditure recognition for governmental fund types excludes certain liabilities. Such liabilities are not recognized as governmental fund type expenditures or fund liabilities. Exceptions to this rule are 1) principal and interest on general long-term debt, 2) compensated absences, which are recorded only when payment is due, and 3) judgments and claims.


## Financial Policies

- 701. Fiscal Objectives

The Board recognizes its responsibility to district taxpayers to ensure that public monies expended by the school district are utilized for delivery of the educational program in a manner that mandates full value to the taxpayers, and that adequate procedures and records are established to ensure that end.

- 702. Budget Planning

The budget shall be designed to reflect the Board's goals and objectives concerning the education of district students.
Therefore, the budget shall be organized and planned to ensure adequate understanding of the financial needs associated with program support and development. The financial requirements of district programs shall be reviewed on a continual basis.

- 703. Budget Preparation

The Board considers preparation of an annual budget to be one of its most important responsibilities because the budget is the financial reflection of the district's educational plan. The budget shall be designed to support the educational plan in a comprehensive and efficient manner, to maintain district facilities, and to honor district obligations.

- 704. Budget Adoption

It is the philosophy of the Board that the annual budget represents the position of the Board, and all reasonable means shall be employed to present and explain in the preliminary and final budgets to district residents. Board members and district administrators shall be knowledgeable about, and understand the need for, proposed expenditures.

- 705. Tax Levy

The Board of Public Education shall annually determine and establish local taxes. It shall provide the means to assess and collect such taxes.

- 706. Tax Certification and Collection

School taxes being levied by the Board of Education shall be certified by the Board to an authority authorized to prepare tax duplicates and by said authority properly certified to the City Treasurer, which school taxes should then be collected as provided by law, at the same time, in the same manner, and with like authority, and subject to the same discounts and penalties as other taxes collected in the municipality.

## Financial Policies

- 707. Tuition Income

When the district received students who are residents of another school district, it shall assess tuition charges in accordance with the School Code. Tuition shall be assessed for those students whose attendance has been approved by the Board, in accordance with policy.

- 708. Bank Accounts

The Board, by a majority vote of the full Board, shall designate one or more banks or bank and trust companies as depositories for the safeguarding of school funds.

- 709. Investments of District Funds

It shall be the policy of the Board to optimize its return through investment of cash balances in such a way as to minimize noninvested balances and to maximize return on investments.

The primary objectives of investment activities, in priority order, shall be:
Legality - All investments shall be made in accordance with applicable laws of Pennsylvania.
Safety - Safety of principal shall be of highest priority. Preservation of capital in the portfolio of investments shall be ensured through the mitigation of credit risk and interest rate risk.

Liquidity - Investments shall remain sufficiently liquid to meet all operating requirements that are reasonably anticipated. A fiscal year operations anticipated cash flow shall be developed so that investments can be made as early as possible, with maturities concurrent with anticipated cash demands.

Yield - Investments shall be made with the objective of attaining a market-average rate of return throughout the budgetary and economic cycles, taking into account the investment risk constraints and liquidity needs.

- 710 Purchases Subject to Bid

It is the policy of the Board to obtain competitive bids for products and services where such bids are required by law or where such bids may be believed to bring about a cost saving to the school district.

## Financial Policies

- 710.1 Minority and Women Business Participation

The Board recognizes that minority and women businesses heretofore have not always received a fair share of public contracting, that the current minority and women business certification process has contributed to the exclusion of legitimate minority and women businesses, that excessive time involved in contract awards and payments is a barrier to minority and women business participation, that bid and proposal specifications (general conditions) are outdated and need to follow national standards, that contracts awarded to majority firms with some minority or women employees contributes nothing to minority and women business participation and should not be counted as such, that the school district must do more to build trust among minority and women contracts and submit bids and proposals, that the school district must follow state law about awarding contracts to the lowest responsible bidder and is not allowed to use race or gender to award contracts, and that the school district has no strategic plan for the minority and women business program. The Board desires to increase minority and women business participation in procurement and contracting.

- 711. Purchases Budgeted

It is the policy of the Board that when funds are available all purchases contemplated within the current budget and not subject to bid shall be made in a manner that ensures the best interest of the school district.

- 712. Purchases not Budgeted

The laws of the state and the interests of the community require fiscal responsibility by the Board in the operation of the school district. Appropriate fiscal controls shall be adopted to ensure that public funds are not disbursed in amounts in excess of the appropriations provided to the district.

- 713. Cooperative Purchasing

The Board recognizes the advantages of centralized purchasing. Therefore, the Board encourages the administration to seek the benefits and savings that may accrue through joint agreements with other political subdivisions for the purchase of supplies, equipment or services.

- 714. Travel and Professional Leave

It is the purpose of this policy to delegate to the Superintendent or designee the responsibility and authority to approve employee travel on district business and attendance at professional development conferences and meetings.

## Financial Policies

- 715. Payroll Authorization

Employment of all permanent, temporary and part-time district personnel must be approved by the Board. The Board shall authorize payment of salaries to employees. Actions by the Board to employ staff on a contractual basis may include the name of the individual, position title, salary, period of employment, position classification, method of payment and budget category to which the wages are to be charged. Actions by the Board to employ temporary or part-time personnel may include the name of the individual, position title, rate of pay, position classification, the maximum number of hours or days an employee may work, school or vocation assignment and budget category to which wages are to be charged. The minutes of Board meetings shall record all actions with regard to resignation, retirement, death or discharge of all employees, or nonretention of a temporary professional employee. Each action shall include the name of the employee, date upon which salary or wages will terminate, and position formerly held.

- 716. Payroll Deductions

The Board may, at its discretion, act on behalf of individual employees to deduct a certain amount from the employee's paycheck and to remit an equal amount to an agent designated by the employee. It is the intent of this policy to designate those purposes not otherwise mandated by law for which the Board is willing to act on behalf of the employee.

- 717. Payment of Bills

It is the Board's intent to direct prompt payment of bills but at the same time to ensure that due care has been taken in the review of district bills.

- 718. Petty Cash

Petty cash funds may be used for designated purposes but shall be subject to adequate controls and safeguards.

- 719. Student Activity Funds

Student Activity Funds should be administered in accordance with Board policy and specific written procedures developed by the district's appropriate officers.

## Non-General Fund Use -

Student Activity Funds should be used to finance a program of activities not part of the regular curriculum. They should not be used to circumvent management or purchasing decisions that were made for the district.

## Financial Policies

## Student Use -

Student Activity Funds should be used for student activity purposes and for those students currently in school, particularly when those students have contributed to the accumulation of the funds.

Shared Decision-Making -
Student Activity Funds should be collected and disbursed under the general direction of the building principal; however, the principal should involve in the decision-making process those student groups and faculty members who are responsible for generating revenue for approved projects.

Sound Business Practice -
Student Activity Funds should be managed in accordance with sound business practices.

- 720. District Audit

The public has the right under law to inspect and procure copies of the annual, single audit conducted by external auditors and the periodic audits conducted by the Auditor General's office.

- 721. Fund Balance

Maintaining an operating reserve (or fund balance) by adhering to a fund balance policy is not only a prudent fiscal management tool, but also an important factor in the analysis of financial stability. Maintaining an operating reserve or rainy day fund is the most effective practice an issuer can use to maintain a favorable credit rating. Fund balance reserve policy/working capital reserves is the most frequently implemented, best financial management practice for governmental issuers. Governments should maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees because of temporary revenue shortfalls or unpredicted one-time expenditures. A financial reserve may be used to address unanticipated revenue shortfalls or unforeseen expenditures, providing a first defense against deficit spending and helping to maintain liquidity when budgeted drawdowns become inevitable. The accumulation of prudent reserves in more favorable economic times could be a resource to sustain the district in the inevitable downturn.

- 722. Debt

Debt may be issued to finance the district's annual capital budget. The adopted capital budget for one (1) year will also include an additional four-year projection.

## Financial Policies

- 723. Basic Financial Statements and Management Discussion Analysis for State and Local Governments

The Board recognizes the need to implement the required accounting and financial reporting standards stipulated by the Pennsylvania Department of Education. The primary objectives of implementing the GASB Statement 34 are to assure compliance with state requirements, and properly account for both the financial and economic resources of the district.

- 724. Procurement Cards

The Board of School Directors is responsible for establishment of policies in conformance with state laws.

- 725. Federal Fiscal Compliance

The Board shall review and approve all applications for federal funds submitted by the district.

- 725-AR. Federal Fiscal Compliance

The district shall comply with federal requirements for procuring, using, managing and disposing of goods, materials and equipment purchased with federal grant funds, such as Title I, including the federal Maintenance of Effort Regulation.

## Funds of the District

In December, the School Board adopts the General Fund Budget, and approves the Capital Program and Food Service Allocation. Budgets for Special Revenue Funds are approved at other times during the year or are adjusted as the funding becomes available.

- The General Fund is the District's primary operating fund. It accounts for all financial resources of the District except those required to be accounted for in another fund.
- The Food Service Fund accounts for the school breakfast and lunch program.
- The Debt Service Fund accounts for the servicing of the general long-term debt of the District.
- The Capital Projects Fund accounts for the capital assets or construction of major capital projects of the District.
- Supplemental Programs - operated by the District as a result of various public and private grants.


## 2010 Revenue Descriptions

## Local Revenues

- 6111 Current Real Estate Taxes

Revenue received from taxes assessed and levied upon real property.

- 6113 Public Utility Realty Tax

Revenue received under terms of the Public Utility Realty Tax Act (Act 66 of 1970)
Lands and structures owned by public utilities and used in providing their services are subject to state taxation under Act 66 of 1970. The state then collects and distributes a prescribed sub among local taxing authorities, and that payment of state tax shall be in lieu of local taxes upon utility realty.

- 6114 Payments in Lieu of Current Taxes - State/Local Reimbursement

Revenue received in lieu of taxes for property withdrawn from the tax rolls of the LEA for public housing, forest lands, game lands, water conservation or flood control. (This revenue is classified "From Local Sources" although payments may be received from Public Housing Authorities, the Department of Education, the Department of Environmental Resources, the State Game Commission or the County Commissioners.)

- 6161 Current Earned Income Taxes

Revenue received from taxes levied upon wages, salaries, commissions, net profits or other compensation of those who earn income within the taxing jurisdiction of the first class school district

- 6168 Current Real Estate Transfer Taxes

Current revenue received by the first class school district for percentage assessment on the transfer price of real property within the jurisdiction of the LEA.

## 2010 Revenue Descriptions

- 6169 Current Mercantile Taxes

Current revenue received by the first class school district for percentage assessment of gross receipts on wholesale and retail businesses. The tax is levied on any person engaged in one of the following businesses in a taxing district: wholesale dealers in goods, wares and merchandise, and all persons engaged in conducting restaurants or other places where food, drink or refreshments are sold.

- 6411 Delinquent Real Estate Taxes

Revenue received from taxes assessed and levied upon real property, which have become delinquent.

- 6461 Delinquent Earned Income Taxes

Revenue received from taxes levied upon wages, salaries, commissions, net profits or other compensation of those who earn income within the taxing jurisdiction of the first class school district, which have become delinquent.

- 6510 Interest on Investments and Interest-Bearing Checking Accounts

Interest revenue received on temporary or permanent interest-bearing investments and interest-bearing checking accounts (Investments would include U.S. treasury bills, notes, savings accounts, certificates of deposit, mortgages, or other interest-bearing investments.)

- 6910 Rentals

Revenues from the rental of school property which is being used for school purposes, and the net earnings from rents and leases of school property that is not being used for school purposes, but is being held for future use or disposal. The credit to this account should include only receipts from flat rate rental charges not identifiable as an offset against expenditures.

- 6920 Contributions and Donations from Private Sources/Capital Contributions

Contributions and donations from private sources are revenues from a philanthropic foundation, private individuals or private organizations for which no repayment or special services is expected. A capital contribution is a grant or contribution restricted for capital purposes. Capital contributions are reported separately after non-operations revenues and expenses on the Proprietary Fund Statement of Revenue, Expenses and Changes in Fund Net Assets.

- 6940 Tuition from Patrons

Revenue received from patrons for education provided by the LEA.

- 6960 Services Provided other Local Governmental Units/LEAs

Revenues from services provided other local governmental units. These services could include transportation, data processing, purchasing, maintenance, cleaning, cash management, consulting and a variety of other educational related services.

- 6970 Services Provided Other Funds

Services provided other funds for services such as printing or data processing, etc. This account is used normally only by the Internal Services Fund.

- 6990 Refunds and Other Miscellaneous Revenue

Revenue from local sources not classified elsewhere.

## State Revenues

- 7110 Basic Education

Revenue received from the Commonwealth of PA designated for Basic Education. This revenue is reported on the Pennsylvania Department of Education - Basic Education Report mailed to you in June each year. Funding source - 201.

- 7142 Nonpublic Transfers

Revenue received by a school district from the Commonwealth of PA for temporary transitional funding due to the budgetary impact relating to students attending charter schools. (NOTE: Transitional funding is NOT available to charter schools established through the conversion of currently operational public schools.)

- 7160 Tuition for Orphans and Children Placed in Private Homes

Revenue received from the Commonwealth of PA as tuition for children who are orphans and/or children placed in private homes by the court. Payments are made in accordance with Section 1305 and 1306 of the Public School code. Funding source - 206.

- $\mathbf{7 2 1 0}$ Homebound Instruction

Revenue received from the Commonwealth of PA as payment for expenses incurred for the instruction of homebound pupils. Payments are made in accordance with Section 2510.1 of the Public School Code.

- 7220 Vocational Education

Revenue received from the Commonwealth of PA for vocational education expenditures, which are classified as current operating expenditures and also for preliminary expenses in establishing an area vocational education school. Payments are made in accordance with Sections 2504, 2506 and 2507 of the Public School Code. Funding source - 240 .

- 7270 Specialized Education of Exceptional Pupils

Revenue received from the Commonwealth of PA for the cost of instructing exceptional children. Payments should not be recorded here but to one of the following subaccounts.

- 7310 Transportation (Regular and Additional)

Revenue received from the Commonwealth of PA for pupil transportation expenditures and/or board and lodging in lieu of transportation. Payments for pupil transportation are made in accordance with Section 2541 of the Public School Code. Payments for board and lodging in lieu of transportation are made in accordance with Section 2542 of the Public School Code. This account includes transportation subsidies for nonpublic and charter school students, also. Funding source - 310 .

- 7320 Rental and Sinking Fund Payments/Building Reimbursement Subsidy

Revenue received from the Commonwealth of PA as a full or partial payment for approved lease rentals, sinking fund obligations, or any approved LEA debt obligations for which the Department of Education has assigned a lease number.

- $\mathbf{7 3 3 0}$ Health Services (Medical, Dental, Nurse, Act 25)

Revenue received from the Commonwealth of PA for health service expenditures. Payments are made in accordance with Section 2505.1 of the Public School Code and include revenue for medical, dental, nurse and Act 25 health services. Funding source 330.

## 2010 Revenue Descriptions

1

- 7340 State Property Tax Reduction Allocation

Revenue received from the Commonwealth of PA designated for school district property tax reduction. Payments are made in accordance with section 505 of Special Session Act 1 of 2006. Funding source - 204 .

- 7810 State Share of Social Security and Medicare Taxes

Revenue received from the Commonwealth of PA designated as the Commonwealth's matching share of the employer's contribution of the Social Security and Medicare Taxes for covered employees who are not Federally funded. Funding source 322.

- 7820 State Share of Retirement Contributions

Revenue received from the Commonwealth of PA designated as the Commonwealth's matching share of the employer's contribution of Retirement Contributions for active members of the Public School Employees Retirement System. Funding source - 323 .

## Other Revenues

- 8820 Medical Assistance Reimbursement for Administrative Claiming (Quarterly) Program

The Administrative Claiming Program reimburses LEAs for the costs associated with administrative Medicaid-related activities. These funds also include the partial reimbursement that schools receive on behalf of the service fees paid to Leader Services for the processing of their SBAP claims. Payments for SBAP Administrative Claiming are received from the Department of Public Welfare. Funding source - 892

- 9320 Special Revenue Fund Transfers

Fund transfers from Special Revenue Funds.

- 9400 Sale of or Compensation for Loss of Fixed Assets

Monies received from the sale of or compensation for the loss of fixed assets.

- 9610 Revenues from Federal Sources - BABS (Build America Bonds Program)

A municipal-bond program that provides a federal subsidy to raise funds by lowering borrowing costs for states and other local governments.

## District Mission

The Pittsburgh Public Schools will be one of America's premier school districts, student-focused, well-managed, and innovative. We will hold ourselves accountable for preparing all children to achieve academic excellence and strength of character, so they have the opportunity to succeed in all aspects of life.

## The Pittsburgh Pledge

We know that education is the key to our future.
All of us - students, teachers, administrators, families, community, board members and other civic leaders - will take an active role in helping all students.

We pledge to:

- Have high expectations,
- Work hard,
- Achieve academic excellence,
- Keep our schools safe,
- Set a positive example,
- Be respectful and considerate of one another,
- Listen and be open to new ideas.

Together, we will hold ourselves accountable for achieving "Excellence for All."

## Declaration of Beliefs

- All children can learn at high levels.
- Teachers have a profound impact on student development, and should have ample training, support and resources.
- Education begins with a safe and healthy learning environment.
- Families are an essential part of the educational process. A commitment from the entire community is necessary to build a culture that encourages student achievement.
- Improvement in education is guided by consistent and effective leadership.
- Central office exists to serve students and schools.


## The Pittsburgh Promise

The Pittsburgh Promise ${ }^{\circledR}$, is a non-needs based scholarship that removes money as a barrier to college for students of the Pittsburgh Public Schools.

According to the dictionary, a promise is something to count on, an indication of future success. The Pittsburgh Promise brings that meaning to life by providing hope, opportunity and incentive for all Pittsburgh Public Schools students.

When the University of Pittsburgh Medical Center presented an extraordinary gift of $\$ 100$ million to The Promise in December 2007, nearly 1,000 members of the Class of 2008 became the first to reap the rewards of this community commitment. The grant also challenges others to contribute so that future Promise dollars continue to help make education after high school a reality rather than a dream for our graduates and their families.

The Pittsburgh Promise ${ }^{\circledR}$ met its year-one funding goal of $\$ 15$ million during 2009, despite the serious economic challenges that were experienced both nationally and locally. In addition, recipients of Pittsburgh Promise scholarships now may use those funds at all public and private colleges and universities in Pennsylvania. This increased the number of Promise-eligible institutions to 240 from the original 100. Beginning with the Class of 2012, graduates of Pittsburgh Public Schools may be eligible to earn up to $\$ 40,000$ ( $\$ 10,000$ per year) over four years. More than 1600 students from the Class of 2008 and Class of 2009 are benefiting from Promise scholarships.

To make the Promise real for every child, we are creating a way to ensure that students are on the best path for achieving success beyond high school. "Pathways to the Promise" will help to make it easier for students, parents, teachers, counselors and principals to understand how a student is progressing and where additional supports are needed.

Just as regular visits to a health care provider help to maintain a child's physical health, "Pathways to the Promise" will provide regular educational check-ups to make sure students are on track and gaining the knowledge and skills that they must have to be successful in life.

The Pittsburgh Promise serves to inspire all of us in a new way. With the District, schools, teachers, parents and students working together, all Pittsburgh Public Schools students will have the best opportunity to succeed with a Promise for the future. Visit why ptesburgheromise, ofg for more information about The Pittsburgh Promise.

## Goals and Priorities

The Board of Directors entered into a new five- year agreement with Superintendent Mark Roosevelt that runs through August 2014. The Board authorized the agreement to provide leadership stability as the staff works to continue the progress being made against the goals of Excellence for All. Accomplishments under Mr. Roosevelt's leadership have included growth in student achievement, holding the line on taxes while improving the District's financial situation, and establishment of The Pittsburgh Promise ${ }^{\circledR}$, a non-needs based scholarship that removes money as a barrier to college for students of the Pittsburgh Public Schools.

While the District has made remarkable progress in improving student achievement, there is more work to do to ensure that all students are Promise-Ready. The Board of Directors approved Year Five Performance Goals for Superintendent Mark Roosevelt. The Superintendent's goals support the District's Excellence for All plan and align with the Board's five major goals for the District:

1. Maximum academic achievement for all students.
2. Safe and orderly environment for all students and employees;
3. Efficient and effective support operations for all students, families, teachers and administrators;
4. Efficient and equitable distribution of resources to address the needs of all students, to the maximum extent feasible;
5. Improved public confidence and strong parent/community engagement.

The Superintendent's Year Five Performance Goals are as follows:

1. Finalizing Planning and Implementation of Career and Technical Education (CTE) Programming: Present to the Board a plan for CTE no later than February 10, 2010 which creates effective options for Pittsburgh Public Schools students to access appropriate CTE programming aligned to economic trends and needs.

The District's emphasis on high school excellence has resulted in the introduction of new school models, such as the University Preparatory School, Science and Technology Academy* and International Baccalaureate* which serve students in grades 6-12.

Efforts to redesign the high school experience will continue with the development and implementation of a new plan for Career and Technical Education programming that provides the foundation students will need to pursue continuing education and success in the job market.
*Official naming of these schools will occur during the 2009-2010 school year.
2. Expansion of Classroom Technology: Explore the use of technology to better complement and expand course offerings.

The ability to use computers and other technical equipment is a critical skill that students must acquire to be successful in higher education as well as the job market. Staff will develop and implement plans to ensure that instructional courses make the best use of technology to provide the highest quality instruction. Courses will be reviewed and necessary enhancements made to ensure that students are being properly prepared to face future technological challenges and demands.
3. Continue Pittsburgh Public Schools progress on PSSA Exams: Show continued progress on the Pennsylvania System of School Assessment (PSSA) exams compared to prior years by evidencing progress on a majority of the 42 testing points, meaning movement from below basic to basic, basic to proficient, and proficient to advanced.

For the 2008-2009 school year, Pittsburgh Public Schools students continued to make substantial progress in student achievement at almost all grade levels. For example, 45 percent of 8th graders scored advanced in reading, and ahead of grade level. This is convincing evidence that District initiatives are beginning to take hold. The District will continue to provide students with the strong foundation they need to excel both in the classroom and in the future with a rigorous PreK-12 curriculum focused on developing student thinking and efforts-based learning. The District also will use funds received from the American Recovery and Reinvestment Act (ARRA) to mount a focused and intense effort on increasing the literacy skills of its middle grades students. A new summer camp will launch in 2010 exclusively for middle grades students. The camp is part of the District-wide effort to prepare students for the rigors of high school and beyond. In addition, the District hopes to use stimulus dollars to build the capacity of teachers and school staff to provide interventions for struggling readers.
4. Teacher Effectiveness: Develop timetables and implementation plans for The Plan to Empower Effective Teachers.

Research shows that of the school-based factors, the quality of teaching has the most significant impact on student growth. As the next building block in the District's vision of Excellence for All, a plan is being developed to support and empower effective teachers. This planning has been done in collaboration with the leadership of the Pittsburgh Federation of Teachers (PFT). The plan focuses on three strategic priorities: increase the number of highly effective teachers; increase the exposure of high-needs students to highly effective teachers; and ensure that all teachers and students work in learning environments that promote college-readiness. The plan builds upon the core elements that the District has already put into place to improve student achievement, including implementation of a rigorous core curriculum; aggressive, comprehensive and ongoing professional development to ensure quality classroom instruction; use of diagnostic assessments to get help quickly to students; and implementation of a nationally-recognized system - Pittsburgh Urban Leadership System of Excellence (PULSE) - to train, support, evaluate and reward principals. For more details about the plan please visit http://EmpoweringPittsburghTeachers.com.

THIS PAGE INTENTIONALLY LEFT BLANK.

School District of Pittsburgh
Organizational Chart December 2009


## BUDGET ADMINISTRATION AND MANAGEMENT PROCESS

The General Fund budget contains all local tax revenues for the operation of the basic school program. State law requires adoption of an annual General Fund budget, as well as the levying of taxes. It is important to note that a budget is prepared and adopted the year before the funds are expended.

The organization of the district consists of five major offices: Deputy Superintendent, Chief of Staff \& External Affairs, Chief Financial Officer/Chief Operations Officer, Executive Director of Strategic Initiatives and Chief of Research, Assessment \& Accountability. The heads of these offices report directly to the Superintendent. The Solicitor reports to the Superintendent and the Board. The School Controller, and School Treasurer reports directly to the Board.

District staff must stay within the amounts budgeted for specific activities or seek appropriate authorization for adjustment. The School District of Pittsburgh, utilizes District-wide School Level Site Based Budgeting for General Fund activity. These site based budgets operate on a July 1-June 30 cost accounting cycle.

School District of Pittsburgh<br>2009/10 School Year and<br>2010 General Fund Budget Development Timeline

In Pittsburgh, the fiscal year runs from January 1 through December 31.
2010 Budget Adoption Time-line as required by Act 1 of 2006 - TAXPAYER RELIEF ACT
In December, the School Board adopts the General Fund Budget, approves the Capital Program and Food Service Allocation. Budgets for Special Revenue Funds are approved at other times during the year or are adjusted as the funding becomes available.

February 9, 2009 Receive certified enrollment projections for the 2009/2010 school year from the Office of Technology.

February 27, $2009 \quad$ Provide General Fund and Title I Site-Based Budgeting allocations for the 2009/2010 school year to all schools.

March 3, $2009 \quad$ Budget Development workshops for all school levels (Executive Directors, Funding \& Compliance, CTE, HR and Budget \& Finance).

March 13, 2009 Due date for the 2009/2010 Site-Based General Fund and Title I budgets.

April 1, -
April 3, 2008

April 9, 2009
May 4, 2009
Review of proposed Site-Based General Fund and Title I budgets.
(Deputy Superintendent, Executive Directors, Funding \& Compliance, CTE, HR and Budget \& Finance).

Provide by School staffing FTE budgets to Human Resources.
Board of Directors review of 2009/2010 Special Education Budget.

# School District of Pittsburgh <br> 2009/10 School Year and 2010 General Fund Budget Development Timeline 

May 20, 2009
June 24, 2009

November 25, 2009

December 1, 2009
December 4, 2009

December 7, 2009
December 15, 2009

Legislative approval of 2009/2010 Special Education Budget.
Board considers resolution certifying Board will not increase taxes beyond index for 2010.

Deadline to make 2010 proposed final budget available for public inspection (no less than 20 days prior to adoption). Release can be earlier.

Budget Public Hearing.
Deadline for public notice of intent to adopt (10 days prior to Adoption).

Budget Public Hearing (Part of regular public hearing).
Regular legislative meeting adoption of budget.

## School District of Pittsburgh <br> 2010 General Fund Budget Budget Development Process \& Procedures

## Budget Development Process

In December, the School Board adopts the General Fund Budget, and approves the Capital Program and Food Service Allocation.
A final budget must be prepared and adopted no later than December 31.
The Board of Education is required to approve transfers between objects. Administrative transfers can be made within the same objects.
Budgets for special revenue funds are approved at other times during the year or are adjusted as the funding becomes available.
Budget Development Procedures
June $\quad$ - Board considers resolution certifying Board will not increase taxes beyond index for upcoming year.
A resolution is submitted to the Board of Directors for approval before June 30 certifying no increase in taxes beyond index. This information is sent to the PA Department of Education.

November - Deadline for upcoming year Proposed/Preliminary Budget
This month is the deadline to submit the District's proposed/preliminary budget for the upcoming year for public inspection. This release has to be no less than 20 days prior to adoption.

December - Budget Public Hearing(s)

- Deadline for Public Note of Intent to Adopt

This Public Notice has to be completed 10 days prior to adoption.

- Budget Public Hearing(s)
- Regular Legislative meeting Adoption of Budget

THIS PAGE INTENTIONALLY LEFT BLANK.

THIS PAGE INTENTIONALLY LEFT BLANK.

## III. FINANCIAL SECTION

a) Economic Conditions and Outlook
b) Financial Matters Concerning the City of Pittsburgh
c) Long \& Short Term Financial Planning
d) 3 Yr. Rolling Forecast
e) Fund Balance, Policy \&Changes
f) General Fund Budget, Capital Program \& Food Service Overview
g) The General Fund
h) Financial Structure
i) Budget Organization
j) Using the Budget
k) Summary of Appropriations \& Revenues
l) Budget Detail
m) Fixed Charges/Other Fund Transfers
n) Debt Service and Other Budget Items
o) Food Service Budget
p) 2010 Capital Projects \& Major Maintenance

## Economic Conditions and Outlook ${ }^{1}$

Pittsburgh Market Outlook Job Situations to date, Pittsburgh appears to be skirting the absolute worst of the recession. Across the nation's economy, the absolute most pain has been seen in all things housing related and auto related. Fortunately for Pittsburgh, it has relatively light exposure to either of these forces. In particular, Pittsburgh never had much of a "housing boom" and as such, the loss of that speculative housing activity has not been missed much locally. You don't miss what you never had! Moreover, Pittsburgh’s several educational institutions and large array of healthcare related employers have greatly steadied the local economy through the recession. As a result, Pittsburgh's unemployment rate will remain well below average.

Pittsburgh's population has been declining for decades now. It is not so much a rush for the exits, as a slow drip. The region has long since put behind it the jarring loss of much of its steel industry, and since then, the population attrition has much more to do with an aging population and losses of younger workers as they leave to find jobs in faster growing job markets. All that said, Pittsburgh has just about plugged its slow leak of out-migrants prior to the recession. However, as a result of job losses, it's now likely that fewer international migrants are arriving in Pittsburgh seeking work. But as job growth returns in the second half of next year, there should be an improvement in migration trends.

While Pittsburgh largely skirted the worst of the housing bust, that doesn't mean that is has not seen a drop in its volume of housing transactions. Existing home sales peaked in the region at 31,300 homes in 2004. In comparison, Pittsburgh should see 22,100 existing homes sold his year. The significant triumph for the region, however, is that its homes retained their value throughout this downturn. The FHFA house price index is not projected to see an annual decline in this cycle, which is a great support to household balance sheets in the area. With this in mind though, one should not expect a large acceleration in home prices during the recovery.

The mildness of the downturn in Pittsburgh has meant that there has not been a significant loss of personal income. Certainly residents have suffered disappointing pay raises and bonuses, and the higher unemployment rate means that starting wages are not what they might have been a few years ago. Still, it is not expected that personal incomes will decline outright in Pittsburgh, and median household incomes should begin to appreciate again in the latter half of the year as the layoffs slow further.

It should also be noted that at below $\$ 47,000$, household income is on the low side in the region, but housing is particularly affordable in Pittsburgh, such as quality of life measures tend to favor Pittsburgh.

Pittsburgh is in a relatively benign cycle. While the economy has slowed and jobs lost, the pain is significantly less than in other parts of the country. This is a result of a simple fact: Pittsburgh did not share in much of the previous economic expansion, particularly the speculative run-up housing prices, and as a result, did not suffer the sharp downturn as the speculative housing bubble burst. Moreover, the region has a cadre of large, highly regarded universities and hospitals that support both high incomes and steady job counts, and which bring a large population of students into the area. This economic core is a large part of what has made Pittsburgh so stable. Also helping has been several large commercial construction projects, in particular, the construction of Three PNC Plaza, the new sports arena, a new casino, and ongoing development as apart of Westinghouse's expansion in the area.

In the outlook, expect to see further stability. While the local economy will improve, there is not much pent-up demand on the part of businesses and household. For instance, do not expect to see a sharp rise in either hiring or wages. Also, while the housing market will accelerate in 2010, the region is unlikely to see rapid increases in prices. Expect a return to job creation in the second half of 2010, but with slow and steady losses in population persisting, do not expect Pittsburgh to stand-out in the recovery. Slow and steady will continue to describe the region for the foreseeable future.
$\overline{{ }^{1} \text { Issued by the Economics Division, PNC Financial Services Group, October } 2009 .}$
The impact of these Economic Conditions are constantly reviewed and monitored by the District to assess impact on Earned Income Tax and Real Estate Tax Collections and the potential for Major Taxpayers appealing their assessed values that if successful would translate to Real Estate Tax refunds and reduced future collections.

The four year history of real estate tax collections as a percentage of levy has been between $93.64 \%$ and $94.32 \%$. The 2010 budget anticipate a collection rate of $93.00 \%$.

## Financial Matters Concerning the City of Pittsburgh

The City of Pittsburgh is the largest municipality served by the District. In November 2004, the General Assembly of the Commonwealth of Pennsylvania adopted legislation (HB 850 and HB 197) to provide financial assistance to the City of Pittsburgh. This legislation negatively impacts the District's revenues as follows:

- The District, effective fiscal 2005, ceased to receive an annual appropriation of $\$ 4$ million from the City of Pittsburgh, which was established by the Regional Asset District (RAD) legislation to compensate the District for the elimination of the Personal Property Tax.
- The District, effective fiscal 2005, had its right to levy Mercantile Tax rescinded. While the legislation referenced the incorrect statutory authority for the District, management believes the legislative intent is very clear and the Board did not pursue levying Mercantile Tax in fiscal 2005 or since. This legislation has had the effect of reducing District revenues by approximately $\$ 4$ million annually.
- The District has had a total of $0.25 \%$ of its Earned Income Tax authority shifted to the City of Pittsburgh by 2009. This shift is structured such that $0.1 \%$ was transferred in 2007, $0.1 \%$ in 2008, and $0.05 \%$ in 2009. The total impact of $0.25 \%$ of the District's Earned Income Tax levy is approximately $\$ 12.7$ million annually in 2010 and thereafter.
- By 2010, this legislation will reduce the District's annual revenues by approximately $\$ 20.7$ million.


## Long \& Short Term Financial Planning

The District applies a four-step process to long-term financial planning, incorporating phases for mobilization, analysis, decision, and execution. Planning is a continuous process and the Board receives a monthly update in the form of a three-year rolling forecast at their regularly scheduled legislative meeting.

The short-term projection is further forecast 10 years out, providing District decision makers and stakeholders the ability to change assumptions quickly on matters such as collective bargaining agreements and capital programming to understand their long-term ramifications.

The District faces a projected structural deficit of $\$ 9.3$ million with expenditures outpacing generally flat revenues. The long-term forecast has the following characteristics:

- High cost per pupil is accelerated by declining enrollment and relatively steep fixed costs
- No real capacity for local revenue enhancement exists
- Key cost drivers include employee benefits and charter school payments
- The impact of the General Assembly's action to eliminate $\$ 20$ million of the District's annual revenues
- Underutilized facilities create resource inequities and diseconomies of scale
- Outstanding debt is growing faster than the local tax base
- Staff reductions must keep pace with enrollment decline
- Decisions made now through 2011 are critical to the District’s financial stability

In short, our 10-year outlook requires strong stewardship and prioritization of spending demands, including restraint on capital appetites. Our course requires:

- Aligning our site-based school budgets and centralized special education budgets to enrollment shifts
- Achieving targeted reductions in central office services by applying the principles of budgeting for outcomes to prioritize the spending of $90 \%$ of our current support structure

By imposing greater discipline, the District will spend proportionately more on the things that are critical to moving student achievement, yet still reduce the overall size of our budget and make substantial progress in slowing the growth of our cost per pupil.

SCHOOL DISTRICT OF PITTSBURGH
FUND 010 - GENERAL FUND
THREE YEAR ROLLING FORECAST


## Fund Balance Policy

Maintaining an operating reserve (or fund balance) by adhering to a fund balance policy is not only a prudent fiscal management tool, but also an important factor in the analysis of financial stability. Maintaining an operating reserve or rainy day fund is the most effective practice an issuer can use to maintain a favorable credit rating. Fund balance reserve policy/working capital reserves is the most frequently implemented, best financial management practice for governmental issuers. Governments should maintain a prudent level of financial resources to protect against reducing service levels or raising taxes and fees because of temporary revenue shortfalls or unpredicted one-time expenditures. A financial reserve may be used to address unanticipated revenue shortfalls or unforeseen expenditures, providing a first defense against deficit spending and helping to maintain liquidity when budgeted draw downs become inevitable. The accumulation of prudent reserves in more favorable economic times could be a resource to sustain the district in the inevitable downturn

## Fund Balances Changes

The changes in fund balances can be attributed to Rightsizing in 2006 and the Restructuring of various Departments.
As reported on C-Span on January 11, 2010 at the American Enterprise Institute event in a presentation by June Kornholz, former Education Correspondent of the Wall Street Journal, she stated that the CFO/COO of the School District of Pittsburgh came up with some creative ideas for saving and raising monies for the District. One of these savings stemmed from the mid 90's which allowed the District to continue to receive revenues providing fund balances in various years over $10 \%$. The City, the Water Authority, and the School District of Pittsburgh packaged their outstanding tax liens and sold them to a tax (debt) collection. In 2006, the District brought back the liens for $\$ 2.0$ million dollars (pennies on the dollars) and began a aggressive effort to obtain the tax collections. Within 2 years, the District had recouped this $\$ 2.0$ million and all additional monies go into the District's bank account and the District put properties back on the tax rolls through Treasury sells. Another money saving idea is the District revamped the Worker's Compensation section by moving the Workers' Compensation section by litigation and investigating claims. The District also moved the Workers' Compensation section from Human Resources to the Finance Department thus taking a more financial view of Workers’ Compensation. School Safety was another area revamped. The local Electricians union sponsored a weeklong course on safety particularly Scaffold safety and last but not least in 2004, the District establishment of the Copy Center which allows the majority of the work to be done in-house thus reducing the cost of companies such as Kinkos, which also cut the cost of printing in half and by using lower skill workers instead of higher paid teachers to do the copying jobs. Teachers send the work to the Copy Center and the work is returned by the District's Food Service trucks.

In addition a reduction of $\$ 18,131,183$ in the Capital Program from $2009 \$ 48,157,413$ to $2010 \$ 30,026,230$.

## Debt Service

The District debt policy allows debt to be issued to finance the District's annual Capital Program. The capital budget for one (1) year will also include an additional four-year projection. The Capital Program needs to be maintained in order for the District to have a strong financial base.

In 2010 Debt Service for the School District is $\$ 58.9$ million, $11.21 \%$ of the budget. The 2009 Debt Service appropriation was $\$ 56.8$, $10.82 \%$ of the budget.

Debt Service provides for the payment of principal and interest on debt incurred to finance construction, renovation and the annual Major Maintenance Program cost.

## 2010 GENERAL FUND

## Expenditures and Revenues

2010 Expenditures
2010 Revenues
Reficit

2010 Budget compared with 2009 Budget

| 2010 Budget | $\$ 525.4$ million |
| :--- | :---: |
| 2009 Budget | $\$ 524.6$ million |
| Increase | $\$ 0.8$ million |
|  |  |
| Percentage increase in Budget | $\mathbf{0 . 1 5 \%}$ |

## 2010 General Fund Budget - Revenues

Local Sources
State Sources
Other Sources
Sub-total Revenue
From Fund Balance to Fund Deficit

Total Revenues

2010 General Fund Budget - Appropriations by Function

Instruction
Instructional Support
Support Services
Debt Service
Other Uses
Non-instructional
Facilities
Total Appropriations
\$525.4million
$\$ 517.8$ million
\$- 7.6 million
$\$ 525.4$ million $\$ 524.6$ million
\$ 0.8 million
0.15\%
\$273.9 million
242.3 million
1.6 million
517.8 million
7.6 million
\$525.4 million
\$279.2 million
26.4 million
144.5 million 58.9 million
7.4 million
5.4 million
3.6 million
\$525.4 million

School District of Pittsburgh 2010 General Fund Budget, Capital Program and Food Service Overview

## 2010 General Fund Budget - Appropriations by Object

Salaries \& Benefits
Special Education
Debt Service
Charter Schools
Transportation
Other Purchased Services
Purchased Professional and Technical Services
Utilities
Supplies
Other Objects
Property
Purchased Property Services
Other Financing Uses
Total Appropriations
\$266.0 million
63.7 million
58.9 million
37.9 million
33.5 million
14.2 million
12.3 million
12.1 million
10.5 million
5.2 million
4.1 million
4.7 million
2.3 million
\$525.4 million

## 2010 Capital Program

A capital expenditure is incurred when the District spends money either to buy fixed assets to add to the value of an existing fixed asset with a useful like that extends beyond the taxable year.

Debt Service provides the payment of principal and interest incurred to finance construction, renovation and the annual Major Maintenance Program or Capital Program. The total Debt Service costs in 2010 will amount to $\$ 58.9$ million, which is $11.21 \%$ of the total projected budget. The Capital Improvement needs of the District are monitored to insure that the Debt Service payments do not go beyond between 12 to $15 \%$ of the District's General Fund Budget. There is a reduction of \$18,131,183 in the Capital Program from 2009 \$48,157,413 to 2010 \$30,026.230.

| CATEGORY | TOTAL FUNDS |  | LONG TERM |  | SHORT TERM |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Educational Improvements | \$ | 2,439,000 | \$ | 2,439,000 | \$ | - |
| Grounds Improvements |  | 3,416,100 |  | 795,000 |  | 2,621,100 |
| Mechanical Systems |  | 3,173,857 |  | 979,440 |  | 2,194,417 |
| Electrical Systems |  | 3,014,500 |  | - |  | 3,014,500 |
| Building Interior |  | 6,261,320 |  | - |  | 6,261,320 |
| Building Exterior |  | 2,815,100 |  | 1,415,100 |  | 1,400,000 |
| Planning / Design |  | 3,193,920 |  | 829,200 |  | 2,364,720 |
| MAJOR PROJECTS |  |  |  |  |  |  |
| Concord |  | 915,265 |  | 915,265 |  |  |
| Cupples Stadium Field Turf |  | 2,120,000 |  | - |  | 2,120,000 |
| Sci Tech @ Frick |  | 2,677,168 |  | 2,677,168 |  |  |
| TOTAL | \$ | 30,026,230 | \$ | 10,050,173 | \$ | 19,976,057 |

SCHOOL DISTRICT OF PITTSBURGH FOOD SERVICES ESTIMATED REVENUES

| ACCOUNT | DESCRIPTION | 2008 <br> ACTUAL | 2009 <br> BUDGET | 2010 BUDGET | (DECREASE) 10 OVER 09 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 6510 | INTEREST | \$8,941 | \$14,000 | \$1,000 | $(\$ 13,000)$ |
| 6611 | SALES TO STUDENTS | 609,441 | 850,000 | 475,000 | $(375,000)$ |
| 6620 | ALA CARTE SALES | 662,047 | 900,000 | 625,000 | $(275,000)$ |
| 6630 | INCOME - SPECIAL CONTRACTS | 1,692,656 | 1,850,000 | 1,500,000 | $(350,000)$ |
| 6990 | MISCELLANEOUS | 82,351 | 16,500 | 25,000 | 8,500 |
| 7600 | REIMBURSEMENT - STATE | 740,746 | 750,000 | 765,000 | 15,000 |
| 7810 | STATE REVENUE FOR SOCIAL SECURITY PAYMENTS | 173,357 | 185,000 | 140,000 | $(45,000)$ |
| 7820 | STATE REVENUE FOR RETIREMENT PAYMENTS | 121,207 | 135,000 | 85,000 | $(50,000)$ |
| 8531 | REIMBURSEMENT - FEDERAL | 9,726,016 | 9,750,000 | 9,945,000 | 195,000 |
| 8533 | VALUE OF DONATED COMMODITIES | 876,776 | 160,000 | 660,000 | 500,000 |
| 9330 | CAPITAL PROJECTS TRANSFERS | 0 | 0 | 0 | 0 |
| 9400 | SALE OF FIXED ASSETS | 0 | 0 | 0 | 0 |
|  | TOTAL | \$14,693,538 | \$14,610,500 | \$14,221,000 | (\$389,500) |

FOOD SERVICE APPROPRIATIONS BY MAJOR OBJECT


## THE GENERAL FUND

The General Fund budget contains all local tax revenues for the operation of the basic school program. State law requires adoption of an annual General Fund budget, as well as the levying of taxes. It is important to note that a budget is prepared and adopted the year before the funds are expended.

The organization of the district consists of five major offices: Deputy Superintendent, Chief of Staff \& External Affairs, Chief Financial Officer/Chief Operations Officer, Executive Director of Strategic Initiatives and Chief of Research, Assessment \& Accountability. The heads of these offices report directly to the Superintendent. The Solicitor reports to the Superintendent and the Board. The School Controller, and School Treasurer reports directly to the Board.

District staff must stay within the amounts budgeted for specific activities or seek appropriate authorization for adjustment.
The School District of Pittsburgh, utilizes District-wide School Level Site Based Budgeting for General Fund activity. These site based budgets operate on a July 1-June 30 cost accounting cycle.

## Post-Employment Benefits

The Governmental Accounting Standards Board (GASB) has issued Statement no. 45, Accounting and Financial Reporting for Post Employment Benefits Other Than Pensions. This statement improves the relevance and usefulness of financial reporting by (a) requiring systematic, accrual-basis measurement and recognition of Other Post-Employment Benefits (OPEB) cost (expense) over a period that approximates employees' years of service, and
(b) providing information about actuarial accrued liabilities associated with OPEB and whether and to what extent progress is being made in funding the plan.

The District implemented GASB 45 for 2007. The District has had an actuarial evaluation done as of November 1, 2007. The unfunded actuarial liability is $\$ 165,046,000$. The total annual required contribution is $\$ 15,741,712$.

## Accounting and Auditing Policies

The books of the District are maintained following accounting policies that conform to generally accepted accounting principles as applicable to governmental units.

An independently elected School Controller is required by law to determine that all expenditures have necessary budget appropriations and Board approvals. Each year, an independent accounting firm conducts the Single Audit which includes a compliance review of state and federal grant requirements along with production of the Annual Financial Report. In addition, the state Auditor General audits the District's operations.

## Debt Obligations

| Years | Principal | Interest | Total |
| :--- | :---: | :---: | :---: |
| 2010-2029 | $\$ 474,754,695$ | $\$ 181,145,060$ | $\$ 655,899,755$ |
| Borrowing Limits |  | $\$ 1,133,187,808$ |  |

## FINANCIAL STRUCTURE

The School District has organized its finances around a group of funds, including: the General Fund - the major account for School District operations; Special Education - to pay for services for special needs children; Food Service - to operate the kitchen and deliver food to the schools every day; Supplemental Funds - our accounts for receiving grants from public and private sources and for paying expenses of special programs; and the Capital Funds - into which the District deposits the proceeds of borrowings in order to pay for capital improvement and major maintenance projects.

## BUDGET ORGANIZATION

The budget is comprised of two volumes.
General Fund Budget includes:
Introduction Summary material, charts and policy statements.
General Fund The basic operating budget for the mandated school program.
Food Service Summary of the school breakfast and lunch program.
Capital Program
A detail of various short- and long-term capital projects to be undertaken by the District.

Special Revenue Funds includes:
Special Education Outline of the revenue and costs associated with providing educational services for special populations, including learning and physically challenged children and gifted children.

Supplemental Programs A listing of the programs operated by the District as a result of various public and private grants.

In December, the School Board adopts the General Fund Budget, and approves the Capital Program and Food Service Allocation. Budgets for Special Revenue Funds are approved at other times during the year or are adjusted as the funding becomes available.

## USING THE BUDGET

Finding and using the information in the budget is easy. A section of the Office of Chief Operations Officer's budget has been reproduced below to serve as a guide to understanding the format.


Each office must have a narrative outlining its responsibilities. The narrative appears opposite the first page of the office detail budget. Please see the next page for an explanation of the information contained in the detail budget, by column.

## USING THE BUDGET

The detail information consists of the following:Accounting codes established in accordance with state requirements.
(2) Title of office/unit and category of expenditure.
(3) "Original" number of employees - the number of employees funded in the current year's budget. Fractions in these columns mean that jobs are either funded parttime or are funded only partially from this particular account.

Total number of employees being requested in each category for the coming year.

5 Columns represent the total actual expenditures for the previous year, the amount budgeted, the amount being requested for the coming year, and the increase or decrease by category.

There are subtotals for each "Function" account code within a unit or office budget, as well as a total for the "Department" account code assigned to that budget.
Summaries of revenues and appropriations by "Department" and "Function" account codes appear in the introductory section of this document.
Services are provided to schools through each of the major offices.

THIS PAGE INTENTIONALLY LEFT BLANK.

## SUMMARY SECTION

## APPROPRIATIONS AND REVENUES

| DEPT | DESCRIPTION | $\begin{aligned} & \text { ORG } \\ & \text { NO. } \\ & \text { EMP } \end{aligned}$ | INCR. DECR. EMP | TOTAL NO. <br> EMP |  | $\begin{aligned} & 2010 \\ & \text { BUDGET } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| General Administration |  |  |  |  |  |  |
| 0100 | Office of Board of Directors | 1.00 |  | 1.00 | \$ | 196,919 |
| 0200 | Office of Solicitor. | 1.50 |  | 1.50 |  | 1,560,111 |
| 0300 | Office of School Controller. | 9.00 |  | 9.00 |  | 756,208 |
| 0400 | Office of School Treasurer |  |  |  |  | 3,745,132 |
|  | TOTALS. | 11.50 |  | 11.50 | \$ | 6,258,370 |
| Office of the Superintendent of Schools |  |  |  |  |  |  |
| 1000 | Office Superintendent Schools. | 4.00 |  | 4.00 | S | 693,647 |
|  | TOTALS. | 4.00 |  | 4.00 | \$ | 693,647 |
|  | Office of Chief of Research, Assessment \& Accountability |  |  |  |  |  |
| 1300 | Chief of Res. Assess \& Acctab. | 6.00 |  | 6.00 | \$ | 833,223 |
|  | TOTALS. | 6.00 |  | 6.00 | \$ | 833,223 |
|  | Office of Chief of Staff \& External Affairs |  |  |  |  |  |
| 1500 | Chief of Staff \& Ext Affairs. | 15.00 | 2.00 | 17.00 | \$ | 2,567,380 |
|  | TOTALS. | 15.00 | 2.00 | 17.00 | \$ | 2,567,380 |
|  | Office of Chief of Talent Management |  |  |  |  |  |
| 2500 | Chief of Talent Management | 11.00 | 3.00 | 14.00 | \$ | 1,640,565 |
| 2600 | HR - Benefits Admin \& Cust Srv. | 6.00 | -2.00 | 4.00 |  | 863,080 |
|  | TOTALS | 17.00 | 1.00 | 18.00 | \$ | 2,503,645 |
|  | Office of Chief of Performance Management |  |  |  |  |  |
| 2700 | Chief - Performance Management | 5.00 | 3.00 | 8.00 | S | 7,424,340 |
|  | TOTALS . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . . | 5.00 | 3.00 | 8.00 | \$ | 7,424,340 |
|  | Office of Chief Financial Officer/Chief Operations Officer |  |  |  |  |  |
| 3000 | CFO/COO Budg Dev.,Mgmt \& Oper. | 10.00 | $-1.00$ | 9.00 | \$ | 947,413 |
| 3300 | CFO - Finance. | 2.00 | -0.50 | 1.50 |  | 761,203 |
| 3301 | CFO - Acctng \& Accts Pay.............................. | 14.60 |  | 14.60 |  | 1,050,479 |
| 3303 | CFO - Payroll............................................. | 5.40 |  | 5.40 |  | 441,814 |
| 3306 | CFO - Purchasing....................................... | 7.50 | -1.00 | 6.50 |  | 559,056 |
|  | TOTALS.... | 39.50 | -2.50 | 37.00 | \$ | 3,759,965 |

## 2010 BUDGET APPROPRIATIONS BY DEPARTMENT (CONT'D)

DESCRIPTION
Office of Deputy Superintendent
Deputy Supt-Inst, Asses, Acct.
School Management....................................
Conciliation Agreement...........................
Strategic Initiatives...............................
Elementary Schools.................................
Middle Schools........................................
Secondary Schools.
Curric., Instr. \& Prof. Dev......................
Career \& Tech Ed/Career Dev.......................
Library Services. . . . . . . . . . . . . . . . . . . . . . . . . . .
Support Services.......................................
Health Services.................................
Interscholastic Athletics.......................
Student Achievement Center. . . . . . . . . . . . . . . . .
TOTALS.
Office of Chief of Information \& Technology
Chief Information \& Technology......................... TOTALS. $\qquad$

| ORG |
| :--- |
| NO. |
| EMP |

INCR. DECR. EMP
TOTAL
NO.
EMP

2010 BUDGET

| 5.50 | 1.00 | 6.50 | \$ 3,347,019 |
| :---: | :---: | :---: | :---: |
| 13.00 | -1.00 | 12.00 | 1,325,089 |
|  |  |  | 7,500 |
| 1.00 |  | 1.00 | 409,576 |
| 1,035.75 | -1.50 | 1,034.25 | 98,318,441 |
| 205.60 |  | 205.60 | 20,153,745 |
| 596.27 | -2.00 | 594.27 | 61,697,832 |
| 13.50 |  | 13.50 | 2,889,755 |
| 6.00 |  | 6.00 | 1,204,521 |
|  |  |  | 280,521 |
| 111.20 | 1.40 | 112.60 | 10,142,285 |
| 42.00 |  | 42.00 | 4,285,803 |
| 2.00 |  | 2.00 | 4,101,794 |
| 39.50 | -1.50 | 38.00 | 6,083,759 |
| 2,071.32 | -3.60 | 2,067.72 | \$214,247,640 |

$\frac{72.50}{72.50}-\frac{72.50}{72.50} \frac{\$ 12,375,687}{\$ 12,375,687}$

| DEPT | DESCRIPTION | $\begin{aligned} & \text { ORG } \\ & \text { NO. } \\ & \text { EMP } \\ & \hline \end{aligned}$ | INCR. <br> DECR. <br> EMP | TOTAL <br> NO. <br> EMP | $\begin{aligned} & 2010 \\ & \text { BUDGET } \\ & \hline \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Office of Chief Financial Officer/Chief Operations Officer |  |  |  |  |  |
| 6000 | Chief Operations officer............................. | 5.00 | -0.50 | 4.50 | \$ 1,327,683 |
| 6300 | Operations Office - Facilities.. | 97.00 | -2.00 | 95.00 | 12,188,379 |
| 6500 | Oper. office - Transportation...................... | 8.50 |  | 8.50 | 33,863,348 |
| 6600 | Oper. Office -Plant Operations...................... | 330.50 |  | 330.50 | 41,445,054 |
| 6700 | Operations-School Safety.............................. | 92.00 |  | 92.00 | 5,324,216 |
|  | totals.. | 533.00 | -2.50 | 530.50 | \$ 94,148,680 |
| Fixed Charges |  |  |  |  |  |
| 6901 | Benefits. |  |  |  | \$ $2,051,922$ |
|  | totals. |  |  |  | \$ 2,051,922 |
| Other Fund Transfers |  |  |  |  |  |
| 6902 | Other Fund Transfers |  |  |  | \$ 2,331,155 |
|  | totals. |  |  |  | \$ 2,331,155 |
| Debt Services |  |  |  |  |  |
| 6904 | Debt Service - Principal. |  |  |  | \$ 34,364,158 |
| 6905 | Debt Service - Interest. |  |  |  | 24,497,527 |
| 6906 | Tax Refunds. |  |  |  | - 4,033,700 |
|  | totals. |  |  |  | \$ 62,895,385 |
| Other Budget Items |  |  |  |  |  |
| 6907 | Intersystem Payments............................ . . . . . . . |  |  |  | \$ 72,984,445 |
| 6908 | Contingencies................................ . . . . . . . . |  |  |  | 2,412,760 |
| 6909 | Charter School Payments............................... |  |  |  | 37,883,353 |
|  | TOTALS. |  |  |  | \$113,280,558 |
|  | total all departments. | 2,774.82 | -2.60 | 2,772.22 | \$525,371,597 |
|  | PRIOR YEAR ENCUMBRANCES. . . . . . . . . . . . . . . . |  |  |  | 2,500,000 |
|  | GRAND TOTAL | 2,774.82 | -2.60 | 2,772.22 | \$527,871,597 |

THIS PAGE INTENTIONALLY LEFT BLANK.

|  |  |  | 2008 |  | 2009 |  |  | INCREASE DECREASE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OBJECT | DESCRIPTION |  | ACTUAL |  | BUDGET | BUDGET |  | 10 OVER 09 |
| 100 SALARIES |  |  |  |  |  |  |  |  |
| 111 | SUPERINTENDENTS. | \$ | 373,000.08 | \$ | \$ 370,000 | \$ 370,000 | \$ | **** |
| 112 | SCHOOL CONTROLLER |  | 20,162.83 |  | 20,094 | 20,496 |  | 402 |
| 113 | DIRECTORS. |  | 2,427,591.01 |  | 2,395,959 | 2,960,221 |  | 564,262 |
| 114 | PRINCIPALS |  | 12,569,670.75 |  | 11,297,436 | 10,972,068 |  | -325,368 |
| 116 | CENTRL SUPPORT ADMIN |  | 3,084,571.94 |  | 3,209,467 | 3,622,476 |  | 413,009 |
| 119 | OTHER PERSONNEL COSTS |  | 2,099,378.23 |  | 1,624,382 | 1,601,908 |  | -22,474 |
| 121 | CLASSROOM TEACHERS. |  | 109,281,790.07 |  | 103,924,083 | 105,608,187 |  | 1,684,104 |
| 122 | TEACHER-SPEC ASSGNMT. |  | 239,946.78 |  | 289,355 | 202,444 |  | -86,911 |
| 123 | SUBSTITUTE TEACHERS |  | 3,771,659.02 |  | 3,467,800 | 3,468,800 |  | 1,000 |
| 124 | COMP-ADDITIONAL WORK. |  | 1,048,919.38 |  | 752,978 | 976,567 |  | 223,589 |
| 125 | WKSP-COM WK-CUR-INSV. |  | 53,755.83 |  | 189,113 | 119,608 |  | -69,505 |
| 126 | COUNSELORS........... |  | 3,218,636.04 |  | 3,106,642 | 3,042,228 |  | -64,414 |
| 127 | LIBRARIANS. |  | 3,434,904.36 |  | 2,941,726 | 2,710,030 |  | -231,696 |
| 129 | OTHER PERSONNEL COSTS. |  | 1,455,540.12 |  | 1,755,000 | 1,395,000 |  | -360,000 |
| 132 | SOCIAL WORKERS. |  | 2,757,890.45 |  | 2,738,891 | 2,930,350 |  | 191,459 |
| 133 | SCHOOL NURSES. |  | 2,642,035.38 |  | 2,668,706 | 2,648,045 |  | -20,661 |
| 134 | COORDINATORS. |  | 33,178.36 |  | 25,000 | $25,000$ |  | **** |
| 135 | OTHER CENT SUPP STAFF. |  | 632,987.49 |  | 457,725 | 536,549 |  | 78,824 |
| 136 | OTHER PROF EDUC STAFF. |  | 331,648.13 |  | 353,546 | 383,567 |  | 30,021 |
| 137 | ATHLETIC COACHES..... |  | 1,661,332.55 |  | 1,962,277 | 1,962,277 |  | **** |
| 138 | EXTRA CURR ACTIV PAY. |  | 776,162.99 |  | 742,689 | 817,334 |  | 74,645 |
| 139 | OTHER PERSONNEL COSTS. |  | 87,495.02 |  | $85,000$ | $85,000$ |  | **** |
| 141 | ACCOUNTANTS-AUDITORS. |  | 1,158,505.74 |  | 1,240,978 | 1,438,191 |  | 197,213 |
| 142 | OTHER ACCOUNTING PERS |  | 479,622.00 |  | 605,406 | 628,295 |  | 22,889 |
| 143 | PURCHASING PERSONNEL. |  | 258,288.23 |  | 262,903 | 271,307 |  | 8,404 |
| 144 | COMPUTER SERVICE PERS |  | 2,513,884.82 |  | 2,520,551 | 2,595,527 |  | 74,976 |
| 145 | FACIL-PLANT OPR PERS. |  | 1,134,679.20 |  | 1,374,604 | 1,342,832 |  | -31,772 |
| 146 | OTHER TECHNICAL PERS |  | 3,378,537.52 |  | 3,574,871 | 3,917,854 |  | 342,983 |
| 147 | TRANSPORTATION PERS. |  | 314,914.36 |  | 303,374 | 309,138 |  | 5,764 |
| 148 | COMP-ADDITIONAL WORK. |  | 263,440.39 |  | 198,770 | 183,758 |  | -15,012 |
| 149 | OTHER PERSONNEL COSTS. |  | 58,638.84 |  | 4,500 | 4,500 |  | **** |
| 151 | SECRETARIES. |  | 904,177.94 |  | 924,287 | 1,009,742 |  | 85,455 |
| 152 | TYPIST-STENOGRAPHERS |  | 402,167.60 |  | 448,215 | 420,701 |  | -27,514 |
| 153 | SCH SECRETARY-CLERKS |  | 3,154,624.72 |  | 3,247,891 | 3,142,148 |  | -105,743 |
| 154 | CLERKS......... |  | 495,394.84 |  | -492,671 | 460,676 |  | -31,995 |
| 155 | OTHER OFFICE PERS. |  | 2,246,897.46 |  | 2,342,975 | 2,273,732 |  | -69,243 |
| 157 | COMP-ADDITIONAL WORK. |  | 73,029.97 |  | 102,252 | 76,153 |  | -26,099 |
| 159 | OTHER PERSONNEL COSTS. |  | 82,395.12 |  | 65,490 | 61,500 |  | -3,990 |
| 161 | TRADESMEN. |  | 3,485,736.52 |  | 3,361,446 | 3,568,531 |  | 207,085 |
| 163 | REPAIRMEN. |  | 745,347.56 |  | 745,915 | 791,976 |  | 46,061 |
| 167 | TEMP CRAFTS \& TRADES |  | 64,825.20 |  | 30,000 | 9,000 |  | -21,000 |
| 168 | COMP-ADDITIONAL WORK. |  | 1,329,228.93 |  | 537,032 | 911,000 |  | 373,968 |
| 169 | OTHER PERSONNEL COSTS. |  | 38,766.38 |  | **** | **** |  | **** |
| 172 | AUTOMOTIVE EQUIP OPR.. |  | 714,617.78 |  | 767,033 | 967,964 |  | 200,931 |
| 177 | SUBSTITUTES. |  | 103,054.05 |  | 100,000 | 100,000 |  | **** |
| 178 | COMP-ADDITIONAL WORK. |  | 200,571.94 |  | 238,500 | 251,085 |  | 12,585 |
| 179 | OTHER PERSONNEL COSTS. |  | 111,773.32 |  | **** | 11**** |  | **** |
| 181 | CUSTODIAL - LABORER. |  | 10,407,952.16 |  | 11,661,611 | 11,831,956 |  | 170,345 |
| 182 | FOOD SERVICE STAFF. |  | 34,479.97 |  | 47,721 | 47,000 |  | -721 |
| 183 | SECURITY PERSONNEL. |  | 3,107,503.05 |  | 3,243,685 | 3,310,517 |  | 66,832 |
| 184 | STORES HANDIING STAFF. |  | 45,151.90 |  | 43,200 | 46,901 |  | 3,701 |
| 185 | SUBSTITUTES..... |  | 1,348,018.78 |  | 1,693,567 | 1,745,968 |  | 52,401 |


|  |  |  | $\begin{gathered} 2008 \\ \text { ACTUAL } \end{gathered}$ |  | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ |  | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ | INCREASE DECREASE 10 OVER 09 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OBJECT | DESCRIPIION |  |  |  |  |  |  |  |  |
| 186 | GROUNDSKEEPER. |  | 387,911.97 |  | 373,872 |  | 402,584 |  | 28,712 |
| 187 | STUD WRKRS/TUTORS/INTERNS |  | 35,144.48 |  | 30,341 |  | 32,500 |  | 2,159 |
| 188 | COMP-ADDITIONAL WORK. |  | 4,761,484.38 |  | 4,132,641 |  | 3,996,750 |  | -135,891 |
| 189 | OTHER PERSONNEL COSTS |  | 307,502.45 |  | 1,500 |  | 1,500 |  | **** |
| 191 | INSTR PARAPROFESSIONAL. |  | 3,365,893.16 |  | 2,944,754 |  | 2,559,707 |  | -385,047 |
| 197 | COMP-ADDITIONAL WORK. |  | 28,135.78 |  | 33,633 |  | 28,185 |  | -5,448 |
| 198 | SUBSTITUTE PARAPROF. |  | 78,672.13 |  | 50,506 |  | 50,506 |  | **** |
| 199 | OTHER PERSONNEL COSTS |  | 26,982.00 |  | 33,000 |  | 33,000 |  | **** |
|  | TOTAL SALARIES. |  | 199,550,209.45 |  | 92,157,564 |  | 195,280,839 | \$ | $3,123,275$ |
|  | 200 EMPLOYEE BENEFITS |  |  |  |  |  |  |  |  |
| 200 | EMPLOYEE BENEFITS | \$ | 27,623.09 | \$ | **** | \$ | **** | \$ | **** |
| 211 | MEDICAL INSURANCE |  | 373,120.00 |  | *** |  | **** |  | **** |
| 212 | DENTAL INSURANCE. |  | 1,825,955.49 |  | 2,079,000 |  | 1,786,377 |  | -292,623 |
| 213 | LIFE INSURANCE. |  | 270,045.04 |  | 352,822 |  | 281,861 |  | -70,961 |
| 214 | INCOME PROTECT INSURANCE. |  | 4,249.26 |  | **** |  | **** |  | **** |
| 220 | SOCIAL SECURITY CONT. |  | 15,200,204.97 |  | 14,900,054 |  | 15,087,189 |  | 187,135 |
| 230 | RETIREMENT CONTRIBUTION. |  | 13,110,341.51 |  | 10,066,700 |  | 14,104,011 |  | 4,037,311 |
| 250 | UNEMPLOYMENT COMP. |  | 345,637.55 |  | 184,315 |  | 189,137 |  | 4,822 |
| 260 | WORKERS' COMP. |  | 1,151,117.30 |  | 1,729,418 |  | 1,751,116 |  | 21,698 |
| 271 | SELF INSURANCE- MEDICAL HEALTH |  | 32,476,754.97 |  | 40,450,150 |  | 37,392,869 |  | -3,057,281 |
| 281 | OPEB - RETIREE'S HEALTH BEN. |  | 4,579,807.31 |  | **** |  | **** |  | **** |
| 282 | OPEB-OHTR THAN HEALTH BEN. |  | 88.69 |  | **** |  | **** |  | **** |
| 290 | OTHER EMPLOYEE BENEFITS. |  | 62,641.41 |  | 36,500 |  | 90,000 |  | 53,500 |
| 299 | OTHER EMPLOYEE BENEFITS. |  | 40,935.00 |  | **** |  | **** |  | **** |
|  | TOTAL EMPLOYEE BENEFITS. | S | 69,468,521.59 |  | 69,798,959 |  | 70,682,560 | \$ | 883,601 |
|  | 300 PURCHASED PROFESSIONAL \& TECH |  |  |  |  |  |  |  |  |
| 310 | PURCH OF/ADMIN SERVC. | \$ | 3,731,449.17 | \$ | 3,713,944 | \$ | 3,743,242 | \$ | 29,298 |
| 322 | PROF. EDUC. SERVICES-IUS |  | 61,225,053.26 |  | 64,216,930 |  | 63,478,618 |  | -738,312 |
| 323 | PROF-EDUCATIONAL SERV. |  | 4,343,487.51 |  | 5,409,865 |  | 4,420,423 |  | -989,442 |
| 324 | PROF-EDUC SERV - PROF DEV. |  | **** |  | **** |  | 91,915 |  | 91,915 |
| 329 | PROF-EDUC SRVC - OTHER |  | 275,953.14 |  | 191,854 |  | 53,750 |  | -138,104 |
| 330 | OTHER PROFESSIONAL SERV. |  | 2,289,080.47 |  | 3,187,976 |  | 2,945,041 |  | -242,935 |
| 340 | TECHNICAL SERVICES. |  | 463,712.92 |  | 397,052 |  | 308,917 |  | -88,135 |
| 348 | TECHNOLOGY SERVICES |  | 302,300.84 |  | 175,000 |  | 704,000 |  | 529,000 |
| 350 | SECURITY / SAFETY SERVICES |  | 500,000.00 |  | **** |  | **** |  | **** |
|  | TOTAL PURCHASED PROFESSIONAL \& TECH. | S | 73,131,037.31 | S | 77,292,621 | S | 75,745,906 | \$ | $-1,546,715$ |
|  | 400 PURCHASED PROPERTY SERVICES |  |  |  |  |  |  |  |  |
| 411 | DISPOSAL SERVICES. | \$ | 576,867.92 | \$ | 621,256 | \$ | 621,256 | \$ | **** |
| 413 | CUSTODIAL SERVICES. |  | 70,520.00 |  | 60,750 |  | 60,750 |  | **** |
| 415 | LAUNDRY-LINEN SERVICE. |  | 1,844.64 |  | 3,760 |  | 3,760 |  | **** |
| 422 | ELECTRICITY. |  | 4,863,730.45 |  | 5,073,700 |  | 4,976,490 |  | -97,210 |
| 424 | WATER/SEWAGE. |  | 861,878.00 |  | 1,187,500 |  | 1,146,787 |  | -40,713 |
| 431 | RPR \& MAINT - BLDGS |  | 3,033,530.47 |  | 2,754,782 |  | 2,193,084 |  | -561,698 |
| 432 | RPR \& MAINT - EQUIP |  | 745,535.06 |  | 944,238 |  | 969,510 |  | 25,272 |
| 433 | RPR \& MAINT - VEHICLES |  | **** |  | 900 |  | 900 |  | **** |


|  |  |  | $\begin{gathered} 2008 \\ \text { ACTUAL } \end{gathered}$ |  | $\begin{aligned} & 2009 \\ & \text { BUDGET } \end{aligned}$ |  | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ | INCREASE DECREASE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OBJECT | DESCRIPTION |  | ACTUAL |  | BUDGET |  | BUDGET |  |  |
| 438 | RPR \& MAINT - TECH. |  | 193,240.45 |  | 390,199 |  | 340,398 |  | -49,801 |
| 441 | RENTAL - LAND \& BLDGS |  | 220,585.62 |  | 197,332 |  | 442,278 |  | 244,946 |
| 442 | RENTAL - EQUIPMENT. |  | 23,663.11 |  | 29,509 |  | 32,457 |  | 2,948 |
| 444 | RENTAL OF VEHICLES |  | 1,211.05 |  | 100,900 |  | 900 |  | -100,000 |
| 449 | OTHER RENTALS. |  | 427.81 |  | 1,000 |  | 1,000 |  | **** |
| 450 | CONSTRUCTION SERVICES |  | **** |  | 4,206 |  | 4,206 |  | **** |
| 460 | EXTERMINATION SERVICES |  | 42,850.37 |  | 8,100 |  | 10,000 |  | 1,900 |
| 490 | OTHER PROPERTY SERVICES |  | 73,891.47 |  | 78,640 |  | 9,640 |  | -69,000 |
|  | TOTAL PURCHASED PROPERTY SERVICES | \$ | 10,709,776.42 |  | 11,456,772 | \$ | 10,813,416 | \$ | -643,356 |
|  | 500 OTHER PURCHASED SERVICES |  |  |  |  |  |  |  |  |
| 513 | CONTRACTED CARRIERS | \$ | 22,401,766.36 | \$ | 23,938,892 | \$ | 22,898,507 | \$ | -1,040,385 |
| 515 | PUBLIC CARRIERS |  | 2,673,152.18 |  | 3,221,750 |  | 3,650,875 |  | 429,125 |
| 516 | STUDENT TRANSPORTATION - I.U |  | 6,374,656.16 |  | 6,500,000 |  | 6,528,520 |  | 28,520 |
| 519 | OTHER STUDENT TRANSP. |  | 339,875.16 |  | 434,441 |  | 439,425 |  | 4,984 |
| 522 | AUTO LIABILITY INSURANCE. |  | 36,477.33 |  | 130,000 |  | 130,000 |  | **** |
| 523 | GENERAL PROPERTY - LIAB INS |  | 211,215.42 |  | 345,000 |  | 300,000 |  | -45,000 |
| 525 | BONDING INSURANCE. |  | 3,798.00 |  | **** |  | **** |  | **** |
| 529 | OTHER INSURANCE. |  | 95,215.39 |  | 170,500 |  | 190,000 |  | 19,500 |
| 530 | COMMUNICATIONS |  | 595,653.57 |  | 972,365 |  | 885,131 |  | -87,234 |
| 538 | TELECOMMUNICATIONS |  | 257,327.07 |  | 439,751 |  | 549,234 |  | 109,483 |
| 540 | ADVERTISING. |  | 237,348.93 |  | 231,545 |  | 280,421 |  | 48,876 |
| 550 | PRINTING \& BINDING. |  | 436,703.73 |  | 458,204 |  | 579,914 |  | 121,710 |
| 561 | TUITION - OTHER PA LEA. |  | 3,298,197.00 |  | 3,025,000 |  | 3,125,000 |  | 100,000 |
| 562 | TUITION - CHARTER SCHOOLS |  | 32,823,701.58 |  | 35,792,540 |  | 37,883,353 |  | 2,090,813 |
| 567 | TUITION TO APPROVED PRIVATE |  | 4,107,880.29 |  | 4,500,000 |  | 5,000,000 |  | 500,000 |
| 568 | TUITION - PRRI. |  | 1,073,183.01 |  | 1,100,000 |  | 1,100,000 |  | **** |
| 569 | TUITION - OTHER |  | 60,235.00 |  | 125,000 |  | 20,827 |  | -104,173 |
| 581 | MILEAGE. |  | 155,225.23 |  | 180,302 |  | 169,612 |  | -10,690 |
| 582 | TRAVEL. |  | 139,800.29 |  | 189,963 |  | 216,396 |  | 26,433 |
| 594 | SVC-IU SPECIAL CLASSES |  | 244,804.51 |  | 250,000 |  | 260,000 |  | 10,000 |
| 599 | OTHER PURCHASED SERVICES |  | 1,243,911.01 |  | 1,595,147 |  | 1,616,292 |  | 21,145 |
|  | TOTAL OTHER PURCHASED SERVICES | S | 76,810,127.22 |  | $83,600,400$ | \$ | 85,823,507 | \$ | 2,223,107 |
|  | 600 SUPPLIES |  |  |  |  |  |  |  |  |
| 610 | GENERAL SUPPLIES. | \$ | 6,167,785.70 | \$ | 5,718,762 | \$ | 5,196,646 | \$ | -522,116 |
| 618 | ADM OP SYS TECH. |  | 1,554,114.85 |  | 1,512,818 |  | 1,571,894 |  | 59,076 |
| 621 | NATURAL GAS - HTG \& AC. |  | 6,291,936.09 |  | 6,507,581 |  | 5,599,355 |  | -908,226 |
| 624 | OIL - HTG \& AC. |  | **** |  | 7,058 |  | 10,078 |  | 3,020 |
| 626 | GASOLINE. |  | 218,858.12 |  | 225,984 |  | 150,281 |  | -75,703 |
| 627 | DIESEL FUEL. |  | 32,125.29 |  | 91,749 |  | 70,200 |  | -21,549 |
| 628 | STEAM - HTG \& AC. |  | 297,396.77 |  | 450,000 |  | 400,000 |  | -50,000 |
| 634 | STUDENT SNACKS. |  | 25,222.44 |  | 114,972 |  | 63,716 |  | -51,256 |
| 635 | MEALS \& REFRESHMENTS |  | 41,597.40 |  | 64,180 |  | 66,018 |  | 1,838 |
| 640 | BOORS \& PERIODICALS. |  | 2,453,656.47 |  | 5,149,072 |  | 3,349,459 |  | -1,799,613 |
| 648 | EDUCATIONAL SOFTWARE. |  | 75,521.96 |  | 58,987 |  | 66,508 |  | 7,521 |
|  | TOTAL SUPPLIES. | S | 17,158,215.09 |  | 19,901,163 | \$ | 16,544,155 | \$ | -3,357,008 |



## The School District of Pittsburgh 2010 Appropriations by Function

Other Uses \$7,405,155
1.40\%


## 2010 APPROPRIATIONS BY FUNCTION

| FUNCTION | DESCRIPTION | SALARY <br> AND FRINGE <br> BENEFITS | OTHER APPROPRIATIONS | APPROPRIATIONS | PERCENT OF TOTAL BUDGET |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 R | REGULAR PRGS - ELEM/SEC | \$150,119,479 | \$ 50,375,905 | \$200,495,384 | 37.98 |
| 1200 S | SPECIAL PROGRAMS ELEM/SEC | 382,655 | 69,838,618 | 70,221,273 | 13.30 |
| 1300 V | VOCATIONAL EDUCATION PROGRAMS | 6,056,169 | 431,165 | 6,487,334 | 1.23 |
| 1400 | OTHER INSTR PROGRAMS - ELE/SEC | 1,369,609 | 48,350 | 1,417,959 | 0.27 |
| 1800 I | INSTR PROG. PRE-K STUDENTS | 532,391 | **** | 532,391 | 0.10 |
| 1000 | INSTRUCTION | \$158,460,303 | \$120,694,038 | \$279,154, 341 | 52.88 |
| 2100 S | SUPPORT SVCS-PUPIL PERSONNEL | 11,060,934 | 374,730 | 11,435,664 | 2.17 |
| 2200 S | SUPPORT SERVICES-INSTRUCTIONAL | 9,446,429 | 5,552,749 | 14,999,178 | 2.84 |
| 2300 S | SUPPORT SERVICE ADMINISTRATION | 28,384,107 | 7,203,503 | 35,587,610 | 6.74 |
| 2400 S | SUPPORT SVCS-PUPIL HEALTH | 4,005,567 | 281,899 | 4,287,466 | 0.81 |
| 2500 S | SUPPORT SERVICES-BUSINESS | 4,044,442 | 2,009,000 | 6,053,442 | 1.15 |
| 2600 | OPERATION \& MAINT OF PLANT SER | 37,221,678 | 17,977,870 | 55,199,548 | 10.46 |
| 2700 S | STUDENT TRANSPORTATION SVCS | 596,516 | 33,266,832 | 33,863,348 | 6.42 |
| 2800 S | SUPPORT SERVICES-CENTRAL | 7,428,769 | 2,083,283 | 9,512,052 | 1.80 |
| 2000 | SUPPORT SERVICES | \$102,188,442 | \$ 68,749,866 | \$170,938,308 | 32.38 |
| 3100 F | FOOD SERVICES | 65,934 | 2,000 | 67,934 | 0.01 |
| 3200 S | STUDENT ACTIVITIES | 3,388,414 | 1,905,754 | 5,294,168 | 1.00 |
| 3300 | COMINUNITY SERVICES | 44,365 | **** | 44,365 | 0.01 |
| 3000 | OPERATION OF NONINSTRU SERVICE | \$ 3,498,713 | \$ 1,907,754 | \$ 5,406,467 | 1.02 |
| 4400 A | ARCH, ENG \& EDUC SPEC-REPLACE | 900,745 | 29,500 | 930,245 | 0.18 |
| 4600 | BUILDING IMPROVE SERV-REPLACEM | 915،196 | 1,760,200 | 2,675,396 | 0.51 |
| 4000 | FACILITIES ACQ. CON. \& IMPROVE | \$ 1,815,941 | \$ 1,789,700 | \$ 3,605,641 | 0.68 |
| 5100 D | DEBT SERVICE | **** | 58,861,685 | 58,861,685 | 11.15 |
| 5130 P | REFUND OF PRIOR YR REVENUES | **** | 4,000,000 | 4,000,000 | 0.76 |
| 5200 | FUND TRANSFERS | **** | 2,331,155 | 2,331,155 | 0.44 |
| 5900 | BUDGETARY RESERVE | **** | 1,074,000 | 1,074,000 | 0.20 |
| 5000 | OTHER FINANCING USES | \$ **** | \$ 66,266,840 | \$ $66,266,840$ | 12.55 |
|  | PRIOR YEAR ENCUMBRANCES | **** | 2,500,000 | 2,500,000 | 0.47 |
|  | TOTAL | \$265,963,399 | \$261,908,198 | \$527,871, 597 | 100.00 |


| FUNCTION | DESCRIPTION | $\begin{gathered} 2006 \\ \text { EXPENDITURES } \end{gathered}$ | $\begin{gathered} 2007 \\ \text { EXPENDITURES } \\ \hline \end{gathered}$ | $\begin{gathered} 2008 \\ \text { EXPENDITURES } \end{gathered}$ | $\begin{gathered} 2009 \\ \text { BUDGET } \\ \hline \end{gathered}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1100 | REGULAR PRGS - ELEM/SEC | 197,432,563.05 | 169,505,199.79 | 197,085,473.09 | 199,657,108 | 200,495,384 |
| 1200 | SPECIAL PROGRAMS ELEM/SEC | 50,348,844.77 | 63,563,704.98 | 66,988,825.74 | 70,296,930 | 70,221,273 |
| 1300 | VOCATIONAL EDUCATION PROGRAMS | 11,304,899.73 | 10,376,934.68 | 9,098,153.74 | 7,573,872 | 6,487,334 |
| 1400 | OTHER INSTR PROGRAMS - ELE/SEC | 1,414,974.81 | 1,220,900.45 | 1,243,422.09 | 1,393,557 | 1,417,959 |
| 1600 | ADULT EDUCATION PROGRAMS | 5,206.33 | **** | **** | **** | **** |
| 1800 | INSTR PROG. PRE-K STUDENTS | 298,845.93 | $425,045.96$ | $486,711.61$ | 210,000 | 532,391 |
| 1000 | INSTRUCTION | 260,805,334.62 | 245,091,785.86 | 274,902,586.27 | 279,131,467 | 279,154,341 |
| 2100 | SUPPORT SVCS-PUPIL PERSONNEL | 10,124,544.69 | 10,541,975.53 | 10,803,871.78 | 11,248,716 | 11,435,664 |
| 2200 | SUPPORT SERVICES-INSTRUCTIONAL | 16,711,946.11 | 16,310,566.71 | 13,672,791.49 | 13,849,408 | 14,999,178 |
| 2300 | SUPPORT SERVICE ADMINISTRATION | 37,429,363.49 | 38,356,403.62 | 37,453,602.41 | 35,454,874 | 35,587,610 |
| 2400 | SUPPORT SVCS-PUPIL HEALTH | 3,673,338.56 | 3,896,948.58 | 4,045,554.42 | 4,317,954 | 4,287,466 |
| 2500 | SUPPORT SERVICES-BUSINESS | 5,525,235.07 | 5,581,009.03 | 5,640,577.39 | 6,122,879 | 6,053,442 |
| 2600 | OPERATION \& MAINT OF PLANT SER | 57,408,039.10 | 53,343,317.90 | 54, 340,818.02 | 54,327,032 | 55,199,548 |
| 2700 | STUDENT TRANSPORTATION SVCS | 27,526,956.20 | 29,709,682.99 | 32,172,405.25 | 34,344,772 | 33,863,348 |
| 2800 | SUPPORT SERVICES-CENTRAL | $7,399,696.46$ | 7,872,918.17 | $7,679,132.16$ | 8,741,733 | 9,512,052 |
| 2000 | SUPPORT SERVICES | 165,799,119.68 | 165,612,822.53 | 165,808,752.92 | 168,407,368 | 170,938,308 |
| 3100 | FOOD SERVICES | **** | **** | **** | **** | 67,934 |
| 3200 | STUDENT ACTIVITIES | 4,274,663.24 | 4,882,671.84 | 4,723,893.48 | 5,305,045 | 5,294,168 |
| 3300 | COMMUNITY SERVICES | 37,974.16 | 38,614.16 | 30,642.41 | 40,000 | 44,365 |
| 3000 | OPERATION OF NONINSTRU SERVICE | 4,312,637.40 | 4,921,286.00 | 4,754,535.89 | 5,345,045 | 5,406,467 |
| 4400 | ARCH, ENG \& EDUC SPEC-REPLACE | 1,556,336.65 | 1,510,689.68 | 1,324,664.49 | 1,315,544 | 930,245 |
| 4500 | BUILD ACQ \& CONSTRUC SERVICES | **** | 2,248,502.84 | **** | **** | **** |
| 4600 | BUILDING IMPROVE SERV-REPLACEM | **** | 2,659,315.53 | 3,408,695.25 | 2,516,784 | 2,675,396 |
| 4000 | FACILITIES ACQ. CON. \& IMPROVE | 1,556,336.65 | 6,418,508.05 | 4,733,359.74 | 3,832,328 | 3,605,641 |
| 5100 | DEBT SERVICE | 53,567,730.90 | 57,306,168.10 | 58,875,103.02 | 61,670,379 | 62,861,685 |
| 5130 | REFUND OF PRIOR YR REVENUES | 7,432,958.12 | 5,598,164.73 | 3,091,052.70 | **** | **** |
| 5200 | FUND TRANSFERS | 672,612.00 | 27,996,052.46 | 2,964,595.00 | 2,822,333 | 2,331,155 |
| 5900 | BUDGETARY RESERVE | **** | **** | **** | 3,348,918 | 1,074,000 |
| 5000 | OTHER FINANCING USES | 61,673,301.02 | 90,900,385.29 | 64,930,750.72 | 67,841,630 | 66,266,840 |
|  | SUB-TOTAL | 494,146,729.37 | 512,944,787.73 | 515,129,985.54 | 524,557,838 | 525,371,597 |
|  | PRIOR YEAR ENCUMBRANCES | 3,058,738.40 | 4,025,109.08 | 4,690,801.63 | 2,500,000 | 2,500,000 |
|  | TOTAL | 497,205,467.77 | 516,969,896.81 | 519,820,787.17 | 527,057,838 | 527,871,597 |

THIS PAGE INTENTIONALLY LEFT BLANK.

| OBJECT | DESCRIPTION | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ | TOTAL | PERCENT OF TOTAL |
| :---: | :---: | :---: | :---: | :---: |
| 110 | OFFICIAL/ADMINISTRATION | \$ 19,547,169 |  |  |
| 120 | PROFESSIONAL - EDUCATION | 117,522,864 |  |  |
| 130 | PROFESSIONAL - OTHER | 9,388,122 |  |  |
| 140 | TECHNICAL | 10,691,402 |  |  |
| 150 | OFFICE/CLERICAL | 7,444,652 |  |  |
| 160 | CRAFT AND TRADES | 5,280,507 |  |  |
| 170 | OPERATIVE | 1,319,049 |  |  |
| 180 | SERVICE WORKER AND LABORER | 21,415,676 |  |  |
| 190 | INSTRUCTIONAL ASSISTANT | 2,671,398 |  |  |
| 100 | SALARIES |  | 195,280,839 | 36.99 |
| 210 | GROUP INSURANCE | 2,068,238 |  |  |
| 220 | SOCIAL SECURITY CONT | 15,087,189 |  |  |
| 230 | RETIREMENT CONTRIBUTION | 14,104,011 |  |  |
| 250 | UNEMPLOYMENT COMP | 189,137 |  |  |
| 260 | WORKERS' COMP | 1,751,116 |  |  |
| 270 | GROUP INSURANCE-SELF-INSURANCE | 37,392,869 |  |  |
| 290 | OTHER EMPLOYEE BENEFITS | 90,000 |  |  |
| 200 | EMPLOYEE BENEFITS |  | 70,682,560 | 13.39 |
| 310 | PURCH OF/ADMIN SERVC | 3,743,242 |  |  |
| 320 | PROFESSIONAL-EDUCATIONAL SVCS | 68,044,706 |  |  |
| 330 | OTHER PROFESSIONAL SERV | 2,945,041 |  |  |
| 340 | TECHNICAL SERVICES | 1,012,917 |  |  |
| 300 | PURCHASED PROFESSIONAL \& TECH |  | 75,745,906 | 14.35 |
| 410 | CLEANING SERVICES | 685,766 |  |  |
| 420 | UTILITY SERVICES | 6,123,277 |  |  |
| 430 | REPAIRS \& MAINTENANCE SERVICE | 3,503,892 |  |  |
| 440 | RENTALS | 476,635 |  |  |
| 450 | CONSTRUCTION SERVICES | 4,206 |  |  |
| 460 | EXTERMINATION SERVICES | 10,000 |  |  |
| 490 | OTHER PROPERTY SERVICES | 9,640 |  |  |
| 400 | PURCHASED PROPERTY SERVICES |  | 10,813,416 | 2.05 |
| 510 | TRANSPORTATION | 33,517,327 |  |  |
| 520 | INSURANCE - GENERAL | 620,000 |  |  |
| 530 | COMMUNICATIONS | 1,434,365 |  |  |
| 540 | ADVERTISING | 280,421 |  |  |
| 550 | PRINTING \& BINDING | 579,914 |  |  |
| 560 | OTHER-TUITION | 47,129,180 |  |  |
| 580 | TRAVEL | 386,008 |  |  |
| 590 | MISC PURCHASED SERVICES | 1,876,292 |  |  |
| 500 | OTHER PURCHASED SERVICES |  | 85,823,507 | 16.26 |
| 610 | GENERAL SUPPLIES | 6,768,540 |  |  |
| 620 | ENERGY | 6,229,914 |  |  |
| 630 | FOOD PRODUCTS | 129,734 |  |  |
| 640 | BOOKS \& PERIODICALS | 3,415,967 |  |  |
| 600 | SUPPLIES |  | 16,544,155 | 3.13 |

2010 APPROPRIATIONS BY MAJOR OBJECT (CONT'D)

| OBJECT | DESCRIPTION | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ | TOTAL | PERCENT <br> of total |
| :---: | :---: | :---: | :---: | :---: |
| 750 | EQUIP-ORIGINAL \& ADD | 770,463 |  |  |
| 760 | EQUIPMENT-REPLACEMENT | 2,820,115 |  |  |
| 780 | INFRASTRUCTURE ASSETS | 481,953 |  |  |
| 700 | PROPERTY |  | 4,072,531 | 0.77 |
| 810 | DUES \& FEES | 182,143 |  |  |
| 830 | INTEREST | 24,497,527 |  |  |
| 840 | budgetary reserve | 1,000,000 |  |  |
| 880 | REFUNDS OF PRIOR YEAR RECEIPTS | 4,000,000 |  |  |
| 890 | MISC EXPENDITURES | 33,700 |  |  |
| 800 | OTHER OBJECTS |  | 29,713,370 | 5.63 |
| 910 | REDEMPTION OF PRINCIPAL | 34,364,158 |  |  |
| 930 | FUND TRANSFERS | 2,331,155 |  |  |
| 900 | OTHER FINANCING USES |  | 36,695,313 | 6.95 |
|  | PRIOR YEAR ENCUMBRANCES |  | \$ 2,500,000 | 0.47 |
|  | total |  | \$527,871,597 | 100.00 |

School District of Pittsburgh 2010 Appropriations by Major Object


## 2010 APPROPRIATIONS BY MAJOR OBJECT

| MAJOR |  |  | 2008 | 2009 | 2010 | INCREASE DECREASE |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OBJECT | DESCRIPTION |  | ACTUAL | BUDGET | BUDGET |  | 10 OVER 09 |
| 100 | SALARIES. | \$ | 199,550,209.45 | \$192,157,564 | \$195,280,839 | \$ | 3,123,275 |
| 200 | EMPLOYEE BENEFITS |  | 69,468,521.59 | 69,798,959 | 70,682,560 |  | 883,601 |
| 300 | PURCHASED PROFESSIONAL \& TECH |  | 73,131,037.31 | 77,292,621 | 75,745,906 |  | -1,546,715 |
| 400 | PURCHASED PROPERTY SERVICES. |  | 10,709,776.42 | 11,456,772 | 10,813,416 |  | -643,356 |
| 500 | OTHER PURCHASED SERVICES. |  | 76,810,127.22 | 83,600,400 | 85,823,507 |  | 2,223,107 |
| 600 | SUPPLIES. |  | 17,158,215.09 | 19,901,163 | 16,544,155 |  | -3,357,008 |
| 700 | PROPERTY. |  | 3,221,527.65 | 3,630,067 | 4,072,531 |  | 442,464 |
| 800 | OTHER OBJECTS |  | 26,862,470.51 | 30,937,212 | 29,713,370 |  | -1,223,842 |
| 900 | OTHER FINANCING USES |  | 38,218,100.30 | 35,783,080 | 36,695,313 |  | 912,233 |
|  | TOTAL APPROPRIATIONS | \$ | 515,129,985.54 | \$524,557,838 | \$525,371,597 | \$ | 813,759 |
|  | PRIOR YEAR ENCUMBRANCES | s | 4,690,801.63 | \$ 2,500,000 | \$ 2,500,000 | \$ | **** |
|  | GRAND TOTAL. |  | 519,820,787.17 | \$527,057,838 | \$527,871,597 | s | 813,759 |


| OBJ | DESCRIPTION |  | $\begin{gathered} 2006 \\ \text { EXPENDITURES } \end{gathered}$ |  | $\begin{gathered} 2007 \\ \text { EXPENDITURES } \end{gathered}$ |  | $\begin{gathered} 2008 \\ \text { EXPENDITURES } \end{gathered}$ |  | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ |  | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 111 | SUPERINTENDENTS | \$ | 326,155.38 | \$ | 355,535.73 | \$ | 373,000.08 | \$ | 370,000 | \$ | 370,000 |
| 112 | SCHOOL CONTROLLER |  | 18,990.00 |  | 19,699.92 |  | 20,162.83 |  | 20,094 |  | 20,496 |
| 113 | DIRECTORS |  | 1,634,404.71 |  | 2,313,237.59 |  | 2,427,591.01 |  | 2,395,959 |  | 2,960,221 |
| 114 | PRINCIPALS |  | 12,997,500.53 |  | 13,101,175.56 |  | 12,569,670.75 |  | 11,297,436 |  | 10,972,068 |
| 115 | CENTRAL SCHOOL ADMIN |  | 41,676.60 |  | **** |  | **** |  | **** |  | **** |
| 116 | CENTRL SUPPORT ADMIN |  | 2,703,707.99 |  | 3,039,199.34 |  | 3,084,571.94 |  | 3,209,467 |  | 3,622,476 |
| 117 | SOLICITOR |  | 88,016.80 |  | **** |  | **** |  | **** |  | **** |
| 119 | OTHER PERSONNEL COSTS |  | 911,428.75 |  | 1,085,837.44 |  | 2,099,378.23 |  | 1,624,382 |  | 1,601,908 |
| 121 | CLASSROOM TEACHERS |  | 117,796,400.48 |  | 113,116,376.61 |  | 109,281,790.07 |  | 103,924,083 |  | 105,608,187 |
| 122 | TEACHER-SPEC ASSGNMT |  | 298,666.80 |  | 283,798.18 |  | 239,946.78 |  | 289,355 |  | 202,444 |
| 123 | SUBSTITUTE TEACHERS |  | 3,391,707.27 |  | 3,623,359.22 |  | 3,771,659.02 |  | 3,467,800 |  | 3,468,800 |
| 124 | COMP-ADDITIONAL WORK |  | 948,565.71 |  | 795,666.46 |  | 1,048,919.38 |  | 752,978 |  | 976,567 |
| 125 | WKSP-COM WK-CUR-INSV |  | 131,435.35 |  | 254,822.95 |  | 53,755.83 |  | 189,113 |  | 119,608 |
| 126 | COUNSELORS |  | 3,559,861.28 |  | 3,312,735.07 |  | 3,218,636.04 |  | 3,106,642 |  | 3,042,228 |
| 127 | LIBRARIANS |  | 3,599,868.49 |  | 3,690,285.94 |  | 3,434,904.36 |  | 2,941,726 |  | 2,710,030 |
| 129 | OTHER PERSONNEL COSTS |  | 1,063,209.35 |  | 925,451.61 |  | 1,455,540.12 |  | 1,755,000 |  | 1,395,000 |
| 132 | SOCIAL WORKERS |  | 2,415,487.18 |  | 2,757,884.12 |  | 2,757,890.45 |  | 2,738,891 |  | 2,930,350 |
| 133 | SCHOOL NURSES |  | 2,390,692.20 |  | 2,492,578.45 |  | 2,642,035.38 |  | 2,668,706 |  | 2,648,045 |
| 134 | COORDINATORS |  | 106,319.22 |  | 102,968.85 |  | 33,178.36 |  | 25,000 |  | 25,000 |
| 135 | OTHER CENT SUPP STAFF |  | 686,732.47 |  | 634,939.48 |  | 632,987.49 |  | 457,725 |  | 536,549 |
| 136 | OTHER PROF EDUC STAFF |  | 496,702.64 |  | 386,693.22 |  | 331,648.13 |  | 353,546 |  | 383,567 |
| 137 | ATHLETIC COACHES |  | 1,568,753.43 |  | 1,679,967.53 |  | 1,661,332.55 |  | 1,962,277 |  | 1,962,277 |
| 138 | EXTRA CURR ACTIV PAY |  | 1,039,002.24 |  | 926,228.80 |  | 776,162.99 |  | 742,689 |  | 817,334 |
| 139 | OTHER PERSONNEL COSTS |  | 62,679.69 |  | 75,433.32 |  | 87,495.02 |  | 85,000 |  | 85,000 |
| 141 | ACCOUNTANTS-AUDITORS |  | 1,070,773.67 |  | 1,053,488.96 |  | 1,158,505.74 |  | 1,240,978 |  | 1,438,191 |
| 142 | OTHER ACCOUNTING PERS |  | 606,868.29 |  | 556,499.30 |  | 479,622.00 |  | 605,406 |  | 628,295 |
| 143 | PURCHASING PERSONNEL |  | 234,726.00 |  | 245,684.94 |  | 258,288.23 |  | 262,903 |  | 271,307 |
| 144 | COMPUTER SERVICE PERS |  | 2,638,550.62 |  | 2,678,834.52 |  | 2,513,884.82 |  | 2,520,551 |  | 2,595,527 |
| 145 | FACIL-PLANT OPR PERS |  | 1,134,987.19 |  | 1,081,871.43 |  | 1,134,679.20 |  | 1,374,604 |  | 1,342,832 |
| 146 | OTHER TECHNICAL PERS |  | 2,859,697.39 |  | 3,321,440.31 |  | 3,378,537.52 |  | 3,574,871 |  | 3,917,854 |
| 147 | TRANSPORTATION PERS |  | 328,465.61 |  | 331,083.71 |  | 314,914.36 |  | 303,374 |  | 309,138 |
| 148 | COMP-ADDITIONAL WORK |  | 411,451.17 |  | 328,862.67 |  | 263,440.39 |  | 198,770 |  | 183,758 |
| 149 | OTHER PERSONNEL COSTS |  | 82,755.83 |  | 12,849.72 |  | 58,638.84 |  | 4,500 |  | 4,500 |
| 151 | SECRETARIES |  | 983,979.00 |  | 961,791.65 |  | 904,177.94 |  | 924,287 |  | 1,009,742 |
| 152 | TYPIST-STENOGRAPHERS |  | 592,334.88 |  | 529,216.09 |  | 402,167.60 |  | 448,215 |  | 420,701 |
| 153 | SCH SECRETARY-CLERKS |  | 3,493,595.44 |  | 3,133,842.45 |  | 3,154,624.72 |  | 3,247,891 |  | 3,142,148 |
| 154 | CLERKS |  | 750,002.94 |  | 569,849.26 |  | 495,394.84 |  | 492,671 |  | 460,676 |
| 155 | OTHER OFFICE PERS |  | 2,510,218.71 |  | 2,269,187.96 |  | 2,246,897.46 |  | 2,342,975 |  | 2,273,732 |
| 157 | COMP-ADDITIONAL WORK |  | 123,315.36 |  | 96,462.37 |  | 73,029.97 |  | 102,252 |  | 76,153 |
| 159 | OTHER PERSONNEL COSTS |  | 78,378.04 |  | 120,193.75 |  | 82,395.12 |  | 65,490 |  | 61,500 |
| 161 | TRADESMEN |  | 3,453,886.45 |  | 3,206,332.18 |  | 3,485,736.52 |  | 3,361,446 |  | 3,568,531 |
| 163 | REPAIRMEN |  | 773,427.35 |  | 731,446.76 |  | 745,347.56 |  | 745,915 |  | 791,976 |
| 167 | TEMP CRAFTS \& TRADES |  | 302,207.88 |  | 71,778.78 |  | 64,825.20 |  | 30,000 |  | 9,000 |
| 168 | COMP-ADDITIONAL WORK |  | 1,527,643.44 |  | 1,220,329.95 |  | 1,329,228.93 |  | 537,032 |  | 911,000 |
| 169 | OTHER PERSONNEL COSTS |  | 36,136.85 |  | 32,255.64 |  | 38,766.38 |  | **** |  | **** |
| 172 | AUTOMOTIVE EQUIP OPR |  | 901,027.83 |  | 762,018.99 |  | 714,617.78 |  | 767,033 |  | 967,964 |
| 173 | TRANSPORTATION HELP |  | 36,232.53 |  | 9,037.08 |  | **** |  | **** |  | **** |
| 177 | SUBSTITUTES |  | 133,820.10 |  | 119,579.77 |  | 103,054.05 |  | 100,000 |  | 100,000 |
| 178 | COMP-ADDITIONAL WORK |  | 412,085.60 |  | 178,512.18 |  | 200,571.94 |  | 238,500 |  | 251,085 |
| 179 | OTHER PERSONNEL COSTS |  | 20,968.64 |  | 5,513.68 |  | 11,773.32 |  | **** |  | **** |
| 181 | CUSTODIAL - LABORER |  | 11,503,157.68 |  | 10,824,658.48 |  | 10,407,952.16 |  | 11,661,611 |  | 11,831,956 |


| OBJ | DESCRIPTION |  | $\begin{gathered} 2006 \\ \text { EXPENDITURES } \\ \hline \end{gathered}$ |  | 2007 EXPENDITURES |  | 2008 EXPENDITURES |  | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ |  | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 182 | FOOD SERVICE STAFF |  | 48,190.94 |  | 39,311.34 |  | 34,479.97 |  | 47,721 |  | 47,000 |
| 183 | SECURITY PERSONNEL |  | 3,277,468.49 |  | 3,191,587.39 |  | 3,107,503.05 |  | 3,243,685 |  | 3,310,517 |
| 184 | STORES HANDLING STAFF |  | 43,302.16 |  | 43,315.83 |  | 45,151.90 |  | 43,200 |  | 46,901 |
| 185 | SUBSTITUTES |  | 1,296,865.95 |  | 1,270,195.27 |  | 1,348,018.78 |  | 1,693,567 |  | 1,745,968 |
| 186 | GROUNDSKEEPER |  | 349,163.60 |  | 352,392.91 |  | 387,911.97 |  | 373,872 |  | 402,584 |
| 187 | STUD WRKRS/TUTORS/INTERNS |  | 14,250.00 |  | 55,968.77 |  | 35,144.48 |  | 30,341 |  | 32,500 |
| 188 | COMP-ADDITIONAL WORK |  | 6,232,072.25 |  | 5,151,511.59 |  | 4,761,484.38 |  | 4,132,641 |  | 3,996,750 |
| 189 | OTHER PERSONNEL COSTS |  | 99,839.12 |  | 118,615.18 |  | 307,502.45 |  | 1,500 |  | 1,500 |
| 191 | INSTR PARAPROFESSIONAL |  | 3,573,580.61 |  | 3,680,345.24 |  | 3,365,893.16 |  | 2,944,754 |  | 2,559,707 |
| 197 | COMP-ADDITIONAL WORK |  | 52,290.57 |  | 33,208.93 |  | 28,135.78 |  | 33,633 |  | 28,185 |
| 198 | SUBSTITUTE PARAPROF |  | 98,763.75 |  | 121,794.39 |  | 78,672.13 |  | 50,506 |  | 50,506 |
| 199 | OTHER PERSONNEL COSTS |  | 9,117.50 |  | 3,477.63 |  | 26,982.00 |  | 33,000 |  | 33,000 |
| 100 | SALARIES | \$ | 210,373,563.99 | \$ | 203,488,222.44 | \$ | 199,550,209.45 | \$ | 192,157,564 | \$ | 195,280,839 |
| 200 | EMPLOYEE BENEFITS | \$ | 192,849.80 | \$ | 5,333.72 | \$ | 27,623.09 | \$ | **** | \$ | **** |
| 211 | MEDICAL INSURANCE |  | 244,441.08 |  | 325,846.29 |  | 373,120.00 |  | **** |  | **** |
| 212 | DENTAL INSURANCE |  | 2,038,937.65 |  | 1,919,327.85 |  | 1,825,955.49 |  | 2,079,000 |  | 1,786,377 |
| 213 | LIFE INSURANCE |  | 265,080.64 |  | 108,784.86 |  | 270,045.04 |  | 352,822 |  | 281,861 |
| 214 | INCOME PROTECT INSURANCE |  | **** |  | **** |  | 4,249.26 |  | **** |  | **** |
| 220 | SOCIAL SECURITY CONT |  | 16,055,730.10 |  | 15,563,407.34 |  | 15,200,204.97 |  | 14,900,054 |  | 15,087,189 |
| 230 | RETIREMENT CONTRIBUTION |  | 12,289,227.73 |  | 14,734,126.27 |  | 13,110,341.51 |  | 10,066,700 |  | 14,104,011 |
| 250 | UNEMPLOYMENT COMP |  | 210,830.16 |  | 252,073.25 |  | 345,637.55 |  | 184,315 |  | 189,137 |
| 260 | WORKERS' COMP |  | 2,748,794.00 |  | 2,152,364.20 |  | 1,151,117.30 |  | 1,729,418 |  | 1,751,116 |
| 271 | SELF INSURANCE- MEDICAL HEALTH |  | 37,621,532.77 |  | 36,895,438.24 |  | 32,476,754.97 |  | 40,450,150 |  | 37,392,869 |
| 281 | OPEB - RETIREE'S HEALTH BEN |  | **** |  | **** |  | 4,579,807.31 |  | **** |  | **** |
| 282 | OPEB-OHTR THAN HEALTH BEN |  | **** |  | **** |  | 88.69 |  | **** |  | **** |
| 290 | OTHER EMPLOYEE BENEFITS |  | 25,345.90 |  | 38,611.94 |  | 62,641.41 |  | 36,500 |  | 90,000 |
| 299 | OTHER EMPLOYEE BENEFITS |  | 30,935.00 |  | 41,020.00 |  | 40,935.00 |  | **** |  | **** |
| 200 | EMPLOYEE BENEFITS | \$ | 71,723,704.83 | \$ | 72,036,333.96 | \$ | 69,468,521.59 | \$ | 69,798,959 | \$ | 70,682,560 |
| 310 | PURCH OF/ADMIN SERVC | \$ | 4,458,592.82 | \$ | 4,440,364.98 | \$ | 3,731,449.17 | \$ | 3,713,944 | \$ | 3,743,242 |
| 322 | PROF. EDUC. SERVICES-IUS |  | 44,400,385.10 |  | 57,375,189.13 |  | 61,225,053.26 |  | 64,216,930 |  | 63,478,618 |
| 323 | PROF-EDUCATIONAL SERV |  | 1,160,478.95 |  | 2,355,625.32 |  | 4,343,487.51 |  | 5,409,865 |  | 4,420,423 |
| 324 | PROF-EDUC SERV - PROF DEV |  | **** |  | **** |  | **** |  | **** |  | 91,915 |
| 329 | PROF-EDUC SRVC - OTHER |  | **** |  | 252,706.00 |  | 275,953.14 |  | 191,854 |  | 53,750 |
| 330 | OTHER PROFESSIONAL SERV |  | 1,975,582.12 |  | 2,052,693.77 |  | 2,289,080.47 |  | 3,187,976 |  | 2,945,041 |
| 340 | TECHNICAL SERVICES |  | 699,569.02 |  | 517,051.62 |  | 463,712.92 |  | 397,052 |  | 308,917 |
| 348 | TECHNOLOGY SERVICES |  | 539,444.97 |  | 207,798.83 |  | 302,300.84 |  | 175,000 |  | 704,000 |
| 350 | SECURITY / SAFETY SERVICES |  | **** |  | **** |  | 500,000.00 |  | **** |  | **** |
| 300 | PURCHASED PROFESSIONAL \& TECH | \$ | 53,234,052.98 | \$ | 67,201,429.65 | \$ | 73,131,037.31 | \$ | 77,292,621 | \$ | 75,745,906 |

Prior Year Expenditures \& Budgets by Object

| OBJ | DESCRIPTION |
| :---: | :---: |
| 411 | DISPOSAL SERVICES |
| 413 | CUSTODIAL SERVICES |
| 415 | LAUNDRY-LINEN SERVICE |
| 422 | ELECTRICITY |
| 424 | WATER/SEWAGE |
| 431 | RPR \& MAINT - BLDGS |
| 432 | RPR \& MAINT - EQUIP |
| 433 | RPR \& MAINT - VEHICLES |
| 438 | RPR \& MAINT - TECH |
| 441 | RENTAL - LAND \& BLDGS |
| 442 | RENTAL - EQUIPMENT |
| 444 | RENTAL OF VEHICLES |
| 449 | OTHER RENTALS |
| 450 | CONSTRUCTION SERVICES |
| 460 | EXTERMINATION SERVICES |
| 490 | OTHER PROPERTY SERVICES |
| 400 | PURCHASED PROPERTY SERVICES |
| 513 | CONTRACTED CARRIERS |
| 515 | PUBLIC CARRIERS |
| 516 | STUDENT TRANSPORTATION - I.U. |
| 519 | OTHER STUDENT TRANSP |
| 522 | AUTO LIABILITY INSURANCE |
| 523 | GENERAL PROPERTY - LIAB INS. |
| 525 | BONDING INSURANCE |
| 529 | OTHER INSURANCE |
| 530 | COMMUNICATIONS |
| 538 | TELECOMMUNICATIONS |
| 540 | ADVERTISING |
| 550 | PRINTING \& BINDING |
| 561 | TUITION - OTHER PA LEA |
| 562 | TUITION - CHARTER SCHOOLS |
| 567 | TUITION TO APPROVED PRIVATE |
| 568 | TUITION - PRRI |
| 569 | TUITION - OTHER |
| 581 | MILEAGE |
| 582 | TRAVEL |
| 594 | SVC-IU SPECIAL CLASSES |
| 599 | OTHER PURCHASED SERVICES |
| 500 | OTHER PURCHASED SERVICES |
| 610 | GENERAL SUPPLIES |


|  | $\begin{gathered} 2006 \\ \text { EXPENDITURES } \\ \hline \end{gathered}$ |  | $\begin{gathered} 2007 \\ \text { EXPENDITURES } \\ \hline \end{gathered}$ |  | $\begin{gathered} 2008 \\ \text { EXPENDITURES } \end{gathered}$ |  | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ |  | $\begin{gathered} 2010 \\ \text { BUDGET } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 538,699.37 | \$ | 697,837.68 | \$ | 576,867.92 | \$ | 621,256 | \$ | 621,256 |
|  | 44,326.00 |  | 47,137.33 |  | 70,520.00 |  | 60,750 |  | 60,750 |
|  | 3,290.10 |  | 1,740.77 |  | 1,844.64 |  | 3,760 |  | 3,760 |
|  | 4,647,969.02 |  | 4,911,635.08 |  | 4,863,730.45 |  | 5,073,700 |  | 4,976,490 |
|  | 943,332.07 |  | 974,483.64 |  | 861,878.00 |  | 1,187,500 |  | 1,146,787 |
|  | 169,180.39 |  | 2,934,324.81 |  | 3,033,530.47 |  | 2,754,782 |  | 2,193,084 |
|  | 811,130.89 |  | 643,467.21 |  | 745,535.06 |  | 944,238 |  | 969,510 |
|  | 374.00 |  | 525.00 |  | **** |  | 900 |  | 900 |
|  | 113,635.92 |  | 333,135.64 |  | 193,240.45 |  | 390,199 |  | 340,398 |
|  | 177,419.40 |  | 218,148.48 |  | 220,585.62 |  | 197,332 |  | 442,278 |
|  | 27,026.20 |  | 21,336.72 |  | 23,663.11 |  | 29,509 |  | 32,457 |
|  | 27,839.13 |  | **** |  | 1,211.05 |  | 100,900 |  | 900 |
|  | 882.78 |  | 2,135.38 |  | 427.81 |  | 1,000 |  | 1,000 |
|  | 9,143.69 |  | **** |  | **** |  | 4,206 |  | 4,206 |
|  | 13,108.91 |  | 9,604.52 |  | 42,850.37 |  | 8,100 |  | 10,000 |
|  | 91,446.00 |  | 83,920.00 |  | 73,891.47 |  | 78,640 |  | 9,640 |
| \$ | 7,618,803.87 | \$ | 10,879,432.26 | \$ | 10,709,776.42 | \$ | 11,456,772 | \$ | 10,813,416 |
| \$ | 19,916,986.37 | \$ | 20,456,815.40 | \$ | 22,401,766.36 | \$ | 23,938,892 | \$ | 22,898,507 |
|  | 1,937,515.30 |  | 2,588,465.16 |  | 2,673,152.18 |  | 3,221,750 |  | 3,650,875 |
|  | 4,946,550.06 |  | 5,932,123.98 |  | 6,374,656.16 |  | 6,500,000 |  | 6,528,520 |
|  | 451,779.77 |  | 380,486.33 |  | 339,875.16 |  | 434,441 |  | 439,425 |
|  | 127,664.00 |  | 117,432.00 |  | 36,477.33 |  | 130,000 |  | 130,000 |
|  | 37,862.00 |  | 239,792.30 |  | 211,215.42 |  | 345,000 |  | 300,000 |
|  | **** |  | **** |  | 3,798.00 |  | **** |  | **** |
|  | 50,133.94 |  | 46,753.94 |  | 95,215.39 |  | 170,500 |  | 190,000 |
|  | 467,286.36 |  | 534,817.45 |  | 595,653.57 |  | 972,365 |  | 885,131 |
|  | 103,250.53 |  | 366,033.79 |  | 257,327.07 |  | 439,751 |  | 549,234 |
|  | 92,329.39 |  | 141,399.01 |  | 237,348.93 |  | 231,545 |  | 280,421 |
|  | 173,704.43 |  | 147,039.56 |  | 436,703.73 |  | 458,204 |  | 579,914 |
|  | 3,534,454.62 |  | 5,507,490.34 |  | 3,298,197.00 |  | 3,025,000 |  | 3,125,000 |
|  | 28,320,639.25 |  | 26,866,102.82 |  | 32,823,701.58 |  | 35,792,540 |  | 37,883,353 |
|  | 4,733,857.06 |  | 4,763,186.74 |  | 4,107,880.29 |  | 4,500,000 |  | 5,000,000 |
|  | 863,327.04 |  | 961,814.63 |  | 1,073,183.01 |  | 1,100,000 |  | 1,100,000 |
|  | 76,872.86 |  | 57,026.43 |  | 60,235.00 |  | 125,000 |  | 20,827 |
|  | 143,285.95 |  | 129,980.61 |  | 155,225.23 |  | 180,302 |  | 169,612 |
|  | 78,124.28 |  | 81,972.47 |  | 139,800.29 |  | 189,963 |  | 216,396 |
|  | 71,839.01 |  | 103,869.23 |  | 244,804.51 |  | 250,000 |  | 260,000 |
|  | 1,192,396.02 |  | 1,322,155.10 |  | 1,243,911.01 |  | 1,595,147 |  | 1,616,292 |
| \$ | 67,319,858.24 | \$ | 70,744,757.29 | \$ | 76,810,127.22 | \$ | 83, 600,400 | \$ | 85,823,507 |
| \$ | 6,170,332.73 | \$ | 6,252,738.99 | \$ | 6,167,785.70 | \$ | 5,718,762 | \$ | 5,196,646 |

School District of Pittsburgh
Prior Year Expenditures \& Budgets by Object

| OBJ | DESCRIPTION |  | $\begin{gathered} 2006 \\ \text { EXPENDITURES } \\ \hline \end{gathered}$ |  | $\begin{gathered} 2007 \\ \text { EXPENDITURES } \\ \hline \end{gathered}$ |  | $\begin{gathered} 2008 \\ \text { EXPENDITURES } \end{gathered}$ |  | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ |  | $\begin{gathered} 2010 \\ \text { BUDGET } \\ \hline \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 618 | ADM OP SYS TECH |  | 1,908,825.55 |  | 1,798,784.21 |  | 1,554,114.85 |  | 1,512,818 |  | 1,571,894 |
| 621 | NATURAL GAS - HTG \& AC |  | 6,035,447.15 |  | 5,344, 051.81 |  | 6,291,936.09 |  | 6,507,581 |  | 5,599,355 |
| 624 | OIL - HTG \& AC |  | **** |  | **** |  | **** |  | 7,058 |  | 10,078 |
| 626 | GASOLINE |  | 111,453.80 |  | 158,236.10 |  | 218,858.12 |  | 225,984 |  | 150,281 |
| 627 | DIESEL FUEL |  | 61,899.43 |  | 13,368.05 |  | 32,125.29 |  | 91,749 |  | 70,200 |
| 628 | STEAM - HTG \& AC |  | 245,763.24 |  | 330,444.46 |  | 297,396.77 |  | 450,000 |  | 400,000 |
| 634 | STUDENT SNACKS |  | 44,196.34 |  | 33,725.29 |  | 25,222.44 |  | 114,972 |  | 63,716 |
| 635 | MEALS \& REFRESHMENTS |  | 38,687.98 |  | 33,545.38 |  | 41,597.40 |  | 64,180 |  | 66,018 |
| 640 | BOOKS \& PERIODICALS |  | 3,045,004.69 |  | 3,470,457.72 |  | 2,453,656.47 |  | 5,149,072 |  | 3,349,459 |
| 648 | EDUCATIONAL SOFTWARE |  | 49,260.61 |  | 89,763.65 |  | 75,521.96 |  | 58,987 |  | 66,508 |
| 600 | SUPPLIES | \$ | 17,710,871.52 | \$ | 17,525,115.66 | \$ | 17,158,215.09 | \$ | 19,901,163 | \$ | 16,544,155 |
| 720 | BUILDINGS | \$ | **** | \$ | 2,248,502.84 | \$ | **** | \$ | **** | \$ | **** |
| 750 | EQUIP-ORIGINAL \& ADD |  | 224,147.58 |  | 375,429.81 |  | 483,434.67 |  | 988,725 |  | 476,757 |
| 758 | TECH EQUIP - NEW |  | 224,851.41 |  | 551,290.83 |  | 427,385.34 |  | 286,755 |  | 293,706 |
| 760 | EQUIPMENT-REPLACEMENT |  | 639,227.09 |  | 386,759.74 |  | 983,742.56 |  | 881,459 |  | 1,160,165 |
| 768 | TECH EQUIP - REPLACE |  | 3,093,933.38 |  | 2,616,015.29 |  | 1,187,265.53 |  | 1,117,874 |  | 1,659,950 |
| 788 | TECH INFRASTRUCTURE |  | 161,304.72 |  | 386,874.62 |  | $139,699.55$ |  | 355,254 |  | 481,953 |
| 700 | PROPERTY | \$ | 4,343,464.18 | \$ | 6,564,873.13 | \$ | 3,221,527.65 | \$ | 3,630,067 | \$ | 4,072,531 |
| 810 | DUES \& FEES | \$ | 111,017.64 | \$ | 117,538.33 | \$ | 118,740.59 | \$ | 187,980 | \$ | 182,143 |
| 820 | INT.-REF./JUDGMENTS |  | **** |  | 325,000.00 |  | **** |  | **** |  | **** |
| 831 | INT-LOAN-LEASE PURCH |  | 983,125.80 |  | 603,979.04 |  | 273,853.96 |  | 233,519 |  | 151,012 |
| 832 | INT-SERIAL BONDS |  | 21,146,601.60 |  | 22,584,349.22 |  | 23,347,743.76 |  | 23,576,113 |  | 24,346,515 |
| 840 | BUDGETARY RESERVE |  | **** |  | **** |  | **** |  | 2,000,000 |  | 1,000,000 |
| 880 | REFUNDS OF PRIOR YEAR RECEIPTS |  | 7,432,958.12 |  | 5,598,164.73 |  | 3,091,052.70 |  | 4,900,000 |  | 4,000,000 |
| 890 | MISC EXPENDITURES |  | 38,091.10 |  | 27,802.54 |  | 29,279.50 |  | 39,600 |  | 33,700 |
| 892 | PA StATE FINES |  | **** |  | **** |  | 1,800.00 |  | **** |  | **** |
| 800 | OTHER OBJECTS | \$ | 29,711,794.26 | \$ | 29,256,833.86 | \$ | 26,862,470.51 | \$ | 30,937,212 | \$ | 29,713,370 |
| 911 | LOAN-LEASE PURCH-PRINCIPAL | \$ | 5,060,000.00 | \$ | 5,205,000.00 | \$ | 2,260,000.00 | \$ | 650,000 | \$ | 1,650,000 |
| 912 | SERIAL BONDS-PRINCIPAL |  | 26,378,003.50 |  | 28,912,839.84 |  | 32,993,505.30 |  | 32,310,747 |  | 32,714,158 |
| 939 | OTHER FUND TRANSFERS |  | $672,612.00$ |  | 1,129,949.64 |  | 2,964,595.00 |  | 2,822,333 |  | 2,331,155 |
| 900 | OTHER FINANCING USES | \$ | 32,110,615.50 | \$ | 35,247,789.48 | \$ | 38,218,100.30 | \$ | 35,783,080 | \$ | 36,695,313 |
|  | SUB-TOTAL | \$ | 494,146,729.37 | \$ | 512,944,787.73 | \$ | 515,129,985.54 | \$ | 524,557,838 | \$ | 525,371,597 |
|  | PRIOR YEAR ENCUMBRANCES |  | 3,058,738.40 |  | 4,025,109.08 |  | 4,690,801.63 |  | 2,500,000 |  | 2,500,000 |
|  | TOTAL | \$ | 497,205,467.77 | \$ | 516,969,896.81 | \$ | 519,820,787.17 | \$ | 527,057,838 | \$ | 527,871,597 |

## 2010 LOCAL REVENUES

## REAL ESTATE TAX

The real estate tax is levied on the assessed value of the same real property as that upon which the real estate taxes of the municipality of the City of Pittsburgh and the Borough of Mt. Oliver are levied. The levied/billable millage for 2010 is 13.92 mills.
Real Estate Tax
13.92 mills
$\$ 170,816,865$
\$12,271,327 per mill

## Implementing the Act 1 Homestead and Farmstead Exemption

Property Tax Reduction under Act 1 - Slot
\$15,577,228
Machine proceeds distribution by State
Net Real Estate Tax
\$155,239,637

## EARNED INCOME TAX

Pursuant to the provisions of Act 508, approved August 24, 1961, as further amended, and Act 150, approved December 19, 1975, and Act 182, approved June 25, 1982, and as amended by Section 652.1(a)(2)(Act 187 of 2004) of the Public School Code states that "A school district of the first class A located in whole or in part within the city of the second class shall share earned income tax under this section with such city of the second class as follows; in tax year 2007, one-tenth of one per centum ( $0.10 \%$ )to the city, in 2008 two-tenths of one per centum $(0.20 \%)$ to the city, in tax year 2009 and thereafter, one quarter of one per centum ( $0.25 \%$ ) to the city."

| Earned Income Tax-Current <br> Percentage Levied required <br> to be shared with the City | $\mathbf{2 . 0 0 \%}$ Levy | $\$ 103,562,985$ |
| :--- | :--- | ---: |
|  | $0.25 \%$ | $\$ 12,945,373$ |
|  | $1.75 \%$ Net Levy | $\$ 90,617,612$ |

## REALTY TRANSFER TAX

This levy is enacted pursuant to Act 182 of 1982 . The levy for 2010 is $1.0 \%$. This tax is imposed upon each transfer of any interest in properties situated within the School District.

## SUPPLEMENTAL FUNDS

The School District provides administrative supportive services and facilities to all supplemental programs operated by the District. To compensate the District, the programs are charged for these services, where allowable, using as a basis an indirect cost factor.

| CODE |  | DESCRIPTION | $\begin{gathered} 2008 \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} 2009 \\ \text { BUDGET } \\ \hline \end{gathered}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ | INCREASE (DECREASE) 10 OVER 09 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 6111 | 000 | REAL ESTATE TAX - CURRENT | \$169,350,700 | \$152,961,312 | \$155,239,637 | \$2,278,325 |
| 6113 | 000 | PUBLIC UTILITY REALTY TAX | 380,376 | 373,935 | 392,333 | \$18,398 |
| 6114 | 000 | IN LIEU OF TAXES | 132,604 | 78,000 | 145,533 | \$67,533 |
| 6161 | 000 | EARNED INCOME TAX - CURRENT | 90,249,958 | 87,859,366 | 90,617,612 | \$2,758,246 |
| 6168 | 000 | REALTY TRANSFER TAX | 8,548,515 | 7,819,918 | 5,490,474 | (\$2,329,444) |
| 6169 | 000 | MERCANTILE TAX | 12,426 | 0 | 0 | \$0 |
| 6411 | 000 | REAL ESTATE TAX - DELINQUENT | 8,200,000 | 8,200,000 | 8,200,000 | \$0 |
| 6461 | 000 | EARNED INCOME TAX - PRIOR YEARS | 7,200,000 | 7,200,000 | 7,200,000 | \$0 |
| 6510 | 000 | EARNINGS ON INVESTMENTS | 4,860,163 | 4,877,256 | 2,668,670 | (\$2,208,586) |
| 6910 | 000 | RENTAL OF SCHOOL PROPERTY | 243,147 | 238,009 | 184,701 | $(\$ 53,308)$ |
| 6920 | 000 | CONTRIBUTIONS \& DONATIONS - PRIVATE | 1,392,251 | 50,000 | 250,000 | \$200,000 |
| 6940 | 000 | TUITION FROM PATRONS | 120,151 | 116,874 | 113,519 | $(\$ 3,355)$ |
| 6960 | 000 | SERVICES PROVIDED OTHER LOCAL |  |  |  | \$0 |
|  |  | GOVERNMENT UNITS | 110,661 | 100,000 | 91,109 | $(\$ 8,891)$ |
| 6970 | 000 | SERVICES PROVIDED OTHER FUNDS | 3,283,187 | 3,250,000 | 2,527,500 | $(\$ 722,500)$ |
| 6990 | 000 | MISCELLANEOUS REVENUES | 1,029,584 | 900,000 | 749,458 | $(\$ 150,542)$ |
| TOTAL - LOCAL SOURCES |  |  | \$295,113,723 | \$274,024,670 | \$273,870,546 | $(\$ 154,124)$ |

## INSTRUCTION

The basic instruction subsidy for all 501 school districts in the Commonwealth is based upon Act 31 of 1983, as amended.
The School District also receives funds from the Commonwealth for Section 1305 and 1306 tuition for court placed or institutional children.

## VOCATIONAL EDUCATION

The District receives reimbursement for Vocational Education curricula including distributive education, health occupations education, home economics education (gainful), business education, technical education, and trade and industrial education.

## TRANSPORTATION

Pittsburgh receives a subsidy on the approved cost of transporting children to and from school. The applicable costs are multiplied by the District's aid ratio to determine the subsidy. This involves reimbursement for children who are living in excess of $1-1 / 2$ miles from school, and approved transportation for hazardous routes and for transportation provided for students attending non-public schools within the district and within 10 miles of the district boundaries.

## STATE REVENUE FOR SOCIAL SECURITY AND RETIREMENT PAYMENTS

Federal guidelines required the School District remit directly both the School District's and the State's share of Social Security for all School District employees. The Commonwealth has a similar requirement for contributions to the State Retirement System. To accommodate these requirements, it is necessary for the State to remit to the School District its share of Social Security costs and its share of the contribution to the Pennsylvania School Employees Retirement System.

## SINKING FUND PAYMENTS

Reimbursements for debt service costs are based on the interest and principal payments allocated to the approved project costs of individual school construction projects. Approved project costs are the lesser of: (1) approved actual costs as determined by the State Department of Education or (2) the projection of rated pupil capacity as determined by the PDE and maximum per pupil reimbursable amounts as provided by law.

## SCHOOL HEALTH SERVICES

The Department of Health pays a subsidy based upon the total pupil membership in schools serviced by the public schools health agency and for all parochial, private, and public schools in the program.

## STATE PROPERTY TAX REDUCTION

Act 1 Homestead and Farmstead Exemption provided under the Pennsylvania Tax Relief Act, a law passed by the Pennsylvania General Assembly to reduce property taxes from slot machine proceeds.


| $\begin{gathered} 2008 \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ | increase (DECREASE) 10 OVER 09 |
| :---: | :---: | :---: | :---: |
| \$148,309,637 | \$153,238,510 | \$157,551,655 | \$4,313,145 |
| 8,308,538 | 8,609,582 | 10,439,952 | \$1,830,370 |
| 1,348,069 | 1,100,000 | 1,100,000 | \$0 |
| 9,077 | 8,900 | 0 | $(\$ 8,900)$ |
| 1,499,495 | 749,747 | 734,078 | $(\$ 15,669)$ |
|  |  |  | \$0 |
| 27,137,774 | 27,436,938 | 27,331,820 | $(\$ 105,118)$ |
| 11,493,858 | 13,400,000 | 11,852,593 | (\$1,547,407) |
| 2,827,503 | 2,992,132 | 2,476,447 | $(\$ 515,685)$ |
| 691,632 | 657,050 | 654,280 | $(\$ 2,770)$ |
| 0 | 15,588,532 | 15,577,228 | $(\$ 11,304)$ |
| 8,509,902 | 7,665,070 | 7,497,241 | (\$167,829) |
| 7,648,622 | 5,522,710 | 7,052,005 | \$1,529,295 |
| \$217,784,108 | \$236,969,171 | \$242,267,299 | \$5,298,128 |

## 2010 OTHER REVENUES

## TUITION

Receipts from other districts for their pupils educated in the Pittsburgh schools are credited to this line. The anticipated revenue reflects payment to the School District by surrounding school districts which have students attending vocational education and special education programs in the Pittsburgh Public Schools.

## RESERVE FOR PRIOR YEAR ENCUMBRANCES

A reservation of fund balance is required to offset prior year encumbrances that are not paid. This reservation allows those encumbrances to be moved into the budget and when paid, charged to the current budget. The amount of such encumbrances moving forward is estimated to be $\$ 2.5$ million.

| CODE |  | DESCRIPTION | $\begin{gathered} 2008 \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \\ \hline \end{gathered}$ | INCREASE (DECREASE) 10 OVER 09 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 8820 | 000 | TUITION FROM OTHER DISTRICTS | \$347,141 | \$487,274 | \$254,222 | $(\$ 233,052)$ |
| 9320 | 000 | INTER-FUND TRANSFERS | 918,999 | 0 | 655,500 | \$655,500 |
| 9330 | 000 | CAPITAL PROJECTS FUND TRANSFER | 0 | 0 |  | \$0 |
| 9610 | 000 | REVENUE FROM FEDERAL SOURCES | 0 | 0 | 710,838 | \$710,838 |
| TOTAL - OTHER SOURCES |  |  | \$1,266,140 | \$487,274 | \$1,620,560 | \$1,133,286 |
| TOTAL - CURRENT REVENUES |  |  | \$514,163,971 | \$511,481,115 | \$517,758,405 | \$6,277,290 |
| FROM FUND BALANCE |  |  | 1,737,437 | 13,076,723 | 7,613,192 | (\$5,463,531) |
|  |  |  | \$515,901,408 | \$524,557,838 | \$525,371,597 | \$813,759 |
| TOTAL - ALL CURRENT REVENUES |  |  |  |  |  |  |
| RESERVE FOR PRIOR YEAR ENCUMBRANCES |  |  | 0 | 2,500,000 | 2,500,000 | \$0 |
| GRAND TOTAL ALL REVENUES |  |  | \$515,901,408 | \$527,057,838 | \$527,871,597 | \$813,759 |

## School District of Pittsburgh 2010 Revenue



LOCAL SOURCES
Real Estate
Earned Income Tax
Other Local Revenues
Total - Local Sources

STATE SOURCES
Basic Instructional Subsidy
Special Education State Reimbursement
Transportation State Reimbursement
State Property Tax Reduction
Social Security Payments
Retirement Contributions
Other State Revenues
Total - State Sources

REVENUE FROM OTHER SOURCES

FROM FUND BALANCE

RESERVE FOR PRIOR
YEAR ENCUMBRANCES

TOTAL

PROJECTED REVENUES
\$163,439,637
\$97,817,612
\$12,613,297
\$273,870,546
\$157,551,655
\$27,331,820
\$11,852,593
\$15,577,228
\$7,497,241
\$7,052,005
\$15,404,757
\$1,620,560
\$7,613,192
$\$ 2,500,000$
$\$ 2,500,000$
\$527,871,597
\$242,267,299
$\$ 1,620,560$
\$7,613,192

PERCENT OF TOTAL 30.96\%
18.53\%
2.39\%
51.88\%
29.85\%
5.18\%
2.24\%
2.95\%
1.42\%
1.34\%
2.92\%
$0.31 \%$ $0.31 \%$
1.44\%
1.44\%
.47\% $0.47 \%$
100.00\%

## REVENUE HISTORY

| DESCRIPTION | $\begin{gathered} 2006 \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} 2007 \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} 2008 \\ \text { ACTUAL } \\ \hline \end{gathered}$ | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| LOCAL |  |  |  |  |  |
| REAL ESTATE TAX - CURRENT | \$172,008,934.59 | \$169,753,478.53 | \$169,350,699.97 | \$152,961,312 | \$155,239,637 |
| PUBLIC UTILITY REALTY TAX | 459,539.61 | 426,761.41 | 380,375.79 | 373,935 | 392,333 |
| IN LIEU OF TAXES | 339,700.88 | 198,875.53 | 132,603.66 | 78,000 | 145,533 |
| EARNED INCOME TAX - CURRENT | 90,798,235.01 | 91,438,547.60 | 90,249,957.87 | 87,859,366 | 90,617,612 |
| REALTY TRANSFER TAX | 9,048,825.84 | 8,370,478.33 | 8,548,514.98 | 7,819,918 | 5,490,474 |
| MERCANTILE TAX | 66,734.14 | 22,101.85 | 12,425.89 | 0 | 0 |
| REAL ESTATE TAX - DELINQUENT | 9,031,169.00 | 7,244,201.00 | 8,200,000.00 | 8,200,000 | 8,200,000 |
| EARNED INCOME TAX - PRIOR YEARS | 7,315,607.00 | 8,024,715.00 | 7,200,000.00 | 7,200,000 | 7,200,000 |
| EARNINGS ON INVESTMENTS | 8,116,367.78 | 9,015,532.02 | 4,860,162.91 | 4,877,256 | 2,668,670 |
| RENTAL OF SCHOOL PROPERTY | 178,797.39 | 201,248.78 | 243,147.19 | 238,009 | 184,701 |
| CONTRIBUTIONS \& DONATIONS - PRIVATE | 72,000.00 | 56,732.13 | 1,392,251.00 | 50,000 | 250,000 |
| TUITION FROM PATRONS | 219,150.11 | 149,931.43 | 120,151.27 | 116,874 | 113,519 |
| SERVICES PROVIDED OTHER LOCAL |  |  |  |  |  |
| GOVERNMENT UNITS | 62,730.63 | 101,638.95 | 110,661.10 | 100,000 | 91,109 |
| SERVICES PROVIDED OTHER FUNDS | 2,447,926.09 | 2,282,313.74 | 3,283,187.08 | 3,250,000 | 2,527,500 |
| MISCELLANEOUS REVENUES | 995,169.24 | 810,747.61 | 1,029,584.45 | 900,000 | 749,458 |
| LOCAL TOTAL | \$301,160,887.31 | \$298,097,303.91 | \$295,113,723.16 | \$274,024,670 | \$273,870,546 |

## REVENUE HISTORY

| DESCRIPTION | $\begin{gathered} 2006 \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} 2007 \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} 2008 \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| STATE |  |  |  |  |  |
| BASIC INSTRUCTIONAL SUBSIDY | \$134,255,491.69 | \$142,871,550.92 | \$148,309,637.47 | \$153,238,510 | \$157,551,655 |
| CHARTER SCHOOLS | 5,219,136.87 | 7,287,204.42 | 8,308,538.15 | 8,609,582 | 10,439,952 |
| TUITION-SECTION 1305 \& 1306 | 1,180,958.36 | 1,133,339.76 | 1,348,069.31 | 1,100,000 | 1,100,000 |
| HOMEBOUND INSTRUCTION | 8,680.20 | 8,917.79 | 9,076.64 | 8,900 | 0 |
| VOCATIONAL EDUCATION | 1,575,130.58 | 1,280,957.43 | 1,499,494.79 | 749,747 | 734,078 |
| SPECIAL EDUCATION OF EXCEPTIONAL |  |  |  |  |  |
| PUPILS | 26,218,158.38 | 26,764,477.91 | 27,137,774.42 | 27,436,938 | 27,331,820 |
| TRANSPORTATION | 12,751,956.84 | 12,731,719.98 | 11,493,858.16 | 13,400,000 | 11,852,593 |
| SINKING FUND PAYMENTS | 2,790,271.64 | 3,040,178.66 | 2,827,503.46 | 2,992,132 | 2,476,447 |
| MEDICAL, DENTAL AND NURSE SERVICES | 799,978.24 | 743,622.52 | 691,631.82 | 657,050 | 654,280 |
| STATE PROPERTY TAX REDUCTION | 0.00 | 0.00 | 0.00 | 15,588,532 | 15,577,228 |
| SOCIAL SECURITY PAYMENTS | 7,843,319.39 | 8,173,354.63 | 8,509,901.65 | 7,665,070 | 7,497,241 |
| RETIREMENT CONTRIBUTION | 6,993,012.00 | 8,262,705.69 | 7,648,622.50 | 5,522,710 | 7,052,005 |
| STATE TOTAL | \$199,636,094.18 | \$212,298,029.71 | \$217,784,108.37 | \$236,969,171 | \$242,267,299 |
| DESCRIPTION | $\begin{gathered} 2006 \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} 2007 \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} 2008 \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ |
| OTHER |  |  |  |  |  |
| TUITION FROM OTHER DISTRICTS | \$984.96 | \$380,325.98 | \$347,140.74 | \$487,274 | \$254,222 |
| INTER-FUND TRANSFERS | 1,646,818.48 | 621,608.13 | 918,999.10 | 0 | 655,500 |
| CAPITAL PROJECTS FUND TRANSFER | 0.00 | 0.00 | 0.00 | 0 |  |
| REVENUE FROM FEDERAL SOURCES | 0.00 | 0.00 | 0.00 | 0 | 710,838 |
| OTHER TOTAL | \$1,647,803.44 | \$1,001,934.11 | \$1,266,139.84 | \$487,274 | \$1,620,560 |
| TOTAL - CURRENT REVENUES | \$502,444,784.93 | \$511,397,267.73 | \$514,163,971.37 | \$511,481,115 | \$517,758,405 |

THIS PAGE INTENTIONALLY LEFT BLANK.

# BUDGET DETAIL GENERAL ADMINISTRATION 

SCHOOL DISTRICT OF PITTSBURGH
2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Office of Board of School Directors
Program Administrator: Theresa Colaizzi
Program Code: $0100-010$

## STATEMENT OF FUNCTION:

The School District of Pittsburgh has a nine-member elected Board. Each Director, who serves without pay, represents one of nine geographic areas within the City of Pittsburgh and the borough of Mt. Oliver. The Board also serves as the Board for the Pittsburgh-Mt. Oliver Intermediate Unit, one of twenty-nine Regional Intermediate Units in Pennsylvania established to provide services, such as Special Education and programs for non-public students. Board Members are elected, by District, to serve four-year terms.

As the policy-making body for the School District, the Board is charged with providing the best educational programs for all children in accordance with the Pennsylvania School Code. The Board's commitment is to provide outstanding teachers, programs and services which enable every student to achieve their maximum potential as they become adults.

## OBJECTIVES:

During the 2010 school year, the Board will place major emphasis on:

1. Adoption of the 2010 General Fund Budget with careful monitoring to ensure fiscal responsibility.
2. Instilling public confidence in the Pittsburgh Public Schools.
3. Building accountability for student achievement.
4. Remaining committed to Excellence for All.

| DEPT | FUND FUNC | OBJ | DESCRIPTION |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
| OFFICE OF BOARD | OF DIRECTORS |  |  |  |
| 0100 | 010 | 2310 | 151 | SECRETARIES |
| 0100 | 010 | 2310 | 157 | COMP-ADDITIONAL WORK |
| 0100 | 010 | 2310 | 200 | EMPLOYEE BENEFITS |
| 0100 | 010 | 2310 | 330 | OTHER PROFESSIONAL SERV |
| 0100 | 010 | 2310 | 340 | TECHNICAL SERVICES |
| 0100 | 010 | 2310 | 432 | RPR \& MAINT - EQUIP |
| 0100 | 010 | 2310 | 442 | RENTAL - EQUIPMENT |
| 0100 | 010 | 2310 | 449 | OTHER RENTALS |
| 0100 | 010 | 2310 | 530 | COMMUNICATIONS |
| 0100 | 010 | 2310 | 538 | TELECOMMUNICATIONS |
| 0100 | 010 | 2310 | 550 | PRINTING \& BINDING |
| 0100 | 010 | 2310 | 581 | MILEAGE |
| 0100 | 010 | 2310 | 582 | TRAVEL |
| 0100 | 010 | 2310 | 599 | OTHER PURCHASED SERVICES |
| 0100 | 010 | 2310 | 610 | GENERAL SUPPLIES |
| 0100 | 010 | 2310 | 635 | MEALS \& REFRESHMENTS |
| 0100 | 010 | 2310 | 640 | BOOKS \& PERIODICALS |
| 0100 | 010 | 2310 | 750 | EQUIP-ORIGINAL \& ADD |
| 0100 | 010 | 2310 | 810 | DUES \& FEES |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2310 | BOARD SERVICES |  |


| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 61,671.58 | 61,671 | 62,442 | 771 |
|  |  | 5,224.55 | 1,500 | 1,500 | **** |
|  |  | 22,072.31 | 20,462 | 20,377 | -85 |
|  |  | 6,265.56 | 75,321 | 75,000 | -321 |
|  |  | **** | 1,000 | 1,000 | **** |
|  |  | 2,072.00 | 2,000 | 2,000 | **** |
|  |  | **** | 1,000 | 1,000 | **** |
|  |  | 177.81 | 1,000 | 1,000 | **** |
|  |  | 1,674.20 | 2,000 | 2,000 | **** |
|  |  | 769.12 | 2,500 | 2,500 | **** |
|  |  | 1,818.69 | 1,000 | 1,000 | **** |
|  |  | 1,603.72 | 1,800 | 1,800 | **** |
|  |  | 14,295.76 | 12,000 | 12,000 | **** |
|  |  | 102.81 | 1,500 | 2,500 | 1,000 |
|  |  | 3,339.75 | 4,000 | 3,000 | -1,000 |
|  |  | 4,191.24 | 6,000 | 5,000 | -1,000 |
|  |  | 307.85 | 1,200 | 1,000 | -200 |
|  |  | **** | 1,000 | 1,000 | **** |
|  |  | 83.52 | 800 | 800 | **** |
| 1.00 | 1.00 | 125,670.47 | 197,754 | 196,919 | -835 |
| 1.00 | 1.00 | 125,670.47 | 197,754 | 196,919 | -835 |

THIS PAGE INTENTIONALLY LEFT BLANK.

## SCHOOL DISTRICT OF PITTSBURGH <br> 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Office of Solicitor
Program Administrator: Ira Weiss
Program Code: 0200-0201-010

## STATEMENT OF FUNCTION:

The Office of the Solicitor serves as General Counsel for the School District through a contract for services with the Law Offices of Ira Weiss. This Office renders advice to the Board of School Directors and Administration on all legal matters and oversees the delivery of service through other attorneys under contract with the District. All services are performed by attorneys and law firms under contract with the District in conjunction with two (2) support staff persons who are employees for the District. The scope of representation includes:

1. Attends all School District meetings in the dual capacity of Solicitor and Assistant Secretary with administrative responsibilities at all Board / Committee / Superintendent's Cabinet meetings.
2. Obtains proposals, coordinates, and administers the acquisition of insurance coverage such as: high-value property and casualty insurance, boiler and machinery insurance, fleet and garagekeepers liability coverage, Junior Reserve Officers' Training Corps (JROTC) Bond for Oliver High School, travel/accident insurance for school employees, public officials bond, nurse practitioner's insurance, physical therapy insurance, School Board Leader's / Errors and Omissions (E \& O) insurance, all sports insurance and specialty insurance (i.e. Terrorism) coverage.
3. Controls the acquisition and sale of real and personal property and equipment.
4. Advises the Chief Financial Officer/Chief Operations Officer for the District and Treasurer for the City of Pittsburgh, School District of Pittsburgh Tax Collector on current tax related issues and legislation.
5. Represents the District on all real estate tax assessment matters.
6. Serves as the District's designated Open Records Officer under Pennsylvania's Right to Know Law (RTK). Receives all requests for public records, maintains logs of all RTK activity, insures that all deadlines detailed in the RTK Law are met, coordinates the record production with staff, reviews all requested materials to determine whether they qualify as public records under the Law, processes all responses either granting or denying access, defends all appeals taken to the Office of Open Records (OOR), and monitors the new opinions released daily by the OOR.
7. The Law Department works with the Office of Research, Assessments and Accountability in all aspects of the District's relationships with Charter Schools. This includes reviewing charter school applications, participating as an advisor to the District's Review Team for Charter School applications and renewals, defending Board decisions to the Charter School Appeal Board, conducting revocation proceedings, and advising the District on its responsibilities for oversight under the Charter School Law.

## SCHOOL DISTRICT OF PITTSBURGH

2010 GENERAL FUND BUDGET NARRATIVE

## Organizational Unit: Office of Solicitor

Program Administrator: Ira Weiss
Program Code: 0200-0201-010

## STATEMENT OF FUNCTION cont'd:

8. Special Education - responsible for providing counsel to the Program for Students with Exceptionalities regarding the provision of special education, including services to protected handicap students and gifted students. Represents the District in all disputes arising under the Individuals with Disabilities Education Act (IDEA) and Chapter 14 (relating to Special Education), Section 504 and Chapter 15 (relating to protected handicap students), and Chapter 16 (relating to Gifted Education), including, but not limited to, representation at Due Process hearings and subsequent appeals to Federal or State Courts.
9. Discrimination - responds to and defends non-employment related discrimination complaints filed with the PA Human Relations Commission (PHRC) or Office for Civil Rights (OCR).
10. Policy - provides legal updates to Board policies, assists in drafting Board Policies and Administrative Regulations

## ACCOMPLISHMENTS during 2009 included:

1. Instituted preventative legal practices.
2. Greater oversights of contracting and personnel practices.
3. Close monitoring of litigating issues.

## OBJECTIVES:

1. Limit liability and financial exposure of the School District and Intermediate Unit (IU) through Best Practices and proactive measures.
2. Provide high quality legal services and advice to the District.

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. | $\begin{aligned} & \text { TOTAL } \\ & \text { NO. } \end{aligned}$ | 2008 | $2009$ | $2010$ | INCREASE DECREASE |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| OFFICE OF SOLICITOR |  |  |  |  |  |  |  |  |  |  |
| 0200 | 010 | 2350 | 146 | OTHER TECHNICAL PERS | 1.00 |  | 55,936.14 | 55,923 | **** | -55,923 |
| 0200 | 010 | 2350 | 151 | SECRETARIES | 0.50 | 1.50 | 42,882.31 | 23,582 | 61,509 | 37,927 |
| 0200 | 010 | 2350 | 159 | OTHER PERSONNEL COSTS |  |  | 6,018.70 | **** | **** | **** |
| 0200 | 010 | 2350 | 200 | EMPLOYEE BENEFITS |  |  | 40,183.13 | 25,753 | 19,602 | -6,151 |
| 0200 | 010 | 2350 | 330 | OTHER PROFESSIONAL SERV |  |  | 429,823.72 | 555,798 | 829,000 | 273,202 |
| 0200 | 010 | 2350 | 432 | RPR \& MAINT - EQUIP |  |  | 630.00 | **** | **** | \#*** |
| 0200 | 010 | 2350 | 530 | COMMUNICATIONS |  |  | 216.00 | 1,000 | 1,000 | \#*** |
| 0200 | 010 | 2350 | 540 | ADVERTISING |  |  | 6,441.60 | 7,500 | 8,500 | 1,000 |
| 0200 | 010 | 2350 | 550 | PRINTING \& BINDING |  |  | 12.00 | 250 | 250 | **** |
| 0200 | 010 | 2350 | 599 | OTHER PURCHASED SERVICES |  |  | 3,054.90 | 5,000 | 4,000 | -1,000 |
| 0200 | 010 | 2350 | 610 | GENERAL SUPPLIES |  |  | 459.27 | 1,000 | 1,000 | **** |
| 0200 | 010 | 2350 | 618 | ADM OP SYS TECH |  |  | 6,476.50 | 7,000 | 8,580 | 1,580 |
| 0200 | 010 | 2350 | 640 | BOOKS \& PERIODICALS |  |  | 2,326.57 | 7,500 | 5,920 | -1,580 |
| 0200 | 010 | 2350 | 810 | DUES \& FEES |  |  | 460.00 | 450 | 750 | 300 |
|  |  |  | FUNCTION TOTAL |  |  |  |  |  |  |  |
|  |  | 2350 | LEG | L ACCOUNTING SERVICES | 1.50 | 1.50 | 594,920.84 | 690,756 | 940,111 | 249,355 |
|  |  |  |  | DEPARTMENT TOTAL | 1.50 | 1.50 | 594,920.84 | 690,756 | 940,111 | 249,355 |
| LIABILITY INSURANCE |  |  |  |  |  |  |  |  |  |  |
| 0201 | 010 | 2590 | 522 | AUTO LIABILITY INSURANCE |  |  | 36,477.33 | 130,000 | 130,000 | **** |
| 0201 | 010 | 2590 | 523 | GENERAL PROPERTY - LIAAB INS. |  |  | 211,215.42 | 345,000 | 300,000 | -45,000 |
| 0201 | 010 | 2590 | 525 | BONDING INSURANCE |  |  | 3,798.00 | **** | **** | **** |
| 0201 | 010 | 2590 | 529 | OTHER INSURANCE |  |  | 95,215.39 | 170,000 | 190,000 | 20,000 |
| F FUNCTION TOTAL |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  | 346,706.14 | 645,000 | 620,000 | -25,000 |
|  |  |  | DEPARTMENT TOTAL |  |  |  | 346,706.14 | 645,000 | 620,000 | -25,000 |

## SCHOOL DISTRICT OF PITTSBURGH

Organizational Unit: Office of School Controller
Program Administrator: Ronald C. Schmeiser
Program Code: 0300-010

## STATEMENT OF FUNCTION:

The Public School Code stipulates that the elected City Controller is to be appointed School Controller of the School District of Pittsburgh by the Board of School Directors. The Controller's Office functions as the internal auditor for the School District. The School Controller countersigns all contracts and the office performs pre-audits of expenditures, reviews journal entries, observes the physical counts of inventories, prepares monthly bank and investment account reconciliations, monitors bid openings, and serves as a signatory for the District's checking accounts.

Additional activities include:

1. Preparing reports for the Board of monthly expenditures and encumbrance activity.
2. Auditing school activity funds of all middle and secondary schools each year. The school activity funds of elementary schools are audited every two years.
3. Reviewing Purchase Cards (P-card) activity at each school at the time the student activity is performed and examining the P-card activity of administration departments.
4. Auditing athletic fund activity.
5. Verifying revenue collected by the City Treasurer's Office on behalf of the School District.
6. Additional audits are performed at the request of the Board or by the school administration.
7. Monitoring the auction of used equipment sold by the school district.

## OBJECTIVE:

To perform these activities in an efficient and professional manner.

## DEPT FUND FUNC OBJ DESCRIPTION

OFFICE OF SCHOOL CONTROLLER

| 0300 | 010 | 2516 | 112 | SCHOOL CONTROLLER |  |  |
| :--- | :--- | :--- | :--- | :--- | :---: | :---: |
| 0300 | 010 | 2516 | 116 | CENTRL SUPPORT ADMIN |  |  |
| 0300 | 010 | 2516 | 141 | ACCOUNTANTS-AUDITORS |  |  |
| 0300 | 010 | 2516 | 148 | COMP-ADDITIONAL WORK |  |  |
| 0300 | 010 | 2516 | 154 | CLERKS |  |  |
| 0300 | 010 | 2516 | 159 | OTHER PERSONNEL COSTS |  |  |
| 0300 | 010 | 2516 | 200 | EMPLOYEE BENEFITS |  |  |
| 0300 | 010 | 2516 | 330 | OTHER PROFESSIONAL SERV |  |  |
| 0300 | 010 | 2516 | 581 | MILEAGE |  |  |
| 0300 | 010 | 2516 | 610 | GENERAL SUPPLIES |  |  |
| 0300 | 010 | 2516 | 618 | ADM OP SYS TECH |  |  |
| 0300 | 010 | 2516 | 810 | DUES \& FEES |  |  |
|  |  |  |  |  |  |  |
|  |  | 2516 | FUNCTION TOTAL |  |  |  |
|  |  |  |  |  |  |  |

DEPARTMENT TOTAL

ORG TOTAL
NO. NO.
EM
1.00
$1.00 \quad 1.00$
$7.00 \quad 7.00$

## 2008

 EXPENDITURES
## 20,162. 83

 84,688.80 427,605.02 876.5035,051.61
167,227.96
2,010.00
$2,010.00$
$1,813.41$
$1,813.41$
$2,990.50$
2,990.50 ****
200.00

742,626.63
$742,626.63$

## 2009 BUDGET

20,094 20,094
85,285
441,732 85,285
441,732
****
$* * * *$
1,990
177,861
****
2, 200
2,200
3,576
3,576
$* * * *$
$* * * *$
$* * * *$

732,738
732,738

2010
BUDGET DECREASE

20,496 87,102 461,157 461,157


181****
181, 254
$* * * *$
2.200
2,200
3,000
3,000
****

756,208
756,208

23,470
402
1,817 19,425 **** $* * * *$
$-1,990$
$-1,990$
3,393
3, 393
$* * * * *$
****
-576
999
999
$* * * *$

23,470

## SCHOOL DISTRICT OF PITTSBURGH

## 2010 GENERAL FUND BUDGET NARRATIVE

## Organizational Unit: Office of School Treasurer

## Program Administrator: Margaret L. Lanier

Program Code: 0400-010

## STATEMENT OF FUNCTION:

This office manages the billing, collection and administration of School District Real Estate and Self Assessed, Earned Income, Delinquent Mercantile, and Public Utility taxes. This office also represents the Pittsburgh School District at real estate assessment appeal hearings, when necessary. This office conducts hearings and represents the Pittsburgh School District at Magistrate Court for Earned Income and other self-assessed taxes. In addition, it facilitates the refund process for all taxes.

## OBJECTIVES:

To maximize collection of all School District taxes and continue to improve collections and compliance. To this end, Act 32 of 2008 consolidates earned income tax collection at the county-wide level and provides uniformity in the earned income tax collection process. Act 32 provides for the following:

1. Permits Allegheny County to establish four distinct taxing districts within the county and requires each tax collection district to comply with all uniform rules. The School District is in a tax collection district with the Borough of Mt. Oliver and the City of Pittsburgh.
2. Establishes uniform income tax withholding, remittance and distribution requirements.
3. Establishes a tax collection committee to keep records and oversee the tax office for the tax collection district.
4. Strengthens reporting requirements so that each tax dollar is tracked from the time it is withheld by employers until it is received by the appropriate taxing jurisdiction.
5. Requires all employers to withhold income taxes from employees subject to tax and remit to the tax collection district for the employment place.

The new tax collection system is required to be fully implemented on January 1, 2012.

DEPT FUND FUNC OBJ DESCRIPTION
OFFICE OF SCHOOL TREASURER
$\begin{array}{lllll}0400 & 010 & 2330 & 310 & \text { PURCH OF/ADMIN SERVC } \\ 0400 & 010 & 2330 & 432 & \text { RPR \& MAINT - EQUIP }\end{array}$
$0400 \quad 010 \quad 2330 \quad 610$ GENERAL SUPPLIES
FUNCTION TOTAL
2330 TAX ASSMT \& COLLECTION SRVCS
DEPARTMENT TOTAL

| ORG | TOTAL | 2008 | 2009 | 2010 | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EMP |  | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
|  | EMP | EXPENDITURES | BUDGEI | BUDGI | 10 OVER 09 |
|  |  | 3,731,449.17 | 3,713,944 | 3,743,242 | 29,298 |
|  |  | 818.00 | 1,615 | 1,580 | -35 |
|  |  | 200.00 | 275 | 310 | 35 |
|  |  | 3,732,467.17 | 3,715,834 | 3,745,132 | 29,298 |
|  |  | 3,732,467.17 | 3,715,834 | 3,745,132 | 29,298 |

THIS PAGE INTENTIONALLY LEFT BLANK.

# OFFICE OF THE SUPERINTENDENT OF SCHOOLS 

## SCHOOL DISTRICT OF PITTSBURGH

## 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Office of the Superintendent
Program Administrator: Mark Roosevelt
Program Code: 1000-010

## STATEMENT OF FUNCTION:

The Superintendent of Schools reports to the Board of Education and is responsible for overseeing the operations of the School District. The Superintendent provides leadership for and monitors the development and implementation of all educational business plans and programs that are designated to facilitate the achievement of the District's goals and policies. His number one priority is to improve student achievement.

## ACHIEVEMENTS FOR 2009:

1. Three years after launching Excellence for All, the District's plan for increasing student achievement, the District has made Adequate Yearly Progress (AYP) for the first time in its history. Achieving AYP means that the District has met all of its targets on each of three standards - high school graduation, test participation and academic performance. To meet the targets for the third component of AYP - academic performance - a district must have at least $63 \%$ of its students score proficient or advanced in Reading (compared with $54 \%$ in 2007) and at least $56 \%$ score proficient or advanced in Mathematics (compared with $45 \%$ in 2007) on PSSA exams. Additionally, a district must meet these Reading and Mathematics targets for all students and all student subgroups in at least one grade band. Grade bands consist of grades 3-5, 6-8 and 11. Pittsburgh Public Schools is the largest school district in the State to have ever achieved AYP. Visit www.pps.k12.pa.us/studentachievement for more information about AYP and 2009 student achievement results.
2. Building on last year's substantial gains, District students continued to show academic progress on the Pennsylvania System of School Assessment (PSSA). For 2008-09, students made gains in Reading and Mathematics proficiency on 11 of 14 PSSA exams. District students additionally exceeded No Child Left Behind (NCLB) expectations, which focus on students reaching the proficient level, as they showed progress moving to advanced in Reading and Mathematics on 10 of 14 exams. Some of the progress to the advanced level is an indication that the Pittsburgh Public Schools can advance student achievement to levels not usually seen in urban settings; for example in the critical eighth-grade year $45.2 \%$ of District students are advanced in Reading, a remarkable $105.5 \%$ increase over the last four years. Visit www.pps.k12.pa.us/studentachievement for more information about AYP and 2009 student achievement results.

## SCHOOL DISTRICT OF PITTSBURGH <br> 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Office of the Superintendent
Program Administrator: Mark Roosevelt
Program Code: 1000-010

## ACHIEVEMENTS FOR 2009 cont'd:

3. The Pittsburgh Promise ${ }^{\circledR}$ met its year-one funding goal of $\$ 15$ million during 2009, despite the serious economic challenges that were experienced both nationally and locally. In addition, recipients of Pittsburgh Promise scholarships now may use those funds at all public and private colleges and universities in Pennsylvania. This increased the number of Promise-eligible institutions to 240 from the original 100. Beginning with the Class of 2012, graduates of Pittsburgh Public Schools may be eligible to earn up to $\$ 40,000$ ( $\$ 10,000$ per year) over four years. More than 1600 students from the Class of 2008 and Class of 2009 are benefiting from Promise scholarships. Visit www.pittsburghpromise.org for more information about The Pittsburgh Promise.
4. To ensure that the needs of every student are being met in every classroom, every day, the District has launched Pathways to the Promise ${ }^{\mathrm{TM}}$ to be sure that the hard work of creating a brighter future for all students begins early, remains constant and engages everyone involved in each student's life. Pathways to the Promise is the District's commitment to build a culture of high expectations, promote aspirations for higher education, and ensure that students are on course to be eligible for scholarships from The Pittsburgh Promise ${ }^{\circledR}$. Pathways to the Promise is designed to help students connect hard work with success, develop their interests, and build the skills needed to succeed in school and into the future. It helps students and families to understand what it will take to succeed; monitors progress; and provides the individual support students need if they begin to drift off course. For more information about Pathways to the Promise, visit www.pathwaystothepromise.net.
5. Sixth grade is a critical transition as students move from the elementary years to the middle grades, and high school is on the horizon. To ease this transition and ensure that students stay on course to take advantage of Promise scholarships, the District has partnered with the United Way of Allegheny County, Pittsburgh Youth Futures Commission and the Mentoring Partnership of Southwestern Pennsylvania in the Be a $\mathbf{6}^{\text {th }}$ Grade Mentor Program. This is the largest mentoring project ever undertaken in Pittsburgh. Nearly 150 volunteers attended the initial training, and mentoring activities are under way in the District's middle grade schools. The goal is to pair each sixth grade student in the Pittsburgh Public Schools with a supportive, caring adult who will spend 45 minutes each week to reinforce the importance of education, help the student explore career opportunities, talk about goal setting, and offer the support and encouragement that contribute to success in the classroom and in all aspects of life. To learn more about Be a $6^{\text {th }}$ Grade Mentor, visit www.bea6thgradementor.org.

## SCHOOL DISTRICT OF PITTSBURGH

## 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Office of the Superintendent
Program Administrator: Mark Roosevelt
Program Code: 1000-010

## ACHIEVEMENTS FOR 2009 cont'd:

6. Awareness of The Pittsburgh Promise increased significantly based on responses to the 2009 Parent Survey, rising from $75 \%$ to $87 \%$ from March 2008 to March 2009. In addition, the survey results show that $78 \%$ of parents feel their children's schools do a good job communicating with parents, an increase of $11 \%$ from 2007 to 2009; and $87 \%$ believe their schools provide a positive and welcoming learning environment. Coupled with the fact that applications for magnet programs are on the increase, and that more families are choosing to remain in the District based on 2009 enrollment numbers, these results point to progress on the Superintendent's 2009 goal of improving public confidence in the Pittsburgh Public Schools. The District also debuted a new cable television production, Excellence for All TV. This 30-minute show is designed to share news about school and District-wide events and activities with the Pittsburgh community. Plans also are under way to enhance the District website to improve usability and reinforce the District's brand. These projects support the Superintendent's goal of improving public confidence in the Pittsburgh Public Schools and expanding understanding and awareness of District goals and initiatives. The Parent Survey is included as an appendix to this publication.

## OBJECTIVES FOR 2010:

The Board of Directors entered into a new five-year agreement with Superintendent Mark Roosevelt that runs through August 2014. The Board authorized the agreement to provide leadership stability as the staff works to continue the progress being made against the goals of Excellence for All. Accomplishments under Mr. Roosevelt's leadership have included growth in student achievement, holding the line on taxes while improving the District’s financial situation, and establishment of The Pittsburgh Promise ${ }^{\circledR}$, a non-needs based scholarship that removes money as a barrier to college for students of the Pittsburgh Public Schools.

While the District has made remarkable progress in improving student achievement, there is more work to do to ensure that all students are Promise-Ready. The Board of Directors approved Year Five Performance Goals for Superintendent Mark Roosevelt. The Superintendent's goals support the District's Excellence for All plan and align with the Board's five major goals for the District:

1. Maximum academic achievement for all students.
2. Safe and orderly environment for all students and employees;
3. Efficient and effective support operations for all students, families, teachers and administrators;
4. Efficient and equitable distribution of resources to address the needs of all students, to the maximum extent feasible;
5. Improved public confidence and strong parent/community engagement.

Organizational Unit: Office of the Superintendent
Program Administrator: Mark Roosevelt
Program Code: 1000-010

## OBJECTIVES FOR 2010 cont'd:

The Superintendent's Year Five Performance Goals are as follows:

1. Finalizing Planning and Implementation of Career and Technical Education (CTE) Programming: Present to the Board a plan for CTE no later than February 10, 2010 which creates effective options for Pittsburgh Public Schools students to access appropriate CTE programming aligned to economic trends and needs.

The District's emphasis on high school excellence has resulted in the introduction of new school models, such as the University Preparatory School, Science and Technology Academy* and International Baccalaureate* which serve students in grades 6-12.

Efforts to redesign the high school experience will continue with the development and implementation of a new plan for Career and Technical Education programming that provides the foundation students will need to pursue continuing education and success in the job market.
*Official naming of these schools will occur during the 2009-2010 school year.
2. Expansion of Classroom Technology: Explore the use of technology to better complement and expand course offerings.

The ability to use computers and other technical equipment is a critical skill that students must acquire to be successful in higher education as well as the job market. Staff will develop and implement plans to ensure that instructional courses make the best use of technology to provide the highest quality instruction. Courses will be reviewed and necessary enhancements made to ensure that students are being properly prepared to face future technological challenges and demands.

## SCHOOL DISTRICT OF PITTSBURGH

## 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Office of the Superintendent
Program Administrator: Mark Roosevelt
Program Code: 1000-010

## OBJECTIVES FOR 2010 cont'd:

3. Continue Pittsburgh Public Schools progress on PSSA Exams: Show continued progress on the Pennsylvania System of School Assessment (PSSA) exams compared to prior years by evidencing progress on a majority of the 42 testing points, meaning movement from below basic to basic, basic to proficient, and proficient to advanced.

For the 2008-2009 school year, Pittsburgh Public Schools students continued to make substantial progress in student achievement at almost all grade levels. For example, 45 percent of 8 th graders scored advanced in reading, and ahead of grade level. This is convincing evidence that District initiatives are beginning to take hold. The District will continue to provide students with the strong foundation they need to excel both in the classroom and in the future with a rigorous PreK-12 curriculum focused on developing student thinking and efforts-based learning. The District also will use funds received from the American Recovery and Reinvestment Act (ARRA) to mount a focused and intense effort on increasing the literacy skills of its middle grades students. A new summer camp will launch in 2010 exclusively for middle grades students. The camp is part of the District-wide effort to prepare students for the rigors of high school and beyond. In addition, the District hopes to use stimulus dollars to build the capacity of teachers and school staff to provide interventions for struggling readers.
4. Teacher Effectiveness: Develop timetables and implementation plans for The Plan to Empower Effective Teachers.

Research shows that of the school-based factors, the quality of teaching has the most significant impact on student growth. As the next building block in the District's vision of Excellence for All, a plan is being developed to support and empower effective teachers. This planning has been done in collaboration with the leadership of the Pittsburgh Federation of Teachers (PFT). The plan focuses on three strategic priorities: increase the number of highly effective teachers; increase the exposure of high-needs students to highly effective teachers; and ensure that all teachers and students work in learning environments that promote college-readiness. The plan builds upon the core elements that the District has already put into place to improve student achievement, including implementation of a rigorous core curriculum; aggressive, comprehensive and ongoing professional development to ensure quality classroom instruction; use of diagnostic assessments to get help quickly to students; and implementation of a nationally-recognized system - Pittsburgh Urban Leadership System of Excellence (PULSE) - to train, support, evaluate and reward principals. For more details about the plan please visit http://EmpoweringPittsburghTeachers.com.

## DEPT FUND FUNC OBJ DESCRIPTION

## OFFICE SUPERINTENDENT SCHOOLS

| 1000 | 010 | 2360 | 111 | SUPERINTENDENTS |
| :--- | :--- | :--- | :--- | :--- |
| 1000 | 010 | 2360 | 113 | DIRECTORS |
| 1000 | 010 | 2360 | 116 | CENTRL SUPPORT ADMIN |
| 1000 | 010 | 2360 | 119 | OTHER PERSONNEL COSTS |
| 1000 | 010 | 2360 | 151 | SECRETARIES |
| 1000 | 010 | 2360 | 157 | COMP-ADDITIONAL WORK |
| 1000 | 010 | 2360 | 159 | OTHER PERSONNEL COSTS |
| 1000 | 010 | 2360 | 200 | EMPLOYEE BENEFITS |
| 1000 | 010 | 2360 | 323 | PROF-EDUCATIONAL SERV |
| 1000 | 010 | 2360 | 330 | OTHER PROFESSIONAL SERV |
| 1000 | 010 | 2360 | 432 | RPR \& MAINT - EQUIP |
| 1000 | 010 | 2360 | 441 | RENTAL - LAND \& BLDGS |
| 1000 | 010 | 2360 | 442 | RENTAL - EQUIPMENT |
| 1000 | 010 | 2360 | 530 | COMMUNICATIONS |
| 1000 | 010 | 2360 | 538 | TELECOMMUNICATIONS |
| 1000 | 010 | 2360 | 550 | PRINTING \& BINDING |
| 1000 | 010 | 2360 | 581 | MILEAGE |
| 1000 | 010 | 2360 | 582 | TRAVEL |
| 1000 | 010 | 2360 | 599 | OTHER PURCHASED SERVICES |
| 1000 | 010 | 2360 | 610 | GENERAL SUPPLIES |
| 1000 | 010 | 2360 | 635 | MEALS \& REFRESHMENTS |
| 1000 | 010 | 2360 | 640 | BOOKS \& PERIODICALS |
| 1000 | 010 | 2360 | 810 | DUES \& FEES |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2360 | OFFICE OF SUPR SERVICES |  |

DEPARTMENT TOTAL

| ORG | TOTAL |
| :--- | :--- |
| NO. | NO. |

2008
EXPENDITURE


2009
BUDGET

2010
BUDGET

INCREASE DECREASE 10 OVER 09

| 210,000 | $* * * *$ |
| ---: | ---: |
| $* * * *$ | $* * * *$ |
| 94,305 | $-88,111$ |
| $* * * *$ | $* * * *$ |
| 107,003 | 4,918 |
| $* * * *$ | $* * * *$ |
| $* * * *$ | $-2,000$ |
| 131,078 | $-29,745$ |
| 36,200 | $* * *$ |
| 3,053 | $* * * *$ |
| 7,000 | $* * * *$ |
| 2,000 | $* * * *$ |
| 400 | $* * * *$ |
| 5,000 | $* * * *$ |
| 1,000 | $* * * *$ |
| 1,000 | $* * * *$ |
| $* * * *$ | $* * * *$ |
| $* * * *$ | $* * * *$ |
| 3,000 | $* * * *$ |
| 6,000 | $* * * *$ |
| 1,000 | $* * * *$ |
| 1,000 | $* * * *$ |
| 84,608 | $* * * *$ |
|  |  |
| 693,647 | $-114,938$ |
| 693,647 | $-114,938$ |

THIS PAGE INTENTIONALLY LEFT BLANK.

# CHIEF OF RESEARCH, ASSESSMENT \& ACCOUNTABILITY 

SCHOOL DISTRICT OF PITTSBURGH

## Organizational Unit: Office of Chief of Research, Assessment and Accountability

Program Administrator: Paulette Poncelet

## STATEMENT OF FUNCTION:

The Office of Research, Assessment, and Accountability is responsible for developing recommendations to support the selection, implementation, validation and analysis of appropriate measures for the assessment of student achievement and other outcomes such as attainment, behavior, and school and classroom instructional processes. The Office is responsible for maintaining all student achievement data, including annual and benchmark assessment results. This Office will analyze and provide data to support the design, implementation and reporting on evaluations of educational programs operating in the district, as well as internal accountability measures to be used to assess school performance. The Chief Research, Assessment and Accountability Officer will work collaboratively with Chiefs, Assistant Superintendents, Executive Directors, Curriculum Supervisors, and other administrative staff in developing programs for student achievement. The Office will represent the District with outside agencies, including charter schools, to oversee the process for reviewing charter school applications and renewals, the Pennsylvania Department of Education, and external funders of district initiatives on all matters relating to assessment, research, and accountability.

## OBJECTIVES:

1. Provide timely accountability reports to the Pennsylvania Department of Education as required under the federal No Child Left Behind (NCLB) Act and produce reports for the public and key external stakeholders regarding academic progress in the district.
2. Develop a comprehensive assessment system that includes both formative and summative assessments and data reports that teachers, administrators, students, and parents can use to improve results.
3. Promote the use of assessment for learning in the Pittsburgh Public Schools.
4. Provide professional learning opportunities for teachers and administrators on the use of assessment for improving results.
5. Evaluate effectiveness of programs operating in the district and report results.
6. Disseminate current research on K-12 education.
7. Provide oversight of the District's Institutional Review Board process for reviewing internal and external research proposals.
8. Provide oversight of charter school application, review, and renewal processes.

|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| DEPT | FUND FUNC | OBJ | DESCRIPTION |  |
| CHIEF OF RES. ASSESS \& ACCTAB |  |  |  |  |
|  |  |  |  |  |
| 1300 | 010 | 2170 | 113 | DIRECTORS |
| 1300 | 010 | 2170 | 146 | OTHER TECHNICAL PERS |
| 1300 | 010 | 2170 | 151 | SECRETARIES |
| 1300 | 010 | 2170 | 157 | COMP-ADDITIONAL WORK |
| 1300 | 010 | 2170 | 200 | EMPLOYEE BENEFITS |
|  |  |  |  |  |
|  |  | 2170 | FUNCTION TOTAL |  |
|  |  |  |  |  |
| 1300 | 010 | 2813 | 146 | OTHER TECHNICAL PERS |
| 1300 | 010 | 2813 | 200 | EMPLOYEE BENEFITS |
| 1300 | 010 | 2813 | 323 | PROF-EDUCATIONAL SERV |
| 1300 | 010 | 2813 | 340 | TECHNICAL SERVICES |
| 1300 | 010 | 2813 | 348 | TECHNOLOGY SERVICES |
| 1300 | 010 | 2813 | 432 | RPR \& MAINT - EQUIP |
| 1300 | 010 | 2813 | 530 | COMMUNICATIONS |
| 1300 | 010 | 2813 | 538 | TELECOMMUNICATIONS |
| 1300 | 010 | 2813 | 550 | PRINTING \& BINDING |
| 1300 | 010 | 2813 | 581 | MILEAGE |
| 1300 | 010 | 2813 | 582 | TRAVEL |
| 1300 | 010 | 2813 | 610 | GENERAL SUPPLIES |
| 1300 | 010 | 2813 | 635 | MEALS \& REFRESHMENTS |
| 1300 | 010 | 2813 | 640 | BOOKS \& PERIODICALS |
| 1300 | 010 | 2813 | 750 | EQUIP-ORIGINAL \& ADD |
| 1300 | 010 | 2813 | 758 | TECH EQUIP - NEW |
| 1300 | 010 | 2813 | 810 | DUES \& FEES |
|  |  |  |  | FUNCTION TOTAL |
|  |  | 2813 | EVALUATION SERVICES |  |
|  |  |  |  |  |


| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 124,681.11 | 124,861 | 127,358 | 2,497 |
| 2.00 | 2.00 | 151,410.63 | 143,061 | 145,925 | 2,864 |
| 1.00 | 1.00 | 46,132.78 | 46,782 | 48,025 | 1,243 |
|  |  | 76.65 | **** | **** | **** |
|  |  | 85,308.78 | 101,937 | 102,396 | 459 |
| 4.00 | 4.00 | 407,609.95 | 416,641 | 423,704 | 7,063 |
| 2.00 | 2.00 | 121,898.70 | 144,367 | 147,206 | 2,839 |
|  |  | 25,044.96 | 46,762 | 46,913 | 151 |
|  |  | 15,000.00 | 54,282 | **** | -54,282 |
|  |  | 95,105.65 | 128,500 | 72,000 | -56,500 |
|  |  | 62,533.34 | **** | **** | **** |
|  |  | 1,545.50 | 2,000 | 4,000 | 2,000 |
|  |  | 7,192.10 | 16,000 | 8,000 | -8,000 |
|  |  | 394.15 | 500 | 500 | **** |
|  |  | 22,073.50 | 30,000 | 9,000 | -21,000 |
|  |  | 484.16 | 3,500 | 1,000 | -2,500 |
|  |  | 1,686.36 | 4,000 | 4,000 | **** |
|  |  | 83,613.79 | 110,000 | 110,000 | **** |
|  |  | 1,265.25 | 2,000 | 2,000 | **** |
|  |  | 819.53 | 4,000 | 4,000 | **** |
|  |  | 2,122.45 | 800 | 900 | 100 |
|  |  | 6,032.00 | 2,000 | **** | -2,000 |
|  |  | 387.00 | **** | **** | **** |
| 2.00 | 2.00 | 447,198.44 | 548,711 | 409,519 | -139,192 |
| 6.00 | 6.00 | 854,808.39 | 965,352 | 833,223 | -132,129 |

THIS PAGE INTENTIONALLY LEFT BLANK.

## CHIEF OF STAFF \& EXTERNAL AFFAIRS

## SCHOOL DISTRICT OF PITTSBURGH

2010 GENERAL FUND BUDGET NARRATIVE

## Organizational Unit: Office of Chief of Staff and External Affairs

Program Administrator: Lisa Fischetti

## STATEMENT OF FUNCTION:

The Office of Chief of Staff and External Affairs serves as a key staff advisor to the Superintendent of Schools, facilitates the Superintendent's Cabinet meetings and ensures key initiatives of the Superintendent are implemented. In addition, the Chief of Staff manages the functions of Fundraising and Development, Legislative Affairs, Communications and Marketing and the Minority/Women Business (M/WBE) Department. The Office is responsible for internal and external communications, community relations and activities that build relationships between the School District and its many stakeholders and communities. Additionally, the Office of the Chief of Staff and External Affairs oversees development of the Strategic Plan and supporting plans for the District. The process of monitoring the implementation of the District's Strategic Plan begins with members of the Superintendent's Cabinet.

## OBJECTIVES:

1. Assist the Superintendent in daily operations of the District to ensure that District initiatives are put into practice.
2. Monitor the Strategic Plan to ensure that District activities align with goals and strategies within the Plan.
3. Continue efforts to establish a culture of excellent customer service through development and implementation of communications strategies to build positive relationships with internal and external stakeholders.
4. Create an environment where parents and families feel welcome and know, understand and participate in District-level and schoolbased initiatives.
5. Increase awareness and understanding of the District's Excellence for All agenda through the use of print, electronic and broadcast media as well as school-based and District-level community outreach.
6. Maintain liaison relationships with community, business, foundation and media leaders as well as labor and governmental agencies to advance District educational initiatives.
DEPT FUND FUNC OBJ DESCRIPTION
CHIEF OF STAFF\& EXT AFFAIRS

| 1500 | 010 | 2360 | 113 | DIRECTORS |
| :--- | :--- | :--- | :--- | :--- |
| 1500 | 010 | 2360 | 200 | EMPLOYEE BENEFITS |
| 1500 | 010 | 2360 | 330 | OTHER PROFESSIONAL SERV |
| 1500 | 010 | 2360 | 581 | MILEAGE |
| 1500 | 010 | 2360 | 610 | GENERAL SUPPLIES |
| 1500 | 010 | 2360 | 810 | DUES \& FEES |
|  |  |  |  |  |
|  |  | 2360 | FUNCTION TOTAL |  |
|  |  |  |  |  |


| 1500 | 010 | 2370 | 113 | DIRECTORS |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: |
| 1500 | 010 | 2370 | 116 | CENTRL SUPPORT ADMIN |  |  |  |
| 1500 | 010 | 2370 | 152 | TYPIST-STENOGRAPHERS |  |  |  |
| 1500 | 010 | 2370 | 200 | EMPLOYEE BENEFITS |  |  |  |
| 1500 | 010 | 2370 | 323 | PROF-EDUCATIONAL SERV |  |  |  |
| 1500 | 010 | 2370 | 530 | COMMUNICATIONS |  |  |  |
| 1500 | 010 | 2370 | 550 | PRINTING \& BINDING |  |  |  |
| 1500 | 010 | 2370 | 581 | MILEAGE |  |  |  |
| 1500 | 010 | 2370 | 582 | TRAVEL |  |  |  |
| 1500 | 010 | 2370 | 599 | OTHER PURCHASED SERVICES |  |  |  |
| 1500 | 010 | 2370 | 610 | GENERAL SUPPLIES |  |  |  |
| 1500 | 010 | 2370 | 635 | MEALS \& REFRESHMENTS |  |  |  |
| 1500 | 010 | 2370 | 640 | BOOKS \& PERIODICALS |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  | 2370 | FUNCTION TOTAL |  |  |  |  |
|  |  |  |  |  |  |  |  |


| 1500 | 010 | 2390 | 116 | CENTRL SUPPORT ADMIN |
| :--- | :--- | :--- | :--- | :--- |
| 1500 | 010 | 2390 | 141 | ACCOUNTANTS-AUDITORS |
| 1500 | 010 | 2390 | 200 | EMPLOYEE BENEFITS | $15000102390 \quad 200$ EMPLOYEE BENEFITS $1500 \quad 010 \quad 2390 \quad 330$ OTHER PROFESSIONAL SERV $1500 \quad 010 \quad 2390 \quad 340$ TECHNICAL SERVICES $1500 \quad 010 \quad 2390 \quad 432 \quad$ RPR \& MAINT - EQUIP $1500010 \quad 2390 \quad 438$ RPR \& MAINT - TECH $1500 \quad 010 \quad 2390 \quad 530 \quad$ COMMUNICATIONS $1500 \quad 010 \quad 2390 \quad 538$ TELECOMMUNICATIONS $1500 \quad 010 \quad 2390 \quad 550 \quad$ PRINTING \& BINDING $1500 \quad 010 \quad 2390 \quad 581 \quad$ MILEAGE $\begin{array}{lllll}1500 & 010 & 2390 & 581 & \text { MILEAGE } \\ 1500 & 010 & 2390 & 582 & \text { TRAVEL }\end{array}$

$\begin{array}{lllll}1500 & 010 & 2390 & 582 & \text { TRAVEL } \\ 1500 & 010 & 2390 & 599 & \text { OTHER PURCHASED SERVICES }\end{array}$
$\begin{array}{lllll}1500 & 010 & 2390 & 599 & \text { OTHER PURCHASED SERVICES } \\ 1500 & 010 & 2390 & 610 & \text { GENERAL SUPPLIES }\end{array}$
$\begin{array}{lllll}1500 & 010 & 2390 & 610 & \text { GENERAL SUPPLIES } \\ 1500 & 010 & 2390 & 618 & \text { ADM OP SYS TECH }\end{array}$
$\begin{array}{lllll}1500 & 010 & 2390 & 618 & \text { ADM OP SYS TECH } \\ 1500 & 010 & 2390 & 635 & \text { MEALS \& REFRESHMENTS }\end{array}$
$\begin{array}{lllll}1500 & 010 & 2390 & 640 & \text { BOOKS \& PERIODICALS } \\ 1500 & 010 & 2390 & 758 & \text { TECH EOUIP - NEW }\end{array}$ $1500 \quad 010 \quad 2390 \quad 758 \quad$ TECH EQUIP - NEW 15000102390810 DUES \& FEES

|  |  |  | $l$ |
| :--- | :--- | :--- | :--- | :--- | | FUNCTION TOTAL |
| :--- |
|  |


| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 132,269.06 | 132,269 | 134,914 | 2,645 |
|  |  | 46.448 .89 | 42,844 | 42,995 | 151 |
|  |  | 72,000.00 | 90,000 | 96,000 | 6,000 |
|  |  | 102.71 | 1,000 | **** | -1,000 |
|  |  | 57.29 | **** | **** | **** |
|  |  | **** | 750 | 250 | -500 |
| 1.00 | 1.00 | 250,877.95 | 266,863 | 274,159 | 7,296 |
| 1.00 |  | 56,936.78 | 88,438 | **** | -88, 438 |
|  | 1.00 | **** | **** | 82,067 | 82,067 |
| 1.00 | 1.00 | 32,673.48 | 34,492 | 36,071 | 1,579 |
|  |  | 33,188.08 | 39,819 | 37,649 | -2,170 |
|  |  | 6,500.00 | 4,500 | 4,500 | **** |
|  |  | 4,000.00 | 4,000 | 10,000 | 6,000 |
|  |  | 2,578.06 | 2,000 | 4,000 | 2,000 |
|  |  | **** | 1,000 | 500 | -500 |
|  |  | 100.00 | **** | **** | **** |
|  |  | **** | 4,600 | 2,300 | -2,300 |
|  |  | 2,738.87 | 2,237 | 5,000 | 2,763 |
|  |  | 1,650.00 | 4,000 | 4,000 | **** |
|  |  | **** | 500 | 250 | -250 |
| 2.00 | 2.00 | 140,365.27 | 185,586 | 186,337 | 751 |
| 1.00 | 1.00 | 88,634.18 | 89,258 | 91,102 | 1,844 |
| 1.00 | 1.00 | 25,976.68 | 41,121 | 41,910 | 789 |
|  |  | 30,156.84 | 42,232 | 42,389 | 157 |
|  |  | **** | 11,284 | 7,500 | -3,784 |
|  |  | 3,353.33 | 6,000 | 3,000 | -3,000 |
|  |  | 349.00 | 300 | 500 | 200 |
|  |  | 1,665.00 | 1,000 | 1,500 | 500 |
|  |  | **** | 1,000 | 1,000 | **** |
|  |  | 382.50 | **** | 300 | 300 |
|  |  | 1,886.73 | 2,400 | 2,500 | 100 |
|  |  | 990.56 | 1,000 | 1,200 | 200 |
|  |  | **** | **** | 3,000 | 3,000 |
|  |  | 250.00 | 2,000 | 1,000 | -1,000 |
|  |  | 1,763.72 | 2,439 | 2,000 | -439 |
|  |  | **** | 1,000 | **** | -1,000 |
|  |  | 389.25 | 2,000 | 1,500 | -500 |
|  |  | 60.00 | 500 | 500 | **** |
|  |  | 363.00 | 5,000 | 2,000 | -3,000 |
|  |  | 1,930.00 | 1,700 | 1,700 | **** |
| 2.00 | 2.00 | 158,150.79 | 210,234 | 204,601 | -5,633 |
|  | 1.00 | **** | **** | 101,079 | 101,079 |
| 2.00 | 2.00 | 177,991.68 | 179,226 | 182,905 | 3,679 |
| 1.00 | 1.00 | 5,978.64 | 32,385 | 33,910 | 1,525 |
|  |  | 38,766.55 | 68,544 | 101,308 | 32,764 |
|  |  | 42,355.00 | 22,360 | 42,360 | 20,000 |


| ORG | TOTAL |  |  | INCREASE |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |


| 1500 | 010 | 2800 | 432 | RPR \& MAINT - EQUIP |
| :--- | :--- | :--- | :--- | :--- |
| 1500 | 010 | 2800 | 530 | COMNUNICATIONS |
| 1500 | 010 | 2800 | 550 | PRINTING \& BINDING |
| 1500 | 010 | 2800 | 581 | MILEAGE |
| 1500 | 010 | 2800 | 582 | TRAVEL |
| 1500 | 010 | 2800 | 610 | GENERAL SUPPLIES |
| 1500 | 010 | 2800 | 618 | ADM OP SYS TECH |
| 1500 | 010 | 2800 | 635 | MEALS \& REFRESHMENTS |
| 1500 | 010 | 2800 | 640 | BOOKS \& PERIODICALS |
|  |  |  |  |  |
|  |  | 2800 | FUNCTION TOTAL |  |
|  |  |  |  |  |


| 1500 | 010 | 2823 | 113 | DIRECTORS |
| :--- | :--- | :--- | :--- | :--- |
| 1500 | 010 | 2823 | 146 | OTHER TECHNICAL PERS |
| 1500 | 010 | 2823 | 149 | OTHER PERSONNEL COSTS |
| 1500 | 010 | 2823 | 151 | SECRETARIES |
| 1500 | 010 | 2823 | 152 | TYPIST-STENOGRAPHERS |


| 3.00 | 4.00 |
| :--- | :--- |
| 5.00 | 1.00 |
| 1.00 | 1.00 |
| 1.00 | 1.00 |
|  |  |
|  |  |


| $299,238.28$ | 314,555 |
| ---: | ---: |
| $226,210.92$ | 247,516 |
| $2,206.60$ | $* * * *$ |
| $36,010.47$ | 37,091 |
| $33,276.27$ | 34,273 |
| $19,161.72$ | $* * * *$ |
| 28.70 | $* * * *$ |
| $95,623.64$ | 103,290 |


| 471,802 | 157,247 |
| :--- | :--- |
| 101,079 | 101,079 |

$1500 \quad 010 \quad 2823 \quad 200 \quad$ EMPLOYEE BENEFITS
$1500 \quad 010 \quad 2823 \quad 330$ OTHER PROFESSIONAL SERV
$\begin{array}{lllll}1500 & 010 & 2823 & 330 & \text { OTHER PROFESSIONAL } \\ 1500 & 010 & 2823 & 340 & \text { TECHNICAL SERVICES }\end{array}$
$\begin{array}{lllll}1500 & 010 & 2823 & 432 & R P R \& \text { MAINT - EQUIP } \\ 1500 & 010 & 2823 & 438 & R P R \& \text { MAINT - TECH }\end{array}$
$\begin{array}{lllll}1500 & 010 & 2823 & 438 & \text { RPR \& MAINT - TECH } \\ 1500 & 010 & 2823 & 441 & \text { RENTAL - LAND \& BLDGS }\end{array}$
$1500 \quad 010 \quad 2823 \quad 530$ COMMUNICATIONS
$1500 \quad 010 \quad 2823 \quad 540$ ADVERTISING
$1500 \quad 010 \quad 2823 \quad 550 \quad$ PRINTING \& BINDING
$1500 \quad 010 \quad 2823 \quad 581$ MILEAGE
15000102823582 TRAVEL
$1500 \quad 010 \quad 2823 \quad 599$ OTHER PURCHASED SERVICES
$1500 \quad 010 \quad 2823 \quad 610 \quad$ GENERAL SUPPLIES
$1500 \quad 010 \quad 2823 \quad 618$ ADM OP SYS TECH
$1500 \quad 010 \quad 2823 \quad 635$ MEALS \& REFRESHMENTS
$1500 \quad 010 \quad 2823 \quad 640$ BOOKS \& PERIODICALS
$1500 \begin{array}{lllll}150 & 2823 & 648 & \text { EDUCATIONAL SOFTWARE }\end{array}$
$\begin{array}{lllll}1500 & 010 & 2823 & 648 & \text { EDUCATIONAL SOFTWARE } \\ 1500 & 010 & 2823 & 750 & \text { EOUIP-ORIGINAL \& ADD }\end{array}$
$1500 \begin{array}{lllll}15010 & 2823 & 750 & \text { EQUIP-ORIGINAL \& ADD }\end{array}$
$1500 \quad 010 \quad 2823 \quad 768$ TECH EQUIP - REPLACE
15000102823810 DUES \& FEES
FUNCTION TOTAL
PUBLIC INFORMATION SERVICES
$7.00 \quad 8.00$

763,331.12
862,664
$1,110,381$
247,717
DEPARTMENT TOTAL
1,839,902
2,247,280
407,378


## DEPT FUND FUNC OBJ DESCRIPTION

CENTRAL-SCHOOL COMMUNICATIONS

| 1700 | 010 | 2823 | 330 | OTHER PROFESSIONAL SERV |
| :--- | :--- | :--- | :--- | :--- |
| 1700 | 010 | 2823 | 340 | TECHNICAL SERVICES |
| 1700 | 010 | 2823 | 530 | COMMUNICATIONS |
| 1700 | 010 | 2823 | 550 | PRINTING \& BINDING |
| 1700 | 010 | 2823 | 599 | OTHER PURCHASED SERVICES |
| 1700 | 010 | 2823 | 610 | GENERAL SUPPLIES |
|  |  |  |  |  |
|  |  | 2823 | FUNCTION TOTAL |  |
|  |  |  |  |  |


| ORG NO. EMP | $\begin{aligned} & \text { TOTAL } \\ & \text { NO. } \\ & \text { EMP } \end{aligned}$ | $2008$ <br> EXPENDITURES | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |
|  |  | 23,810.50 | 30,976 | 18,976 | -12,000 |
|  |  | 11,000.00 | **** | **** | **** |
|  |  | 18,000.00 | 71,687 | 71,687 | **** |
|  |  | 235,123.65 | 81,422 | 179,437 | 98,015 |
|  |  | **** | $31,949$ | **** | -31,949 |
|  |  | **** | 61,066 | **** | -61,066 |
|  |  | 287,934.15 | 277,100 | 270,100 | -7,000 |
|  |  | 287,934.15 | 277,100 | 270,100 | -7,000 |

THIS PAGE INTENTIONALLY LEFT BLANK.

THIS PAGE INTENTIONALLY LETT BLANK.

## CHIEF OF TALENT MANAGEMENT

SCHOOL DISTRICT OF PITTSBURGH 2010 GENERAL FUND BUDGET NARRATIVE

## Organizational Unit: Chief of Talent Management

Program Administrator: Frank Chester

## STATEMENT OF FUNCTION:

The Chief of Talent Management is responsible for recruiting, selecting, assigning, and maintaining a staff to work professionally in support of accomplishing the District's mission. Recruiting and Staffing provides technical assistance to supervisory and managerial staff, offers employee counseling, observes fair and equitable employment practices, and remains current on issues involving certification and compliance with state legislation, federal legislation, and negotiated labor agreements.

Transfer requests, workforce adjustments, staffing special programs such as summer school, and other workforce human resource requirements are routinely handled. The Chief of Talent Management is responsible for all aspects of recruitment, employment and staffing requirements related to No Child Left Behind (NCLB).

## OBJECTIVES:

1. Recruit, attract and retain Highly Effective Teachers to the District.
2. Enlarge the pool of potential candidates, particularly in hard to fill critical need areas.
3. Implement a process to make early offers in critical need areas, including a contingency offer process and budgeting authority.
4. Develop partnerships to assist in sourcing and hiring Highly Effective Teachers.
5. Implement an applicant tracking system and other technological changes to become more efficient and eliminate the reliance on paper-based systems and processes.

DEPT FUND FUNC OBJ DESCRIPTION
CHIEF OF TALENT MANAGEMENT

| 2500 | 010 | 2832 | 113 | DIRECTORS |
| :--- | :--- | :--- | :--- | :--- |
| 2500 | 010 | 2832 | 116 | CENTRL SUPPORT ADMIN |
| 2500 | 010 | 2832 | 125 | WKSP-COM WK-CUR-INSV |
| 2500 | 010 | 2832 | 141 | ACCOUNTANTS-AUDITORS |
| 2500 | 010 | 2832 | 142 | OTHER ACCOUNTING PERS |
| 2500 | 010 | 2832 | 146 | OTHER TECHNICAL PERS |
| 2500 | 010 | 2832 | 148 | COMP-ADDITIONAL WORK |
| 2500 | 010 | 2832 | 149 | OTHER PERSONNEL COSTS |
| 2500 | 010 | 2832 | 155 | OTHER OFFICE PERS |
| 2500 | 010 | 2832 | 197 | COMP-ADDITIONAL WORK |
| 2500 | 010 | 2832 | 200 | EMPLOYEE BENEFITS |
| 2500 | 010 | 2832 | 330 | OTHER PROFESSIONAL SERV |
| 2500 | 010 | 2832 | 340 | TECHNICAL SERVICES |
| 2500 | 010 | 2832 | 432 | RPR \& MAINT - EQUIP |
| 2500 | 010 | 2832 | 438 | RPR \& MAINT - TECH |
| 2500 | 010 | 2832 | 530 | COMMUNICATIONS |
| 2500 | 010 | 2832 | 538 | TELECOMMUNICATIONS |
| 2500 | 010 | 2832 | 540 | ADVERTISING |
| 2500 | 010 | 2832 | 550 | PRINTING \& BINDING |
| 2500 | 010 | 2832 | 581 | MILEAGE |
| 2500 | 010 | 2832 | 582 | TRAVEL |
| 2500 | 010 | 2832 | 599 | OTHER PURCHASED SERVICES |
| 2500 | 010 | 2832 | 610 | GENERAL SUPPLIES |
| 2500 | 010 | 2832 | 635 | MEALS \& REFRESHMENTS |
| 2500 | 010 | 2832 | 640 | BOORS \& PERIODICALS |
| 2500 | 010 | 2832 | 760 | EQUIPMENT-REPLACEMENT |
| 2500 | 010 | 2832 | 810 | DUES \& FEES |

2832810 DUES \& FEES
FUNCTION TOTAL
2832 RECRUITMENT \& PLACEMENT SRVCS
DEPARTMENT TOTAL

| ORG | TOTAL |
| :--- | :---: |
| NO. | NO. |

2008
EXPENDITURES
$230,841.41$
$* * * *$
$4,200.00$
$* * * *$
$5,108.08$

| 229,000 | 233,570 | 4,570 |
| ---: | ---: | ---: |
| $* * * *$ | 189,660 | 189,660 |
| 13,000 | $* * * *$ | $-13,000$ |
| $* * * *$ | 163,728 | 163,728 |
| 60,538 | 61,957 | 1,419 |

335,589.26
1,424.48
$1,624.48$
$1,600.72$
80,577.52
2,100.00
208, 178.46
$140,542.72$
$3,904.25$
765.00

8,577.44
9,000.00
117.78

28,079.83
,155. 80
405.83

23,249.84
$2,948.45$
$14,282.36$
$14,282.36$
$1,146.50$
$1,146.50$
247.94 247.94
495.00

1,082.50
$11.00 \quad 14.00$
11.00
14.00
$1,108,621.17$
1,282,970
1,640,565
357,595
1,108,621.17
1,282,970
1,640,565
357,595

SCHOOL DISTRICT OF PITTSBURGH 2010 GENERAL FUND BUDGET NARRATIVE

Orgamizational Unit: Human Resources - Benefits Administration \& Customer Service
Program Administrator: Nancy Kusko
Program Code: 2600-010

## STATEMENT OF FUNCTION:

The Benefits Administration \& Customer Service section of Human Resources is responsible for the ongoing maintenance and operation of the Base Benefit information in Peoplesoft. All requests for sabbatical leaves of absences, paid and unpaid leaves of absences and extended sick leave are processed and tracked by this section. On average, 645 requests for employment verification are processed annually by this area of Human Resources.

The Benefits Administration section prepares monthly premium payments and enrollments via the internet for the Preferred Blue Preferred Provider Organization (PPO) plan, Choice Blue PPO plan, Keystone Blue Health Maintenance Organization (HMO) plan, and Standard Blue PPO plan. The traditional dental plan and preferred dental plan, life insurance and Accidental Death and Dismemberment (AD\&D) plans are administered by this area. Deductions for the disability insurance plan, automobile insurance plan and savings bonds are maintained and disbursed by this area. Billing statements are produced and payments tracked for employees on a leave, furloughed employees, employees on Workers' Compensation, and retirees who elect to continue various levels of insurance coverage by this section. This office processes death claims for active or retired employees.

Additionally, this section is responsible for assisting in the administration of the Public School Employees' Retirement System (PSERS). Functions associated with this responsibility include research to substantiate service, rate of pay, and total compensation for each application to purchase service. Monthly reports are produced and uploaded via the internet. The uploaded files contain demographic, salary information, service time and purchase of service payment information. Retirement applications, disability applications and refund applications are processed. Individual consultation with employees who are retiring is performed.

## Accomplishments during 2009 included the following:

1. Updated all leave of absence forms and information on the School District website to be in compliance with changes in Federal law.
2. Implemented an online self-serve benefit enrollment system.

## OBJECTIVES:

During 2010, the Benefits Administration \& Customer Service section objectives are as follows:

1. Implement the online self-serve benefit enrollment system for newly hired employees.
2. Conduct dependent audit of the health and dental plan enrollment.
3. Dental plan carrier change and new health plan options are being implemented for employees and retirees for 2010.

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG <br> NO. <br> EMP | $\begin{aligned} & \text { TOTAL } \\ & \text { NO. } \\ & \text { EMP } \end{aligned}$ | $2008$ <br> EXPENDITURES | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $2010$ | INCREASE <br> DECREASE <br> 10 OVRR 09 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| HR - BENEFITS ADMIN \& CUST SRV |  |  |  |  |  |  |  |  |  |  |
| 2600 | 010 | 2832 | 113 | DIRECTORS | 1.00 | 1.00 | 84,810.96 | 85,421 | 87,212 | 1,791 |
| 2600 | 010 | 2832 | 142 | OTHER ACCOUNTING PERS | 1.00 | 1.00 | 5,225.60 | 60,538 | 61,957 | 1,419 |
| 2600 | 010 | 2832 | 146 | OTHER TECHNICAL PERS | 1.00 | 1.00 | 134,321.23 | 49,627 | 50,950 | 1,323 |
| 2600 | 010 | 2832 | 148 | COMP-ADDITIONAL WORK |  |  | 1,609.02 | 4,700 | 4,700 | **** |
| 2600 | 010 | 2832 | 149 | OTHER PERSONNEL COSTS |  |  | 15,573.75 | **** | **** | **** |
| 2600 | 010 | 2832 | 155 | OTHER OFFICE PERS | 3.00 | 1.00 | 110,782.44 | 121,331 | 45,951 | -75,380 |
| 2600 | 010 | 2832 | 200 | EMPLOYEE BENEFITS |  |  | 115,709.90 | 104,176 | 79,917 | -24,259 |
| 2600 | 010 | 2832 | 290 | OTHER EMPLOYEE BENEFITS |  |  | **** | **** | 18,302 | 18,302 |
| 2600 | 010 | 2832 | 330 | OTHER PROFESSIONAL SERV |  |  | 44,728.55 | 54,525 | **** | -54,525 |
| 2600 | 010 | 2832 | 340 | TECHNICAL SERVICES |  |  | 106.35 | 3,525 | 3,525 | * * * |
| 2600 | 010 | 2832 | 432 | RPR \& MAINT - EQUIP |  |  | 660.03 | 940 | 940 | **** |
| 2600 | 010 | 2832 | 438 | RPR \& MAINT - TECH |  |  | 310.00 | **** | **** | **** |
| 2600 | 010 | 2832 | 530 | COMMUNICATIONS |  |  | 10,683.50 | 10,582 | 6,082 | -4,500 |
| 2600 | 010 | 2832 | 550 | PRINTING \& BINDING |  |  | * *** | **** | 4,500 | 4,500 |
| 2600 | 010 | 2832 | 581 | MILEAGE |  |  | 62.12 | 215 | 215 | **** |
| 2600 | 010 | 2832 | 610 | GENERAL SUPPLIES |  |  | 1,700.02 | 1,298 | 1,298 | **** |
| 2600 | 010 | 2832 | 640 | BOOKS \& PERIODICALS |  |  | 165.00 | 188 | 188 | **** |
| 2600 | 010 | 2832 | 810 | DUES \& FEES |  |  | 435.00 | 435 | 435 | **** |
| FUNCTION TOTAL |  |  |  |  |  |  |  |  |  |  |
|  |  | 2832 | REC | JITMENT \& PLACEMENT SRVCS | 6.00 | 4.00 | 526,883.47 | 497,501 | 366,172 | -131,329 |
|  |  |  |  | DEPARTMENT TOTAL | 6.00 | 4.00 | 526,883.47 | 497,501 | 366,172 | -131,329 |

DEPT FUND FUNC OBJ DESCRIPTION
HR - RETIREMENT INCENTIVES
$26010102380 \quad 119$ OTHER PERSONNEL COSTS

## FUNCTION TOTAL

2380 OFFICE OF PRINCIPAL SERVICES
DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :--- | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |

THIS PAGE INTENTIONALLY LEFT BLANK.

THIS PAGE INTENTIONALLY LEFT BLANK.

## CHIEF OF PERFORMANCE MANAGEMENT

## Organizational Unit: Chief of Performance Management

## STATEMENT OF FUNCTION:

The primary functions of the Chief of Performance Management include administering the grievance/arbitration procedure, internal and external research for contract development, coordinating negotiations, developing and publishing contracts, assisting in the adjudication and processing of complaints, conducting meet-and-discuss sessions related to District objectives, leading marginal employee initiatives, insuring that tenure becomes a significant milestone with rigorous expectations, and coordinating the issuance of employee discipline District-wide. The Chief of Performance Management serves as the liaison between the organizations representing District employees and the administration, facilitating District objectives that require union involvement. District initiatives affecting employees are managed through work-planning and collaborative processes when appropriate. The office functions as the compliance representative to all operating units of the District, managing the intake and investigation of internal claims and external charges. Employee wellness programs and initiatives, required by the District's policy and crucial to health care cost containment, are directed by the Chief of Performance Management.

## OBJECTIVES:

1. To coordinate and effectively manage the negotiations process with all bargaining units for the successor agreements to the ones currently in effect.
2. To prepare and publish collective bargaining agreements (contract books) for all negotiated labor agreements.
3. To facilitate agreement on the unique employment conditions applicable to staff of new schools and programs.
4. To refine and implement employee accountability systems aligned with District goals and strategies, including marginal employee identification, support, and evaluation. Ensure that the tenure process and decision will be elevated to a key teacher career milestone.
5. To direct the employee wellness initiative through a collaborative effort with health care providers, consultants, and representatives of all employee groups so that health care costs are positively and directly impacted as a self-insured plan.
6. To provide technical assistance and support consistent with the goals and objectives of the Research-based Inclusive System of Evaluation (RISE), the co-constructed teacher evaluation system being piloted in 2009-10 and implemented District-wide in 2010-11.
7. To manage grievances, disciplinary matters and internal/external claims and complaints so as to minimize liability and maintain an effective workforce.

DEPT FUND FUNC OBJ DESCRIPTION
CHIEF - PERFORMANCE MANAGEMENT

| 2700 | 010 | 2340 | 113 | DIRECTORS |
| :--- | :--- | :--- | :--- | :--- |
| 2700 | 010 | 2340 | 119 | OTHER PERSONNEL COSTS |
| 2700 | 010 | 2340 | 122 | TEACHER-SPEC ASSGNMT |
| 2700 | 010 | 2340 | 129 | OTHER PERSONNEL COSTS |
| 2700 | 010 | 2340 | 139 | OTHER PERSONNEL COSTS |
| 2700 | 010 | 2340 | 146 | OTHER TECHNICAL PERS |
| 2700 | 010 | 2340 | 149 | OTHER PERSONNEL COSTS |
| 2700 | 010 | 2340 | 151 | SECRETARIES |
| 2700 | 010 | 2340 | 155 | OTHER OFFICE PERS |
| 2700 | 010 | 2340 | 159 | OTHER PERSONNEL COSTS |
| 2700 | 010 | 2340 | 189 | OTHER PERSONNEL COSTS |
| 2700 | 010 | 2340 | 199 | OTHER PERSONNEL COSTS |
| 2700 | 010 | 2340 | 200 | EMPLOYEE BENEFITS |
| 2700 | 010 | 2340 | 290 | OTHER EMPLOYEE BENEFITS |
| 2700 | 010 | 2340 | 330 | OTHER PROFESSIONAL SERV |
| 2700 | 010 | 2340 | 340 | TECHNICAL SERVICES |
| 2700 | 010 | 2340 | 432 | RPR \& MAINT - EQUIP |
| 2700 | 010 | 2340 | 530 | COMMUNICATIONS |
| 2700 | 010 | 2340 | 550 | PRINTING \& BINDING |
| 2700 | 010 | 2340 | 581 | MILEAGE |
| 2700 | 010 | 2340 | 599 | OTHER PURCHASED SERVICES |
| 2700 | 010 | 2340 | 610 | GENERAL SUPPLIES |
| 2700 | 010 | 2340 | 640 | BOOKS \& PERIODICALS |
| 2700 | 010 | 2340 | 750 | EQUIP-ORIGINAL \& ADD |
| 2700 | 010 | 2340 | 760 | EQUIPMENT-REPLACEMENT |
| 2700 | 010 | 2340 | 810 | DUES \& FEES |
|  |  |  |  |  |


| 2700 | 010 | 2831 | 113 | DIRECTORS |
| :--- | :--- | :--- | :--- | :--- |
| 2700 | 010 | 2831 | 146 | OTHER TECHNICAL PERS |
| 2700 | 010 | 2831 | 151 | SECRETARIES |
| 2700 | 010 | 2831 | 200 | EMPLOYEE BENEFITS |

$2700 \quad 0102831200$ EMPLOYEE BENEFITS

2831 SUPERVISION OF STAFF SERVICES

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 |  |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 121,326.68 | 117,463 | 130,400 | 12,937 |
|  |  | 4,000.00 | 4,000 | 6,000 | 2,000 |
|  |  | -63,913.89 | **** | **** | **** |
|  |  | 14,808.38 | 5,000 | 5,000 | **** |
|  |  | 500.00 | **** | **** | **** |
| 3.00 | 3.00 | 153,349.89 | 189,879 | 193,777 | 3,898 |
|  |  | 10,497.45 | **** | **** | **** |
|  | 1.00 | **** | **** | 36,092 | 36,092 |
| 1.00 |  | 39,125.85 | 38,727 | **** | -38,727 |
|  |  | 3,811.26 | 1,500 | 1,500 | **** |
|  |  | 1,500.00 | 1,500 | 1,500 | **** |
|  |  | 2,000.00 | 2,000 | 2,000 | **** |
|  |  | 814,666.16 | 153,131 | 119,912 | -33,219 |
|  |  | **** | **** | 24,000 | 24,000 |
|  |  | 108,790.04 | 158,018 | 158,018 | **** |
|  |  | **** | 1,365 | 1,365 | **** |
|  |  | 1,523.00 | 1,833 | 1,833 | **** |
|  |  | 932.60 | 940 | 940 | **** |
|  |  | 11,112.70 | 24,252 | 24,252 | **** |
|  |  | 325.11 | 470 | 470 | **** |
|  |  | 4,252.96 | 13,000 | 38,000 | 25,000 |
|  |  | 7,728.22 | 5,640 | 5,640 | **** |
|  |  | 495.95 | 1,776 | 1,776 | **** |
|  |  | 215.00 | 2,820 | 2,820 | **** |
|  |  | **** | 470 | 470 | **** |
|  |  | 500.00 | 845 | 845 | **** |
| 5.00 | 5.00 | 1,237,547.36 | 724,629 | 756,610 | 31,981 |
|  | 1.00 | **** | **** | 95,032 | 95,032 |
|  | 1.00 | **** | **** | 70,854 | 70,854 |
|  | 1.00 | **** | **** | 37,142 | 37,142 |
|  |  | **** | **** | 64,702 | 64,702 |
|  | 3.00 | **** | **** | 267,730 | 267,730 |
| 5.00 | 8.00 | 1,237,547.36 | 724,629 | 1,024,340 | 299,711 |


| DEPT | FUND | FUNC | OBJ DESCRIPTION |
| :---: | :---: | :---: | :---: |
| POST | RETIREMENT |  | benefits |
| 2701 | 010 | 1100 | 200 EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |
|  |  | 1100 | Regular prgs - ELEm/SEC |
| 2701 | 010 | 2340 | 200 EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOtal |
|  |  | 2340 | StAFF RELATIONS \& NEGOTIATIONS |
|  |  |  | DEPARTMENT TOTAL |


| ORG NO. | $\begin{aligned} & \text { TOTAL } \\ & \text { NO. } \end{aligned}$ | 2008 | 2009 | 2010 | INCREASE DECREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
|  |  | 7,984,286.26 | 5,568,000 | 5,568,000 | **** |
|  |  | 7,984,286.26 | 5,568,000 | 5,568,000 | **** |
|  |  | 1,193,054.26 | 832,000 | 832,000 | **** |
|  |  | 1,193,054.26 | 832,000 | 832,000 | **** |
|  |  | 9,177,340.52 | 6,400,000 | 6,400,000 | **** |

THIS PAGE INTENTIONALLY LEFT BLANK.

THIS PAGE INTENTIONALLY LEFT BLANK.

# CHIEF FINANCIAL OFFICER/ CHIEF OPERATIONS OFFICER 

THIS PAGE INTENTIONALLY LEFT BLANK.

## STATEMENT OF FUNCTION:

The Office of Budget Development, Management, and Operations reports to the Chief Financial Officer/Chief Operations Officer. This Office is responsible for developing annual Budgets, financial reporting for supplemental funds, and paying Charter Schools.

This Office is responsible for the management of all current budgets, as well as the development of future budgets for the School District of Pittsburgh. These consist primarily of the General Fund Budget, Special Education Budget, Site-Based Budgets, Supplemental Funds Budgets, Capital Projects, and Food Service Budgets. Site-Based budgeting is utilized at every elementary, middle, and secondary school. All supplementally-funded programs are developed under the auspices of this office. These programs include Title I, Head Start, Special Education, Support Services, Curriculum/Instruction, Academic \& Career Development, and all other programs funded by foundations.

This Office is also responsible for the preparation and production of the Supplemental Programs budget book which gets published along with the Preliminary General Fund Budget. Each supplemental fund has individual financial reporting requirements that are specified by the granting agencies. Interim and final financial reports are prepared to adhere to the needs of program managers and granting agencies.

In conjunction with the financial reporting process, these funds are continually monitored to maintain a positive cash flow for the Pittsburgh School District, and to guarantee that each program is financially independent. The Single Audit Act requires the District to not only address the financial demands of each fund, but to also examine and combine all funds in compliance with the Act.

## Accomplishments during 2009 included the following:

1. The Association of School Business Officials (ASBO) International awarded the Meritorious Budget Award (MBA) to the District. This was the District's first-time entry for the MBA and was quoted by ASBO as the "Best first-time submission reviewed". This awards the District for meeting the highest standards of school budgeting through satisfying specific guidelines for effective budget presentation recognized by school business officials throughout North America.
2. Maintained a paperless environment by providing the Budget Preparation Package via email for the General Fund and all SiteBased budgets.
3. Provided timely and accurate financial projections for the development of the 2010 General Fund Budget.

## SCHOOL DISTRICT OF PITTSBURGH

## 2010 GENERAL FUND BUDGET NARRATIVE

## Organizational Unit: CFO/COO - Office of Budget Development, Management, and Operations

Program Administrator: Peter J. Camarda

## OBJECTIVES:

1. Provide accurate financial information for the district, focus on improving finances, optimizing facilities, and expanding academic opportunity.
2. Contribute to the achievement of the District goals of maximizing academic achievement of all students; provide a safe and orderly environment for all students and employees; present efficient and effective support operations for all students, families, teachers and administrators; provide efficient and equitable distribution of resources that address the needs of all students; and improve public confidence and strong parent/community engagement.
3. Continue to meet all financial reporting requirements in a timely fashion.

DEPT FUND FUNC OBJ DESCRIPTION CFO/COO BUDG DEV., MGMT \& OPER.

|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| 3000 | 010 | 2511 | 141 | ACCOUNTANTS-AUDITORS |
| 3000 | 010 | 2511 | 151 | SECRETARIES |
| 3000 | 010 | 2511 | 200 | EMPLOYEE BENEFITS |
| 3000 | 010 | 2511 | 530 | COMMUNICATIONS |
| 3000 | 010 | 2511 | 581 | MILEAGE |
| 3000 | 010 | 2511 | 810 | DUES \& FEES |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2511 | SUPERVISION OF FISCAL SERVICES |  |
|  |  |  |  |  |
| 3000 | 010 | 2512 | 113 | DIRECTORS |
| 3000 | 010 | 2512 | 116 | CENTRL SUPPORT ADMIN |
| 3000 | 010 | 2512 | 141 | ACCOUNTANTS-AUDITORS |
| 3000 | 010 | 2512 | 142 | OTHER ACCOUNTING PERS |
| 3000 | 010 | 2512 | 200 | EMPLOYEE BENEFITS |
| 3000 | 010 | 2512 | 340 | TECHNICAL SERVICES |
| 3000 | 010 | 2512 | 432 | RPR \& MAINT - EQUIP |
| 3000 | 010 | 2512 | 530 | COMMUNICATIONS |
| 3000 | 010 | 2512 | 538 | TELECOMMUNICATIONS |
| 3000 | 010 | 2512 | 550 | PRINTING \& BINDING |
| 3000 | 010 | 2512 | 581 | MILEAGE |
| 3000 | 010 | 2512 | 760 | EQUIPMENT-REPLACEMENT |
| 3000 | 010 | 2512 | 810 | DUES \& FEES |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2512 | BUDGETING SERVICES |  |
| 3000 | 010 | 2515 | 141 | ACCOUNTANTS-AUDITORS |
| 3000 | 010 | 2515 | 146 | OTHER TECHNICAL PERS |
| 3000 | 010 | 2515 | 200 | EMPLOYEE BENEFITS |
| 3000 | 010 | 2515 | 330 | OTHER PROFESSIONAL SERV |
| 3000 | 010 | 2515 | 432 | RPR \& MAINT - EQUIP |
| 3000 | 010 | 2515 | 610 | GENERAL SUPPLIES |
| 3000 | 010 | 2515 | 640 | BOOKS \& PERIODICALS |

## FUNCIION TOTAL <br> 2515 FINANCIAL ACCOUNTING SERVICES

| ORG | TOTAL | 2008 | 2009 | 2010 | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 0.50 | 0.50 | 35,696.65 | 36,236 | 42,761 | 6,525 |
| 1.00 |  | 41,089.35 | 42,297 | **** | -42,297 |
|  |  | 23,201.58 | 25,438 | 13,627 | -11,811 |
|  |  | **** | 200 | 100 | -100 |
|  |  | **** | 100 | 100 | **** |
|  |  | 405.00 | 500 | 500 | **** |
| 1.50 | 0.50 | 100,392.58 | 104,771 | 57,088 | -47,683 |
| 1.00 | 1.00 | 118,966.06 | 118,966 | 121,780 | 2,814 |
| 1.00 | 1.00 | 92,809.68 | 93,433 | 111,047 | 17,614 |
| 0.50 | 0.50 | 35,696.65 | 36,236 | 42,761 | 6,525 |
| 2.00 | 2.00 | 140,741.08 | 142,941 | 168,824 | 25,883 |
|  |  | 98,993.88 | 126,837 | 141,628 | 14,791 |
|  |  | 25,211.51 | 200 | 500 | 300 |
|  |  | 144.85 | 500 | 500 | **** |
|  |  | 2,000.00 | 3,000 | 2,000 | -1,000 |
|  |  | 108.84 | **** | 100 | 100 |
|  |  | 3,460.16 | 2,000 | 4,000 | 2,000 |
|  |  | 98.53 | 300 | 200 | -100 |
|  |  | **** | 200 | 100 | -100 |
|  |  | **** | **** | 250 | 250 |
| 4.50 | 4.50 | 518,231.24 | 524,613 | 593,690 | 69,077 |
| 3.00 | 3.00 | 101,329.46 | 138,399 | 139,808 | 1,409 |
| 1.00 | 1.00 | 67,483.70 | 68,399 | 80,741 | 12,342 |
|  |  | 52,738.55 | 66,985 | 70,286 | 3,301 |
|  |  | 2,666.08 | 4,023 | **** | -4,023 |
|  |  | **** | 500 | **** | -500 |
|  |  | 7,122.97 | 5,500 | 5,500 | **** |
|  |  | 223.00 | 500 | 300 | -200 |
| 4.00 | 4.00 | 231,563.76 | 284,306 | 296,635 | 12,329 |
| 10.00 | 9.00 | 850,187.58 | 913,690 | 947,413 | 33,723 |

## Organizational Unit: CFO - Finance

Program Administrator: Christopher Berdnik

## STATEMENT OF FUNCTION:

Finance is responsible for maintaining the financial system for the School District. The functional elements of the Unit include accounting and accounts payable, budget development and management, Medicaid reimbursement, payroll, the workplace accident and illness prevention program, self-administered and self-insured Workers' Compensation internal service fund, and purchasing.

The Finance division is a three-time recipient of the Pennsylvania Association of School Business Officials (PASBO) Award of Achievement. The program is designed to identify extraordinary school management practices, proposals and publications which lead to the effective use of valuable educational resources.

## 2008/09 Accomplishments include:

1. The Association of School Business Officials (ASBO) awarded a Certificate of Excellence in Financial Reporting to the District for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended December 31, 2008. The Certificate of Excellence in Financial Reporting Program was designed by ASBO to enable school business officials to achieve a high standard of financial reporting. The award is the highest recognition for school district financial operations offered by ASBO
2. The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the District for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended December 31, 2007.
3. The GFOA conveyed an Outstanding Achievement Award to the District for its Popular Annual Financial Report (PAFR) for the fiscal year ended December 31, 2007.
4. National Institute of Governmental Purchasing (NIGP) awarded the District's Finance/Purchasing Division the Outstanding Agency Accreditation Achievement Award for 2009. The NIGP award "formally recognizes excellence in public procurement by establishing a body of standards that should be in place for a solid purchasing operation". Only 105 of nearly 2,600 governmental agencies have achieved this distinction.
5. The Association of School Business Officials International (ASBO) has awarded the Meritorious Budget Award to the District for excellence in the preparation and issuance of the 2009 school system annual budget. The Meritorious Budget Awards Program was designed by ASBO International to enable school business administration to achieve excellence in budget presentation. The program helps school systems build a solid foundation in the skills of developing, analyzing, and presenting a budget. No other organization or award program is specifically designed to enhance school budgeting and honor a school system for a job well done.

| DEPT | FUND | FUNC | OBJ | DESCRIPTION |
| :---: | :---: | :---: | :---: | :---: |
| CFO - FINANCE |  |  |  |  |
| 3300 | 010 | 2330 | 330 | OTHER PROFESSIONAL SERV |
| 3300 | 010 | 2330 | 530 | COMMUNICATIONS |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2330 | TAX | ASSMT \& COLLECTION SRVCS |
| 3300 | 010 | 2350 | 330 | OTHER PROFESSIONAL SERV |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2350 | LEGAL \& ACCOUNTING SERVICES |  |
| 3300 | 010 | 2511 | 113 | DIRECTORS |
| 3300 | 010 | 2511 | 151 | SECRETARIES |
| 3300 | 010 | 2511 | 157 | COMP-ADDITIONAL WORK |
| 3300 | 010 | 2511 | 200 | EMPLOYEE BENEFITS |
| 3300 | 010 | 2511 | 330 | OTHER PROFESSIONAL SERV |
| 3300 | 010 | 2511 | 432 | RPR \& MAINT - EQUIP |
| 3300 | 010 | 2511 | 530 | COMMUNICATIONS |
| 3300 | 010 | 2511 | 538 | TELECOMMUNICATIONS |
| 3300 | 010 | 2511 | 540 | ADVERTISING |
| 3300 | 010 | 2511 | 581 | MILEAGE |
| 3300 | 010 | 2511 | 582 | TRAVEL |
| 3300 | 010 | 2511 | 599 | OTHER PURCHASED SERVICES |
| 3300 | 010 | 2511 | 610 | GENERAL SUPPLIES |
| 3300 | 010 | 2511 | 618 | ADM OP SYS TECH |
| 3300 | 010 | 2511 | 810 | DUES \& FEES |
|  |  |  | FUNC | TION TOTAL |
|  |  | 2511 | SUP | RVISION OF FISCAL SERVICES |


| ORG NO. | $\begin{aligned} & \text { TOTAL } \\ & \text { NO. } \end{aligned}$ | 2008 | 2009 | 2010 | INCREASE DECREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
|  |  | 223,063.98 | 310,000 | 295,000 | -15,000 |
|  |  | 10,575.24 | 10,350 | 13,200 | 2,850 |
|  |  | 233,639.22 | 320,350 | 308,200 | -12,150 |
|  |  | **** | 166,600 | 152,000 | -14, 600 |
|  |  | **** | 166,600 | 152,000 | -14, 600 |
| 1.00 | 0.50 | 126,881.76 | 128,340 | 71,820 | -56,520 |
| 1.00 | 1.00 | 45,506.86 | 46,133 | 47,038 | 905 |
|  |  | **** | 3,050 | 3,050 | **** |
|  |  | 41,614.06 | 57,502 | 38,850 | -18,652 |
|  |  | 284,058.18 | 147,500 | 99,000 | -48,500 |
|  |  | **** | 120 | 120 | **** |
|  |  | 393.95 | **** | **** | **** |
|  |  | 108.84 | **** | 100 | 100 |
|  |  | 742.29 | 1,400 | 2,100 | 700 |
|  |  | 1,618.61 | 2,070 | 1,800 | -270 |
|  |  | 8,740.22 | 17,825 | 18,000 | 175 |
|  |  | 4,031.00 | 5,000 | 5,000 | **** |
|  |  | 608.14 | 4,990 | 2,500 | -2,490 |
|  |  | 6,432.00 | 7,200 | 6,800 | -400 |
|  |  | 2,573.00 | 4,725 | 4,825 | 100 |
| 2.00 | 1.50 | 523,308.91 | 425,855 | 301,003 | -124, 852 |
| 2.00 | 1.50 | 756,948.13 | 912,805 | 761,203 | -151, 602 |

SCHOOL DISTRICT OF PITTSBURGH 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: CFO - Accounting and Accounts Payable
Program Administrator: Pamela Capretta

## STATEMENT OF FUNCTION:

1. Accounting and Accounts Payable staff performs Accounting, Accounts Payable, Investment and Treasury functions. Accounting and Accounts Payable is the centralized accounting, financial record keeping, and disbursing, collecting, and financial reporting center of the District.
2. This unit works closely with the School Controller's Office to maintain efficient and effective internal controls, including training and support for decentralized student activity fund accounting.
3. Accounts Payable is responsible for the payment of all obligations of the District in a timely fashion and the retention of all documentation related to those payments. Cell phone transactions are tested on a sample basis.
4. This unit also maintains subsidiary records of petty cash accounts, trips taken at the expense of the Board, and reimbursement requests. Accounts Payable staff track professional leave days in accordance with Board policy.
5. Accounts Payable creates and adjusts contract encumbrances following legislative approval of the Board of Directors, maintaining records related to all Business, Education, and Facilities contracts.
6. Accounting is responsible for the monthly and annual financial reports of the District, including the audited Comprehensive Annual Financial Report (CAFR) on a December $31^{\text {st }}$ calendar year and the annual financial report to the State (PDE-2057) on a June $30^{\text {th }}$ fiscal year.
7. This unit is also responsible for the investment function of the District. Cash is pooled and prudently invested in a laddered portfolio with Board-approved depositories to preserve capital, maximize yield, pay obligations when due, and minimize idle cash.
8. This unit reviews, bills and collects payments for the rental of school facilities.
9. This department reviews purchase order requisitions for site-based budgets, the General Fund, Special Education, Food Service, and Capital Projects. In conjunction with Purchasing and Technology, Accounts Payable provides training for new and existing employees on Peoplesoft Financials.
10. This unit is also responsible for the fixed asset accounting function of the District. A physical inventory of capital equipment and works of art in each District building is conducted every two years on a rotating basis.
11. Accounting also works closely with Facilities to submit PLANCON reports for reimbursement of capital project expenditures by the Commonwealth.
12. General Accounting administers the District's procurement card program and related audits of transactions.

## OBJECTIVES:

1. Efficient and effective support operations for all students, parents, teachers and administrators-Accounting and Accounts Payable will complete, record, and report financial transactions in a timely and accurate fashion.

| DEPT | FUND FUNC | OBJ | DESCRIPTION |  |
| :--- | :--- | :--- | :--- | :--- |
| CFO - ACCTNG \& ACCTS PAY |  |  |  |  |
|  |  |  |  |  |
| 3301 | 010 | 2513 | 141 | ACCOUNTANTS-AUDITORS |
| 3301 | 010 | 2513 | 142 | OTHER ACCOUNTING PERS |
| 3301 | 010 | 2513 | 148 | COMP-ADDITIONAL WORK |
| 3301 | 010 | 2513 | 152 | TYPIST-STENOGRAPHERS |
| 3301 | 010 | 2513 | 154 | CLERKS |
| 3301 | 010 | 2513 | 157 | COMP-ADDITIONAL WORK |
| 3301 | 010 | 2513 | 200 | EMPLOYEE BENEFITS |
| 3301 | 010 | 2513 | 432 | RPR \& MAINT - EQUIP |
| 3301 | 010 | 2513 | 530 | COMMUNICATIONS |
| 3301 | 010 | 2513 | 540 | ADVERTISING |
| 3301 | 010 | 2513 | 550 | PRINTING\& BINDING |
| 3301 | 010 | 2513 | 610 | GENERAL SUPPLIES |
| 3301 | 010 | 2513 | 640 | BOOKS \& PERIODICALS |
| 3301 | 010 | 2513 | 750 | EQUIP-ORIGINAL \& ADD |


| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 |  |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 3.00 | 3.00 | 134,696.92 | 138,147 | 138,747 | 600 |
| 1.00 | 1.00 | 69,347.78 | 70,469 | 58,184 | -12,285 |
|  |  | **** | 6,426 | 6,426 | **** |
|  |  | 19,551.37 | **** | **** | **** |
| 3.60 | 3.60 | 110,796.27 | 133,021 | 139,079 | 6,058 |
|  |  | 1,858.34 | 3,826 | 3,826 | **** |
|  |  | 92,608.59 | 113,982 | 110,349 | -3,633 |
|  |  | 359.10 | 150 | 300 | 150 |
|  |  | 1,998.44 | 1,300 | 840 | -460 |
|  |  | 1,685.61 | 1,400 | 1,400 | **** |
|  |  | 4,671.12 | 4,300 | 5,000 | 700 |
|  |  | 6,517.85 | 8,517 | 7,500 | -1,017 |
|  |  | 1,639.98 | 1,500 | 1,700 | 200 |
|  |  | 3,795.00 | **** | **** | **** |
| 7.60 | 7.60 | 449,526.37 | 483,038 | 473,351 | -9,687 |
|  | 1.00 | **** | **** | 89,851 | 89,851 |
| 1.00 |  | 84,688.80 | 85,285 | **** | -85,285 |
| 4.00 | 4.00 | 218,443.94 | 231,097 | 231,484 | 387 |
|  |  | **** | 2,526 | 2,526 | **** |
|  |  | 1,640.24 | **** | **** | **** |
|  |  | 98,822.98 | 103,299 | 103,210 | -89 |
|  |  | **** | **** | 500 | 500 |
|  |  | **** | **** | 18,000 | 18,000 |
|  |  | 1,521.63 | **** | **** | **** |
| 5.00 | 5.00 | 405,117.59 | 422,207 | 445,571 | 23,364 |
| 2.00 | 2.00 | 97,835.17 | 100,157 | 95,342 | -4,815 |
|  |  | **** | 2,526 | 2,526 | **** |
|  |  | 33,490.42 | 33,260 | 31,189 | -2,071 |
|  |  | 50.00 | 2,500 | 2,500 | **** |
| 2.00 | 2.00 | 131,375.59 | 138,443 | 131,557 | -6,886 |
| 14.60 | 14.60 | 986,019.55 | 1,043,688 | 1,050,479 | 6,791 |

## Organizational Unit: CFO - Payroll

## STATEMENT OF FUNCTION:

The primary function of the Payroll Department is to provide the accurate and timely payment of salaries, wages and supplemental payments to all Pittsburgh Public School employees. In addition, the Payroll Department is responsible for the timely deduction and payment of employee paid and employer paid taxes to the Federal Government, Commonwealth of Pennsylvania and the City of Pittsburgh. The Payroll Department is also responsible for the update, timely deduction and payment of general deductions from employees' paychecks. These general deductions include 403(b) annuities, union dues, political action contributions, The United Way contributions, garnishments and parking fees.

## 2009 ACCOMPLISHMENTS:

1. Continued to partner with Pittsburgh Public Schools (PPS) Start on Success program to mentor a student worker in the Payroll Department.
2. Enhanced the ready reference web mechanism for employees detailing Payroll practices and procedures.
3. Collaborated with other departments to provide additional training to payroll timekeepers.

## OBJECTIVES:

1. Maximum academic achievement of all students-Work with the Office of Human Resources and Office of Technology to implement job functionality in PeopleSoft for summer program employment and payments.
2. Efficient and effective support operations for all students, parents, teachers and administrators-Provide accurate and timely payments to School District of Pittsburgh employees. Provide additional training to new administrators and timekeepers to increase efficiency. Work with the Controllers Office to create a more efficient severance process and payout structure. Add additional information to the ready reference website.
3. Improved public confidence and strong parent/community engagement-Continued compliance with Federal/State/Local regulatory agencies.

|  |  |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: |
| DEPT | FUND FUNC | OBJ | DESCRIPTION |  |  |  |  |
| CFO - PAYROLL |  |  |  |  |  |  |  |
| 3303 | 010 | 2514 | 116 | CENTRL SUPPORT ADMIN |  |  |  |
| 3303 | 010 | 2514 | 141 | ACCOUNTANTS-AUDITORS |  |  |  |
| 3303 | 010 | 2514 | 142 | OTHER ACCOUNTING PERS |  |  |  |
| 3303 | 010 | 2514 | 148 | COMP-ADDITIONAL WORK |  |  |  |
| 3303 | 010 | 2514 | 154 | CLERKS |  |  |  |
| 3303 | 010 | 2514 | 157 | COMP-ADDITIONAL WORK |  |  |  |
| 3303 | 010 | 2514 | 200 | EMPLOYEE BENEFITS |  |  |  |
| 3303 | 010 | 2514 | 432 | RPR\& MAINT - EQUIP |  |  |  |
| 3303 | 010 | 2514 | 530 | COMMUNICATIONS |  |  |  |
| 3303 | 010 | 2514 | 550 | PRINTING\& BINDING |  |  |  |
| 3303 | 010 | 2514 | 610 | GENERAL SUPPLIES |  |  |  |
| 3303 | 010 | 2514 | 640 | BOOKS\& PERIODICALS |  |  |  |
| 3303 | 010 | 2514 | 810 | DUES \& FEES |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  | 2514 | FUNCTION TOTAL |  |  |  |  |
|  |  |  |  |  |  |  |  |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 85,288.80 | 85,885 | 87,702 | 1,817 |
| 2.00 | 2.00 | 81,225.25 | 77,853 | 80,493 | 2,640 |
| 1.00 | 1.00 | 49,813.42 | 58,018 | 59,457 | 1,439 |
|  |  | 24.24 | 8,000 | 8,000 | **** |
| 1.40 | 1.40 | 70,943.22 | 52,628 | 52,648 | 20 |
|  |  | **** | 2,000 | 2,000 | **** |
|  |  | 117,203.54 | 92,116 | 92,515 | 399 |
|  |  | 295.00 | 320 | 320 | **** |
|  |  | 30,988.00 | 30,988 | 30,988 | **** |
|  |  | 16,225.93 | 20,391 | 20,391 | ** |
|  |  | 1,997.06 | 4,080 | 4,080 | **** |
|  |  | 1,673.00 | 2,800 | 2,800 | *** |
|  |  | 330.00 | 420 | 420 | *** |
| 5.40 | 5.40 | 456,007.46 | 435,499 | 441,814 | 6,315 |
| 5.40 | 5.40 | 456,007.46 | 435,499 | 441,814 | 6,315 |

SCHOOL DISTRICT OF PITTSBURGH 2010 GENERAL FUND BUDGET NARRATIVE

## Organizational Unit: CFO - Purchasing

Program Administrator: Christopher Berdnik and Theresa Ciletti

## STATEMENT OF FUNCTION:

Purchasing's mission is to continually identify and incorporate innovative procurement practices that will provide quality and timely services to the School District and its vendors, while adhering to and enforcing all applicable laws, regulations and policies. Purchasing shall procure goods and services that meet the required specifications, with attention to quality, pricing and delivery paramount. This involves a balance between efficient and timely service to our schools and providing an environment of good sound business controls to protect the assets of the School District of Pittsburgh.

The District supports electronic commerce through PeopleSoft's e-Procurement module, providing a total of 17 direct connections with contract vendors. Common items are placed on preprinted lists and assigned reference numbers to facilitate efficient entry of requisitions. Small dollar purchases are also enabled through our procurement card program.

National Institute of Governmental Purchasing (NIGP) awarded the District's Finance/Purchasing Division the Outstanding Agency Accreditation Achievement Award for 2009. The NIGP award "formally recognizes excellence in public procurement by establishing a body of standards that should be in place for a solid purchasing operation". Only 105 of nearly 2,600 governmental agencies have achieved this distinction.

## OBJECTIVES:

1. Operation of the Purchasing function will be closely aligned with the National Institute of Governmental Purchasing criteria for Outstanding Agency Accreditation. All staff will be offered ongoing training in PeopleSoft and purchasing procedures.
2. A robust website will be used to communicate bid opportunities and provide easy access to training materials for employees and vendors.
3. Efficient and equitable distribution of resources to address the needs of all students to the maximum extent feasible.
4. Expansion of joint purchasing strategies, including implementation of appropriate recommendations from the Commonwealth's Common Cents initiative.

| DEPT | FUND FUNC |  | OBJ | DESCRIPTION |
| :---: | :---: | :---: | :---: | :---: |
| CFO - PURCHASING |  |  |  |  |
| 3306 | 010 | 1100 | 432 | RPR \& MAINT - EQUIP |
| 3306 | 010 | 1100 | 610 | GENERAL SUPPLIES |
| 3306 | 010 | 1100 | 750 | EQUIP-ORIGINAL \& ADD |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1100 | REGULAR PRGS - ELEM/SEC |  |
| 3306 | 010 | 2520 | 143 | PURCHASING PERSONNEL |
| 3306 | 010 | 2520 | 148 | COMP-ADDITIONAL WORK |
| 3306 | 010 | 2520 | 149 | OTHER PERSONNEL COSTS |
| 3306 | 010 | 2520 | 151 | SECRETARIES |
| 3306 | 010 | 2520 | 152 | TYPIST-STENOGRAPHERS |
| 3306 | 010 | 2520 | 157 | COMP-ADDITIONAL WORK |
| 3306 | 010 | 2520 | 200 | EMPLOYEE BENEFITS |
| 3306 | 010 | 2520 | 340 | TECHNICAL SERVICES |
| 3306 | 010 | 2520 | 432 | RPR \& MAINT - EQUIP |
| 3306 | 010 | 2520 | 442 | RENTAL - EQUIPMENT |
| 3306 | 010 | 2520 | 490 | OTHER PROPERTY SERVICES |
| 3306 | 010 | 2520 | 530 | COMMUNICATIONS |
| 3306 | 010 | 2520 | 540 | ADVERTISING |
| 3306 | 010 | 2520 | 550 | PRINTING \& BINDING |
| 3306 | 010 | 2520 | 581 | MILEAGE |
| 3306 | 010 | 2520 | 582 | TRAVEL |
| 3306 | 010 | 2520 | 599 | OTHER PURCHASED SERVICES |
| 3306 | 010 | 2520 | 610 | GENERAL SUPPLIES |
| 3306 | 010 | 2520 | 640 | BOOKS \& PERIODICALS |
| 3306 | 010 | 2520 | 760 | EQUIPMENT-REPLACEMENT |
| 3306 | 010 | 2520 | 810 | DUES \& FEES |
|  |  |  | FUNC | TION TOTAL |
|  |  | 2520 | PURC | HASING SERVICES |


| ORG | TOTAL |  |  | INCREASE |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |


|  |  | $\begin{array}{r} 4,144.80 \\ 520,092.46 \\ 45,240.87 \end{array}$ | $\begin{aligned} & * * * * \\ & * * * * \\ & * * * * \end{aligned}$ | $\begin{aligned} & * * * \\ & * * * \\ & * * * * \end{aligned}$ | $\begin{aligned} & * * * * \\ & * * * \\ & * * * \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 569,478.13 | **** | **** | **** |
| 5.00 | 5.00 | $258,288.23$ | $\begin{array}{r} 262,903 \\ 10,000 \end{array}$ | $\begin{array}{r} 271,307 \\ 10,000 \end{array}$ | $8,404$ |
|  |  | 909.90 | **** | **** | **** |
| 2.00 | 1.00 | 33,913.31 | 38,106 | 43,333 | 5,227 |
| 0.50 | 0.50 | 17,458.25 | 18,016 | 18,456 | 440 |
|  |  | **** | 5,000 | 5,000 | **** |
|  |  | 89,438.94 | 108,195 | 110,933 | 2,738 |
|  |  | **** | 3,000 | 3,000 | **** |
|  |  | 3,683.76 | 5,000 | 5,000 | **** |
|  |  | **** | 540 | 540 | **** |
|  |  | **** | 1,000 | 1,000 | **** |
|  |  | 790.00 | 8,000 | 8,000 | **** |
|  |  | 23,192.55 | 60,000 | 60,000 | **** |
|  |  | 1,839.80 | 5,000 | 5,000 | **** |
|  |  | 389.72 | 1,000 | 1,000 | **** |
|  |  | 2,308.62 | 2,688 | 2,700 | 12 |
|  |  | **** | 900 | 900 | **** |
|  |  | 10,394.22 | 10,000 | 10,000 | **** |
|  |  | 235.00 | 500 | 500 | **** |
|  |  | **** | 1,732 | 1,732 | **** |
|  |  | 625.00 | 640 | 655 | 15 |
| 7.50 | 6.50 | 443,467.30 | 542,220 | 559,056 | 16,836 |
| 7.50 | 6.50 | 1,012,945.43 | 542,220 | 559,056 | 16,836 |

THIS PAGE INTENTIONALLY LEFT BLANK.

## OFFICE OF DEPUTY SUPERINTENDENT INSTRUCTION, ASSESSMENT AND ACCOUNTABILITY

THIS PAGE INTENTIONALLY LEFT BLANK.

# SCHOOL DISTRICT OF PITTSBURGH 2010 GENERAL FUND BUDGET NARRATIVE 

Organizational Unit: Office of the Deputy Superintendent for Instruction, Assessment, and Accountability
Program Administrator: Linda Lane
Program Code: 4000-010

## STATEMENT OF FUNCTION:

The Office of the Deputy Superintendent for Instruction, Assessment, and Accountability's responsibilities include the execution and evaluation of the District's Excellence for All reform agenda. The major components include the addressing of racial academic disparity, the development and support for the coaching model, the development and implementation of the core curriculum, the principal evaluation and Pay for Performance plan, professional development for teachers and administrators, the development and support of the Accelerated Learning Academies (ALA), and assessment of student key indicators: formative, interim and summative. In addition to the academic growth of students, we also plan and supervise programs to address their social/emotional development including the Positive Behavioral Intervention Support (PBIS) Program.

In an effort to support our schools and principals, the office addresses the issues which principals bring forward. Informally, principals can contact this office for assistance with issues at any time. Formally, a Principal Advisory for Human Resources and a Principal Roundtable, a randomly selected group of principals who provide feedback to the Deputy, was formed. The Deputy also meets with the Pittsburgh Principals Association (PPA) executive board semi-regularly.

Family contact, though not regular, is serious when it takes place. Issues may involve allegations of misconduct by staff or serious disciplinary issues with students. Others may be parent displeasure with district decisions or programs and require an appropriate response. We also have regular contact with community members, including the Equity Advisory Panel, formed to address the challenges of closing our academic disparities and monitoring district data. Meeting with the Professionalism Educational Partnership (PEP) steering committee, a Pittsburgh Federation of Teachers (PFT) Leadership group, as well as a leadership review meeting with the PFT; this meeting is an opportunity for the PFT to express feedback on school and district leader performance and often requires follow-up. The office also meets with the Advisory Group for the Culturally Responsive Arts Education Program (CRAE), Right to Education Task Force, and a variety of single meetings by request from community groups in Pittsburgh ranging from the Coalition Against Violence to the Coro Leadership Program. The office prepares written responses to community concerns, including letters, and those coming through the Parent Hotline or the Public Hearing process.

The office works with the Board of Directors, including a pre-meeting on the agenda for the Committee on Education meeting, and prepares the presentations for that meeting. The office is responsible for preparing an average of 60 board tabs per month for the legislative meeting. The office also responds to board member questions and concerns both before and during the board meetings.

Organizational Unit: Office of the Deputy Superintendent for Instruction, Assessment, and Accountability
Program Administrator: Linda Lane
Program Code: 4000-010

## STATEMENT OF FUNCTION cont'd:

The office provides supervision for special projects such as the Gifted Pilot and the CRAE project. Most recently, we assumed supervision of Human Resources and initiated a comprehensive plan for teacher evaluation called Reseach-based Inclusive System of Evaluation (RISE). The office also participated in the development project of the proposal to the Bill \& Melinda Gates Foundation.

## ACCOMPLISHMENTS:

1. The office has a tiered process to provide intervention to students who are not learning to read as expected. This includes diagnostic testing and targeted support based on their needs.
2. Beginning in October 2009, 28 schools will pilot the new plan for teacher evaluation (RISE.) School leadership teams completed three days of training and principals completed five days of training to prepare to launch this plan.
3. As a District, we made Adequate Yearly Progress (AYP) for the first time.
4. The District is a finalist for a deep partnership with The Bill \& Melinda Gates Foundation to support the work on teacher effectiveness.

## OBJECTIVES:

1. Reconstitution of Human Resources - the Department will need to be a strategic partner in meeting the goal of having an effective teacher in every classroom.
2. This plan will include adding staff to Human Resources to create a more robust and responsive recruiting and staffing department, and support for the Marginal Teacher Program. Added staff support (phone lines, computers, furniture, physical space, supplies, and clerical assistance) will also have cost implications. There are software upgrades and additions to support the Applicant tracking and Teacher Dashboard (and the attendant training costs.) Budget estimates for the project are drafted in another document.
3. The Learning Environment - the District will develop a comprehensive plan for student social and emotional growth. The PBIS project, Clayton Academy, and the Alternative Schools will be subsumed under this project.
4. Maximize achievement for all students.

DEPT FUND FUNC OBJ DESCRIPTION
DEPUTY SUPT-INST, ASSES, ACCT

| 4000 | 010 | 1100 | 323 | PROF-EDUCATIONAL SERV |
| :---: | :---: | :---: | :---: | :---: |
| 4000 | 010 | 1100 | 329 | PROF-EDUC SRVC - OTHER |
| 4000 | 010 | 1100 | 519 | OTHER STUDENT TRANSP |
| 4000 | 010 | 1100 | 582 | TRAVEL |
| 4000 | 010 | 1100 | 599 | OTHER PURCHASED SERVICES |
| 4000 | 010 | 1100 | 610 | GENERAL SUPPLIES |
| 4000 | 010 | 1100 | 635 | MEALS \& REFRESHMENTS |
| 4000 | 010 | 1100 | 640 | BOOKS \& PERIODICALS |
| 4000 | 010 | 1100 | 648 | EDUCATIONAL SOFTWARE |
| 4000 | 010 | 1100 | 758 | TECH EQUIP - NEW |
| 4000 | 010 | 1100 | 810 | DUES \& FEES |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1100 | REGULAR PRGS - ELEM/SEC |  |
| 4000 | 010 | 2110 | 324 | PROF-EDUC SERV - PROF DEV |
| 4000 | 010 | 2110 | 330 | OTHER PROFESSIONAL SERV |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2110 | GUIDANCE SERVICES |  |
| 4000 | 010 | 2271 | 125 | WKSP-COM WK-CUR-INSV |
| 4000 | 010 | 2271 | 200 | EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2271 | INSTR STAFF DEVEL - CERTIFIED |  |
| 4000 | 010 | 2360 | 111 | SUPERINTENDENTS |
| 4000 | 010 | 2360 | 114 | PRINCIPALS |
| 4000 | 010 | 2360 | 116 | CENTRL SUPPORT ADMIN |
| 4000 | 010 | 2360 | 119 | OTHER PERSONNEL COSTS |
| 4000 | 010 | 2360 | 146 | OTHER TECHNICAL PERS |
| 4000 | 010 | 2360 | 151 | SECRETARIES |
| 4000 | 010 | 2360 | 200 | EMPLOYEE BENEFITS |
| 4000 | 010 | 2360 | 323 | PROF-EDUCATIONAL SERV |
| 4000 | 010 | 2360 | 329 | PROF-EDUC SRVC - OTHER |
| 4000 | 010 | 2360 | 330 | OTHER PROFESSIONAL SERV |
| 4000 | 010 | 2360 | 432 | RPR \& MAINT - EQUIP |
| 4000 | 010 | 2360 | 441 | RENTAL - LAND \& BLDGS |
| 4000 | 010 | 2360 | 530 | COMMUNICATIONS |
| 4000 | 010 | 2360 | 538 | TELECOMMUNICATIONS |
| 4000 | 010 | 2360 | 540 | ADVERTISING |
| 4000 | 010 | 2360 | 550 | PRINTING \& BINDING |
| 4000 | 010 | 2360 | 581 | MILEAGE |
| 4000 | 010 | 2360 | 582 | TRAVEL |
| 4000 | 010 | 2360 | 599 | OTHER PURCHASED SERVICES |
| 4000 | 010 | 2360 | 610 | GENERAL SUPPLIES |
| 4000 | 010 | 2360 | 635 | MEALS \& REFRESHMENTS |
| 4000 | 010 | 2360 | 640 | BOORS \& PERIODICALS |
| 4000 | 010 | 2360 | 750 | EQUIP-ORIGINAL \& ADD |
| 4000 | 010 | 2360 | 760 | EQUIPMENT-REPLACEMENT |
| 4000 | 010 | 2360 | 810 | DUES \& FEES |
|  |  | 2360 | FUN | TION TOTAL CE OF SUPR SERVICES |

DEPARTMENT TOTAL

| ORG | TOTAL |
| :--- | :---: |
| NO. | NO. |
| EMP | EMP |

2008
EXPENDITURES
2009
BUDGET

2010 BUDGET

INCREASE DECREASE
(10)

| 173,110.00 | **** | **** | **** |
| :---: | :---: | :---: | :---: |
| 191,843.20 | 113,689 | **** | -113,689 |
| 435.84 | **** | **** | * *** |
| 1,961.46 | **** | **** | **** |
| 5,940.94 | 9,400 | 9,400 | * |
| 68,229.22 | **** | **** | * |
| 1,712.78 | 9,400 | 9,400 | **** |
| 1,578,424.11 | 3,564,100 | 2,214,000 | -1,350,100 |
| 8,622.30 | **** | **** | **** |
| 600.00 | **** | **** | ** |
| **** | 3,760 | 3,760 | **** |
| 2,030,879.85 | 3,700,349 | 2,236,560 | -1,463,789 |
| **** | **** | 60,661 | 60,661 |
| **** | 400,000 | **** | -400,000 |
| **** | 400,000 | 60,661 | -339,339 |
| **** | 71,461 | 10,800 | -60,661 |
| **** | 6,139 | 3,442 | -2,697 |
| **** | 77,600 | 14,242 | -63,358 |
| 160,000.08 | 160,000 | 160,000 | **** |
| 10,425.80 | 50,330 | **** | -50,330 |
| 240,781.76 | 183,799 | 359,688 | 175,889 |
| 49,000.00 | 60,000 | 60,000 | **** |
| 93,279.86 | 95,469 | 98,241 | 2,772 |
| 12,164.15 | **** | **** | **** |
| 125,755.90 | 178,022 | 216,047 | 38,025 |
| **** | 79,900 | 80,000 | 100 |
| **** | **** | 21,150 | 21,150 |
| 500.00 | **** | **** | **** |
| 1,537.24 | 1,880 | 1,880 | **** |
| 150.00 | **** | **** | **** |
| 3,865.92 | 470 | 470 | **** |
| 25.42 | **** | **** | **** |
| 596.21 | **** | **** | **** |
| 4,164.05 | 1,000 | 1,000 | **** |
| 839.58 | 1,880 | 1,000 | -880 |
| 4,867.13 | 4,700 | 4,700 | **** |
| 99.95 | 21,150 | **** | -21,150 |
| 5,979.80 | 8,777 | 6,000 | -2,777 |
| 819.00 | 1,880 | 1,880 | **** |
| 5,283.20 | 4,700 | 4,700 | **** |
| 650.00 | **** | **** | **** |
| **** | 2,820 | 2,820 | **** |
| 9,135.00 | 15,980 | 15,980 | **** |
| 729,920.05 | 872,757 | 1,035,556 | 162,799 |
| 2,760,799.90 | 5,050,706 | 3,347,019 | -1,703,687 |

## SCHOOL DISTRICT OF PITTSBURGH

## 2010 GENERAL FUND BUDGET NARRATIVE

## Organizational Unit: School Management

Program Administrator: Jeannine French, Derrick Lopez, Christiana Otuwa, Barbara Rudiak

## STATEMENT OF FUNCTION:

The Office of School Management is responsible for supervising the operation of twenty (20) K-5 schools, twelve (12) K-eight (8) schools, eight (8) Accelerated Learning Academy schools, seven (7) middle schools, four (4) 6-12 schools, nine (9) secondary schools, and one (1) special school in the Pittsburgh Public School District.

This includes the following:

1. Monitor each school's implementation of the Excellence for All Reform Agenda through their School Improvement Plans.
2. Coordinate and provide professional development activities for school administrators to support their implementation of the School Improvement Plans.
3. Coordinate with the Office of Research, Assessment and Accountability to monitor each school's compliance with the No Child Left Behind (NCLB) legislation.
4. Address the needs of individual schools.
5. Evaluate school administrators using the principal evaluation tool developed by the Principal Pay for Performance Committee.

## OBJECTIVES:

1. Support the Excellence for All Reform Agenda through the monitoring of each school's Getting Results Plan;
2. Schedule and conduct teaching and learning team visits based on school need;
3. Provide support for the school administrators as they develop and understanding of the Pay for Performance criteria;
4. Coordinate with the Administrators of Curriculum, Instruction, and Professional Development, Support Services, Special Education and Early Childhood in order to provide a seamless PreK-12 education for all stakeholders;
5. Support school administrators as they develop and implement the Positive Behavior Interventions \& Supports (PBIS) Plans;
6. Evaluate school administrators using the criteria developed through the Pay for Performance Committee.

DEPT FUND FUNC OBJ DESCRIPTION

## SCHOOL MANAGEMENT

| 4017 | 010 | 2360 | 113 | DIRECTORS |
| :--- | :--- | :--- | :--- | :--- |
| 4017 | 010 | 2360 | 119 | OTHER PERSONNEL COSTS |
| 4017 | 010 | 2360 | 151 | SECRETARIES |
| 4017 | 010 | 2360 | 152 | TYPIST-STENOGRAPHERS |
| 4017 | 010 | 2360 | 154 | CLERKS |
| 4017 | 010 | 2360 | 157 | COMP-ADDITIONAL WORK |
| 4017 | 010 | 2360 | 159 | OTHER PERSONNEL COSTS |
| 4017 | 010 | 2360 | 200 | EMPLOYEE BENEFITS |
| 4017 | 010 | 2360 | 340 | TECHNICAL SERVICES |
| 4017 | 010 | 2360 | 432 | RPR \& MAINT - EQUIP |
| 4017 | 010 | 2360 | 441 | RENTAL - LAND \& BLDGS |
| 4017 | 010 | 2360 | 530 | COMMUNICATIONS |
| 4017 | 010 | 2360 | 538 | TELECOMMUNICATIONS |
| 4017 | 010 | 2360 | 540 | ADVERTISING |
| 4017 | 010 | 2360 | 550 | PRINTING \& BINDING |
| 4017 | 010 | 2360 | 581 | MILEAGE |
| 4017 | 010 | 2360 | 582 | TRAVEL |
| 4017 | 010 | 2360 | 599 | OTHER PURCHASED SERVICES |
| 4017 | 010 | 2360 | 610 | GENERAL SUPPLIES |
| 4017 | 010 | 2360 | 635 | MEALS \& REFRESHMENTS |
| 4017 | 010 | 2360 | 640 | BOOKS \& PERIODICALS |
| 4017 | 010 | 2360 | 758 | TECH EQUIP - NEW |
| 4017 | 010 | 2360 | 760 | EQUIPMENT-REPLACEMENT |
| 4017 | 010 | 2360 | 810 | DUES \& FEES |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 5.00 | 5.00 | 577,723.80 | 569,922 | 591,958 | 22,036 |
|  |  | 97,029.98 | **** | **** | **** |
| 2.00 | 1.00 | 39,315.22 | 67,376 | 39,919 | -27,457 |
| 2.00 | 2.00 | 17,664.30 | 59,763 | 58,415 | -1,348 |
| 4.00 | 4.00 | 86,590.62 | 100,512 | 105,315 | 4,803 |
|  |  | 1,429.67 | **** | **** | **** |
|  |  | 6,021.60 | **** | **** | **** |
|  |  | 178,930.79 | 106,922 | 118,873 | 11,951 |
|  |  | **** | 1,000 | 1,000 | **** |
|  |  | 1,778.00 | 3,300 | 4,730 | 1,430 |
|  |  | 104,594.65 | 75,400 | 234,000 | 158,600 |
|  |  | 480.99 | 500 | 500 | **** |
|  |  | 697.36 | 2,000 | 750 | -1,250 |
|  |  | 40.00 | **** | **** | **** |
|  |  | 1,127.47 | **** | 1,000 | 1,000 |
|  |  | 3,071.70 | 3,000 | 3,500 | 500 |
|  |  | 353.32 | **** | **** | **** |
|  |  | 121,573.38 | 187,128 | 148,579 | -38,549 |
|  |  | 17,023.42 | 13,000 | 13,000 | **** |
|  |  | 96.00 | 500 | 500 | **** |
|  |  | 922.05 | 500 | 500 | **** |
|  |  | 11,428.25 | **** | **** | **** |
|  |  | 980.84 | **** | **** | **** |
|  |  | 154.00 | 500 | 2,550 | 2,050 |
| 13.00 | 12.00 | 1,269,027.41 | 1,191,323 | 1,325,089 | 133,766 |
| 13.00 | 12.00 | 1,269,027.41 | 1,191,323 | 1,325,089 | 133,766 |

DEPT FUND FUNC OBJ DESCRIPTION

CONCILIATION AGREEMENT

| 4020 | 010 | 2370 | 330 | OTHER PROFESSIONAL SERV |
| :--- | :--- | :--- | :--- | :--- |
| 4020 | 010 | 2370 | 441 | RENTAL - LAND \& BLDGS |
| 4020 | 010 | 2370 | 530 | COMMUNICATIONS |
| 4020 | 010 | 2370 | 538 | TELECOMMUNICATIONS |
| 4020 | 010 | 2370 | 550 | PRINTING \& BINDING |
| 4020 | 010 | 2370 | 581 | MILEAGE |
| 4020 | 010 | 2370 | 582 | TRAVEL |
| 4020 | 010 | 2370 | 610 | GENERAL SUPPLIES |
| 4020 | 010 | 2370 | 635 | MEALS \& REFRESHMENTS |
| 4020 | 010 | 2370 | 640 | BOOKS \& PERIODICALS |
| 4020 | 010 | 2370 | 648 | EDUCATIONAL SOFTWARE |
|  |  |  |  |  |
|  |  | 2370 | FUNCTION TOTAL |  |
|  |  |  |  |  |

DEPARTMENT TOTAL


THIS PAGE INTENTIONALLY LEFT BLANK.

THIS PAGE INTENTIONALLY LEFT BLANK.

## EXECUTIVE DIRECTOR OF STRATEGIC INITIATIVES

THIS PAGE INTENTIONALLY LEFT BLANK.

SCHOOL DISTRICT OF PITTSBURGH
2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Strategic Initiatives
Program Administrator: Nancy Kodman
Program Code: 4021-010

## STATEMENT OF FUNCTION:

The Office of Strategic Initiatives (OSI) reports to the Superintendent and was designed specifically to accomplish the following two purposes: 1) to further the development of critical District projects during their development phase in order to ensure projects are well articulated and ready for implementation before they are launched in full. 2) to facilitate and support District staff on the initial implementation of the project so that the project roots properly in the culture and operations of the District. The OSI formed in January 2009 with 7 staff members.

Team Vision: To support the Pittsburgh School District's efforts to attract and hold students until they are Promise-Ready. The Office of Strategic Initiatives will manage projects, make recommendations, problem-solve, and work across Departments and improve existing systems to make systems more efficient (and create new systems where gaps currently exist).

## OBJECTIVES:

OSI is responsible for managing a portfolio of key change projects of the District Strategic Plan- Excellence for All (EFA). Current EFA implementation work areas on which the project manager team is focusing include the following:

1. To open new school models: High School Excellence - Pittsburgh Science and Technology Academy 6-12, Pittsburgh Milliones 612, University Preparatory, Pittsburgh CAPA 6-12, and *IB 6-12.
2. To support critical academic focus areas.
3. To serve as the district liaison with the Pittsburgh Promise organization including the management of the yearly application cycle.
4. To make sure that all students are Promise-Ready and on course to graduate and take advantage of a Pittsburgh Promise Scholarship.
5. To develop Pathways to the Promise as a program that will be available at all schools to better monitor and communicate student progress at important learning transitions such as grades $\mathrm{K}, 3,6,9$ and 12 .
6. To perform the design and implementation of a new premier summer camp program for 2010 middle grades students focusing on literacy, high school readiness, college readiness, and unique activities to attract and engage students.
7. To provide a smooth transition from $8^{\text {th }}$ grade to high school with appropriate social, emotional, and academic supports to meet student needs so they achieve academically, earn promotion to $10^{\text {th }}$ grade, and graduate from high school with a plan for their future and be eligible for a Pittsburgh Promise scholarship.

## SCHOOL DISTRICT OF PITTSBURGH

## 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Strategic Initiatives
Program Administrator: Nancy Kodman

## OBJECTIVES cont'd:

8. To design and implement attract and hold strategies.
9. Magnet Schools - to simplify the magnet application process, minimize waiting lists and maximize the access to quality magnet programs for current and prospective Pittsburgh Public School (PPS) families while utilizing pre-existing spaces in a logical and equitable way.
10. To improve communications surrounding school options in Pittsburgh Public Schools, create data systems to support equal access to their options and to ensure that this information is available not only to families, but to the greater Pittsburgh communities.
11. To pilot the implementation of five-day-a-week Gifted and Talented Instruction at the home site for five schools, as well as to create systemic changes that increase the likelihood of identifying gifted and talented students in traditionally underrepresented communities-specifically low income children and children of color.
12. To operate and promote a central location for families new to the district to learn about PPS offerings and options and to register for school.
13. To create a smooth and easy registration process for new PPS families and promote registration earlier in the year to be more competitive with non-PPS school options, as well as build excitement among new students and families about going to school and thinking about school readiness early.
14. To improve the perception of Pittsburgh Public Schools in the realtor community and help realtors understand the PPS value proposition.
15. To recommend and support improved processes.
16. To improve overall performance and customer services levels within the Human Resources department, to align recruiting and staffing processes to focus on placing a highly effective teacher in all classrooms, to adopt a greater use of technology-enabled processes, and to utilize performance management and to manage outcomes.

DEPT FUND FUNC OBJ DESCRIPTION
STRATEGIC INITIATIVES

| 4021 | 010 | 1100 | 441 | RENTAL - LAND \& BLDGS |
| :---: | :---: | :---: | :---: | :---: |
| 4021 | 010 | 1100 | 519 | OTHER STUDENT TRANSP |
| 4021 | 010 | 1100 | 530 | COMMUNICATIONS |
| 4021 | 010 | 1100 | 550 | PRINTING \& BINDING |
| 4021 | 010 | 1100 | 599 | OTHER PURCHASED SERVICES |
| 4021 | 010 | 1100 | 610 | GENERAL SUPPLIES |
| 4021 | 010 | 1100 | 634 | STUDENT SNACKS |
| 4021 | 010 | 1100 | 640 | BOOKS \& PERIODICALS |
|  |  |  | FUNC | ION TOTAL |
|  |  | 1100 | REG | AR PRGS - ELEM/SEC |
| 4021 | 010 | 2360 | 116 | CENTRL SUPPORT ADMIN |
| 4021 | 010 | 2360 | 200 | EMPLOYEE BENEFITS |
| 4021 | 010 | 2360 | 329 | PROF-EDUC SRVC - OTHER |
| 4021 | 010 | 2360 | 330 | OTHER PROFESSIONAL SERV |
| 4021 | 010 | 2360 | 530 | COMMUNICATIONS |
| 4021 | 010 | 2360 | 538 | TELECOMMUNICATIONS |
| 4021 | 010 | 2360 | 550 | PRINTING \& BINDING |
| 4021 | 010 | 2360 | 581 | MILEAGE |
| 4021 | 010 | 2360 | 582 | TRAVEL |
| 4021 | 010 | 2360 | 610 | GENERAL SUPPLIES |
| 4021 | 010 | 2360 | 635 | MEALS \& REFRESHMENTS |
| 4021 | 010 | 2360 | 640 | BOOKS \& PERIODICALS |
| 4021 | 010 | 2360 | 810 | DUES \& FEES |
|  |  |  | FUNCTION TOTAL <br> OFFICE OF SUPR SERVICES |  |
|  |  | 2360 |  |  |
| 4021 | 010 | 2823 | 330 | OTHER PROFESSIONAL SERV |
| 4021 | 010 | 2823 | 519 | OTHER STUDENT TRANSP |
| 4021 | 010 | 2823 | 530 | COMMUNICATIONS |
| 4021 | 010 | 2823 | 550 | PRINTING \& BINDING |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2823 | PUBL | C INFORMATION SERVICES |

DEPARTMENT TOTAL

| ORG NO. <br> EMP | $\begin{aligned} & \text { TOTAL } \\ & \text { NO. } \\ & \text { EMP } \end{aligned}$ | $2008$ <br> EXPENDITURES | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ | INCREASE DECREASE 10 OVER 09 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
|  |  | **** | 3,050 | 3,200 | 150 |
|  |  | 8,524.18 | 43,300 | 45,000 | 1,700 |
|  |  | **** | **** | 2,000 | 2,000 |
|  |  | **** | **** | 2,500 | 2,500 |
|  |  | **** | 47,400 | 20,000 | -27,400 |
|  |  | **** | 925 | 20,000 | 19,075 |
|  |  | **** | **** | 5,000 | 5,000 |
|  |  | **** | **** | 1,000 | 1,000 |
|  |  | 8,524.18 | 94,675 | 98,700 | 4,025 |
| 1.00 | 1.00 | 91,576.08 | 92,200 | 94,716 | 2,516 |
|  |  | **** | 29,865 | 30,185 | 320 |
|  |  | 7,500.00 | **** | **** | **** |
|  |  | 4,774.50 | 28,000 | 28,000 | **** |
|  |  | 3,640.77 | 1,500 | 1,500 | **** |
|  |  | 476.18 | 1,500 | 1,500 | **** |
|  |  | 3,914.01 | 2,500 | 2,500 | **** |
|  |  | 1,040.09 | 1,500 | 3,000 | 1,500 |
|  |  | 4,652.80 | 7,500 | 5,000 | -2,500 |
|  |  | 9,670.14 | 8,000 | 6,500 | -1,500 |
|  |  | 1,984.41 | 2,000 | 5,000 | 3,000 |
|  |  | 2,320.51 | 2,500 | 1,000 | -1,500 |
|  |  | **** | * *** | 1,000 | 1,000 |
| 1.00 | 1.00 | 131,549.49 | 177,065 | 179,901 | 2,836 |
|  |  | **** | 50,000 | 50,000 | **** |
|  |  | **** | **** | 3,000 | 3,000 |
|  |  | **** | 35,000 | 32,000 | -3,000 |
|  |  | **** | 50,000 | 45,975 | -4,025 |
|  |  | **** | 135,000 | 130,975 | -4,025 |
| 1.00 | 1.00 | 140,073.67 | 406,740 | 409,576 | 2,836 |

ORG TOTAL
NO. NO.
EMP $\quad$ EMP
2008
EXPENDITURE
$779.25 \quad 779.25$
$\star \star \star \star$
$57,416,305.78$
$2,164,808.94$
$192,998.54$
$3,505.19$
$601,886.92$
$39,225.73$
$\star \star \star \hbar$
$14,997.50$
$61.05 \quad 61.05$
$2,177,148.13$
$11,873.18$
$56,508.86$
$6,275.00$ 17,992,893.41 $2,820.00$
$60,109.94$ $60,109.94$
$53,158.98$
25,739.25
344.00
40.00

90,442.84
6, 670.21
7,129.21
940.52 2,416.62 $27,961.67$
$825,521.36$ 13,149.80 1,363.33
503,316.54 17,700.69
75,756.18 23.417.79

1, 032.00
525.00

82,447,983.11
81,53
$104,563.29$
$* * * *$
$* * * *$
$40,073.80$
$* * * *$
65.88
355.58
$* * * *$
$* * * *$
1.00

145,058.55
117,295
3,242
-114, 053

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG <br> NO. <br> EMP | $\begin{aligned} & \text { TOTAL } \\ & \text { NO. } \\ & \text { EMP } \end{aligned}$ | $2008$ <br> EXPENDITURES | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ | INCREASE DECREASE 10 OVER 09 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4100 | 010 | 2240 | 149 | OTHER PERSONNEL COSTS |  |  | 8,294.70 | 4,500 | 4.500 | **** |
| 4100 | 010 | 2240 | 200 | EMPLOYEE BENEFITS |  |  | 78,050.16 | 16,586 | 17,783 | 1,197 |
| FUNCTION TOTAL |  |  |  |  |  |  |  |  |  |  |
| 4100 | 010 | 2250 | 123 | SUBSTITUTE TEACHERS |  |  | 2,310.00 | **** | **** | **** |
| 4100 | 010 | 2250 | 124 | COMP-ADDITIONAL WORK |  |  | 1,483.25 | **** | **** | *** |
| 4100 | 010 | 2250 | 125 | WKSP-COM WK-CUR-INSV |  |  | 139.92 | **** | **** | **** |
| 4100 | 010 | 2250 | 127 | LIBRARIANS | 23.75 | 23.75 | 2,250,680.17 | 1,946,913 | 1,698,952 | -247,961 |
| 4100 | 010 | 2250 | 129 | OTHER PERSONNEL COSTS |  |  | 17,171.56 | 15,000 | 15,000 | **** |
| 4100 | 010 | 2250 | 154 | CLERRS | 2.00 | 2.00 | 48,312.91 | 48,261 | 51,663 | 3,402 |
| 4100 | 010 | 2250 | 200 | EMPLOYEE BENEFITS |  |  | 651,698.75 | 651,123 | 562,677 | -88,446 |
| 4100 | 010 | 2250 | 432 | RPR \& MAINT - EQUIP |  |  | **** | **** | 1,000 | 1,000 |
| 4100 | 010 | 2250 | 438 | RPR \& MAINT - TECH |  |  | **** | 1,500 | 1,500 | **** |
| 4100 | 010 | 2250 | 610 | GENERAL SUPPLIES |  |  | **** | 13,492 | 15,920 | 2,428 |
| 4100 | 010 | 2250 | 640 | BOOKS \& PERIODICALS |  |  | 490.70 | 75,371 | 69.136 | -6,235 |
| 4100 | 010 | 2250 | 750 | EQUIP-ORIGINAL \& ADD |  |  | **** | **** | 2,800 | 2,800 |
| 4100 | 010 | 2250 | 758 | TECH EQUIP - NEW |  |  | **** | **** | 744 | 744 |
| 4100 | 010 | 2250 | 760 | EQUIPMENT-REPLACEMENT |  |  | **** | **** | 2,500 | 2,500 |
| 2250 |  |  |  |  |  |  |  |  |  |  |
|  |  | 2250 | SCHO | OL LIBRARY SERVICES | 25.75 | 25.75 | 2,972,287.26 | 2,751,660 | 2,421,892 | $-329,768$ |
| 4100 | 010 | 2271 | 124 | COMP-ADDITIONAL WORK |  |  | **** | 8,105 | 8,200 | 95 |
| 4100 | 010 | 2271 | 125 | WKSP-COM WK-CUR-INSV |  |  | **** | 18,216 | 3,000 | -15,216 |
| 4100 | 010 | 2271 | 200 | EMPLOYEE BENEFITS |  |  | **** | 8,526 | 3,569 | -4,957 |
| 4100 | 010 | 2271 | 323 | PROF-EDUCATIONAL SERV |  |  | **** | 2,443 | **** | -2,443 |
| 4100 | 010 | 2271 | 581 | MILEAGE |  |  | 212.35 | **** | **** | **** |
| 4100 | 010 | 2271 | 582 | TRAVEL |  |  | 189.00 | 500 | 1,000 | 500 |
| 4100 | 010 | 2271 | 610 | GENERAL SUPPLIES |  |  | 8.00 | **** | **** | **** |
| FUNCTION TOTAL |  |  |  |  |  |  |  |  |  |  |
|  |  | 2271 | INST | R STAFF DEVEL - CERTIFIED |  |  | 409.35 | 37,790 | 15,769 | -22,021 |
| 4100 | 010 | 2272 | 197 | COMP-ADDITIONAL WORK |  |  | **** | 6,376 | 5,850 | -526 |
| 4100 | 010 | 2272 | 200 | EMPLOYEE BENEFITS |  |  | **** | 2,065 | 1,864 | -201 |
| FUNCTION TOTAL |  |  |  |  |  |  |  |  |  |  |
|  |  | 2272 | INST | $R$ StAFF DEVEL - NON-CERT |  |  | **** | 8,441 | 7,714 | -727 |
| 4100 | 010 | 2380 | 114 | PRINCIPALS | 59.00 | 59.00 | 6,815,989.85 | 5,863,147 | 6,100,693 | 237,546 |
| 4100 | 010 | 2380 | 119 | OTHER PERSONNEL COSTS |  |  | 459,496.36 | 240,000 | 240,000 | **** |
| 4100 | 010 | 2380 | 134 | COORDINATORS |  |  | 11,299.36 | **** | **** | **** |
| 4100 | 010 | 2380 | 139 | OTHER PERSONNEL COSTS |  |  | 2,202.52 | **** | **** | **** |
| 4100 | 010 | 2380 | 146 | OTHER TECHNICAL PERS | 8.00 | 8.00 | 285,174.03 | 289,975 | 340,868 | 50,893 |
| 4100 | 010 | 2380 | 148 | COMP-ADDITIONAL WORK |  |  | 101.90 | **** | **** | **** |
| 4100 | 010 | 2380 | 149 | OTHER PERSONNEL COSTS |  |  | 150.00 | **** | **** | **** |
| 4100 | 010 | 2380 | 153 | SCH SECRETARY-CLERKS | 43.00 | 43.00 | 1,304,937.27 | 1,328,533 | 1,319,706 | -8,827 |
| 4100 | 010 | 2380 | 155 | OTHER OFFICE PERS | 30.20 | 30.20 | 918,917.44 | 931,617 | 989,586 | 57,969 |
| 4100 | 010 | 2380 | 157 | COMP-ADDITIONAL WORK |  |  | 15,908.29 | 7,894 | 1,500 | -6,394 |
| 4100 | 010 | 2380 | 159 | OTHER PERSONNEL COSTS |  |  | 16,482.00 | 10,000 | 10,000 | **** |
| 4100 | 010 | 2380 | 191 | INSTR PARAPROFESSIONAL |  |  | 29,275.96 | **** | **** | **** |
| 4100 | 010 | 2380 | 200 | EMPLOYEE BENEFITS |  |  | 2,949,899.62 | 2,808,709 | 2,868,927 | 60,218 |
| 4100 | 010 | 2380 | 340 | TECHNICAL SERVICES |  |  | 28,948.31 | 16,285 | **** | -16,285 |
| 4100 | 010 | 2380 | 432 | RPR \& MAINT - EQUIP |  |  | 33,453.87 | 32,568 | 30,548 | -2,020 |

ORG TOTAL
NO. NO.
NO. NO.
EMP
2008
EXPENDITURES
2009
BUDGET

ELEMENTARY SCHOOLS

| 4100 | 010 | 2380 | 438 | RPR \& MAINT - TECH |
| :---: | :---: | :---: | :---: | :---: |
| 4100 | 010 | 2380 | 441 | RENTAL - LAND \& BLDGS |
| 4100 | 010 | 2380 | 442 | RENTAL - EQUIPMENT |
| 4100 | 010 | 2380 | 530 | COMMUNICATIONS |
| 4100 | 010 | 2380 | 550 | PRINTING \& BINDING |
| 4100 | 010 | 2380 | 581 | MILEAGE |
| 4100 | 010 | 2380 | 582 | TRAVEL |
| 4100 | 010 | 2380 | 599 | OTHER PURCHASED SERVICES |
| 4100 | 010 | 2380 | 610 | GENERAL SUPPLIES |
| 4100 | 010 | 2380 | 635 | MEALS \& REFRESHMENTS |
| 4100 | 010 | 2380 | 640 | BOOKS \& PERIODICALS |
| 4100 | 010 | 2380 | 648 | EDUCATIONAL SOFTWARE |
| 4100 | 010 | 2380 | 750 | EQUIP-ORIGINAL \& ADD |
| 4100 | 010 | 2380 | 758 | TECH EQUIP - NEW |
| 4100 | 010 | 2380 | 760 | EQUIPMENT - REPLACEMENT |
| 4100 | 010 | 2380 | 768 | TECH EQUIP - REPLACE |
| 4100 | 010 | 2380 | 788 | TECH INFRASTRUCTURE |
| 4100 | 010 | 2380 | 810 | DUES \& FEES |
|  |  |  | FUNCTION TOTAL <br> OFFICE OF PRINCIPAL SERVICES |  |
|  |  | 2380 |  |  |
| 4100 | 010 | 2620 | 168 | COMP-ADDITIONAL WORK |
| 4100 | 010 | 2620 | 200 | EMPLOYEE BENEFITS |
| 4100 | 010 | 2620 | 530 | COMMUNICATIONS |
| 4100 | 010 | 2620 | 538 | TELECOMMUNICATIONS |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2620 | OPERATION OF BUILDINGS SVCS |  |
| 4100 | 010 | 2834 | 124 | COMP-ADDITIONAL WORK |
| 4100 | 010 | 2834 | 132 | SOCIAL WORKERS |
| 4100 | 010 | 2834 | 157 | COMP-ADDITIONAL WORK |
| 4100 | 010 | 2834 | 188 | COMP-ADDITIONAL WORK |
| 4100 | 010 | 2834 | 200 | EMPLOYEE BENEFITS |
| 4100 | 010 | 2834 | 323 | PROF-EDUCATIONAL SERV |
| 4100 | 010 | 2834 | 324 | PROF-EDUC SERV - PROF DEV |
| 4100 | 010 | 2834 | 582 | TRAVEL |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2834 | STAF | F DEVELOPMENT SERVICES |
| 4100 | 010 | 3100 | 182 | FOOD SERVICE STAFF |
| 4100 | 010 | 3100 | 200 | EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 3100 | FOOD | SERVICES |
| 4100 | 010 | 3200 | 182 | FOOD SERVICE STAFF |
| 4100 | 010 | 3200 | 198 | SUBSTITUTE PARAPROF |
| 4100 | 010 | 3200 | 200 | EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 3200 | STUDENT ACTIVITIES |  |
| 4100 | 010 | 3210 | 125 | WKSP-COM WK-CUR-INSV |
| 4100 | 01 | 32 |  | EXTRA CURR ACTIV PAY |


|  |  | 324.22 235.00 | $\begin{array}{r} 1,800 \\ \star \star * * \end{array}$ | 2,000 | $\begin{array}{r} 200 \\ \star \star * * \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | **** | 920 | **** | -920 |
|  |  | 26,934.64 | 36,800 | 35,825 | -975 |
|  |  | 3,881.21 | 4,684 | 12,850 | 8,166 |
|  |  | 3,203.74 | 7,536 | 4,150 | -3,386 |
|  |  | 205.00 | 13,500 | 7,005 | -6,495 |
|  |  | 3,153.71 | 1,000 | 9,176 | 8,176 |
|  |  | 133,603.42 | 125,125 | 82,750 | -42,375 |
|  |  | 3,044.52 | 9,050 | 8,838 | -212 |
|  |  | 4,706.45 | 16,116 | 20,575 | 4,459 |
|  |  | **** | 200 | 1,000 | 800 |
|  |  | 5,330.36 | 13,000 | 14,985 | 1,985 |
|  |  | 60,922.46 | **** | 12,500 | 12,500 |
|  |  | 12,990.01 | 5,957 | 1,000 | -4,957 |
|  |  | **** | 3,000 | 1,000 | -2,000 |
|  |  | **** | **** | 2,000 | 2,000 |
|  |  | 2,757.64 | 4,247 | 8,435 | 4,188 |
| 140.20 | 140.20 | 13,133,529.16 | 11,771,663 | 12,125,917 | 354,254 |
|  |  | 475.08 | **** | **** | **** |
|  |  | 75.44 | **** | **** | **** |
|  |  | 24,332.84 | 99,034 | 77,415 | -21,619 |
|  |  | 6,476.92 | 11,937 | 9,715 | -2,222 |
|  |  | 31,360.28 | 110,971 | 87.130 | -23,841 |
|  |  | **** | 1,012 | **** | -1,012 |
|  |  | **** | **** | 500 | 500 |
|  |  | **** | 7,084 | 2,500 | -4,584 |
|  |  | **** | 3,036 | **** | -3,036 |
|  |  | **** | 3,606 | 956 | -2,650 |
|  |  | **** | 5,000 | **** | -5,000 |
|  |  | **** | **** | 8,000 | 8,000 |
|  |  | 300.15 | 2,000 | 500 | -1,500 |
|  |  | 300.15 | 21,738 | 12,456 | -9,282 |
|  |  | **** | **** | 47,000 | 47,000 |
|  |  | **** | **** | 14,978 | 14,978 |
|  |  | **** | **** | 61,978 | 61,978 |
|  |  | 34,479.97 | 47,721 | **** | -47,721 |
|  |  | 3,134.02 | **** | **** | **** |
|  |  | 3,233.31 | 15,457 | **** | -15,457 |
|  |  | 40,847.30 | 63,178 | **** | $-63,178$ |
|  |  | **** | 5,060 | 10,470 | 5,410 |
|  |  | 46,950.74 | 25,151 | 31,500 | 6,349 |


| DEPT | FUND FUNC | OBJ | DESCRIPTION |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
| 4100 | 010 | 3210 | 187 | STUD WRKRS/TUTORS/INTERNS |
| 4100 | 010 | 3210 | 188 | COMP-ADDITIONAL WORK |
| 4100 | 010 | 3210 | 200 | EMPLOYEE BENEFITS |
| 4100 | 010 | 3210 | 323 | PROF-EDUCATIONAL SERV |
| 4100 | 010 | 3210 | 449 | OTHER RENTALS |
| 4100 | 010 | 3210 | 519 | OTHER STUDENT TRANSP |
| 4100 | 010 | 3210 | 530 | COMNUNICATIONS |
| 4100 | 010 | 3210 | 550 | PRINTING \& BINDING |
| 4100 | 010 | 3210 | 599 | OTHER PURCHASED SERVICES |
| 4100 | 010 | 3210 | 610 | GENERAL SUPPLIES |
| 4100 | 010 | 3210 | 634 | STUDENT SNACKS |
| 4100 | 010 | 3210 | 635 | MEALS \& REFRESHMENTS |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 3210 | SCHOOL SPONSORED STUDENT ACTIV |  |


| ORG NO. <br> EMP | $\begin{aligned} & \text { TOTAL } \\ & \text { NO. } \\ & \text { EMP } \end{aligned}$ | 2008 EXPENDITURES | 2009 BUDGET | 2010 BUDGET | INCREASE DECREASE 10 OVER 09 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | **** | 20,240 | 19,000 | -1,240 |
|  |  | 3,033.09 | 7,995 | 8,000 | -1,240 |
|  |  | 6,934.27 | 18,931 | 21,980 | 3,049 |
|  |  | 7,200.00 | 40,182 | **** | -40,182 |
|  |  | 210.00 | **** | **** | **** |
|  |  | 30,547.18 | 27.789 | 38,238 | 10,449 |
|  |  | 15.00 | 1,500 | 2,500 | 1,000 |
|  |  | 589.80 | **** | **** | **** |
|  |  | 58,960.32 | 19.234 | 16,460 | -2,774 |
|  |  | 8,328.08 | 28,370 | 18,746 | -9,624 |
|  |  | 2,601.95 | **** | **** | **** |
|  |  | 1,088.47 | **** | **** | **** |
|  |  | 166,458.90 | 194,452 | 166,894 | -27,558 |
| 1008.75 | 1007.25 | 99,199,402.97 | 96,675,404 | 95,973,889 | -701,515 |


| DEPT | FUND | FUNC | OBJ | DESCRIPTION |
| :---: | :---: | :---: | :---: | :---: |
| SPE ED INSTRUCTIONAL SUPPORT |  |  |  |  |
| 4120 | 010 | 2122 | 126 | COUNSELORS |
| 4120 | 010 | 2122 | 200 | EMPLOYEE BENEFITS |
|  | FUNCTION TOTAL |  |  |  |
|  |  | 2122 | COUNSELING SERVICES |  |
| 4120 | 010 | 2271 | 121 | CLASSROOM TEACHERS |
| 4120 | 010 | 2271 | 200 | EMPLOYEE BENEFITS |
|  | FUNCTION TOTAL |  |  |  |
|  |  | 2271 | INST | S Staff Devel - CERTIFIED |


| ORG NO. EMP | $\begin{aligned} & \text { TOTAL } \\ & \text { NO. } \\ & \text { EMP } \end{aligned}$ | $\begin{gathered} 2008 \\ \text { EXPENDITURES } \end{gathered}$ | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ | INCREASE <br> DECREASE <br> 10 OVER 09 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1.00 | 1.00 | $\begin{array}{r} 24,050.14 \\ 8,317.07 \end{array}$ | $\begin{aligned} & 75,909 \\ & 24,588 \end{aligned}$ | $\begin{aligned} & 72,955 \\ & 23,250 \end{aligned}$ | $\begin{aligned} & -2,954 \\ & -1,338 \end{aligned}$ |
| 1.00 | 1.00 | 32,367.21 | 100,497 | 96,205 | -4,292 |
| 5.00 | 5.00 | $\begin{array}{r} 323,661.55 \\ 97,315.93 \end{array}$ | $\begin{aligned} & 387,349 \\ & 125,468 \end{aligned}$ | $\begin{array}{r} 301,942 \\ 96,225 \end{array}$ | $\begin{aligned} & -85,407 \\ & -29,243 \end{aligned}$ |
| 5.00 | 5.00 | 420,977.48 | 512,817 | 398,167 | -114,650 |
| 6.00 | 6.00 | $453,344.69$ | 613,314 | 494,372 | -118,942 |


| DEPT | FUND FUNC | OBJ |  |  |
| :--- | :--- | :--- | :--- | :--- |
| DESCRIPTION |  |  |  |  |
| ENGLISH AS A SECOND LANGUAGE |  |  |  |  |
|  |  |  |  |  |
| 4124 | 010 | 1100 | 121 | CLASSROOM TEACHERS |
| 4124 | 010 | 1100 | 129 | OTHER PERSONNEL COSTS |
| 4124 | 010 | 1100 | 191 | INSTR PARAPROFESSIONAL |
| 4124 | 010 | 1100 | 200 | EMPLOYEE BENEFITS |
| 4124 | 010 | 1100 | 581 | MILEAGE |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1100 | REGULAR PRGS - ELEM/SEC |  |

DEPARTMENT TOTAL


| DEPT | FUND | FUNC | OBJ | DESCRIPTION |
| :---: | :---: | :---: | :---: | :---: |
| HOMEBOUND - ELEMENTARY |  |  |  |  |
| 4125 | 010 | 1430 | 121 | CLASSROOM TEACHERS |
| 4125 | 010 | 1430 | 200 | EMPLOYEE BENEFITS |
| 4125 | 010 | 1430 | 581 | MILEAGE |
| 4125 | 010 | 1430 | 610 | GENERAL SUPPLIES |
| 4125 | 010 | 1430 | 640 | BOOKS \& PERIODICALS |
|  |  |  | FUNCTION TOTAL <br> HOMEBOUND INSTRUCTION |  |
|  |  | 1430 |  |  |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 81,869.17 | 82,700 | 84,800 | 2,100 |
|  |  | 25,342.30 | 26,788 | 27,025 | 237 |
|  |  | 2,810.85 | 4,500 | 4,500 | **** |
|  |  | 3,368.41 | 2,400 | 3,400 | 1,000 |
|  |  | 980.69 | 2,400 | 1,400 | -1,000 |
| 1.00 | 1.00 | 114,371.42 | 118,788 | 121,125 | 2,337 |
| 1.00 | 1.00 | 114,371.42 | 118,788 | 121,125 | 2,337 |

THHS PAGE INTENTIONALLY LEFT BLANK.

| DEPT | FUND | FUNC | OBJ | DESCRIPTION | ORG NO. <br> EMP | $\begin{aligned} & \text { TOTAL } \\ & \text { NO. } \\ & \text { EMP } \end{aligned}$ | $\begin{gathered} 2008 \\ \text { EXPENDITURES } \end{gathered}$ | $\begin{aligned} & 2009 \\ & \text { BUDGET } \end{aligned}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ | INCREASE DECREASE 10 OVER 09 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| MIDDLE SCHOOLS |  |  |  |  |  |  |  |  |  |  |
| 4200 | 010 | 1100 | 121 | CLASSROOM TEACHERS | 147.30 | 147.30 | 14,744,803.19 | 15,059,363 | 10,545,144 | -4, 514, 219 |
| 4200 | 010 | 1100 | 123 | SUBSTITUTE TEACHERS |  |  | 385,234.93 | 575,000 | 10,545,144 | -4, 514,219 |
| 4200 | 010 | 1100 | 124 | COMP-ADDITIONAL WORK |  |  | 36,901.88 | 24,045 | 19,500 | -4, 545 |
| 4200 | 010 | 1100 | 125 | WKSP-COM WK-CUR-INSV |  |  | 10,104.32 | 15,000 | 15,000 | -4,545 |
| 4200 | 010 | 1100 | 129 | OTHER PERSONNEL COSTS |  |  | 288,767.79 | 400,000 | 150,000 | -360, 000 |
| 4200 | 010 | 1100 | 138 | EXTRA CURR ACTIV PAY | 1.55 | 1.55 | 160,531.66 | 140,066 | 110,879 | $-360,000$ $-29,187$ |
| 4200 | 010 | 1100 | 139 | OTHER PERSONNEL COSTS |  |  | 4,467.85 | 15,000 | 15,000 | -29,187 |
| 4200 | 010 | 1100 | 191 | INSTR PARAPROFESSIONAL | 13.60 | 13.60 | 418,385.23 | 380,642 | 383,854 | 3,212 |
| 4200 | 010 | 1100 | 197 | COMP-ADDITIONAL WORK |  |  | 2,220.76 | 1,012 | 1,000 | , -12 |
| 4200 | 010 | 1100 | 198 | SUBSTITUTE PARAPROF |  |  | 6,868.00 | 10,000 | 10,000 | **** |
| 4200 | 010 | 1100 | 199 | OTHER PERSONNEL COSTS |  |  | **** | 10,000 | 10,000 | **** |
| 4200 | 010 | 1100 | 200 | EMPLOYEE BENEFITS |  |  | 4,512,699.38 | 5,555,608 | 3,896,412 | -1,659,196 |
| 4200 | 010 | 1100 | 323 | PROF-EDUCATIONAL SERV |  |  | **** | 4,066 | 3,8*** | $-1,659,196$ $-4,066$ |
| 4200 | 010 | 1100 | 432 | RPR \& MAINT - EQUIP |  |  | 14,842.09 | 14,344 | 11,300 | $-4,066$ $-3,044$ |
| 4200 | 010 | 1100 | 438 | RPR \& MAINT - TECH |  |  | 231.97 | **** | 1,000 | $-3,044$ 1,000 |
| 4200 | 010 | 1100 | 442 | RENTAL - EQUIPMENT |  |  | 201.00 | **** | **** | 1, ${ }_{\text {**** }}$ |
| 4200 | 010 | 1100 | 519 | OTHER STUDENT TRANSP |  |  | 9,884.00 | 19,600 | 12,642 | -6,958 |
| 4200 4200 | 010 | 1100 1100 | 530 550 | COMMUNICATIONS PRINTING $\&$ BINDING |  |  | 2,801.50 | 8,500 | 6,000 | -2,500 |
| 4200 | 010 | 11100 | 581 | PRINTING \& BINDING |  |  | 1,541.97 | 500 | 3.400 | 2,900 |
| 4200 | 010 | 1100 | 599 | OTHER PURCHASED SERVICES |  |  | 728.20 $5,415.28$ | 900 5,000 | 200 3,000 | -700 $-2,000$ |
| 4200 | 010 | 1100 | 610 | GENERAL SUPPLIES |  |  | 214,360.92 | 225,003 | 142,526 | $-2,000$ $-82,477$ |
| 4200 | 010 | 1100 | 634 | STUDENT SNACKS |  |  | 378.81 | 8,186 | 142,526 3,700 | $-82,477$ $-4,486$ |
| 4200 | 010 | 1100 | 635 | MEALS \& REFRESHMENTS |  |  | 120.63 | **** | **** | -4,486 |
| 4200 | 010 | 1100 | 640 | BOOKS \& PERIODICALS |  |  | 49.943.90 | 49,547 | 53,745 | 4,198 |
| 4200 | 010 | 1100 | 648 | EDUCATIONAL SOFTWARE |  |  | 6,585.29 | 2,648 | 3,000 | +r198 |
| 4200 | 010 | 1100 | 750 | EQUIP-ORIGINAL \& ADD |  |  | 27,394.21 | **** | 1,000 | 1,000 |
| 4200 4200 | 010 010 | 1100 1100 | 758 | TECH EQUIP - NEW |  |  | 28,440.00 | **** | 3,000 | 3,000 |
| 4200 | 010 | 1100 | 768 | EQUIPMENT-REPLACEMENT |  |  | 4,273.44 | 2,900 | 2,000 | -900 |
| 4200 | 010 | 1100 | 788 | TECH INFRASTRUCTURE |  |  | **** | **** | 5,000 | 5,000 |
| 4200 | 010 | 1100 | 810 | DUES \& FEES |  |  | 881.00 | 1,000 | 2,000 700 | $\begin{array}{r} 1,000 \\ -550 \end{array}$ |
| FUNCTION TOTAL |  |  |  |  |  |  |  |  |  |  |
|  |  | 1100 | REGU | LAR PRGS - ELEM/SEC | 162.45 | 162.45 | 20,939,009.20 | 22,529,180 | 15,876,002 | -6,653,178 |
| 4200 | 010 | 1300 | 121 | CLASSROOM TEACHERS | 2.00 | 2.00 | 443,678.45 |  |  |  |
| 4200 | 010 | 1300 | 123 | SUBSTITUTE TEACHERS |  |  | 443, ${ }_{\text {**** }}$ | 210,099 10,000 | 143,070 10,000 | -67,029 |
| 4200 | 010 | 1300 | 124 | COMP-ADDITIONAL WORK |  |  | 176.93 | 10,0*** | 10,000 |  |
| 4200 | 010 | 1300 | 129 | OTHER PERSONNEL COSTS |  |  | 1,039.80 | 40,000 | 40,000 | **** |
| 4200 | 010 | 1300 | 200 | EMPLOYEE BENEFITS |  |  | 134,248.29 | 84,250 | 61,529 | -22**** |
| 4200 | 010 | 1300 | 581 | MILEAGE |  |  | 134*** | 84, 500 | 61,529 350 | -22,721 |
| 4200 | 010 | 1300 | 610 | GENERAL SUPPLIES |  |  | 6,153.85 | 3,611 | 350 1,500 | -150 $-2,111$ |
| 4200 | 010 | 1300 | 640 | BOOKS \& PERIODICALS |  |  | 6, ${ }_{\text {**** }}$ | 3,611 500 | 1,500 | $\begin{array}{r} -2,111 \\ -500 \end{array}$ |
| FUNCTION TOTAL |  |  |  |  |  |  |  |  |  |  |
|  |  | 1300 | VOCA | IONAL EDUCATION PROGRAMS | 2.00 | 2.00 | 585,297.32 | 348,960 | 256,449 | -92,511 |
| 4200 | 010 | 2240 | 144 | COMPUTER SERVICE PERS | 3.00 | 3.00 |  |  |  |  |
| 4200 | 010 | 2240 | 148 | COMP-ADDITIONAL WORK |  | 3.00 | $126,463.17$ 89.15 | $\begin{array}{r} 140,118 \\ \star * * * \end{array}$ | $\begin{array}{r} 153,900 \\ * * * * \end{array}$ | $13,782$ |
| 4200 | 010 | 2240 | 200 | EMPLOYEE BENEFITS |  |  | 48.797.90 | 45,386 | 49,046 | 3,660 |
| FUNCTION TOTAL |  |  |  |  |  |  |  |  |  |  |
|  |  | 2240 | COMP | TER-ASSISTED INSTRUCTION | 3.00 | 3.00 | 175,350.22 | 185,504 | 202,946 | 17,442 |


| ORG | TOTAL | 2008 | 2009 | 2010 | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 3.05 | 3.05 | 401,296.32 | 308,145 | 218,181 | -89,964 |
|  |  | 55.12 | **** | **** | **** |
|  |  | 119,784.72 | 99,812 | 69,531 | -30,281 |
|  |  | **** | 1,803 | 632 | -1,171 |
|  |  | **** | 21,635 | 16,522 | -5,113 |
|  |  | **** | **** | 3,000 | 3,000 |
| 3.05 | 3.05 | 521,136.16 | 431,395 | 307,866 | -123,529 |
|  |  | **** | 4,048 | **** | -4,048 |
|  |  | **** | 1,311 | **** | -1,311 |
|  |  | **** | **** | 4,000 | 4,000 |
|  |  | **** | 5,359 | 4,000 | -1,359 |
| 14.00 | 14.00 | 2,031,058.99 | 1,898,859 | 1,445,497 | -453,362 |
|  |  | 92,614.01 | 200,000 | 200,000 | **** |
| 2.00 | 2.00 | 71,960.00 | 72,494 | 85,217 | 12,723 |
|  |  | 294.20 | **** | **** | **** |
| 11.00 | 11.00 | 504,919.69 | 548,742 | 337,599 | -211, 143 |
| 6.10 | 6.10 | 251,726.86 | 251,291 | 199,883 | -51,408 |
|  |  | 1,310.37 | 3,036 | 6,000 | 2,964 |
|  |  | 5,697.28 | 15,000 | 15,000 | **** |
|  |  | 30,955.41 | **** | **** | *** |
|  |  | 9,594.00 | **** | **** | **** |
|  |  | 945,485.44 | 968,315 | 729,536 | -238,779 |
|  |  | 34,033.14 | **** | **** | **** |
|  |  | 3,311.77 | 7,403 | 6,700 | -703 |
|  |  | **** | **** | 1,000 | 1,000 |
|  |  | 1,122.50 | 2,000 | 1,000 | -1,000 |
|  |  | 16,939.79 | 19,118 | 21,000 | 1,882 |
|  |  | 1,499.37 | 6,230 | 1,000 | -5,230 |
|  |  | 1,746.90 | 1,600 | 1,600 | **** |
|  |  | 6,675.28 | 1,000 | 1,000 | **** |
|  |  | 2,099.63 | 2,500 | 1,500 | -1,000 |
|  |  | 34,483.75 | 42,178 | 34,361 | -7,817 |
|  |  | 871.54 | 3,000 | 2,500 | -500 |
|  |  | 3,169.63 | 3,700 | 1,200 | -2,500 |
|  |  | 639.90 | **** | 200 | 200 |
|  |  | 8,099.29 | 6,691 | 500 | -6,191 |
|  |  | **** | 1,000 | **** | -1,000 |
|  |  | **** | 1,000 | **** | -1,000 |
|  |  | **** | **** | 2,000 | 2,000 |
|  |  | 1,983.99 | 2,600 | 1,550 | -1,050 |
| 33.10 | 33.10 | 4,062,292.73 | 4,057,757 | 3,095,843 | -961,914 |
|  |  | 4,763.02 | 37,200 | 28,500 | -8,700 |
|  |  | 2,010.80 | 2,500 | 1,700 | -800 |

## MIDDLE SCHOOLS

|  |  | 2620 | FUNCTION TOTAL |  |
| :---: | :---: | :---: | :---: | :---: |
| 4200 | 010 | 3100 | 138 | EXTRA CURR ACTIV PAY |
| 4200 | 010 | 3100 | 200 | EMPLOYEE BENEFITS |
| 4200 | 010 | 3100 | 519 | OTHER STUDENT TRANSP |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 3100 | FOOD | SERVICES |
| 4200 | 010 | 3210 | 138 | EXTRA CURR ACTIV PAY |
| 4200 | 010 | 3210 | 188 | COMP-ADDITIONAL WORK |
| 4200 | 010 | 3210 | 200 | EMPLOYEE BENEFITS |
| 4200 | 010 | 3210 | 444 | RENTAL OF VEHICLES |
| 4200 | 010 | 3210 | 519 | OTHER STUDENT TRANSP |
| 4200 | 010 | 3210 | 530 | COMMUNICATIONS |
| 4200 | 010 | 3210 | 599 | OTHER PURCHASED SERVICES |
| 4200 | 010 | 3210 | 610 | GENERAL SUPPLIES |
| 4200 | 010 | 3210 | 648 | EDUCATIONAL SOFTWARE |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 3210 | SCHOO | L SPONSORED STUDENT ACTIV |

DEPARTMENT TOTAL

| ORG | TOTAL |
| :--- | :---: |
| NO. | NO. |
| EMP | EMP |

2008 EXPENDITURES

2009 BUDGET BUDGET 10 OVER 09

| 6,773.82 | 39,700 | 30,200 | -9,500 |
| :---: | :---: | :---: | :---: |
| **** | **** | 3,000 | 3,000 |
| **** | **** | 956 | 956 |
| **** | **** | 2,000 | 2,000 |
| **** | **** | 5,956 | 5,956 |
| 48,016.37 | 50,296 | 40,500 | -9,796 |
| **** | 1,923 | 500 | -1,423 |
| 6,758.98 | 16,914 | 13,066 | -3,848 |
| 106.05 | **** | **** | **** |
| 15,020.50 | 35,922 | 7,000 | -28,922 |
| 2,197.50 | 3,500 | **** | -3,500 |
| 4,371.00 | 7,500 | 2,200 | -5,300 |
| 9,359.92 | 3,220 | 2,437 | -783 |
| 228.64 | **** | **** | **** |
| 86,058.96 | 119,275 | 65,703 | -53,572 |

DEPT FUND FUNC OBJ DESCRIPTION
IB - MIDDLE YEARS PROGRAMME

| 4214 | 010 | 1100 | 122 | TEACHER-SPEC ASSGNMT |
| :--- | :--- | :--- | :--- | :--- |
| 4214 | 010 | 1100 | 125 | WKSP-COM WK-CUR-INSV |
| 4214 | 010 | 1100 | 200 | EMPLOYEE BENEFITS |
| 4214 | 010 | 1100 | 432 | RPR \& MAINT - EQUIP |
| 4214 | 010 | 1100 | 519 | OTHER STUDENT TRANSP |
| 4214 | 010 | 1100 | 530 | COMMUNICATIONS |
| 4214 | 010 | 1100 | 550 | PRINTING \& BINDING |
| 4214 | 010 | 1100 | 581 | MILEAGE |
| 4214 | 010 | 1100 | 582 | TRAVEL |
| 4214 | 010 | 1100 | 599 | OTHER PURCHASED SERVICES |
| 4214 | 010 | 1100 | 610 | GENERAL SUPPLIES |
| 4214 | 010 | 1100 | 640 | BOOKS \& PERIODICALS |
| 4214 | 010 | 1100 | 758 | TECH EQUIP - NEW |
| 4214 | 010 | 1100 | 810 | DUES \& FEES |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1100 | REGULAR PRGS - ELEM/SEC |  |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 83,780.08 | 85,180 | 85,180 | **** |
|  |  | **** | 2,000 | **** | -2,000 |
|  |  | 16,866.92 | 28,239 | 27,146 | -1,093 |
|  |  | 3,840.03 | **** | **** | **** |
|  |  | 3,698.09 | 7,000 | 9,550 | 2,550 |
|  |  | 3,200.00 | 3,000 | 3,000 | **** |
|  |  | 50.07 | 1,500 | 1,500 | **** |
|  |  | 64.93 | 3,500 | 1,500 | -2,000 |
|  |  | 16,193.81 | 15,000 | 20,000 | 5,000 |
|  |  | 5,784.00 | 6,000 | 6,000 | **** |
|  |  | 23,455.21 | 23,316 | 23,000 | -316 |
|  |  | 2,315.30 | 5,000 | 5,316 | 316 |
|  |  | 6,045.00 | **** | **** | **** |
|  |  | **** | 15,550 | 10,000 | -5,550 |
| 1.00 | 1.00 | 165,293.44 | 195,285 | 192,192 | -3,093 |
| 1.00 | 1.00 | 165,293.44 | 195,285 | 192,192 | -3,093 |


| DEPT | FUND | FUNC | OBJ | DESCRIPTION |
| :---: | :---: | :---: | :---: | :---: |
| HOMEBOUND - MIDDLE |  |  |  |  |
| 4225 | 010 | 1430 | 121 | CLASSROOM TEACHERS |
| 4225 | 010 | 1430 | 124 | COMP-ADDITIONAL WORK |
| 4225 | 010 | 1430 | 200 | EMPLOYEE BENEFITS |
| 4225 | 010 | 1430 | 581 | MILEAGE |
| 4225 | 010 | 1430 | 610 | GENERAL SUPPLIES |
| 4225 | 010 | 1430 | 640 | BOOKS \& PERIODICALS |
| FUNCTION TOTAL |  |  |  |  |
|  |  | 1430 | HOME | BOUND INSTRUCTION |


| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 |  |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 82,070.21 | 82,900 | 85,000 | 2,100 |
|  |  | 14,703.26 | **** | **** | **** |
|  |  | 27,491.59 | 26,852 | 27,088 | 236 |
|  |  | 1,213.84 | 1,200 | 2,000 | 800 |
|  |  | **** | 900 | 900 | *** |
|  |  | **** | 900 | 1,600 | 700 |
| 1.00 | 1.00 | 125,478.90 | 112.752 | 116,588 | 3.836 |
| 1.00 | 1.00 | 125,478.90 | 112,752 | 116,588 | 3,836 |

THIS PAGE INTENTIONALLY LEFT BLANK.

DEPT FUND FUNC OBJ DESCRIPTION
SECONDARY SCHOOLS

| 4300 | 010 | 1100 | 121 | CLASSROOM TEACHERS |
| :---: | :---: | :---: | :---: | :---: |
| 4300 | 010 | 1100 | 123 | SUBSTITUTE TEACHERS |
| 4300 | 010 | 1100 | 124 | COMP-ADDITIONAL WORK |
| 4300 | 010 | 1100 | 125 | WKSP-COM WK-CUR-INSV |
| 4300 | 010 | 1100 | 129 | OTHER PERSONNEL COSTS |
| 4300 | 010 | 1100 | 138 | EXTRA CURR ACTIV PAY |
| 4300 | 010 | 1100 | 139 | OTHER PERSONNEL COSTS |
| 4300 | 010 | 1100 | 146 | OTHER TECHNICAL PERS |
| 4300 | 010 | 1100 | 149 | OTHER PERSONNEL COSTS |
| 4300 | 010 | 1100 | 187 | STUD WRKRS/TUTORS/INTERNS |
| 4300 | 010 | 1100 | 191 | INSTR PARAPROFESSIONAL |
| 4300 | 010 | 1100 | 197 | COMP-ADDITIONAL WORK |
| 4300 | 010 | 1100 | 198 | SUBSTITUTE PARAPROF |
| 4300 | 010 | 1100 | 199 | OTHER PERSONNEL COSTS |
| 4300 | 010 | 1100 | 200 | EMPLOYEE BENEFITS |
| 4300 | 010 | 1100 | 323 | PROE-EDUCATIONAL SERV |
| 4300 | 010 | 1100 | 329 | PROF-EDUC SRVC - OTHER |
| 4300 | 010 | 1100 | 432 | RPR \& MAINT - EQUIP |
| 4300 | 010 | 1100 | 438 | RPR \& MAINT - TECH |
| 4300 | 010 | 1100 | 519 | OTHER STUDENT TRANSP |
| 4300 | 010 | 1100 | 530 | COMMUNICATIONS |
| 4300 | 010 | 1100 | 550 | PRINTING \& BINDING |
| 4300 | 010 | 1100 | 581 | MILEAGE |
| 4300 | 010 | 1100 | 582 | TRAVEL |
| 4300 | 010 | 1100 | 599 | OTHER PURCHASED SERVICES |
| 4300 | 010 | 1100 | 610 | GENERAL SUPPLIES |
| 4300 | 010 | 1100 | 634 | STUDENT SNACKS |
| 4300 | 010 | 1100 | 635 | MEALS \& REFRESHMENTS |
| 4300 | 010 | 1100 | 640 | BOOKS \& PERIODICALS |
| 4300 | 010 | 1100 | 648 | EDUCATIONAL SOFTWARE |
| 4300 | 010 | 1100 | 750 | EQUIP-ORIGINAL \& ADD |
| 4300 | 010 | 1100 | 758 | TECH EQUIP - NEW |
| 4300 | 010 | 1100 | 760 | EQUIPMENT-REPLACEMENT |
| 4300 | 010 | 1100 | 810 | DUES \& FEES |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1100 | REGU | LAR PRGS - ELEM/SEC |
| 4300 | 010 | 2240 | 144 | COMPUTER SERVICE PERS |
| 4300 | 010 | 2240 | 200 | EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2240 | COMPUTER-ASSISTED INSTRUCTION |  |
| 4300 | 010 | 2250 | 127 | LIBRARIANS |
| 4300 | 010 | 2250 | 129 | OTHER PERSONNEL COSTS |
| 4300 | 010 | 2250 | 154 | CLERKS |
| 4300 | 010 | 2250 | 159 | OTHER PERSONNEL COSTS |
| 4300 | 010 | 2250 | 200 | EMPLOYEE BENEFITS |
| 4300 | 010 | 2250 | 432 | RPR \& MAINT - EQUIP |
| 4300 | 010 | 2250 | 438 | RPR \& MAINT - TECH |
| 4300 | 010 | 2250 | 610 | GENERAL SUPPLIES |
| 4300 | 010 | 2250 | 640 | BOOKS \& PERIODICALS |
| 4300 | 010 | 2250 | 750 | EQUIP-ORIGINAL \& ADD |



| ORG | TOTAL |
| :--- | :---: |
| NO. | NO. |
| EMD | EMP |

EXPE EXPENDITURES


BUDGET


INCREASE DECREASE DECREASE
10 OVER 09

SECONDARY SCHOOLS

|  |  | 2250 | FUNCTION TOTAL |  | 11.00 | 10.00 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4300 | 010 | 2271 | 124 | COMP-ADDITIONAL WORK |  |  |
| 4300 | 010 | 2271 | 200 | EMPLOYEE BENEFITS |  |  |
| 4300 | 010 | 2271 | 610 | GENERAL SUPPLIES |  |  |
| 4300 | 010 | 2271 | 648 | EDUCATIONAL SOFTWARE |  |  |
| FUNCTION TOTAL |  |  |  |  |  |  |
|  |  | 2271 | INST | StAFF DEVEL - CERTIFIED |  |  |
| 4300 | 010 | 2272 | 197 | COMP-ADDITIONAL WORK |  |  |
| 4300 | 010 | 2272 | 200 | EMPLOYEE BENEFITS |  |  |
| 4300 | 010 | 2272 | 324 | PROF-EDUC SERV - PROF DEV |  |  |
| FUNCTION TOTAL |  |  |  |  |  |  |
|  |  | 2272 | INST | S StAFF DEVEL - NON-CERT |  |  |
| 4300 | 010 | 2380 | 113 | DIRECTORS | 2.00 | 2.00 |
| 4300 | 010 | 2380 | 114 | PRINCIPALS | 31.00 | 31.00 |
| 4300 | 010 | 2380 | 119 | OTHER PERSONNEL COSTS |  |  |
| 4300 | 010 | 2380 | 124 | COMP-ADDITIONAL WORK |  |  |
| 4300 | 010 | 2380 | 139 | OTHER PERSONNEL COSTS |  |  |
| 4300 | 010 | 2380 | 146 | OTHER TECHNICAL PERS | 3.00 | 3.00 |
| 4300 | 010 | 2380 | 147 | TRANSPORTATION PERS | 1.00 | 1.00 |
| 4300 | 010 | 2380 | 153 | SCH SECRETARY-CLERKS | 46.50 | 46.50 |
| 4300 | 010 | 2380 | 155 | OTHER OFFICE PERS | 12.50 | 12.50 |
| 4300 | 010 | 2380 | 157 | COMP-ADDITIONAL WORK |  |  |
| 4300 | 010 | 2380 | 159 | OTHER PERSONNEL COSTS |  |  |
| 4300 | 010 | 2380 | 191 | INSTR PARAPROFESSIONAL |  |  |
| 4300 | 010 | 2380 | 199 | OTHER PERSONNEL COSTS |  |  |
| 4300 | 010 | 2380 | 200 | EMPLOYEE BENEFITS |  |  |
| 4300 | 010 | 2380 | 323 | PROF-EDUCATIONAL SERV |  |  |
| 4300 | 010 | 2380 | 340 | TECHNICAL SERVICES |  |  |
| 4300 | 010 | 2380 | 432 | RPR \& MAINT - EQUIP |  |  |
| 4300 | 010 | 2380 | 438 | RPR \& MAINT - TECH |  |  |
| 4300 | 010 | 2380 | 442 | RENTAL - EQUIPMENT |  |  |
| 4300 | 010 | 2380 | 530 | COMMUNICATIONS |  |  |
| 4300 | 010 | 2380 | 538 | TELECOMMUNICATIONS |  |  |
| 4300 | 010 | 2380 | 550 | PRINTING \& BINDING |  |  |
| 4300 | 010 | 2380 | 581 | MILEAGE |  |  |
| 4300 | 010 | 2380 | 582 | TRAVEL |  |  |
| 4300 | 010 | 2380 | 599 | OTHER PURCHASED SERVICES |  |  |
| 4300 | 010 | 2380 | 610 | GENERAL SUPPLIES |  |  |
| 4300 | 010 | 2380 | 635 | MEALS \& REFRESHMENTS |  |  |
| 4300 | 010 | 2380 | 640 | BOOKS \& PERIODICALS |  |  |
| 4300 | 010 | 2380 | 648 | EDUCATIONAL SOFTWARE |  |  |
| 4300 | 010 | 2380 | 750 | EQUIP-ORIGINAL \& ADD |  |  |
| 4300 | 010 | 2380 | 758 | TECH EQUIP - NEW |  |  |
| 4300 | 010 | 2380 | 760 | EQUIPMENT-REPLACEMENT |  |  |
| 4300 | 010 | 2380 | 768 | TECH EQUIP - REPLACE |  |  |
| 4300 | 010 | 2380 | 810 | DUES \& FEES |  |  |

$$
1,032,966.80
$$

960,762
1,004,666
43,904
$* * *$
$* * *$
8.
51.
$* * * *$
$* * *$
81.
60
0.01
****
$* * * *$
$* * * *$
***
$* * * *$
$3,373,369.66$
$546,232.93$
466.40
$* * * *$
$45,952.40$
$34,388.26$
$1,286,000.05$
$326,191.72$
$1,784.60$
$32,020.37$
$121,892.20$
$8,671.00$
$1,724,053.33$
3.
1
1
1

197,3

1,7

$$
\begin{gathered}
26,610.15 \\
17,850.01 \\
* * *
\end{gathered}
$$

84,916.45
24,697.95
7,126.66
3, 623.04
220,517.99
982.58
047.43
$13,047.43$
244.24
22,065.46
5,810.03
1,741.00
885.00
3,134
450
5
72
28
1,314
352
4

10
1,739

40

$$
\begin{array}{r}
12 \\
6
\end{array}
$$

000
197,37
$, 196,91$
197,378
62,915
2,915
$* * * *$
$* * * *$
****
55,332
1,360
1,360
113,031
57,176
$-3,273$
$* * * * *$
$* * * *$
$* * * *$
****
126,147
$-40,000$
-9,400
$-5,500$
1,200
-34,294
-1,000
$-10,900$
346
1,200
-500
160,187
150
4,406
$-4,406$
$-3,800$
-9,000
$-2,000$
$-5,000$
$-5,000$
$-2,000$
200

DEPT FUND FUNC OBJ DESCRIPTION

SECONDARY SCHOOLS

|  |  |  | FUNCTION TOTAL |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  | 2380 | OFFICE OF PRINCIPAL SERVICES |  |
| 4300 | 010 | 2620 | 530 | COMMUNICATIONS |
| 4300 | 010 | 2620 | 538 | TELECOMNUNICATIONS |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2620 | OPERATION OF BUILDINGS SVCS |  |
|  |  |  |  |  |
| 4300 | 010 | 2834 | 148 | COMP-ADDITIONAL WORK |
| 4300 | 010 | 2834 | 157 | COMP-ADDITIONAL WORK |
| 4300 | 010 | 2834 | 188 | COMP-ADDITIONAL WORK |
| 4300 | 010 | 2834 | 200 | EMPLOYEE BENEFITS |
|  |  |  |  |  |
|  |  | 2834 | FUNCTION TOTAL |  |
|  |  |  |  |  |
| 4300 | 010 | 3210 | 138 | EXTRA CURR ACTIV PAY |
| 4300 | 010 | 3210 | 185 | SUBSTITUTES |
| 4300 | 010 | 3210 | 187 | STUD WRKRS/TUTORS/INTERNS |
| 4300 | 010 | 3210 | 188 | COMP-ADDITIONAL WORK |
| 4300 | 010 | 3210 | 200 | EMPLOYEE BENEFITS |
| 4300 | 010 | 3210 | 329 | PROF-EDUC SRVC - OTHER |
| 4300 | 010 | 3210 | 442 | RENTAL - EQUIPMENT |
| 4300 | 010 | 3210 | 519 | OTHER STUDENT TRANSP |
| 4300 | 010 | 3210 | 530 | COMMUNICATIONS |
| 4300 | 010 | 3210 | 550 | PRINTING \& BINDING |
| 4300 | 010 | 3210 | 599 | OTHER PURCHASED SERVICES |
| 4300 | 010 | 3210 | 610 | GENERAL SUPPLIES |
| 4300 | 010 | 3210 | 634 | STUDENT SNACKS |
| 4300 | 010 | 3210 | 635 | MEALS \& REFRESHMENTS |
| 4300 | 010 | 3210 | 750 | EQUIP-ORIGINAL \& ADD |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 3210 | SCHOOL SPONSORED STUDENT ACTIV |  |

DEPARTMENT TOTAL
ORG TOTAL
NO. NO.

EMP EMP

| 2008 | 2009 |
| :---: | :---: |
| EXPENDITURES | BUDGET |



INCREASE DECREASE DECREASE
10 OVER 09

19,729.
848.94

20,578.82
58,200
****
****
****
****
201,050.16
***
****
$* * * *$
$* * * *$
28.234.40

7,500.00
517.74

38,359.74
*****
1,106.06
2,817.25
36,548.89
467.72
543.31

1,893.84

319,039.11
48,037,377.87
46,958,771

7,856,172
33,225
37.270

## ****

$* * * *$
$* * * *$
$* * * *$
****
****
146,093
250
25
3
25
47,
**
****
$* * * *$
39,8
2,6
15***
8,763
***
$* * * *$
$* * * *$

264,185
55,002,424

325,175
$-20,775$
-155
-155
$-20,930$
-1, 012
-1,012
$-2,530$
$-1,475$
$-6,029$
18, 101
18,711
3.399
3,399
$-4,810$
$-4,810$
4,392
4,392
$-10,178$
****
$* * * *$
1,300
1,300
$-4,804$
****
15,000
15, 009
$* * * *$
$* * * *$
$* * * *$
$* * * *$

12,680
8,043,653

| DEPT | FUND FUNC | OBJ | DESCRIPTION |  |
| :--- | :--- | :--- | :--- | :--- |
| IB - DIPLOMA PROGRAMME |  |  |  |  |
| 4306 | 010 | 1100 | 530 | COMMUNICATIONS |
| 4306 | 010 | 1100 | 582 | TRAVEL |
| 4306 | 010 | 1100 | 599 | OTHER PURCHASED SERVICES |
| 4306 | 010 | 1100 | 610 | GENERAL SUPPLIES |
| 4306 | 010 | 1100 | 640 | BOOKS \& PERIODICALS |
| 4306 | 010 | 1100 | 810 | DUES \& FEES |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1100 | REGULAR PRGS - ELEM/SEC |  |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
|  |  | 4,081.98 | 6,000 | 5,000 | -1,000 |
|  |  | 5,651.24 | 20,000 | 6,000 | -14,000 |
|  |  | 9,106.50 | 10,500 | 22,600 | 12,100 |
|  |  | 948.67 | 1,000 | 4,000 | 3,000 |
|  |  | 1,799.77 | 4,000 | 3,000 | -1,000 |
|  |  | 9,150.00 | 9,400 | 9,870 | 470 |
|  |  | 30,738.16 | 50,900 | 50,470 | -430 |
|  |  | 30,738.16 | 50,900 | 50,470 | -430 |

## DEPT FUND FUNC OBJ DESCRIPTION

SUMMER SCHOOL, SECONDARY

| 4311 | 010 | 1420 | 114 | PRINCIPALS |
| :--- | :--- | :--- | :--- | :--- |
| 4311 | 010 | 1420 | 121 | CLASSROOM TEACHERS |
| 4311 | 010 | 1420 | 123 | SUBSTITUTE TEACHERS |
| 4311 | 010 | 1420 | 124 | COMP-ADDITIONAL WORK |
| 4311 | 010 | 1420 | 153 | SCH SECRETARY-CLERKS |
| 4311 | 010 | 1420 | 157 | COMP-ADDITIONAL WORK |
| 4311 | 010 | 1420 | 197 | COMP-ADDITIONAL WORK |
| 4311 | 010 | 1420 | 200 | EMPLOYEE BENEFITS |
| 4311 | 010 | 1420 | 330 | OTHER PROFESSIONAL SERV |
| 4311 | 010 | 1420 | 550 | PRINTING \& BINDING |
| 4311 | 010 | 1420 | 610 | GENERAL SUPPLIES |
|  |  |  |  | FUNCTION TOTAL |

DEPARTMENT TOTAL

| ORG NO. <br> EMP | $\begin{aligned} & \text { TOTAL } \\ & \text { NO. } \\ & \text { EMP } \end{aligned}$ | $\begin{gathered} 2008 \\ \text { EXPENDITURES } \end{gathered}$ | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} \text { INCREASE } \\ \text { DECREASE } \\ 10 \text { OVER } 09 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 19,350.80 | 16,000 | 19,000 | 3,000 |
|  |  | 6,532.81 | 7,000 | 6,500 | -500 |
|  |  | 6,681.00 | 500 | 6,500 | 6,000 |
|  |  | 276,476.00 | 220,000 | 269.749 | 49,749 |
|  |  | **** | 470 | 300 | -170 |
|  |  | 8,089.69 | 6,500 | 6,500 | **** |
|  |  | 5,869.00 | 11,000 | 6,000 | -5,000 |
|  |  | 43,244.68 | 84,694 | 100,242 | 15,548 |
|  |  | 6,264.00 | **** | **** | **** |
|  |  | **** | 235 | 200 | -35 |
|  |  | 1,899.86 | 8,350 | 2,000 | -6,350 |
|  |  | 374,407.84 | 354,749 | 416,991 | 62,242 |
|  |  | 374,407.84 | 354,749 | 416,991 | 62,242 |

THIS PAGE INTENTIONALLY LEFT BLANK.

| Organizational Unit: | Office of Instruction, Assessment, and Accountability: Career and Technical Education/Career Development |
| ---: | :--- |
|  | (1320-Marketing \& Distributive Education), (1330 - Health Occupations) |
|  | (1341 - Consumer and Homemaking Education), $(1342-$ Occupational Home Economics Education $)$, |
|  | $1350-$ Technology $),(1360-$ Business Education $)(1370-$ Technical $),(1380-$ Trade/Industry $)$ |

Program Administrator: Executive Director
Program Code: 4312-010

## STATEMENT OF FUNCTION:

The goal of the Division of Career and Technical Education is to provide children with career awareness activities, career exploration activities and career preparation and planning for entry-level employment and/or post-secondary education.

One of Superintendent Roosevelt 2009-2010 goals is to:
Finalize Planning and Implementation of Career and Technical Education (CTE) Programming Presentation to the Board a plan for CTE no later than February 10, 2010 which creates effective options for Pittsburgh Public Schools students to access appropriate CTE programming aligned to economic trends and needs.

Efforts to redesign the high school experience will continue with the development and implementation of a new plan for Career and Technical Education programming that provides the foundations students will need to pursue continuing education and success in the job market.

During the 2009-2010 school year the Division of Career and Technical Education will provide activities to ensure that the students are prepared to meet the needs of the $21^{\text {st }}$ Century workforce.

Specifically, the Division of Career and Technical Education will assist schools with appropriate career awareness for their students. The Division will design and implement a plan which will assist students in preparation of a solid plan for their high school experience. Finally, the Career and Technical Education Division will maintain ongoing audits of existing programs on the high school level to identify and infuse current needs of business and industry.

The Office of Instruction, Assessment \& Accountability: Career and Technical Education/Career Development has budgetary responsibility for several CTE classes: Marketing \& Distributive Education, Health Occupations, Consumer and Homemaking Education, Occupational Home Economics Education, Technology, Business Education, Technical and Trade/Industry.

1. Marketing \& Distributive Education/Business Education: Business, Entrepreneurship and Marketing Education support in the principles of business/accounting and the development of software skills for users of information technology. Programs are available in secondary schools and the Student Achievement Center.

# SCHOOL DISTRICT OF PITTSBURGH 2010 GENERAL FUND BUDGET NARRATIVE 

```
Organizational Unit: Office of Instruction, Assessment, and Accountability: Career and Technical Education/Career Development
    (1320-Marketing \& Distributive Education), (1330 - Health Occupations)
    (1341 - Consumer and Homemaking Education), (1342 - Occupational Home Economics Education),
    1350 - Technology), (1360 - Business Education) (1370 - Technical), (1380 - Trade/Industry)
```


## STATEMENT OF FUNCTION contimued:

2. Health Occupations, Consumer and Homemaking Education, Occupational Home Economics Education: Family and Consumer Sciences provide instructional support, technical assistance and budget monitoring (01-Equipment) across various career and technical education programs including cosmetology, culinary arts, and health careers. Similar support is provided to single period Family and Consumer Sciences programs designed to enhance the quality of students' lives through the exploration of Pennsylvania Department of Education's Academic Standards for Family and Consumer Sciences. These Standards define what students should know and be able to do in the following areas: financial and resource management, balancing family, work and community responsibility, food science and nutrition and child development.
3. Technology, Technical, and Trade/Industry. Technology, Technical, and Trade/Industry coordinates multiple curricula that are integral parts of Career and Technical Education. These programs integrate practical applications with academic subjects to develop the competencies needed to provide students with the opportunity to achieve the transition from school to career/post secondary education.

## OBJECTIVES:

1. Centralize decision making regarding Career and Technical Education budgets to budgets controlled by Career and Technical Education Executive Director.
2. Support the integration of a core academic curriculum through Career and Technical Education programs that encourage students to acquire high level academic and technical skills.
3. Create and/or purchase rigorous and relevant standards-based curricula.
4. Design and implement an exploratory career education program.
5. Provide high quality professional development opportunities for teachers, designed to improve student achievement.
6. Provide career awareness activities at appropriate levels.
7. Develop a program recruitment infrastructure to increase Career and Technical Education enrollment.
8. Purchase/update equipment and software programs to meet the technological demands of business and industry.
9. Collaborate with Academic Services to adopt up-to-date textbooks and software.

# Organizational Unit: Office of Instruction, Assessment, and Accountability: Career and Technical Education/Career Development (1320-Marketing \& Distributive Education), (1330 - Health Occupations) <br> (1341 - Consumer and Homemaking Education), (1342 - Occupational Home Economics Education), <br> 1350 - Technology), (1360 - Business Education) (1370 - Technical), (1380 - Trade/Industry) 

Program Administrator: Executive Director
Program Code: 4312-010

## OBJECTIVES contimued:

10. Implement competency-based programs of study.
11. Facilitate student participation in local, state, and national vocational student organizations and competitive activities that develop leadership and interpersonal skills.
12. Coordinate, monitor, and develop National Foundation for Teaching Entrepreneurship (NFTE) programs.
13. Assist with administering the National Occupational Competency Tests (NOTCI) and other industry certifications tests to students.
14. Continue to develop partnerships that enhance student opportunities in the workplace and at the post-secondary level.
15. Plan and implement processes to support the Chapter 339 Program Review in the areas of cosmetology, culinary arts and health careers.
16. Provide professional development specifically to support Chapter 339 Program Review as well as District Expectations.
17. Enhance program completers in the areas of cosmetology, culinary arts and health careers.
18. Develop a systemic process to allow the integration of Pennsylvania Department of Education's Academic Standards for Career Education and Work across grades 3-12.
19. Develop internship/job shadowing opportunities for culinary arts students.
20. Develop plans to support school-wide implementation of Skills USA student clubs.
21. Coordinate the Technical and Trade/Industry Advisory Committee meetings.
22. Infuse communication, math, science and Career Education and Work standards in the lesson, and establish Academy models where appropriate.

DEPT FUND FUNC OBJ DESCRIPTION
CAREER \& TECH ED/CAREER DEV.

| 4312 | 010 | 1320 | 121 | CLASSROOM TEACHERS |
| :--- | :--- | :--- | :--- | :--- |
| 4312 | 010 | 1320 | 125 | WKSP-COM WK-CUR-INSV |
| 4312 | 010 | 1320 | 200 | EMPLOYEE BENEFITS |
| 4312 | 010 | 1320 | 519 | OTHER STUDENT TRANSP |
| 4312 | 010 | 1320 | 582 | TRAVEL |
| 4312 | 010 | 1320 | 610 | GENERAL SUPPLIES |
| 4312 | 010 | 1320 | 640 | BOOKS \& PERIODICALS |
|  |  |  | FUNCTION TOTAL |  |
|  |  |  |  |  |


| 4312 | 010 | 1330 | 121 | CLASSROOM TEACHERS |
| :--- | :--- | :--- | :--- | :--- |
| 4312 | 010 | 1330 | 123 | SUBSTITUTE TEACHERS |
| 4312 | 010 | 1330 | 124 | COMP-ADDITIONAL WORK |
| 4312 | 010 | 1330 | 129 | OTHER PERSONNEL COSTS |
| 4312 | 010 | 1330 | 200 | EMPLOYEE BENEFITS |
| 4312 | 010 | 1330 | 519 | OTHER STUDENT TRANSP |
| 4312 | 010 | 1330 | 529 | OTHER INSURANCE |
| 4312 | 010 | 1330 | 610 | GENERAL SUPPLIES |

$4312010 \quad 1330 \quad 610 \quad$ GENERAL SUPPLIES
FUNCTION TOTAL
1330 HEALTH OCCUPATIONS EDUCATION

| 4312 | 010 | 1341 | 121 | CLASSROOM TEACHERS |
| :--- | :--- | :--- | :--- | :--- |
| 4312 | 010 | 1341 | 123 | SUBSTITUTE TEACHERS |
| 4312 | 010 | 1341 | 124 | COMP-ADDITIONAL WORK |
| 4312 | 010 | 1341 | 129 | OTHER PERSONNEL COSTS |
| 4312 | 010 | 1341 | 200 | EMPLOYEE BENEFITS |
| 4312 | 010 | 1341 | 432 | RPR \& MAINT - EQUIP |
| 4312 | 010 | 1341 | 610 | GENERAL SUPPLIES |
| 4312 | 010 | 1341 | 640 | BOOKS \& PERIODICALS |

FUNCTION TOTAL

|  |  | 1341 | CONSUMER \& HOMEMAKING EDUC |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
| 4312 | 010 | 1342 | 121 | CLASSROOM TEACHERS |
| 4312 | 010 | 1342 | 123 | SUBSTITUTE TEACHERS |
| 4312 | 010 | 1342 | 124 | COMP-ADDITIONAL WORK |
| 4312 | 010 | 1342 | 125 | WKSP-COM WK-CUR-INSV |
| 4312 | 010 | 1342 | 129 | OTHER PERSONNEL COSTS |
| 4312 | 010 | 1342 | 200 | EMPLOYEE BENEFITS |
| 4312 | 010 | 1342 | 432 | RPR \& MAINT - EQUIP |
| 4312 | 010 | 1342 | 599 | OTHER PURCHASED SERVICES |
| 4312 | 010 | 1342 | 610 | GENERAL SUPPLIES |

FUNCTION TOTAL
1342 OCCUPATIONAL HONE ECONOM
$4312010 \quad 1350 \quad 121$ CLASSROOM TEACHERS
$4312010 \quad 1350 \quad 123$ SUBSTITUTE TEACHERS
$4312010 \quad 1350 \quad 125$ WKSP-COM WK-CUR-INSV
$4312010 \quad 1350 \quad 129$ OTHER PERSONNEL COSTS $4312010 \quad 1350 \quad 163$ REPAIRMEN
$4312010 \quad 1350 \quad 168$ COMP-ADDITIONAL WORK
$4312010 \quad 1350 \quad 200$ EMPLOYEE BENEFITS

| ORG | $\begin{gathered} \text { TOTAL } \\ \text { NO. } \end{gathered}$ | 2008 | 2009 | 2010 | INCREASE DECREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 |  | 50,319.01 | 70,033 | **** | -70,033 |
|  |  | *** | 3,000 | **** | -3,000 |
|  |  | 13,848.08 | 23,656 | **** | -23,656 |
|  |  | 6,870.00 | **** | *** | **** |
|  |  | 3,184.98 | **** | **** | **** |
|  |  | **** | 300 | **** | -300 |
|  |  | **** | 500 | **** | -500 |
| 1.00 |  | 74,222.07 | 97,489 | **** | -97,489 |
| 3.00 | 3.00 | 244,955.73 | 280,131 | 214,604 | -65,527 |
|  |  | 262.00 | 2,000 | 2,000 | **** |
|  |  | 507.35 | **** | **** | **** |
|  |  | 5,567.63 | **** | **** | **** |
|  |  | 56,585.31 | 91,386 | 69,029 | -22,357 |
|  |  | **** | 500 | **** | -500 |
|  |  | **** | 500 | **** | -500 |
|  |  | 1,750.81 | 3,634 | 4,500 | 866 |
| 3.00 | 3.00 | 309,628.83 | 378,151 | 290,133 | -88,018 |
| 7.00 | 7.00 | 682,406.83 | 525,246 | 500,744 | -24, 502 |
|  |  | 131.00 | 1,500 | 1,500 | **** |
|  |  | 449.13 | **** | **** | **** |
|  |  | 1,295.44 | 5,000 | 5,000 | **** |
|  |  | 196,425.19 | 172,240 | 161,652 | -10,588 |
|  |  | 967.68 | 700 | **** | -700 |
|  |  | 21,919.56 | 13,500 | 10,900 | -2,600 |
|  |  | **** | 50 | **** | -50 |
| 7.00 | 7.00 | 903,594.83 | 718,236 | 679,796 | -38,440 |
| 6.00 | 6.00 | 589,855.34 | 560,263 | 429,209 | -131,054 |
|  |  | 131.00 | 1,900 | 1,900 | **** |
|  |  | **** | 700 | **** | -700 |
|  |  | 559.68 | 140 | 140 | **** |
|  |  | 12,971.44 | **** | **** | **** |
|  |  | 180,845.27 | 182,364 | 137,433 | -44,931 |
|  |  | 2,095.10 | 2,000 | 1,500 | -500 |
|  |  | 499.20 | **** | **** | **** |
|  |  | 31,262.86 | 12,501 | 29,000 | 16,499 |
| 6.00 | 6.00 | 818,219.89 | 759,868 | 599,182 | -160,686 |
| 5.50 | 5.50 | 992,528.93 | 630,296 | 393,441 | -236,855 |
|  |  | 624.00 | 4,000 | 4,000 | * *** |
|  |  | **** | 300 | **** | -300 |
|  |  | 28,995.75 | 20,000 | 20,000 | **** |
| 1.00 | 1.00 | 52,334.12 | 50,313 | 54,660 | 4,347 |
|  |  | 286.80 | **** | **** | **** |
|  |  | 334,846.91 | 228,330 | 150,452 | -77,878 |


| ORG | TOTAL |  |
| :--- | :---: | :---: |
| NO. | NO. | 2008 |
| EMP | EMP | EXPENDITURES |

2009
BUDGET

|  | INCREASE |
| :---: | :---: |
| 2010 | DECREASE |
| BUDGET | 10 OVER 09 |


|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| 4312 | 010 | 1350 | 442 | RENTAL - EQUIPMENT |
| 4312 | 010 | 1350 | 610 | GENERAL SUPPLIES |
| 4312 | 010 | 1350 | 648 | EDUCATIONAL SOFTWARE |

$4312010 \quad 1350 \quad 648$ EDUCATIONAL SOFTWARE

|  |  | $\begin{array}{r} 166.10 \\ 18,119.80 \\ 55.98 \end{array}$ | $10,927$ | 11,100 <br> **** | $\begin{array}{r} * * * * \\ 173 \\ * * * * \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 6.50 | 6.50 | 1,427,958.39 | 944,166 | 633,653 | -310,513 |
| 22.50 | 22.50 | 1,867,032.73 | 1,645,772 | 1,609,533 | -36,239 |
|  |  | 11,632.00 | 20,000 | 20,000 | **** |
|  |  | 2,365.11 | **** | **** | **** |
|  |  | 46.64 | 700 | **** | -700 |
|  |  | 992.25 | 45,000 | 45,000 | **** |
|  |  | 502,438.94 | 554,369 | 533,651 | -20.718 |
|  |  | **** | 500 | **** | -500 |
|  |  | 8,399.13 | 19,229 | 4,400 | -14,829 |
|  |  | 5,793.78 | 3,100 | **** | -3,100 |
|  |  | *** | 2,000 | ** | -2,000 |
|  |  | 9,325.00 | * *** | *** | **** |
| 22.50 | 22.50 | 2,408,025.58 | 2,290,670 | 2,212,584 | -78,086 |
| 8.00 | 8.00 | 601,389.06 | 490,230 | 572,278 | 82,048 |
|  |  | 231.00 | **** | **** | **** |
|  |  | **** | 4,000 | **** | -4,000 |
|  |  | 166,354.24 | 160,088 | 182,377 | 22,289 |
|  |  | 11,935.83 | 15,115 | 12,000 | -3,115 |
|  |  | **** | 2,000 | 1,000 | -1,000 |
| 8.00 | 8.00 | 779,910.13 | 671,433 | 767,655 | 96,222 |
| 4.00 | 4.00 | 734,849.07 | 420,197 | 286,139 | -134, 058 |
|  |  | 3,070.50 | **** | **** | *** |
|  |  | 9,040.51 | 15,000 | 15,000 | **** |
| 1.00 | 1.00 | 39,594.98 | 50,417 | 54,371 | 3,954 |
|  |  | 516.48 | **** | **** | **** |
|  |  | 251,046.10 | 157,297 | 113,296 | -44,001 |
|  |  | 57.07 | **** | **** | **** |
|  |  | 44,595.19 | 20,091 | 37,530 | 17,439 |
|  |  | 369.00 | **** | **** | **** |
| 5.00 | 5.00 | 1,083,138.90 | 663,002 | 506,336 | -156,666 |
| 59.00 | 58.00 | 7,804,698.62 | 6,523,015 | 5,689,339 | -833,676 |

## DEPT FUND FUNC OBJ DESCRIPTION

STANDARD EVENING HIGH SCHOOL

| 4320 | 010 | 1490 | 124 | COMP-ADDITIONAL WORK |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: | :---: | :---: |
| 4320 | 010 | 1490 | 134 | COORDINATORS |  |  |  |  |  |
| 4320 | 010 | 1490 | 157 | COMP-ADDITIONAL WORK |  |  |  |  |  |
| 4320 | 010 | 1490 | 197 | COMP-ADDITIONAL WORK |  |  |  |  |  |
| 4320 | 010 | 1490 | 200 | EMPLOYEE BENEFITS |  |  |  |  |  |
| 4320 | 010 | 1490 | 610 | GENERAL SUPPLIES |  |  |  |  |  |
| 4320 | 010 | 1490 | 640 | BOOKS \& PERIODICALS |  |  |  |  |  |
|  |  |  | FUNCTION TOTAL <br>  |  |  |  |  |  | ADD OTHER INSTRUCTIONAL PROG |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :--- | :---: | ---: | ---: | ---: | ---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER O9 |


| DEPT | FUND | FUNC | OBJ | DESCRIPTION |
| :---: | :---: | :---: | :---: | :---: |
| HOMEBOUND - SECONDARY |  |  |  |  |
| 4325 | 010 | 1430 | 121 | CLASSROOM TEACHERS |
| 4325 | 010 | 1430 | 124 | COMP-ADDITIONAL WORK |
| 4325 | 010 | 1430 | 200 | EMPLOYEE BENEFITS |
| 4325 | 010 | 1430 | 581 | MILEAGE |
| 4325 | 010 | 1430 | 610 | GENERAL SUPPLIES |
| 4325 | 010 | 1430 | 640 | BOOKS \& PERIODICALS |
| FUNCTION TOTAL |  |  |  |  |
|  |  | 1430 | HOME | OUND INSTRUCTION |


| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 3.00 | 3.00 | 258,237.65 | 242,500 | 251,000 | 8,500 |
|  |  | 30,316.00 | **** | **** | **** |
|  |  | 78,975.06 | 78,549 | 79,990 | 1,441 |
|  |  | 2,478.41 | 1,500 | 3,500 | 2,000 |
|  |  | **** | 1,500 | 1,300 | -200 |
|  |  | **** | 2,350 | 550 | -1,800 |
| 3.00 | 3.00 | 370,007.12 | 326,399 | 336,340 | 9,941 |
| 3.00 | 3.00 | 370,007.12 | 326,399 | 336,340 | 9,941 |

THIS PAGE INTENTIONALLY LEFT BLANK.

SCHOOL DISTRICT OF PITTSBURGH 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Office of Curriculum, Instruction, and Professional Development
Program Administrator: Jerri Lippert
Program Code: 4600-4602-010

## STATEMENT OF FUNCTION:

The Office of Curriculum, Instruction, and Professional Development supports the Excellence for All strategy of providing a rigorous curriculum aligned to state standards, assessments, and instruction. This Office provides ongoing leadership in identifying, developing, and implementing research-based instructional strategies across all content areas which enables schools to attain the District's mission. Services provided to schools include developing, administering and analyzing student assessment, and providing technical assistance for support of the District's Strategic Plan. The Office is also responsible for promoting best practices and instructional materials which help to facilitate increased student achievement. The Office continues to support the music and art programs in the district, as well as the school bands. Each year the Office organizes a week long Art/Music Festival showcasing student achievement in the arts.

## OBJECTIVES:

1. Provide opportunities for participation in textbook adoptions for parents of children in grade Pre-K through 12.
2. Utilize coaches at the elementary, middle and secondary levels to instruct, model, and coach instructional strategies.
3. Provide opportunities for participation in textbook adoptions for teachers in grades Pre-K through 12.
4. Provide appropriate instructional materials that will enable teachers to help students achieve high academic standards and meet graduation requirements.
5. Design, implement and monitor the development of curriculum in 32 core 6-12 curriculum courses, elementary reading and math curriculum, and other academic initiatives supporting rigorous tiered instruction.
6. Provide ongoing support to ensure ESL (English as a Second Language) compliance.
7. Provide ongoing support to supervisors, curriculum writers, teachers, and administrators with content-specific consultants.
8. Provide ongoing support to the Art and Music programs in the District.

DEPT FUND FUNC OBJ DESCRIPTION CURRIC., INSTR. \& PROF. DEV.

| 4600 | 010 | 2260 | 116 | CENTRL SUPPORT ADMIN |
| :--- | :--- | :--- | :--- | :--- |
| 4600 | 010 | 2260 | 119 | OTHER PERSONNEL COSTS |
| 4600 | 010 | 2260 | 122 | TEACHER-SPEC ASSGNMT |
| 4600 | 010 | 2260 | 125 | WKSP-COM WK-CUR-INSV |
| 4600 | 010 | 2260 | 151 | SECRETARIES |
| 4600 | 010 | 2260 | 157 | COMP-ADDITIONAL WORK |
| 4600 | 010 | 2260 | 159 | OTHER PERSONNEL COSTS |
| 4600 | 010 | 2260 | 200 | EMPLOYEE BENEFITS |
| 4600 | 010 | 2260 | 340 | TECHNICAL SERVICES |
| 4600 | 010 | 2260 | 432 | RPR \& MAINT - EQUIP |
| 4600 | 010 | 2260 | 519 | OTHER STUDENT TRANSP |
| 4600 | 010 | 2260 | 530 | COMMUNICATIONS |
| 4600 | 010 | 2260 | 550 | PRINTING \& BINDING |
| 4600 | 010 | 2260 | 581 | MILEAGE |
| 4600 | 010 | 2260 | 599 | OTHER PURCHASED SERVICES |
| 4600 | 010 | 2260 | 610 | GENERAL SUPPLIES |
| 4600 | 010 | 2260 | 618 | ADM OP SYS TECH |
| 4600 | 010 | 2260 | 640 | BOOKS \& PERIODICALS |



DEPT FUND FUNC OBJ DESCRIPTION

CURRIC., INSTR. \& PROF. DEV.

FUNCTION TOTAL
2290 OTHR INSTRUCTIONAL STAFF SRVCS
$4600 \quad 010 \quad 2360 \quad 323$ PROF-EDUCATIONAL SERV
4600 010 2360 519 OTHER STUDENT TRANSP
$4600 \quad 010 \quad 2360 \quad 610$ GENERAL SUPPLIES
$\begin{array}{lllll}4600 & 010 & 2360 & 610 & \text { GENERAL SUPPLIES } \\ 4600 & 010 & 2360 & 640 & \text { BOOKS \& PERIODICALS }\end{array}$
FUNCTION TOTAL
2360 OFFICE OF SUPR SERVICES
DEPARTMENT TOTAL

ORG TOTAL
NO. NO.
EMP

2008 EXPENDITURES

## 2009

 BUDGET
## 2010

 BUDGETINCREASE DECREASE 10 OVER 09

| $9,122.57$ | $* * * *$ | $* * * *$ | $* * * *$ |
| ---: | ---: | ---: | ---: |
| $318,292.36$ | 322,760 | 297,760 | $-25,000$ |
| $1,698.00$ | 16,107 | 16,107 | $* * * *$ |
| $4,630.99$ | 3,420 | 3,420 | $* * * *$ |
| $3,468.43$ | 6,800 | 6,800 | $* * * *$ |
|  |  |  |  |
| $328,089.78$ | 349,087 | 324,087 | $-25,000$ |
|  |  |  |  |
| $1,981,735.01$ | $2,436,195$ | $2,466,664$ | 30,469 |

## DEPT FUND FUNC OBJ DESCRIPTION

MUSICALLY TALENTED, SECONDARY

| 4601 | 010 | 1100 | 124 | COMP-ADDITIONAL WORK |
| :--- | :--- | :--- | :--- | :--- |
| 4601 | 010 | 1100 | 200 | EMPLOYEE BENEFITS |
| 4601 | 010 | 1100 | 610 | GENERAL SUPPLIES |
|  |  |  |  |  |
|  |  | 1100 | FUNCTION TOTAL |  |
|  |  | REGULAR PRGS - ELEM/SEC |  |  |

DEPARTMENT TOTAL

ORG TOTAL
NO. EMP

2009 BUDGET

2010 2010 DECREASE

| $90,831.40$ | 89,300 | 89,300 | $* * * *$ |
| ---: | ---: | ---: | ---: |
| $10,362.25$ | 28,925 | 28,459 | -466 |
| 715.35 | 1,880 | 1,880 | $* * * *$ |
|  |  |  |  |
| $101,909.00$ | 120,105 | 119,639 | -466 |
| $101,909.00$ | 120,105 | 119,639 | -466 |



THIS PAGE INTENTIONALLY LEFT BLANK.

## STATEMENT OF FUNCTION:

The major responsibilities include planning, implementation and monitoring of Career and Technical Education and Career Development activities in the school district. We provide technical support and assistance to all schools which house Career and Technical programs or electives. We coordinate work experience activities with the assistance of Career and Technical Education teachers, career counselors, and the administrators who oversee Career and Technical Education. Career counseling activities are developed and coordinated with the assistance of Cooperative Education coordinator, Career and Technical Education teachers and administrative staff of Career and Technical Education.

## OBJECTIVES:

1. Switch from site-based Career and Technical Education budgets to budgets controlled by Career and Technical Education Executive Director.
2. Implement appropriate procedures and policies in accordance with state and federal guidelines.
3. Develop a process to serve students who pursue Career and Technical Education programs.
4. Provide funding for office personnel and contracted individuals who work in the Career and Technical Education program.
5. Support Career and Technical Education programs and activities.
6. Support the needs of the administrative offices of CTE.
7. Supplement the instructional needs of schools which house CTE programs or elective classes.
8. Implement capstone placement activities for CTE students.
9. Provide evaluation and continuous improvement to better serve CTE students.

DEPT FUND FUNC OBJ DESCRIPTION
CAREER \& TECH ED/CAREER DEV

| 4800 | 010 | 1300 | 610 | GENERAL SUPPLIES |
| :---: | :---: | :---: | :---: | :---: |
| 4800 | 010 | 1300 | 750 | EQUIP-ORIGINAL \& ADD |
| 4800 | 010 | 1300 | 768 | TECH EQUIP - REPLACE |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1300 | VOCATIONAL EDUCATION PROGRAMS |  |
| 4800 | 010 | 1330 | 758 | TECH EQUIP - NEW |
| 4800 | 010 | 1330 | 760 | EQUIPMENT-REPLACEMENT |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1330 | HEALTH OCCUPATIONS EDUCATION |  |
| 4800 | 010 | 1341 | 750 | EQUIP-ORIGINAL \& ADD |
| 4800 | 010 | 1341 | 758 | TECH EQUIP - NEW |
| 4800 | 010 | 1341 | 760 | EQUIPMENT-REPLACEMENT |
| 4800 | 010 | 1341 | 768 | TECH EQUIP - REPLACE |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1341 |  |  |
| 4800 | 010 | 1342 | 610 | GENERAL SUPPLIES |
| 4800 | 010 | 1342 | 750 | EQUIP-ORIGINAL \& ADD |
| 4800 | 010 | 1342 | 758 | TECH EQUIP - NEW |
| 4800 | 010 | 1342 | 760 | EQUIPMENT-REPLACEMENT |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1342 | OCCUPATIONAL HOME ECONOM |  |
| 4800 | 010 | 1350 | 610 | GENERAL SUPPLIES |
| 4800 | 010 | 1350 | 750 | EQUIP-ORIGINAL \& ADD |
| 4800 | 010 | 1350 | 758 | TECH EQUIP - NEW |
| 4800 | 010 | 1350 | 760 | EQUIPMENT-REPLACEMENT |
| 4800 | 010 | 1350 | 768 | TECH EQUIP - REPLACE |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1350 | INDUSTRIAL ARTS EDUCATION |  |
| 4800 | 010 | 1360 | 610 | GENERAL SUPPLIES |
| 4800 | 010 | 1360 | 768 | TECH EQUIP - REPLACE |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1360 | BUSINESS EDUCATION |  |
| 4800 | 010 | 1370 | 610 | GENERAL SUPPLIES |
| 4800 | 010 | 1370 | 750 | EQUIP-ORIGINAL \& ADD |
| 4800 | 010 | 1370 | 768 | TECH EQUIP - REPLACE |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1370 | TECHNICAL EDUCATION |  |
| 4800 | 010 | 1380 | 411 | DISPOSAL SERVICES |
| 4800 | 010 | 1380 | 490 | OTHER PROPERTY SERVICES |
| 4800 | 010 | 1380 | 610 | GENERAL SUPPLIES |
| 4800 | 010 | 1380 | 750 | EQUIP-ORIGINAL \& ADD |



DEPT FITN FIUNC OBJ DESCRTPTION

CAREER \& TECH ED/CAREER DEV

| 4800 | 010 | 1380 | 760 |
| ---: | :--- | :--- | :--- |
|  |  | EQUIPMENT-REPLACEMENT |  |
|  | 1380 | FUNCTION TOTAL <br> TRADE \& INDUSTRIAL EDUCATION |  |


| 4800 | 010 | 2260 | 113 | DIRECTORS |
| :--- | :--- | :--- | :--- | :--- |
| 4800 | 010 | 2260 | 116 | CENTRL SUPPORT ADMIN |
| 4800 | 010 | 2260 | 119 | OTHER PERSONNEL COSTS |
| 4800 | 010 | 2260 | 122 | TEACHER-SPEC ASSGNMT |
| 4800 | 010 | 2260 | 123 | SUBSTITUTE TEACHERS |
| 4800 | 010 | 2260 | 125 | WKSP-COM WK-CUR-INSV |
| 4800 | 010 | 2260 | 142 | OTHER ACCOUNTING PERS |
| 4800 | 010 | 2260 | 151 | SECRETARIES |
| 4800 | 010 | 2260 | 152 | TYPIST-STENOGRAPHERS |
| 4800 | 010 | 2260 | 200 | EMPLOYEE BENEFITS |
| 4800 | 010 | 2260 | 323 | PROF-EDUCATIONAL SERV |
| 4800 | 010 | 2260 | 340 | TECHNICAL SERVICES |
| 4800 | 010 | 2260 | 432 | RPR \& MAINT - EQUIP |
| 4800 | 010 | 2260 | 438 | RPR \& MAINT - TECH |
| 4800 | 010 | 2260 | 441 | RENTAL-IAND BLDGS |
| 4800 | 010 | 2260 | 450 | CONSTRUCTION SERVICES |
| 4800 | 010 | 2260 | 530 | COMMUNICATIONS |
| 4800 | 010 | 2260 | 538 | TELECOMMUNICATIONS |
| 4800 | 010 | 2260 | 540 | ADVERTISING |
| 4800 | 010 | 2260 | 550 | PRINTING \& BINDING |
| 4800 | 010 | 2260 | 581 | MILEAGE |
| 4800 | 010 | 2260 | 582 | TRAVEL |
| 4800 | 010 | 2260 | 599 | OTHER PURCHASED SERVICES |
| 4800 | 010 | 2260 | 610 | GENERAL SUPPLIES |
| 4800 | 010 | 2260 | 618 | ADM OP SYS TECH |
| 4800 | 010 | 2260 | 634 | STUDENT SNACKS |
| 4800 | 010 | 2260 | 635 | MEALS \& REFRESHMENTS |
| 4800 | 010 | 2260 | 640 | BOOKS \& PERIODICALS |
| 4800 | 010 | 2260 | 648 | EDUCATIONAL SOFTWARE |
| 4800 | 010 | 2260 | 750 | EQUIP-ORIGINAL \& ADD |
| 4800 | 010 | 2260 | 758 | TECH EQUIP - NEW |
| 4800 | 010 | 2260 | 760 | EQUIPMENT-REPLACEMENT |
| 4800 | 010 | 2260 | 768 | TECH EQUIP - REPLACE |
| 4800 | 010 | 2260 | 788 | TECH INFRASTRUCTURE |
| 4800 | 010 | 2260 | 810 | DUES \& FEES |
|  |  |  |  |  |
|  |  | 2260 | FUNCTION TOTAL |  |
| $4 N S T R U C T I O N ~ \& ~ C U R R I C U L U M ~ D E V ~$ |  |  |  |  |

DEPARTMENT TOTAL
ORG TOTAI
NO. NO.

EMP

2008 EXPENDITURES
2009
BUDGET

INCREASE DECREASE DECREASE
10 OVER 09

|  |  | 17,514.13 | 18,499 | 18,499 | **** |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 77,535.65 | 74,869 | 74,869 | **** |
| 1.00 | 1.00 | 106,821.44 | 114,993 | 119,789 | 4,796 |
| 3.00 | 3.00 | 217,241.29 | 198,473 | 304,896 | 106,423 |
|  |  | 52,760.81 | 40,000 | 40,000 | **** |
|  |  | 100,887.41 | 89,800 | * * * * | -89,800 |
|  |  | **** | 900 | 900 | **** |
|  |  | 10,528.98 | **** | **** | **** |
| 1.00 | 1.00 | 57,585.82 | 58,700 | 60,105 | 1,405 |
|  | 1.00 | 24,686.32 | **** | 38,858 | 38,858 |
| 1.00 |  | 5,648.56 | 37,931 | **** | -37,931 |
|  |  | 124,723.07 | 175,171 | 179,914 | 4,743 |
|  |  | **** | 9,400 | 9,400 | **** |
|  |  | 26,470.10 | 15,055 | 15,055 | **** |
|  |  | 2,964.77 | 6,110 | 6,110 | **** |
|  |  | 577.50 | 1,410 | 1,410 | **** |
|  |  | **** | 470 | 470 | **** |
|  |  | **** | 4,206 | 4,206 | **** |
|  |  | 816.47 | 2,507 | 2,507 | **** |
|  |  | **** | 666 | 666 | **** |
|  |  | **** | 14,070 | 14,070 | **** |
|  |  | 5,673.49 | 7,940 | 7,940 | **** |
|  |  | 2,123.40 | 4,700 | 4,700 | **** |
|  |  | **** | 5,000 | 5,000 | **** |
|  |  | 852.60 | 1,080 | 1,080 | **** |
|  |  | 23,879.19 | 25,260 | 25,260 | **** |
|  |  | **** | 440 | 440 | **** |
|  |  | **** | 200 | 200 | **** |
|  |  | 328.73 | 1,880 | 1,880 | **** |
|  |  | 12,440.20 | 12,397 | 12,397 | **** |
|  |  | 22,667.85 | 20,000 | 20,000 | **** |
|  |  | **** | 1,408 | 1,408 | **** |
|  |  | 919.50 | 1,175 | 1,175 | **** |
|  |  | 383.17 | 3,799 | 3,799 | **** |
|  |  | 2,864.00 | 3,724 | 3,724 | **** |
|  |  | **** | 2,754 | 2,754 | **** |
|  |  | 1,462.00 | 1,865 | 1,865 | **** |
| 6.00 | 6.00 | 805,306.67 | 863,484 | 891,978 | 28,494 |
| 6.00 | 6.00 | 1,076,641.17 | 1,176,027 | 1,204,521 | 28,494 |

THIS PAGE INTENTIONALLY LEFT BLANK.

## SCHOOL DISTRICT OF PITTSBURGH <br> 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Library Services
Program Administrator: Samuel Jackendoff
Program Code: 4803-010

## STATEMENT OF FUNCTION:

Library Services is a function within the District's Department of Curriculum, Instruction and Professional Development. This functional organization is responsible for developing and maintaining the operations of libraries throughout the District. Library Services functions to promote information, literacy, and fluency along with a love of reading to all students at all District schools. To that end, Library Services actively develops curricular units to aid the District's teacher-librarians in teaching and promoting the concepts and skills that are requisite for the lifelong information literacy of our students. Teacher-librarians ensure that the libraries in District schools work to provide the educational web to tie disparate curricula together, and Library Services supports their work. Library Services secures, reviews, catalogs, and maintains files on both print and non-print materials which support the District's curricula. Library Services ensures that schools' collections continue to be enhanced and maintained. Upon request, Library Services coordinates the development of specialized bibliographies and specialized collections. Permanent collections are purchased and temporary loans - from the District's Resource Collection - are sent to schools to supplement local collections on a daily basis. Interlibrary loan enhances this ability through Library Services' membership in the statewide network, ACCESS PENNSYLVANIA. Library Services coordinates the District's membership in PA Power Library, a subscription-based collection of electronic resources, paid for by the Commonwealth. Library Services also works to enhance students' and parents' access to supplementary electronic resources by coordinating and maintaining the Educational Resources and Links section of the District's website and on the school's portals. All work is done in recognition of the District's standards - with the use of current technologies.

## OBJECTIVES:

To support the District's content-area curricula, and ultimately boost our students' intellectual growth and information literacy. As such, Library Services and the District's teacher-librarians will:

1. Promote the importance of reading by students, faculty, staff and parents;
2. Provide specific reading recommendations to meet the needs of the students and faculties of all curricula;
3. Promote collection development;
4. Increase the number of current reference sources - in various media - available to our students, and instruct students in their proper use;
5. Promote age-appropriate information literacy and fluency for our students;
6. Promote cross-curricular collaboration, making each library the center of its school's web of learning.

## DEPT FUND FUNC OBJ DESCRIPTION

## LIBRARY SERVICES

| 4803 | 010 | 2250 | 432 | RPR \& MAINT - EQUIP |
| :--- | :--- | :--- | :--- | :--- |
| 4803 | 010 | 2250 | 530 | COMMUNICATIONS |
| 4803 | 010 | 2250 | 581 | MILEAGE |
| 4803 | 010 | 2250 | 599 | OTHER PURCHASED SERVICES |
| 4803 | 010 | 2250 | 610 | GENERAL SUPPLIES |
| 4803 | 010 | 2250 | 640 | BOOKS \& PERIODICALS |
| 4803 | 010 | 2250 | 648 | EDUCATIONAL SOFTWARE |
| 4803 | 010 | 2250 | 750 | EQUIP-ORIGINAL \& ADD |
| 4803 | 010 | 2250 | 758 | TECH EQUIP - NEW |
| 4803 | 010 | 2250 | 760 | EQUIPMENT-REPLACEMENT |
| 4803 | 010 | 2250 | 810 | DUES \& FEES |
|  |  | 250 | FUNCTION TOTAL |  |
|  | $2 C H O O L ~ L I B R A R Y ~ S E R V I C E S ~$ |  |  |  |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  | INCREASE |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |


| $* * * *$ | 3,000 | 4,500 | 1,500 |
| ---: | ---: | ---: | ---: |
| 98.40 | 300 | 100 | -200 |
| 450.68 | 1,000 | 1,200 | 200 |
| $* * * *$ | 500 | 3,000 | 2,500 |
| $13,858.26$ | 75,670 | 73,670 | $-2,000$ |
| $159,836.09$ | 188,228 | 188,228 | $* * * *$ |
| 912.54 | 4,680 | 1,000 | $-3,680$ |
| $* * * *$ | 1,500 | 1,000 | -500 |
| 226.65 | 2,443 | 643 | $-1,500$ |
| $* * * *$ | 3,000 | 6,650 | 3,650 |
| 230.00 | 200 | 230 | 30 |
|  |  |  |  |
|  |  |  |  |
| $175,612.62$ | 280,521 | 280,521 | $* * *$ |
|  |  |  |  |
| $175,612.62$ | 280,521 | 280,521 |  |

## STATEMENT OF FUNCTION:

Support Services is responsible for the provision and delivery of support services to facilitate the continuing intellectual, physical, emotional, academic, career, and social development and general wellness of all students. Support Services provides district-wide supervision and technical assistance in the areas of student discipline, attendance, Welcome Center, transfers, work permits, guidance counseling, social work services, Health Services, Gang-Free Schools, Student Assistance Program, Student Wellness, Alternative Education and crisis intervention. This office also coordinates the monthly Interagency Council meetings and Mental Health Partnerships. In addition, the Office of Student Services provides professional development to Administrators, Counselors, Social Workers, Nurses, Dental Hygienists, Student Services Assistants and other staff in all Student Service related areas. The Office also participates in the acquisition and disbursement of supplemental funds to support the Gang-Free Schools Grant Initiative, $6^{\text {th }}$ Grade Mentoring Initiative, and the After-School Programs.

## OBJECTIVES:

1. To consistently utilize a child-centered, team approach to plan and deliver needed services to students, staff and families.
2. To provide a diversified array of student support services that are developmental appropriate and research based.
3. To promote school, family, and community collaboration to ensure that every student receives the necessary supports to enhance their academic, cognitive, physical, social and emotional growth and development.
4. To provide effective school-based and community-based services in the areas of Counseling, Case Management, Student Health and Wellness, Student Assistance, Student Attendance, Student Discipline, and Alternative Education.
5. To implement and maintain a consistent method of monitoring service delivery that facilitates replication of best practices and accountability.

| DEPT | FUND FUNC | OBJ | DESCRIPTION |  |
| :--- | :--- | :--- | :--- | :--- |
| SUPPORT SERVICES |  |  |  |  |
| 4810 | 010 | 2110 | 113 | DIRECTORS |
| 4810 | 010 | 2110 | 114 | PRINCIPALS |
| 4810 | 010 | 2110 | 116 | CENTRL SUPPORT ADMIN |
| 4810 | 010 | 2110 | 119 | OTHER PERSONNEL COSTS |
| 4810 | 010 | 2110 | 142 | OTHER ACCOUNTING PERS |
| 4810 | 010 | 2110 | 151 | SECRETARIES |
| 4810 | 010 | 2110 | 152 | TYPIST-STENOGRAPHERS |
| 4810 | 010 | 2110 | 157 | COMP-ADDITIONAL WORK |
| 4810 | 010 | 2110 | 200 | EMPLOYEE BENEFITS |
| 4810 | 010 | 2110 | 329 | PROF-EDUC SRVC - OTHER |
| 4810 | 010 | 2110 | 330 | OTHER PROFESSIONAL SERV |
| 4810 | 010 | 2110 | 340 | TECHNICAL SERVICES |
| 4810 | 010 | 2110 | 432 | RPR \& MAINT - EQUIP |
| 4810 | 010 | 2110 | 530 | COMMUNICATIONS |
| 4810 | 010 | 2110 | 538 | TELECOMMUNICATIONS |
| 4810 | 010 | 2110 | 550 | PRINTING \& BINDING |
| 4810 | 010 | 2110 | 581 | MILEAGE |
| 4810 | 010 | 2110 | 610 | GENERAL SUPPLIES |
| 4810 | 010 | 2110 | 640 | BOOKS \& PERIODICALS |
| 4810 | 010 | 2110 | 760 | EQUIPMENT-REPLACEMENT |
| 4810 | 010 | 2110 | 810 | DUES \& FEES |
|  |  |  |  |  |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :--- | :---: | ---: | ---: | ---: | ---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | IO OVER 09 |

## SCHOOL DISTRICT OF PITTSBURGH

## 2010 GENERAL FUND BUDGET NARRATIVE

## Organizational Unit: Support Services - Elementary

Program Administrator: Patricia A. Gennari
Program Code: 4811-010

## STATEMENT OF FUNCTION:

The goals of this section are to provide appropriate student support programs and services. Student Services staff will develop and implement an annual case management system and supportive programs that promote healthy academic, psychological, and interpersonal growth in young children. Staff assists families and children in crisis as well.

## OBJECTIVES:

1. To consistently utilize a child-centered, team approach to plan and deliver needed services to students, staff and families.
2. To provide a diversified array of student support services that are developmentally appropriate and research based.
3. To promote school, family, and community collaboration to ensure that every student receives the necessary supports to enhance their academic, cognitive, physical, social and emotional growth and development.
4. To provide school-based support to Student Services professionals and staff.
5. To organize, implement and lead meaningful and related professional development.
6. To implement and maintain a consistent method of monitoring service delivery that facilitates replication of best practices and accountability.
7. To redefine the role and refocus work of counselors on Promise Readiness.
8. To provide effective school-based and community-based services in the areas of Pathways to the Promise, $6^{\text {th }}$ Grade Mentoring, College Going Cultures, Post Secondary Preparedness, Counseling, Case Management, Student Assistance, Student Attendance, and Student Discipline.

DEPT FUND FUNC OBJ DESCRIPTION SUPPORT SERVICES - ELEMENTARY

| 4811 | 010 | 2122 | 124 | COMP-ADDITIONAL WORK |
| :--- | :--- | :--- | :--- | :--- |
| 4811 | 010 | 2122 | 125 | WKSP-COM WK-CUR-INSV |
| 4811 | 010 | 2122 | 126 | COUNSELORS |
| 4811 | 010 | 2122 | 129 | OTHER PERSONNEL COSTS |
| 4811 | 010 | 2122 | 200 | EMPLOYEE BENEFITS |
| 4811 | 010 | 2122 | 581 | MILEAGE |
| 4811 | 010 | 2122 | 610 | GENERAL SUPPLIES |
| 4811 | 010 | 2122 | 640 | BOOKS \& PERIODICALS |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2122 | COUNSELING SERVICES |  |
| 4811 | 010 | 2160 | 124 | COMP-ADDITIONAL WORK |
| 4811 | 010 | 2160 | 125 | WKSP-COM WK-CUR-INSV |
| 4811 | 010 | 2160 | 132 | SOCIAL WORKERS |
| 4811 | 010 | 2160 | 139 | OTHER PERSONNEL COSTS |
| 4811 | 010 | 2160 | 146 | OTHER TECHNICAL PERS |
| 4811 | 010 | 2160 | 148 | COMP-ADDITIONAL WORK |
| 4811 | 010 | 2160 | 200 | EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |  |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
|  |  | 419.76 | 1,500 | 1,500 | **** |
|  |  | **** | 700 | **** | -700 |
| 10.20 | 10.20 | 768,435.04 | 791,878 | 744,142 | -47,736 |
|  |  | 23,761.90 | 15,000 | 15,000 | **** |
|  |  | 216,280.84 | 262,071 | 242,406 | -19,665 |
|  |  | 416.55 | 1,500 | 500 | -1,000 |
|  |  | 2,073.86 | 2,309 | 4,560 | 2,251 |
|  |  | **** | 2,251 | 1,000 | -1,251 |
| 10.20 | 10.20 | 1,011,387.95 | 1,077,209 | 1,009,108 | -68,101 |
|  |  | 664.62 | **** | **** | **** |
|  |  | 303.16 | **** | **** | **** |
| 24.60 | 24.60 | 1,588,907.74 | 1,619,751 | 1,794,696 | 174,945 |
|  |  | 12,059.63 | 10,000 | 10,000 | **** |
| 9.50 | 9.50 | 387,487.95 | 471,643 | 404,781 | -66,862 |
|  |  | 108.00 | **** | **** | **** |
|  |  | 582,415.74 | 680,670 | 704,130 | 23,460 |
| 34.10 | 34.10 | 2,571,946.84 | 2,782,064 | 2,913,607 | 131,543 |
| 44.30 | 44.30 | 3,583,334.79 | 3,859,273 | 3,922,715 | 63,442 |

SCHOOL DISTRICT OF PITTSBURGH

## STATEMENT OF FUNCTION:

The goals of this section are to provide appropriate Student Support programs and services. Student Services staff will continue to be involved in developing and implementing new program concepts as they pertain to family structure, student growth, academic progress, student attendance, and enhancement of social skills.

## OBJECTIVES:

1. To consistently utilize a child-centered, team approach to plan and deliver needed services to students, staff and families.
2. To provide a diversified array of student support services that are developmentally appropriate and research based.
3. To promote school, family, and community collaboration to ensure that every student receives the necessary supports to enhance their academic, cognitive, physical, social and emotional growth and development.
4. To provide school-based support to Student Services professionals and staff.
5. To organize, implement and lead meaningful and related professional development.
6. To implement and maintain a consistent method of monitoring service delivery that facilitates replication of best practices and accountability.
7. To redefine the role and refocus work of counselors on Promise Readiness.
8. To provide effective school-based and community-based services in the areas of Pathways to the Promise, $6^{\text {th }}$ Grade Mentoring, College Going Cultures, Post Secondary Preparedness, Counseling, Case Management, Student Assistance, Student Attendance, and Student Discipline.

DEPT FUND FUNC OBJ DESCRIPTION

| SUPPORT SERVICES - MIDDLE |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| 4812 | 010 | 2122 | 124 | COMP-ADDITIONAL WORK |
| 4812 | 010 | 2122 | 126 | COUNSELORS |
| 4812 | 010 | 2122 | 129 | OTHER PERSONNEL COSTS |
| 4812 | 010 | 2122 | 200 | EMPLOYEE BENEFITS |
| 4812 | 010 | 2122 | 581 | MILEAGE |
| 4812 | 010 | 2122 | 610 | GENERAL SUPPLIES |
| 4812 | 010 | 2122 | 640 | BOOKS \& PERIODICALS |
| FUNCTION TOTAL |  |  |  |  |
|  |  | 2122 | COUN | SELING SERVICES |
| 4812 | 010 | 2160 | 132 | SOCIAL WORKERS |
| 4812 | 010 | 2160 | 139 | OTHER PERSONNEL COSTS |
| 4812 | 010 | 2160 | 146 | OTHER TECHNICAL PERS |
| 4812 | 010 | 2160 | 200 | EMPLOYEE BENEFITS |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
|  |  | **** | 1,000 | **** | -1,000 |
| 4.50 | 4.50 | 486,230.28 | 511,121 | 328,298 | -182,823 |
|  |  | 110.25 | 15,000 | 15,000 | **** |
|  |  | 147,027.37 | 170,742 | 109,404 | -61,338 |
|  |  | 144.60 | 1,000 | 500 | -500 |
|  |  | 1,959.06 | 2,000 | 3,500 | 1,500 |
|  |  | **** | 2,000 | 1,000 | -1,000 |
| 4.50 | 4.50 | 635,471.56 | 702,863 | 457,702 | -245,161 |
| 4.00 | 4.00 | 436,102.26 | 403,138 | 291,821 | -111, 317 |
|  |  | **** | 10,000 | 10,000 | **** |
| 5.00 | 5.00 | 211,022.77 | 235,821 | 213,043 | -22,778 |
|  |  | 196,622.00 | 210,207 | 164,080 | -46, 127 |
| 9.00 | 9.00 | 843,747.03 | 859,166 | 678,944 | -180,222 |
| 13.50 | 13.50 | 1,479,218.59 | 562,029 | 136,646 | -425,383 |

## SCHOOL DISTRICT OF PITTSBURGH 2010 GENERAL FUND BUDGET NARRATIVE

## Organizational Unit: Support Services - Secondary Schools

Program Administrator: Patricia A. Gennari
Program Code: 4813-010

## STATEMENT OF FUNCTION:

The goals of this section are to provide appropriate student support programs and services. Student Services staff develop and implement new program concepts as they pertain to academic and career counseling and social work interventions.

## OBJECTIVES:

1. To consistently utilize a child-centered, team approach to plan and deliver needed services to students, staff and families.
2. To provide a diversified array of student support services that are developmentally appropriate and research based.
3. To promote school, family, and community collaboration to ensure that every student receives the necessary supports to enhance their academic, cognitive, physical, social and emotional growth and development.
4. To provide school-based support to Student Services professionals and staff.
5. To organize, implement and lead meaningful and related professional development.
6. To implement and maintain a consistent method of monitoring service delivery that facilitates replication of best practices and accountability.
7. To redefine the role and refocus work of counselors on Promise Readiness.
8. To provide effective school-based and community-based services in the areas of Pathways to the Promise, $6^{\text {th }}$ Grade Mentoring, College Going Cultures, Post Secondary Preparedness, Counseling, Case Management, Student Assistance, Student Attendance, and Student Discipline.

DEPT FUND FUNC OBJ DESCRIPTION
SUPPORT SERVICES - SECONDARY

| 4813 | 010 | 2122 | 124 | COMP-ADDITIONAL WORK |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: | :---: |
| 4813 | 010 | 2122 | 126 | COUNSELORS |  |  |  |  |
| 4813 | 010 | 2122 | 129 | OTHER PERSONNEL COSTS |  |  |  |  |
| 4813 | 010 | 2122 | 200 | EMPLOYEE BENEFITS |  |  |  |  |
| 4813 | 010 | 2122 | 330 | OTHER PROFESSIONAL SERV |  |  |  |  |
| 4813 | 010 | 2122 | 550 | PRINTING \& BINDING |  |  |  |  |
| 4813 | 010 | 2122 | 581 | MILEAGE |  |  |  |  |
| 4813 | 010 | 2122 | 610 | GENERAL SUPPLIES |  |  |  |  |
| 4813 | 010 | 2122 | 635 | MEALS \& REFRESHMENTS |  |  |  |  |
| 4813 | 010 | 2122 | 640 | BOOKS \& PERIODICALS |  |  |  |  |
|  |  |  | FUNCTION TOTAL |  |  |  |  |  |
|  |  | 2122 | COUNSELING SERVICES |  |  |  |  |  |
| 4813 | 010 | 2160 | 132 | SOCIAL WORKERS |  |  |  |  |
| 4813 | 010 | 2160 | 139 | OTHER PERSONNEL COSTS |  |  |  |  |
| 4813 | 010 | 2160 | 146 | OTHER TECHNICAL PERS |  |  |  |  |
| 4813 | 010 | 2160 | 200 | EMPLOYEE BENEFITS |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
|  |  | 2160 | FUNCTION TOTAL |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |

DEPARTMENT TOTAL

| ORG NO. | TOTAL | 2008 | 2009 | 2010 | INCREASE DECREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
|  |  | 93.28 | **** | **** | **** |
| 26.00 | 26.00 | 1,939,920.58 | 1,727,734 | 1,896,833 | 169,099 |
|  |  | 1,360.51 | 45,000 | 45,000 | **** |
|  |  | 518,937.50 | 574,213 | 618,836 | 44,623 |
|  |  | **** | 1,500 | 1,500 | * *** |
|  |  | 2,968.14 | 3,000 | 3,000 | **** |
|  |  | 331.51 | 1,000 | 500 | -500 |
|  |  | 2,708.62 | 3,365 | 3,865 | 500 |
|  |  | **** | **** | 1,000 | 1,000 |
|  |  | 597.00 | 4,000 | 3,000 | -1,000 |
| 26.00 | 26.00 | 2,466,917.14 | 2,359,812 | 2,573,534 | 213,722 |
| 10.40 | 10.40 | $647,{ }_{* * * *}^{*}$ | $\begin{array}{r} 633,502 \\ 10,000 \end{array}$ | $\begin{array}{r} 758,733 \\ 10,000 \end{array}$ | $125,231$ |
| 8.00 | 8.00 | $\begin{aligned} & 209,132.14 \\ & 281,195.94 \end{aligned}$ | $\begin{aligned} & 157,214 \\ & 259,363 \end{aligned}$ | $\begin{aligned} & 340,868 \\ & 353,615 \end{aligned}$ | $\begin{array}{r} 183,654 \\ 94,252 \end{array}$ |
| 18.40 | 18.40 | 1,137,408.63 | 1,060,079 | 1,463,216 | 403,137 |
| 44.40 | 44.40 | 3,604,325.77 | 3,419,891 | 4,036,750 | 616,859 |

## SCHOOL DISTRICT OF PITTSBURGH

## 2010 GENERAL FUND BUDGET NARRATIVE

## Organizational Unit: Health Services

Program Administrator: Janet Yuhasz

## STATEMENT OF FUNCTION:

Health Services strives to provide quality services that promote, maintain, protect and improve student, employee and community health. In a comprehensive and individualized manner, our efforts focus on holistically addressing health promotion, disease and injury prevention and equality in accessing the services that are needed. Our collaboration with various public health partners brings forth innovative, timely and broadened health services that provide prevention education and early intervention.

## OBJECTIVES:

1. Using a "team" approach, deliver quality services that adhere to all federal, state and local regulations while remaining aware of emerging needs.
2. To provide care for sick or injured students and staff, complete mandated physicals and screenings [physical, mental and behavioral health] for students, and make timely referrals to appropriate medical professionals.
3. To promote, protect and improve the health and safety of all students through policies and best practices that safeguard our students, staff and community.
4. To maintain, strengthen and develop partnerships that improve health, wellness and academic success.
5. To support and join in planning district wide employee wellness initiatives that promote good health and prevention practices.

DEPT FUND FUNC OBJ DESCRIPTION

## HEALTH SERVICES

| 4814 | 010 | 2410 | 116 | CENTRL SUPPORT ADMIN |
| :---: | :---: | :---: | :---: | :---: |
| 4814 | 010 | 2410 | 146 | OTHER TECHNICAL PERS |
| 4814 | 010 | 2410 | 200 | EMPLOYEE BENEFITS |
| 4814 | 010 | 2410 | 432 | RPR \& MAINT - EQUIP |
| 4814 | 010 | 2410 | 530 | COMIUNNICATIONS |
| 4814 | 010 | 2410 | 581 | MILEAGE |
| 4814 | 010 | 2410 | 599 | OTHER PURCHASED SERVICES |
| 4814 | 010 | 2410 | 610 | GENERAL SUPPLIES |
| 4814 | 010 | 2410 | 760 | EQUIPMENT-REPLACEMENT |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2410 | SUPERVISION OF HEALTH SERVICES |  |
| 4814 | 010 | 2420 | 330 | OTHER PROFESSIONAL SERV |
| 4814 | 010 | 2420 | 442 | RENTAL - EQUIPMENT |
| 4814 | 010 | 2420 | 610 | GENERAL SUPPLIES |
| 4814 | 010 | 2420 | 760 | EQUIPMENT-REPLACEMENT |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2420 | MEDICAL SERVICES |  |
| 4814 | 010 | 2430 | 136 | OTHER PROF EDUC STAFF |
| 4814 | 010 | 2430 | 200 | EMPLOYEE BENEFITS |
| 4814 | 010 | 2430 | 330 | OTHER PROFESSIONAL SERV |
| 4814 | 010 | 2430 | 610 | GENERAL SUPPLIES |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2430 | DENTAL SERVICES |  |
| 4814 | 010 | 2440 | 133 | SCHOOL NURSES |
| 4814 | 010 | 2440 | 139 | OTHER PERSONNEL COSTS |
| 4814 | 010 | 2440 | 200 | EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2440 | NURSING SERVICES |  |
| 4814 | 010 | 2450 | 133 | SCHOOL NURSES |
| 4814 | 010 | 2450 | 200 | EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL <br> NONPUBLIC HEALTH SERVICES |  |
|  |  | 2450 |  |  |

DEPARTMENT TOTAL


## STATEMENT OF FUNCTION:

Interscholastic Athletics directs two co-curricular programs of intramurals and interscholastic athletics. This office ensures opportunities for all students to participate in individual, dual and team sports, and community recreation activities.

## OBJECTIVES: During 2010, Interscholastic Athletics will:

1. Continue to work closely with Facilities in the upgrading of the various athletic facilities in the District.
2. Improve the total program of athletics via workshops and clinics for coaches of interscholastic sports.
3. Contract athletic training services from the Sports Medicine Institute of the University of Pittsburgh.
4. Oversee the Pennsylvania Interscholastic Athletic Association (PIAA) District 8 Committee and the Athletic Advisory Council (AAC).
5. Coordinate the participation of Pittsburgh Public School students in district, inter-district and state competitions.
6. Continue to utilize professional or collegiate athletic facilities to host playoffs and championship contests.
7. Collaborate with the City of Pittsburgh Parks and Recreation Department to increase student participation via clinics offered to Pittsburgh Public School middle grade students.
8. Coordinate the elementary swimming and track championships.

DEPT FUND FUNC OBJ DESCRIPTION

## INTERSCHOLASTIC ATHLETICS

|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| 4815 | 010 | 1100 | 432 | RPR \& MAINT - EQUIP |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1100 | REGULAR PRGS - ELEM/SEC |  |
| 4815 | 010 | 3210 | 138 | EXTRA CURR ACTIV PAY |
| 4815 | 010 | 3210 | 187 | STUD WRKRS/TUTORS/INTERNS |
| 4815 | 010 | 3210 | 200 | EMPLOYEE BENEFITS |
|  |  |  |  |  |
|  |  | 3210 | FUNCTION TOTAL |  |
|  |  |  |  |  |
| 4815 | 010 | 3250 | 113 | DIRECTORS |
| 4815 | 010 | 3250 | 137 | ATHLETIC COACHES |
| 4815 | 010 | 3250 | 139 | OTHER PERSONNEL COSTS |
| 4815 | 010 | 3250 | 151 | SECRETARIES |
| 4815 | 010 | 3250 | 200 | EMPLOYEE BENEFITS |
| 4815 | 010 | 3250 | 330 | OTHER PROFESSIONAL SERV |
| 4815 | 010 | 3250 | 340 | TECHNICAL SERVICES |
| 4815 | 010 | 3250 | 432 | RPR \& MAINT - EQUIP |
| 4815 | 010 | 3250 | 441 | RENTAL - LAND \& BLDGS |
| 4815 | 010 | 3250 | 519 | OTHER STUDENT TRANSP |
| 4815 | 010 | 3250 | 530 | COMMUNICATIONS |
| 4815 | 010 | 3250 | 538 | TELECOMMUNICATIONS |
| 4815 | 010 | 3250 | 550 | PRINTING \& BINDING |
| 4815 | 010 | 3250 | 581 | MILEAGE |
| 4815 | 010 | 3250 | 582 | TRAVEL |
| 4815 | 010 | 3250 | 599 | OTHER PURCHASED SERVICES |
| 4815 | 010 | 3250 | 610 | GENERAL SUPPLIES |
| 4815 | 010 | 3250 | 640 | BOOKS \& PERIODICALS |
| 4815 | 010 | 3250 | 750 | EQUIP-ORIGINAL \& ADD |
| 4815 | 010 | 3250 | 760 | EQUIPMENT-REPLACEMENT |
| 4815 | 010 | 3250 | 810 | DUES \& FEES |



## SCHOOL DISTRICT OF PITTSBURGH

## 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Student Achievement Center
Program Administrator: Patricia Gennari
Program Code: 4821-010

## STATEMENT OF FUNCTION:

The Student Achievement Center is a non-traditional learning environment, serving students district-wide in grades 6-12. Alternative Education Programs are designed with the understanding that students have social, emotional as well as academic needs that must be addressed. Instruction adheres to the Board adopted curriculum, reflecting the District priorities and the Pennsylvania State Standards. Authentic learning experiences and District-mandated assessments are incorporated in these programs. All programs seek the active involvement of students and staff both creating and participating in the learning community.

Panel/Board Mandated Program: This program serves students who are placed at the Student Achievement Center for violating the District's Code of Student Conduct.

Credit Recovery Program: This voluntary program is designed to meet the social, emotional and academic needs of student who are approximately one year or more behind their peers academically.
$12^{\text {th }}$ Grade Special Program: This voluntary program allows the student whose class graduated the previous June the opportunity to complete their high school graduation requirements.

Chronic Disruptive Behaviors Program: This voluntary program provides students with extensive behavioral interventions along with academic support.

Over Age Eighth Grade Program: This program is designed to meet the needs of eighth grade students who are over age in $8^{\text {th }}$ grade and have not found success in the comprehensive middle school.

Instructional practices at the Student Achievement Center are standards-based and consistent with the academic rigor of the District's curriculum. A prominent feature of the instructional program is the use of technology to enhance instruction.

## OBJECTIVE:

To provide programs at the Student Achievement Center that involve both voluntary and mandatory placements based on student developmental and educational needs.

DEPT FUND FUNC OBJ DESCRIPTION
STUDENT ACHIEVEMENT CENTER

| 4821 | 010 | 1100 | 121 | CLASSROOM TEACHERS |
| :--- | :--- | :--- | :--- | :--- |
| 4821 | 010 | 1100 | 123 | SUBSTITUTE TEACHERS |
| 4821 | 010 | 1100 | 124 | COMP-ADDITIONAL WORK |
| 4821 | 010 | 1100 | 129 | OTHER PERSONNEL COSTS |
| 4821 | 010 | 1100 | 138 | EXTRA CURR ACTIV PAY |
| 4821 | 010 | 1100 | 146 | OTHER TECHNICAL PERS |
| 4821 | 010 | 1100 | 148 | COMP-ADDITIONAL WORK |
| 4821 | 010 | 1100 | 191 | INSTR PARAPROFESSIONAL |
| 4821 | 010 | 1100 | 200 | EMPLOYEE BENEFITS |
| 4821 | 010 | 1100 | 323 | PROF-EDUCATIONAL SERV |
| 4821 | 010 | 1100 | 432 | RPR \& MAINT - EQUIP |
| 4821 | 010 | 1100 | 444 | RENTAL OF VEHICLES |
| 4821 | 010 | 1100 | 519 | OTHER STUDENT TRANSP |
| 4821 | 010 | 1100 | 599 | OTHER PURCHASED SERVICES |
| 4821 | 010 | 1100 | 610 | GENERAL SUPPLIES |
| 4821 | 010 | 1100 | 634 | STUDENT SNACKS |
| 4821 | 010 | 1100 | 640 | BOOKS \& PERIODICALS |
| 4821 | 010 | 1100 | 750 | EQUIP-ORIGINAL \& ADD |
| 4821 | 010 | 1100 | 760 | EQUIPMENT-REPLACEMENT |

$4821010 \quad 1100 \quad 760$ EQUIPMENT-REPLACEMENT
FUNCTION TOTAL
1100 REGULAR PRGS - ELEM/SEC
$4821010 \quad 1320 \quad 121$ CLASSROOM TEACHERS

32 SOCIAL WORKERS
200 EMPLOYEE BENEFITS
330 OTHER PROFESSIONAL SERV
FUNCTION TOTAL
2160 SOCIAL WORR SERVICES
$\begin{array}{lllll}4821 & 010 & 2250 & 127 & \text { LIBRARIANS } \\ 4821 & 010 & 2250 & 200 & \text { EMPLOYEE BENEFITS }\end{array}$
$4821010 \quad 2250640$ BOOKS \& PERIODICALS
24.5024 .00
1.00
1.00
$1.00 \quad 1.00$
$1.00 \quad 1.00$
$1.00 \quad 1.00$
$1.00 \quad 1.00$
1.00

| ORG | TOTAL |
| :--- | :---: |
| NO. | NO. |
| EMP | EMP |

21.50
0.50
1.00
1.00


2009
2010 BUDGET

INCREASE DECREASE 10 OVER 09


5,828,746.61
$4,741,990$

,916,928
174,938
$66,204.63$
$14,669.13$
$80,873.7$
54,41

| $1,532,823$ | 37,298 |
| ---: | ---: |
| 47,000 | $* * * *$ |
| $* * * *$ | $* * * *$ |
| 10,000 | $* * * *$ |
| 42,000 | 42,000 |
| 53,191 | 1,393 |
| $* * * *$ | $* * * *$ |
| 28,225 | 2,285 |
| 545,986 | 17,922 |
| $2,623,803$ | 76,421 |
| 600 | $* * * *$ |
| $* * * *$ | $* * * *$ |
| 3,500 | -500 |
| 5,000 | -500 |
| 15,000 | -681 |
| 2,300 | -200 |
| 3,500 | $* * * *$ |
| 3,000 | $* * * *$ |
| 1,000 | -500 |

$-41,100$
$-13,313$
$-54,413$
2,100
253
****

2,353
4,100
898

4,998
$* * * *$
2,100
1338
-300

2,038
111,861
21,177
6,454
21,177
6,454
$* * * *$

| ORG | TOTAL |  |  | INCREASE |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |

STUDENT ACHIEVEMENT CENTER

|  |  | 2250 | FUNCTION TOTAL |  | 1.00 | 1.00 | 65,034.35 | 74,970 | 102,601 | 27,631 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 4821 | 010 | 2380 | 114 | PRINCIPALS | 2.00 | 2.00 | 204,615.22 | 223,278 | 209,963 | -13,315 |
| 4821 | 010 | 2380 | 146 | OTHER TECHNICAL PERS | 4.00 | 4.00 | 189,363.52 | 201,082 | 204,612 | 3,530 |
| 4821 | 010 | 2380 | 148 | COMP-ADDITIONAL WORK |  |  | 11,322.36 | **** | **** | **** |
| 4821 | 010 | 2380 | 152 | TYPIST-STENOGRAPHERS | 1.00 | 1.00 | 32,673.48 | 34,492 | 36,071 | 1,579 |
| 4821 | 010 | 2380 | 153 | SCH SECRETARY-CLERKS | 2.00 | 2.00 | 58,767.71 | 56,053 | 57,419 | 1,366 |
| 4821 | 010 | 2380 | 155 | OTHER OFFICE PERS | 1.00 | 1.00 | 29,914.36 | 28,480 | 29,191 | 711 |
| 4821 | 010 | 2380 | 159 | OTHER PERSONNEL COSTS |  |  | 49.80 | **** | **** | **** |
| 4821 | 010 | 2380 | 200 | EMPLOYEE BENEFITS |  |  | 197,540.17 | 176,010 | 171,216 | -4,794 |
| 4821 | 010 | 2380 | 432 | RPR \& MAINT - EQUIP |  |  | 659.00 | 1,400 | 1,000 | -400 |
| 4821 | 010 | 2380 | 530 | COMMUNICATIONS |  |  | 4,517.73 | 5,000 | 5,000 | **** |
| 4821 | 010 | 2380 | 538 | TELECOMMUNICATIONS |  |  | **** | 600 | **** | -600 |
| 4821 | 010 | 2380 | 550 | PRINTING \& BINDING |  |  | 160.01 | 900 | 900 | **** |
| 4821 | 010 | 2380 | 599 | OTHER PURCHASED SERVICES |  |  | **** | 2,500 | 2,500 | **** |
| 4821 | 010 | 2380 | 610 | GENERAL SUPPLIES |  |  | 18,402.06 | 15,007 | 14,000 | -1,007 |
| 4821 | 010 | 2380 | 640 | BOOKS \& PERIODICALS |  |  | 64.00 | 500 | **** | -500 |
| 4821 | 010 | 2380 | 750 | EQUIP-ORIGINAL \& ADD |  |  | 3,852.63 | 2,500 | 2,500 | **** |
| 4821 | 010 | 2380 | 758 | TECH EQUIP - NEW |  |  | 1,082.85 | **** | **** | **** |
| 2380 FUNCTION TOTAL |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  | 10.00 | 10.00 | 752,984.90 | 747,802 | 734,372 | $-13,430$ |
| 4821 | 010 | 3210 | 519 | OTHER STUDENT TRANSP |  |  | 390.00 | **** | **** | **** |
| 4821 | 010 | 3210 | 599 | OTHER PURCHASED SERVICES |  |  | 370.00 | **** | **** | **** |
| 4821 | 010 | 3210 | 610 | GENERAL SUPPLIES |  |  | 1,351.50 | **** | **** | **** |
| 4821 | 010 | 3210 | 634 | STUDENT SNACKS |  |  | 16.14 | **** | **** | **** |
| 4821 | 010 | 3210 | 635 | MEALS \& REFRESHMENTS |  |  | 1,393.49 | **** | **** | **** |
| 3210 FUNCTION TOTAL ${ }^{\text {SCHOOL SPONSORED }}$ STUDENT ACTIV |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  | 3,521.13 | **** | **** | **** |
|  |  |  |  | DEPARTMENT TOTAL | 39.50 | 38.00 | 7,049,105.43 | 5,939,644 | 6,083,759 | 144,115 |

THIS PAGE INTENTIONALLY LEFT BLANK.

THIS PAGE INTENTIONALLY LEFT BLANK.

## OFFICE OF INFORMATION \& TECHNOLOGY

THIS PAGE INTENTIONALLY LEFT BLANK.

# SCHOOL DISTRICT OF PITTSBURGH <br> <br> 2010 GENERAL FUND BUDGET NARRATIVE 

 <br> <br> 2010 GENERAL FUND BUDGET NARRATIVE}

Organizational Unit: Office of Information \& Technology
Program Administrator: Lawrence Bergie
Program Code: 5000-5300-010

## STATEMENT OF FUNCTION:

The Office of Information \& Technology's charge is to create a user-friendly, agile environment with real time access to data supporting the educational and informational needs of all of the district's stakeholders. The Technology team's objective is to provide a secure and reliable environment for all users with strict adherence to service levels, quality of service, and training support. The Technology group is operating under a new three-year Technology Plan submitted to the state in November 2009, and was created in support of the new 6-year District e-Strategic Plan. Stakeholder input was an integral part of the development of this plan to help set the direction of the District with regards to technology, and to develop a thorough understanding of the user community's needs and expectations as well as their recommendations for future enhancement of technology in the District.

Responsibilities of the office include developing and maintaining the standards for the District's telecommunication infrastructure, office production software, email system, and hardware / software operating system platforms. The Office is also responsible for developing, implementing and maintaining the District's Intranet and Internet environments, student information management environments, business and general administration environments, and instructional environments. The department also provides all staterequired student, teacher, and program reporting and responds to all internal and external requests for data. In addition, the Office of Information \& Technology is responsible for staff development of technology skills for all school district employees, and assists other departments with the selection and implementation of administrative and instructional software as well as the staffing of the District's Call Center.

## OBJECTIVES:

1. To increase utilization of existing technologies into all administrative and curricular areas in order to support a rigorous and continuously improving learning environment.
2. Improve the overall efficiency of technology processes in the district as it relates to system utility, total cost of ownership, return on investment, and energy usage at a minimum.
3. Utilize new Distance Learning equipment and technologies for professional development and expanded educational opportunities to increase technology integration into content areas.
4. Increase data-driven decision making, interpretation of statistical information, and reporting capabilities with ongoing training of all staff to effectively use Real Time Information (RTI), or other applications to analyze and interpret data for diagnostic and prescriptive purposes.
5. To design and install a Disaster Recovery/Business Continuity process in order to ensure access to critical technology during catastrophic situations.

SCHOOL DISTRICT OF PITTSBURGH

Orgamizational Unit: Office of Information \& Technology
Program Administrator: Lawrence Bergie
Program Code: 5000-5300-010

OBJECTIVES cont'd:
6. Provide all state reported data and internal / external requests for data in a timely manner with an emphasis on quality, userfriendliness, and usability.
7. Increase opportunities for employee/user self-service and automation to reduce burdensome paperwork and increase Pittsburgh Public Schools' (PPS) productivity.

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 91,133.98 | 91,758 | 93.571 | 1,813 |
| 0.50 | 0.50 | 39,196.51 | 34,375 | 34,964 | 589 |
| 2.00 | 2.00 | 85,943.77 | 115,746 | 139,467 | 23,721 |
| 1.00 | 1.00 | 34,166.49 | 35,191 | 36,071 | 880 |
|  |  | 67,574.08 | 89,747 | 96,904 | 7,157 |
|  |  | 84.00 | 100 | 100 | **** |
|  |  | 276.00 | 500 | 500 | **** |
|  |  | 750.03 | 2,000 | 1,250 | -750 |
|  |  | 638.43 | 1,000 | 1,000 | **** |
|  |  | 41.46 | 500 | **** | -500 |
| 4.50 | 4.50 | 319,804.75 | 370,917 | 403,827 | 32,910 |
|  |  | **** | **** | 169,701 | 169,701 |
|  |  | 123,636.43 | 80,000 | **** | -80,000 |
|  |  | 16,933.79 | 25,913 | 54,081 | 28,168 |
|  |  | 239,767.50 | 175,000 | 555,000 | 380,000 |
|  |  | 131,031.45 | 237,723 | 281,453 | 43,730 |
|  |  | **** | **** | 51,000 | 51,000 |
|  |  | 1,501,768.45 | 1,461,418 | 1,515,215 | 53,797 |
|  |  | 154,876.63 | 117,500 | 165,190 | 47,690 |
|  |  | 1,116,244.59 | 1,012,000 | 1,554,753 | 542,753 |
|  |  | 139,699.55 | 350,000 | 472,199 | 122,199 |
|  |  | 3,423,958.39 | 3,459,554 | 4,818,592 | 1,359,038 |
| 1.00 | 1.00 | 132,118.60 | 132,269 | 134,914 | 2,645 |
| 1.00 | 1.00 | 36,058.47 | 37.139 | 38,066 | 927 |
| 2.00 | 2.00 | 22,833.94 | 64.794 | 67,848 | 3,054 |
|  |  | 1,318.69 | **** | **** | **** |
|  |  | 61,595.77 | 75,861 | 76,749 | 888 |
|  |  | 16,468.99 | 10,000 | 10,000 | **** |
|  |  | 23,886.23 | 16,000 | 26,000 | 10,000 |
|  |  | 1,254.16 | 2,000 | 2,000 | **** |
|  |  | **** | 100 | 100 | **** |
|  |  | **** | 2,100 | 2,100 | **** |
| 4.00 | 4.00 | 295,534.85 | 340,263 | 357,777 | 17,514 |
| 5.00 | 4.00 | 217,581.54 | 226,905 | 189,152 | -37,753 |
|  |  | 1,170.50 | 700 | 700 | **** |
|  |  | 3,314.17 | **** | **** | **** |
|  |  | 71,828.03 | 73,724 | 60,503 | -13,221 |
|  |  | 175,258.39 | 326,420 | 296,420 | -30,000 |
|  |  | **** | 500 | 500 | **** |
|  |  | 304.30 | 8,000 | 1,000 | -7,000 |
|  |  | 837.86 | 1,100 | 1,100 | **** |
|  |  | 4,955.80 | 25,000 | 7,000 | -18,000 |
|  |  | **** | 25,000 | **** | -25,000 |
|  |  | **** | 500 | 500 | **** |
|  |  | 23,664.60 | 30,000 | 30,000 | **** |
| 5.00 | 4.00 | 498,915.19 | 717,849 | 586,875 | -130,974 |
| 13.50 | 12.50 | 4,538,213.18 | 4,888,583 | 6,167,071 | 1,278,488 |


| DEPT | FUND | FUNC | OBJ | DESCRIPTION |
| :---: | :---: | :---: | :---: | :---: |
| TECH | - BUSINESS |  | APPLICATIONS |  |
| 5100 | 010 | 2842 | 116 | CENTRL SUPPORT ADMIN |
| 5100 | 010 | 2842 | 144 | COMPUTER SERVICE PERS |
| 5100 | 010 | 2842 | 146 | OTHER TECHNICAL PERS |
| 5100 | 010 | 2842 | 200 | EMPLOYEE BENEFITS |
| 5100 | 010 | 2842 | 581 | MILEAGE |
| 5100 | 010 | 2842 | 610 | GENERAL SUPPLIES |
|  | FUNCTION TOTAL |  |  |  |
|  |  | 2842 | SYS | EMS ANALYSIS SERVICES |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 89,868.00 | 90,492 | 92,352 | 1,860 |
| 4.00 | 4.00 | 297,922.12 | 299,915 | 304,632 | 4,717 |
| 1.00 | 1.00 | 73,847.00 | 77,058 | 78,939 | 1,881 |
|  |  | 121,034.39 | 151,418 | 151,670 | 252 |
|  |  | 204.77 | 200 | 200 | **** |
|  |  | 104.00 | 500 | 500 | **** |
| 6.00 | 6.00 | 582,980.28 | 619,583 | 628,293 | 8,710 |
| 6.00 | 6.00 | 582,980.28 | 619,583 | 628,293 | 8,710 |

DEPT FUND FUNC OBJ DESCRIPTION
TECH-STUD INFORMATION MANAGEM

| 5110 | 010 | 2170 | 116 | CENTRL SUPPORT ADMIN |
| :---: | :---: | :---: | :---: | :---: |
| 5110 | 010 | 2170 | 152 | TYPIST-STENOGRAPHERS |
| 5110 | 010 | 2170 | 155 | OTHER OFFICE PERS |
| 5110 | 010 | 2170 | 157 | COMP-ADDITIONAL WORK |
| 5110 | 010 | 2170 | 200 | EMPLOYEE BENEFITS |
| 5110 | 010 | 2170 | 340 | TECHNICAL SERVICES |
| 5110 | 010 | 2170 | 348 | TECHNOLOGY SERVICES |
| 5110 | 010 | 2170 | 432 | RPR \& MAINT - EQUIP |
| 5110 | 010 | 2170 | 530 | COMMUNICATIONS |
| 5110 | 010 | 2170 | 550 | PRINTING \& BINDING |
| 5110 | 010 | 2170 | 581 | MILEAGE |
| 5110 | 010 | 2170 | 582 | TRAVEL |
| 5110 | 010 | 2170 | 610 | GENERAL SUPPLIES |
| 5110 | 010 | 2170 | 635 | MEALS \& REFRESHMENTS |
| 5110 | 010 | 2170 | 640 | BOOKS \& PERIODICALS |
| 5110 | 010 | 2170 | 750 | EQUIP-ORIGINAL \& ADD |
| 5110 | 010 | 2170 | 758 | TECH EQUIP - NEW |
| 5110 | 010 | 2170 | 810 | DUES \& FEES |
|  |  |  | FUNC | TION TOTAL |
|  |  | 2170 | STUD | ENT ACCOUNTING SERVICES |
| 5110 | 010 | 2360 | 892 | PA STATE FINES |
|  |  | 2360 | FUNCTION TOTAL OFFICE OF SUPR SERVICES |  |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 99,548.90 | 100,172 | 102,081 | 1,909 |
| 1.00 | 1.00 | 34,970.49 | 36,055 | 36,935 | 880 |
| 3.00 | 3.00 | 147,864.39 | 151,159 | 154,939 | 3,780 |
|  |  | **** | 400 | 400 | **** |
|  |  | 90,437.52 | 93,218 | 93,807 | 589 |
|  |  | **** | 3,000 | **** | -3,000 |
|  |  | **** | **** | 100,000 | 100,000 |
|  |  | **** | 500 | 500 | **** |
|  |  | 38,543.72 | 37,000 | 37,000 | **** |
|  |  | 5,605.16 | 5,000 | 5,000 | **** |
|  |  | 402.35 | 200 | 200 | **** |
|  |  | 2,377.05 | 3,000 | 3,000 | **** |
|  |  | 2,271.70 | 18,000 | 18,000 | **** |
|  |  | **** | 100 | 100 | **** |
|  |  | 468.95 | 500 | 500 | **** |
|  |  | 2,761.60 | 3,000 | 3,000 | **** |
|  |  | **** | 1,000 | 1,000 | **** |
|  |  | 120.00 | 120 | 120 | **** |
| 5.00 | 5.00 | 425,371.83 | 452,424 | 556,582 | 104,158 |
|  |  | 1,800.00 | **** | **** | **** |
|  |  | 1,800.00 | **** | **** | **** |
| 5.00 | 5.00 | 427,171.83 | 452,424 | 556,582 | 104,158 |

## DEPT FUND FUNC OBJ DESCRIPTION

## TECH-APPLICATION DEVELOPMENT

| 5120 | 010 | 2843 | 116 | CENTRL SUPPORT ADMIN |
| :--- | :--- | :--- | :--- | :--- |
| 5120 | 010 | 2843 | 144 | COMPUTER SERVICE PERS |
| 5120 | 010 | 2843 | 148 | COMP-ADDITIONAL WORK |
| 5120 | 010 | 2843 | 200 | EMPLOYEE BENEFITS |
| 5120 | 010 | 2843 | 610 | GENERAL SUPPLIES |
|  |  |  |  |  |
|  |  |  |  |  |

DEPARTMENT TOTAL

| ORG | TOTAL |
| :--- | :--- |
| NO. | NO. |
| EMP | EMP |
|  |  |
| 1.00 | 1.00 |
| 6.00 | 6.00 |
|  |  |
|  |  |
| 7.00 | 7.00 |

## 2008

 EXPENDITURES90,491.52 387,845.65
137.569.8'
405.22

616,312.26
616,312.26
$7.00 \quad 7.00$

2009 BUDGET

### 91.102 <br> 91,102 <br> 441,775

1,500 173, 092 500

707,969
707,969

INCREASE DECREASE DECREASE
10 OVER 09

2010 BUDGET
92,985
450,234
1,500
173,595
500
718,81

1,883
8,459
****
503
****

10,845
10,845

DEPT FUND FUNC OBJ DESCRIPTION
TECH-NETW, SRVR/STORAGE, DESKTOP

| 5200 | 010 | 2220 | 116 | CENTRL SUPPORT ADMIN |
| :--- | :--- | :--- | :--- | :--- |
| 5200 | 010 | 2220 | 144 | COMPUTER SERVICE PERS |
| 5200 | 010 | 2220 | 146 | OTHER TECHNICAL PERS |
| 5200 | 010 | 2220 | 148 | COMP-ADDITIONAL WORK |
| 5200 | 010 | 2220 | 149 | OTHER PERSONNEL COSTS |
| 5200 | 010 | 2220 | 200 | EMPLOYEE BENEFITS |
| 5200 | 010 | 2220 | 340 | TECHNICAL SERVICES |
| 5200 | 010 | 2220 | 581 | MILEAGE |
| 5200 | 010 | 2220 | 610 | GENERAL SUPPLIES |
| 5200 | 010 | 2220 | 760 | EQUIPMENT-REPLACEMENT |
| 5200 | 010 | 2220 | 768 | TECH EQUIP - REPLACE |
| 5200 | 010 | 2220 | 810 | DUES \& FEES |


|  |  |
| :--- | :--- |
| 2220 | FUNCTION TOTAL |
| TECHNOLOGY SUPPORT SERVICES |  |

$5200 \quad 010 \quad 2620 \quad 146$ OTHER TECHNICAL PERS
$5200 \quad 010 \quad 2620 \quad 200 \quad$ EMPLOYEE BENEFITS
5200 010 2620 490 $\begin{array}{lllll} & 490 & \text { OTHER PROPERTY SERVICES }\end{array}$
$5200 \quad 010 \quad 2620 \quad 530 \quad$ COMMUNICATIONS
$5200010 \quad 2620 \quad 538$ TELECOMMUNICATIONS $5200 \begin{array}{lllll}5200 & 010 & 2620 & 610 & \text { GENERAL SUPPLIES }\end{array}$ $5200 \quad 010 \quad 2620 \quad 750$ EQUIP-ORIGINAL \& ADD $5200 \quad 010 \quad 2620 \quad 760$ EQUIPMENT-REPLACEMENT

FUNCTION TOTAL

|  | FUNCTION TOTAL |
| :--- | :--- |
| 2620 | OPERATION OF BUILDINGS SVCS |

$5200 \quad 010 \quad 2840 \quad 116 \quad$ CENTRL SUPPORT ADMIN $5200 \quad 010 \quad 2840 \quad 144$ COMPUTER SERVICE PERS $5200 \quad 010 \quad 2840 \quad 146$ OTHER TECHNICAL PERS $5200 \quad 0102840 \quad 148$ COMP-ADDITIONAL WORK 52000102840155 OTHER OFFICE PERS $5200 \quad 010 \quad 2840 \quad 157$ COMP-ADDITIONAL WORK $5200 \quad 010 \quad 2840 \quad 159$ OTHER PERSONNEL COSTS $5200 \quad 010 \quad 2840 \quad 200$ EMPLOYEE BENEFITS $5200 \begin{array}{lllll}5200 & 010 & 2840 & 581 & \text { MILEAGE }\end{array}$
$\begin{array}{lllll}5200 & 010 & 2840 & 610 & \text { GENERAL SUPPLIES }\end{array}$
$5200 \quad 010 \quad 2840 \quad 750$ EQUIP-ORIGINAL \& ADD
52000102840768 TECH EQUIP - REPLACE $5200 \quad 0102840 \quad 810$ DUES \& FEES

FUNCTION TOTAL
2840
DATA PROCESSING
$5200 \quad 010 \quad 2849 \quad 144$ COMPUTER SERVICE PERS
16.00
17.00
$9.00 \quad 9.00$
1.00
11.0
1.00
1.00

1,017,198.01
1,026,732
1,058,938
32,206
****

| 67,853 | 67,853 |
| ---: | ---: |
| 21,624 | 21,624 |
| 8,200 | $-20,000$ |
| 500 | $* * * *$ |
| 210,000 | $* * * *$ |
| 110,000 | $* * * *$ |
| 6,000 | $-80,000$ |
| 5,000 | $-15,000$ |
| 15,000 | $-40,000$ |
|  |  |
| 444,177 | $-65,523$ |

171,299

| 177,512 | 6,213 |
| ---: | ---: |
| 353,012 | 20,70 |
| 355,688 | 74,19 |
| 1,000 | $* * *$ |

$\begin{array}{rr}281,491 & 355 \\ 1,000 & 1\end{array}$
35,68
1,00
227,96
227,
359,
****
359,216
1,700
1,700
100,000
16,000
$* * * *$
$* * * *$
220
$1,455,209.60$
1,511,053
551,652
69,348
25,000
209,248
$1,604,31$
564,
25,
187,
777

777,118
$-78,130$

## DEPT FUND FUNC OBJ DESCRIPTION

COMMUNICATIONS/TELEPHONES
$\begin{array}{lllll}5300 & 010 & 2220 & 163 & \text { REPAIRMEN } \\ 5300 & 010 & 2220 & 168 & \text { COMP-ADDITIONAL WORK }\end{array}$
$5300 \quad 0102220 \quad 200$ EMPLOYEE BENEFITS
$5300 \quad 010 \quad 2220 \quad 610 \quad$ GENERAL SUPPLIES
$5300 \quad 010 \quad 2220 \quad 750$ EQUIP-ORIGINAL \& ADD
$5300 \quad 010 \quad 2220 \quad 760$ EQUIPMENT-REPLACEMENT
FUNCTION TOTAL
2220 TECHNOLOGY SUPPORT SERVICES
DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :--- | ---: | ---: | ---: | ---: | ---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |

THIS PAGE INTENTIONALLY LEFT BLANK.

## SCHOOL DISTRICT OF PITTSBURGH 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Office of Chief Financial Officer \& Chief Operations Officer - Operations
Program Administrator: Christopher Berdnik
Program Code: 6000-010

## STATEMENT OF FUNCTION:

In January and February 2009, the business, finance and technology functions of the School District were consolidated under a single point of leadership through the Office of the Chief Financial Officer/Chief Operations Officer. The office encompasses the functional units of Budget, Finance, Facilities/Plant Operations, Food Service, Pupil Transportation, School Safety and Technology. The office also is responsible for the Board's building use policy designed to make the District facilities available to community organizations. Approximately 3,000 permits are issued each year for after-school time building use. The Chief Operations Office maintains the official proceedings of the School Board including the preparation of the monthly Education and Business packets for the Superintendent's Agenda Review, Board Agenda Review and Legislative meetings, as well as placing the official minutes on the District web site monthly for public review.

## Accomplishments during 2009 include:

1. Managed a complex summer construction schedule including renovations at the CAPA, Frick, Milliones and Reizenstein facilities.
2. Utilized the taxable Build America Bonds created through the Stimulus package to finance the District's 2009 capital program at historically low net interest costs.
3. Launched the "Building Excellence-Blueprint for the Future" long-term facilities study.
4. Combined claiming for the early childhood food service program with the District's school-aged efforts to streamline processes and increase reimbursement.
5. Leveraged competitive Stimulus funds to modernize food service equipment.
6. Partnered with the Urban Redevelopment Authority of Pittsburgh to support an open and transparent process for the marketing and sale of closed school facilities.
7. Negotiated five-year pupil transportation contracts with annual rates of increase between $2.5 \%$ and $3 \%$, while simultaneously requiring carriers to retrofit diesel vehicles to reduce pollution exposure.
8. Locked in a three-year (beginning January 1, 2011) cost reduction to our current third party, fixed rate electricity generation contract.
9. Exercised substantial intergovernmental planning and cooperation in advance and during the G20 summit in Pittsburgh to protect the students, staff and resources of the District.
10. Leveraged competitive requests for proposals and an active labor-management health care cost containment committee to deliver competition among health plans for our employees, a $2 \%$ rate increase in health care (our fourth consecutive year of increases under $5 \%$ ) and a $3.28 \%$ decrease in dental costs.

| DEPT | FUND FUNC | OBJ | DESCRIPTION |  |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  |  |  |
| CHIEF OPERATIONS | OFFICER |  |  |  |
| 6000 | 010 | 2500 | 113 | DIRECTORS |
| 6000 | 010 | 2500 | 142 | OTHER ACCOUNTING PERS |
| 6000 | 010 | 2500 | 146 | OTHER TECHNICAL PERS |
| 6000 | 010 | 2500 | 148 | COMP-ADDITIONAL WORK |
| 6000 | 010 | 2500 | 151 | SECRETARIES |
| 6000 | 010 | 2500 | 152 | TYPIST-STENOGRAPHERS |
| 6000 | 010 | 2500 | 157 | COMP-ADDITIONAL WORK |
| 6000 | 010 | 2500 | 159 | OTHER PERSONNEL COSTS |
| 6000 | 010 | 2500 | 200 | EMPLOYEE BENEFITS |
| 6000 | 010 | 2500 | 330 | OTHER PROFESSIONAL SERV |
| 6000 | 010 | 2500 | 432 | RPR \& MAINT - EQUIP |
| 6000 | 010 | 2500 | 530 | COMMUNICATIONS |
| 6000 | 010 | 2500 | 538 | TELECOMMUNICATIONS |
| 6000 | 010 | 2500 | 540 | ADVERTISING |
| 6000 | 010 | 2500 | 550 | PRINTING \& BINDING |
| 6000 | 010 | 2500 | 581 | MILEAGE |
| 6000 | 010 | 2500 | 610 | GENERAL SUPPLIES |
| 6000 | 010 | 2500 | 635 | MEALS \& REFRESHMENTS |
| 6000 | 010 | 2500 | 760 | EQUIPMENT-REPLACEMENT |
| 6000 | 010 | 2500 | 810 | DUES \& FEES |
|  |  |  |  |  |


| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 |  |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 0.50 | 132,359.67 | 125,000 | 71,820 | -53,180 |
| 1.00 | 1.00 | 40,907.26 | 41,482 | 42,324 | 842 |
|  | 1.00 | **** | **** | 67,853 | 67,853 |
|  |  | 6,258.60 | **** | **** | **** |
| 1.00 |  | 54,321.36 | 55,371 | **** | -55,371 |
|  |  | 17,172.14 | **** | **** | **** |
|  |  | 9,506.06 | 4,500 | **** | -4, 500 |
|  |  | 531.60 | **** | **** | **** |
|  |  | 62,248.96 | 73,319 | 58,000 | -15,319 |
|  |  | 42,842.40 | 48,500 | 64,000 | 15,500 |
|  |  | 1,680.70 | 3,068 | 3,500 | 432 |
|  |  | 992.40 | 1,200 | 1,200 | **** |
|  |  | 94.22 | 150 | **** | -150 |
|  |  | **** | **** | 10,000 | 10,000 |
|  |  | 301.00 | 250 | 250 | * *** |
|  |  | 798.02 | 500 | **** | -500 |
|  |  | 2,429.93 | 1,700 | 2,000 | 300 |
|  |  | 144.66 | 300 | **** | -300 |
|  |  | 599.40 | 1,799 | **** | -1,799 |
|  |  | **** | **** | 100 | 100 |
| 3.00 | 2.50 | 373,188.38 | 357,139 | 321,047 | -36,092 |
| 3.00 | 2.50 | 373,188.38 | 357,139 | 321,047 | -36,092 |

## Organizational Unit: COO - Mail and Copy Center

Program Administrator: Christopher Berdnik and Theresa Ciletti

## STATEMENT OF FUNCTION:

The Mail and Copy Center section of Operations provides a central reproduction facility located in the Administration Building which supports much of the duplication requirements of staff in various school locations and administrative offices. A web-based digital printing tool offers seamless submission of jobs from any location in the District. Some specialized services, including color printing and various binding finishes are provided.

## Accomplishments during 2009 are as follows:

1. Continued to provide timely duplication and instructional materials to all parts of the system while providing security through shredding of confidential data.
2. Provided low cost color printing, trimming and binding as an option to external sources.
3. Supported school, parent and student copying rigorously through the course of 2009.

## OBJECTIVES:

The central Mail and Copy center will be aligned with the Board's adopted goals and Superintendent's Excellence for All Reform Agenda as follows:

1. To provide timely duplication of instructional materials.
2. To provide a centralized shredder located at the Service Center that will be used to safeguard confidential personnel data.
3. To provide cost-effective color printing and binding.
DEPT FUND FUNC OBJ DESCRIPTION
OPERATIONS-MAIL \& COPY CENTER

|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| 6001 | 010 | 2540 | 155 | OTHER OFFICE PERS |
| 6001 | 010 | 2540 | 157 | COMP-ADDITIONAL WORK |
| 6001 | 010 | 2540 | 200 | EMPLOYEE BENEFITS |
| 6001 | 010 | 2540 | 431 | RPR \& MAINT - BLDGS |
| 6001 | 010 | 2540 | 432 | RPR \& MAINT - EQUIP |
| 6001 | 010 | 2540 | 442 | RENTAL - EQUIPMENT |
| 6001 | 010 | 2540 | 490 | OTHER PROPERTY SERVICES |
| 6001 | 010 | 2540 | 530 | COMMUNICATIONS |
| 6001 | 010 | 2540 | 599 | OTHER PURCHASED SERVICES |
| 6001 | 010 | 2540 | 610 | GENERAL SUPPLIES |
| 6001 | 010 | 2540 | 750 | EQUIP-ORIGINAL \& ADD |
| 6001 | 010 | 2540 | 760 | EQUIPMENT-REPLACEMENT |
|  |  |  | FUNCTION TOTAL |  |


| ORG <br> NO. <br> EMP | TOTAL <br> EMP |
| :--- | :---: |
| 2.00 | 2.00 |
|  |  |
|  |  |
| 2.00 | 2.00 |
| 2.00 | 2.00 |


| 2008 | 2009 | 2010 | INCREASE DECREASE |
| :---: | :---: | :---: | :---: |
| EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 63,546.87 | 71,223 | 72,982 | 1,759 |
| 1,578.55 | 4,750 | 4,750 | **** |
| 28,041.74 | 24,609 | 24,772 | 163 |
| 3,009.31 | **** | **** | **** |
| 387,422.89 | 428,855 | 471,247 | 42,392 |
| **** | 1,560 | 1,728 | 168 |
| 300.00 | **** | **** | **** |
| 1,560.00 | 1,092 | 5,000 | 3,908 |
| 300.00 | 1,200 | 1,200 | **** |
| 62,142.02 | 65,690 | 70,000 | 4,310 |
| 5,781.64 | 11,094 | 8,100 | -2,994 |
| 329,059.88 | 361,857 | 346,857 | -15,000 |
| 882,742.90 | 971,930 | 1,006,636 | 34,706 |
| 882,742.90 | 971,930 | 1,006,636 | 34,706 |

THIS PAGE INTENTIONALLY LEFT BLANK.

## SCHOOL DISTRICT OF PITTSBURGH

## 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Operations-Facilities, Project Management \& Construction \& Design
Program Administrator: Vidya Patil
Program Code: 6300-6302-010

## STATEMENT OF FUNCTION:

The Facilities Division has budgetary control of five (5) areas: Facilities, Project Management \& Construction, Design, Maintenance, and Equipment Maintenance and Repair. A breakdown of the first 3 areas are listed below:

## Projects administered by the Facilities Office in 2009 included:

1. Implemented the 2009 Major Maintenance Program (part of the Capital Improvement Program) which included projects such as replacement of windows, doors, roofs, masonry restoration, and new boilers.
2. Administered projects for various Disabled Access Improvements.
3. Processed approximately 17,000 work orders in the Maintenance Section.
4. Provided architectural and engineering services, cost estimating, and construction management support services for planned projects.
5. Administered design and construction for renovations and/or additions to CAPA, Carmalt, Concord, Schenley @ Reizenstein, Science and Technology @ Frick, and University Prep @ Milliones.
6. Facilities: The Facilities Office implements the District's Capital Improvement Program which consists of the design, construction management, and construction inspection of School District buildings, building renovation, and site improvement projects. This Office also undertakes the repair and maintenance of the District's buildings and building systems (architectural, electrical, and mechanical). In addition, design services and technical support are provided to educational planners, school administration, and other central offices.
7. Project Management \& Construction: The Project Management and Construction Inspection Section is responsible for the construction management, administration, and inspection of all Capital Projects and Major Maintenance Projects. This Section oversees the bidding process, interacts with the Minority and Women Business Office, originates and manages all construction contracts, monitors and inspects ongoing construction work, changes in work, and prepares progress reports. This Section also reviews and processes contractor requisitions and assesses the quality, safety, and timely completion of work. Staff coordinates all construction (including asbestos abatement) with Maintenance, Plant Operations, Food Services, and the administrators of various District facilities. Projects which seek State reimbursement require working with the State Department of Education to satisfy their requirements.

## SCHOOL DISTRICT OF PITTSBURGH

Organizational Unit: Operations-Facilities, Project Management \& Construction, \& Design
Program Administrator: Vidya Patil
Program Code: 6300-6302-010

## STATEMENT OF FUNCTION continued:

3. Design Section: The Design Section is responsible for preparation of plans and specifications, project estimating, administration of design, and bidding of contracts for the Capital Improvement Program. Additionally, this Section provides guidance and direction to design consultants and technical support to the Maintenance Section as well as the Facilities Coordinators who interface with School Administrators. This Section was directly involved in all facets of the design of all projects that are part of the Capital Improvement Program.

In addition to the above activities, this Section coordinates the District's energy conservation program, assists in developing the annual Capital Improvement Program, performs ongoing inspection and evaluation of the structure and physical plant at all of the District's facilities, and assesses current and future budget needs. This Section also advises and works in conjunction with the Plant Operations Section regarding building operations.

## OBJECTIVES:

1. The Facilities Office will implement the 2010 Capital Improvement Program. Administration of construction for CAPA, Concord, Science and Technology Academy @ Frick, University Prep @ Milliones and Cupples Stadium turf replacement will progress. The Major Maintenance Program will address work such as boiler, roof, and window replacements, fire alarm, security and building system upgrades. Americans with Disabilities (ADA) Act - compliant improvements and general renovation projects throughout the District. This Office will also evaluate interior and exterior safety issues such as building masonry, sidewalks, and play fields.
2. The Project Management \& Construction will administer the construction at CAPA, Science and Technology Academy @ Frick, Concord, and Cupples Stadium will be progressed.
3. The Design Section will prepare plans and specifications for the annual Major Maintenance Program and perform building needs assessments for future maintenance and capital projects. Administration of design of the Major Maintenance Program projects and asbestos and mold monitoring activities will continue. The Design Section will continue an ongoing cyclical review of building conditions and needs.

DEPT FUND FUNC OBJ DESCRIPTION

## OPERATIONS OFFICE - FACILITIES

| 6300 | 010 | 2610 | 113 | DIRECTORS |
| :--- | :--- | :--- | :--- | :--- |
| 6300 | 010 | 2610 | 151 | SECRETARIES |
| 6300 | 010 | 2610 | 157 | COMP-ADDITIONAL WORK |
| 6300 | 010 | 2610 | 159 | OTHER PERSONNEL COSTS |
| 6300 | 010 | 2610 | 200 | EMPLOYEE BENEFITS |
| 6300 | 010 | 2610 | 340 | TECHNICAL SERVICES |
| 6300 | 010 | 2610 | 432 | RPR \& MAINT - EQUIP |
| 6300 | 010 | 2610 | 441 | RENTAL - LAND \& BLDGS |
| 6300 | 010 | 2610 | 490 | OTHER PROPERTY SERVICES |
| 6300 | 010 | 2610 | 530 | COMMUNICATIONS |
| 6300 | 010 | 2610 | 538 | TELECOMMUNICATIONS |
| 6300 | 010 | 2610 | 540 | ADVERTISING |
| 6300 | 010 | 2610 | 550 | PRINTING \& BINDING |
| 6300 | 010 | 2610 | 581 | MILEAGE |
| 6300 | 010 | 2610 | 582 | TRAVEL |
| 6300 | 010 | 2610 | 599 | OTHER PURCHASED SERVICES |
| 6300 | 010 | 2610 | 610 | GENERAL SUPPLIES |
| 6300 | 010 | 2610 | 618 | ADM OP SYS TECH |
| 6300 | 010 | 2610 | 640 | BOOKS \& PERIODICALS |
| 6300 | 010 | 2610 | 750 | EQUIP-ORIGINAL \& ADD |
| 6300 | 010 | 2610 | 758 | TECH EQUIP- NEW |
| 6300 | 010 | 2610 | 760 | EQUIPMENT-REPLACEMENT |
| 6300 | 010 | 2610 | 810 | DUES \& FEES |
|  |  |  | FUNCTION TOTAL |  |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 57,649.21 | 110,259 | 100,465 | -9,794 |
| 1.00 | 1.00 | 34,693.68 | 36,571 | 38,201 | 1,630 |
|  |  | **** | 3,500 | 200 | -3,300 |
|  |  | **** | 15,000 | 15,000 | **** |
|  |  | 32,664.29 | 53,553 | 49,035 | -4,518 |
|  |  | 1,095.00 | 2,000 | 1,000 | -1,000 |
|  |  | 28,185.03 | 28,975 | 56,000 | 27,025 |
|  |  | 13,750.00 | 40,050 | 129,668 | 89,618 |
|  |  | 68,463.00 | 69,000 | **** | -69,000 |
|  |  | 2,552.00 | 3,500 | 3,000 | -500 |
|  |  | 4,182.55 | 1,000 | 2,000 | 1,000 |
|  |  | 174,141.24 | 87,175 | 93,851 | 6,676 |
|  |  | 460.70 | 1,850 | 850 | -1,000 |
|  |  | **** | 200 | 2,000 | 1,800 |
|  |  | 5,747.83 | 1,500 | 2,500 | 1,000 |
|  |  | **** | 200 | **** | -200 |
|  |  | 2,373.26 | 7,128 | 4,500 | -2,628 |
|  |  | **** | 200 | 1,500 | 1,300 |
|  |  | 628.42 | 700 | 5,000 | 4,300 |
|  |  | **** | 1,300 | **** | -1,300 |
|  |  | 2,381.26 | **** | **** | **** |
|  |  | 936.00 | 700 | 1,500 | 800 |
|  |  | 4,206.00 | 2,400 | 2,400 | **** |
| 2.00 | 2.00 | 434,109.47 | 466,761 | 508,670 | 41,909 |
| 2.00 | 2.00 | 434,109.47 | 466,761 | 508,670 | 41,909 |

DEPT FUND FUNC OBJ DESCRIPTION

PROJECT MANAGEMENT \& CONSTRUCT

| 6301 | 010 | 4600 | 135 | OTHER CENT SUPP STAFF |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: |
| 6301 | 010 | 4600 | 145 | FACIL-PLANT OPR PERS |  |  |  |
| 6301 | 010 | 4600 | 146 | OTHER TECHNICAL PERS |  |  |  |
| 6301 | 010 | 4600 | 148 | COMP - ADDITIONAL WORK |  |  |  |
| 6301 | 010 | 4600 | 149 | OTHER PERSONNEL COSTS |  |  |  |
| 6301 | 010 | 4600 | 167 | TEMP CRAFTS \& TRADES |  |  |  |
| 6301 | 010 | 4600 | 168 | COMP-ADDITIONAL WORK |  |  |  |
| 6301 | 010 | 4600 | 200 | EMPLOYEE BENEFITS |  |  |  |
| 6301 | 010 | 4600 | 460 | EXTERMINATION SERVICES |  |  |  |
| 6301 | 010 | 4600 | 581 | MILEAGE |  |  |  |
| 6301 | 010 | 4600 | 610 | GENERAL SUPPLIES |  |  |  |
| 6301 | 010 | 4600 | 750 | EQUIP-ORIGINAL \& ADD |  |  |  |
|  |  |  |  |  |  |  |  |
|  |  | 4600 | FUNCTION TOTAL |  |  |  |  |
|  |  |  |  |  |  |  |  |

## DEPARTMENT TOTAL

| ORG | TOTAL | 2008 | 2009 | 2010 | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 3.00 | 3.00 | 381,875.60 | 280,609 | 262,065 | -18,544 |
| 6.00 | 6.00 | 222,634.76 | 200,287 | 380,611 | 180,324 |
| 1.00 | 1.00 | 28,286.52 | 40,579 | 41,345 | 766 |
|  |  | 43,342.14 | 20,000 | 1,000 | -19,000 |
|  |  | 2,840.28 | **** | **** | **** |
|  |  | 14,042.63 | 30,000 | 9,000 | -21,000 |
|  |  | 506.41 | **** | **** | **** |
|  |  | 187,906.99 | 185,109 | 221,175 | 36,066 |
|  |  | 33,565.00 | **** | **** | **** |
|  |  | 8,261.12 | 5,200 | 5,200 | **** |
|  |  | 20,729.68 | **** | **** | **** |
|  |  | 25,730.87 | **** | **** | **** |
| 10.00 | 10.00 | 969,722.00 | 761,784 | 920,396 | 158,612 |
| 10.00 | 10.00 | 969,722.00 | 761,784 | 920,396 | 158,612 |

## DEPT FUND FUNC OBJ DESCRIPTION

OPERATIONS OFFICE - DESIGN

| 6302 | 010 | 4400 | 135 | OTHER CENT SUPP STAFF |
| :--- | :--- | :--- | :--- | :--- |
| 6302 | 010 | 4400 | 139 | OTHER PERSONNEL COSTS |
| 6302 | 010 | 4400 | 145 | FACIL-PLANT OPR PERS |
| 6302 | 010 | 4400 | 148 | COMP-ADDITIONAL WORK |
| 6302 | 010 | 4400 | 152 | TYPIST-STENOGRAPHERS |
| 6302 | 010 | 4400 | 157 | COMP-ADDITIONAL WORK |
| 6302 | 010 | 4400 | 200 | EMPLOYEE BENEFITS |
| 6302 | 010 | 4400 | 330 | OTHER PROFESSIONAL SERV |
| 6302 | 010 | 4400 | 340 | TECHNICAL SERVICES |
| 6302 | 010 | 4400 | 581 | MILEAGE |
| 6302 | 010 | 4400 | 610 | GENERAL SUPPLIES |
|  |  |  |  |  |
|  |  | 4400 | FUNCTION TOTAL |  |
|  |  |  |  |  |


| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | decrease |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 3.00 | 3.00 | 251,111.89 | 177,116 | 274,484 | 97,368 |
|  |  | 21,211.58 | **** | **** | **** |
| 6.00 | 5.00 | 631,258.80 | 710,484 | 335,643 | -374,841 |
|  |  | 38,365.63 | 34,000 | 34,000 | **** |
| 1.00 | 1.00 | 34,904.50 | 36,055 | 36,935 | 880 |
|  |  | 2,146.02 | 8,000 | 2,000 | -6,000 |
|  |  | 278,297.98 | 312,789 | 217,683 | -95,106 |
|  |  | 18,868.00 | 12,600 | 5,000 | -7,600 |
|  |  | 25,462.50 | **** | **** | **** |
|  |  | 19,305.41 | 18,000 | 18,000 | ** |
|  |  | 3,732.18 | 6,500 | 6,500 | **** |
| 10.00 | 9.00 | 1,324,664.49 | 1,315,544 | 930,245 | -385,299 |
| 10.00 | 9.00 | 1,324,664.49 | 1,315,544 | 930,245 | -385,299 |

## SCHOOL DISTRICT OF PITTSBURGH

2010 GENERAL FUND BUDGET NARRATIVE
Organizational Unit: Operations Office - Maintenance
Program Administrator: Vidya Patil
Program Code: 6303-010

## STATEMENT OF FUNCTION:

The Maintenance Section is responsible for approximately 17,000 routine and emergency work orders, as well as the ongoing preventative maintenance to buildings and building systems of the School District's facilities.

The Maintenance Section administers small and maintenance contracts to augment the trades on a routine and an as-needed basis and for work of a specialized nature including: air flow testing and balancing, heating systems piping, variable speed drives, direct digital control for building automation, service and repair of building Metasys systems, gas and oil burner repairs, fencing repairs, building temperature control systems, major plumbing support, concrete repairs, fire extinguishers, hoses, hood suppression systems, roofing repairs/replacement, asbestos removal, elevator chair lifts, passenger and freight service and inspection, masonry restoration, building sound systems, fire alarm systems programming and repairs, building security systems programming and repairs, building fire pump stations testing and repair, major pump and motor repairs, emergency power plants and switching devices, stage and stadium lighting repair and maintenance, and Pittsburgh High School for the Creative and Performing Arts (CAPA) Astrovision repairs. In 2009 this Section implemented "School Dude" software program for Maintenance work orders.

This Section also manages the store room attendant and musical and athletic equipment and repair sections.

## OBJECTIVES:

For the coming year the Maintenance Section will continue to respond to District work requests and emphasize safety practices and use of safety equipment.

DEPT FUND FUNC OBJ DESCRIPTION
OPERATIONS OFFICE -MAINTENANCE

| 6303 | 010 | 2620 | 116 | CENTRL SUPPORT ADMIN |
| :--- | :--- | :--- | :--- | :--- |
| 6303 | 010 | 2620 | 145 | FACIL-PLANT OPR PERS |
| 6303 | 010 | 2620 | 148 | COMP-ADDITIONAL WORK |
| 6303 | 010 | 2620 | 152 | TYPIST-STENOGRAPHERS |
| 6303 | 010 | 2620 | 154 | CLERKS |
| 6303 | 010 | 2620 | 157 | COMP-ADDITIONAL WORK |
| 6303 | 010 | 2620 | 161 | TRADESMEN |
| 6303 | 010 | 2620 | 163 | REPAIRMEN |
| 6303 | 010 | 2620 | 168 | COMP-ADDITIONAL WORK |
| 6303 | 010 | 2620 | 169 | OTHER PERSONNEL COSTS |
| 6303 | 010 | 2620 | 184 | STORES HANDLING STAFF |
| 6303 | 010 | 2620 | 188 | COMP-ADDITIONAL WORK |
| 6303 | 010 | 2620 | 200 | EMPLOYEE BENEFITS |
| 6303 | 010 | 2620 | 340 | TECHNICAL SERVICES |
| 6303 | 010 | 2620 | 431 | RPR \& MAINT - BLDGS |
| 6303 | 010 | 2620 | 432 | RPR \& MAINT - EQUIP |
| 6303 | 010 | 2620 | 441 | RENTAL - LAND \& BLDGS |
| 6303 | 010 | 2620 | 442 | RENTAL- EQUIPMENT |
| 6303 | 010 | 2620 | 530 | COMMUNICATIONS |
| 6303 | 010 | 2620 | 538 | TELECOMMUNICATIONS |
| 6303 | 010 | 2620 | 550 | PRINTING \& BINDING |
| 6303 | 010 | 2620 | 581 | MILEAGE |
| 6303 | 010 | 2620 | 599 | OTHER PURCHASED SERVICES |
| 6303 | 010 | 2620 | 610 | GENERAL SUPPLIES |
| 6303 | 010 | 2620 | 618 | ADM OP SYS TECH |
| 6303 | 010 | 2620 | 750 | EQUIP-ORIGINAL \& ADD |
| 6303 | 010 | 2620 | 760 | EQUIPMENT-REPLACEEMENT |
|  |  |  |  |  |

$6303010 \quad 2690 \quad 167$ TEMP CRAFTS \& TRADES
$\begin{array}{llllll}6303 & 010 & 2690 & 168 & \text { COMP-ADDITIONAL WORK } \\ 6303 & 010 & 2690 & 169 & \text { OTHER PERSONNEL COSTS }\end{array}$
63030102690200 EMPLOYEE BENEFITS
FUNCTION TOTAL
2690 OTHER OPERATION \& MAINTENANCE
$63030104600 \quad 431$ RPR \& MAINT - BLDGS
FUNCTION TOTAL
4600 BUILDING IMPROVE SERV-REPLACEN
DEPARTMENT TOTAL
ORG TOTA
NO. NO.
NO. NO.

EMP
1.00
3.00
$1.00 \quad 1.00$
$63.00 \quad 63.00$
2.00
1.0
.00
1.00


2008 EXPENDITURES

2009
BUDGE

91,491 49,110 10,000 35,191
36,943 10,000
3,361,446


| $* * * *$ | $-91,491$ |
| ---: | ---: |
| 171,474 | 122,364 |
| 10,000 | $* * * *$ |
| 36,986 | 1,795 |
| 37,119 | 176 |
| 10,000 | $* * * *$ |
| $3,58,531$ | 207,085 |
| 99,191 | 7,883 |
| 700,000 | 453,968 |
| $* * * *$ | $* * * *$ |
| 46,901 | 3,701 |
| 15,000 | $* * * *$ |
| $1,54,995$ | 251,670 |
| 3,000 | $* * * *$ |
| 74,120 | $* * * *$ |
| 51,000 | $* * * *$ |
| 64,800 | $* * * *$ |
| 1,000 | $* * * *$ |
| 2,000 | $* * * *$ |
| 4,000 | $* * * *$ |
| 1,000 | $* * * *$ |
| 43,000 | $* * * *$ |
| 5,000 | $* * * *$ |
| 1,000 |  |
| 190,606 | $* * * *$ |
| 10,000 | 10,000 |
| 5,000 | $* * * *$ |

8,378,995.65
6,836,572
7,803,723
967,151

$$
\begin{array}{r}
50,782.57 \\
17,610.33 \\
1,055.60 \\
36,567.73
\end{array}
$$

106,016.23
$2,438,973.25 \quad 1,755,000$

2,438,973.25
$1,755,000$
$1,755,000$
9,558,723
967,151

SCHOOL DISTRICT OF PITTSBURGH

## 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Operations Office - Equipment Maintenance and Repair
Program Administrator: Vidya Patil
Program Code: 6304-010

## STATEMENT OF FUNCTION:

The Equipment Maintenance and Repair Section of Facilities is a unit composed of repair shops and staff which oversee the repair of all musical instruments and physical education equipment used by the School District.

1. The musical repairmen are responsible for the repair and reconditioning of all non-electronic musical instruments used in the School District. The Piano Technician on this staff provides regular tunings on the more than 350 pianos owned by the School District and repairs or rebuilds pianos that may have been damaged.
2. The interscholastic athletics repair person is responsible for ensuring the safety of all equipment used in the schools by the interscholastic athletics and physical education programs.

## OBJECTIVES:

The various staff will provide on-site support and training in the use and preventive maintenance of various equipment.

| DEPT | FUND FUNC | OBJ | DESCRIPTION |  |
| :--- | :--- | :--- | :--- | :--- |
| EQUIPMENT MAINTENANCE \& REPAIR |  |  |  |  |
|  |  |  |  |  |
| 6304 | 010 | 1100 | 163 | REPAIRMEN |
| 6304 | 010 | 1100 | 168 | COMP-ADDITIONAL WORK |
| 6304 | 010 | 1100 | 200 | EMPLOYEE BENEFITS |
| 6304 | 010 | 1100 | 610 | GENERAL SUPPLIES |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1100 | REGULAR PRGS - ELEM/SEC |  |
| 6304 | 010 | 3250 | 163 | REPAIRMEN |
| 6304 | 010 | 3250 | 168 | COMP-ADDITIONAL WORK |
| 6304 | 010 | 3250 | 200 | EMPLOYEE BENEFITS |
| 6304 | 010 | 3250 | 432 | RPR \& MAINT - EQUIP |
| 6304 | 010 | 3250 | 610 | GENERAL SUPPLIES |
|  |  |  | FUNCTION TOTAL |  |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 2.00 | 2.00 | 103,499.22 | 99,424 | 108,118 | 8,694 |
|  |  | 18, 882.52 | 20,000 | 19,500 | -500 |
|  |  | 27,845.80 | 38,683 | 40,670 | 1,987 |
|  |  | 22,032.43 | 20,000 | 20,000 | **** |
| 2.00 | 2.00 | 172,259.97 | 178,107 | 188,288 | 10,181 |
| 1.00 | 1.00 | 52,376.52 | 50,313 | 54,660 | 4,347 |
|  |  | 6,188.11 | 1,000 | 1,500 | 500 |
|  |  | 8,950.86 | 16,621 | 17,897 | 1,276 |
|  |  | **** | 1,000 | 1,000 | **** |
|  |  | 6,106.36 | 7,000 | 7,000 | **** |
| 1.00 | 1.00 | 73,621.85 | 75,934 | 82,057 | 6,123 |
| 3.00 | 3.00 | 245,881.82 | 254,041 | 270,345 | 16,304 |

SCHOOL DISTRICT OF PITTSBURGH
2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: COO - Pupil Transportation
Program Administrator: Theodore R. Vasser
Program Code: 6500-010

## STATEMENT OF FUNCTION:

Pupil Transportation is responsible for arranging transportation for students who attend schools within the City of Pittsburgh and Mt. Oliver Borough. Students who are city residents attending nonpublic and charter schools located outside the city within a ten-mile radius of the city lines are also transported. Pupil Transportation's primary goal is to provide safe, timely and efficient service at a minimal cost.

Transportation services are provided by means of contracts with private carriers and by Port Authority. The following criteria are the avenues by which children receive transportation:

1. Students receive transportation to and from school for attendance at elementary schools if they live 1.5 miles from school.
2. Secondary students receive transportation if they live 2 or more miles from the school.
3. Other reasons for transportation are medical transportation and hazardous walking routes.
4. Shuttle services are used for transporting students back and forth to different classes at different building locations.

## OBJECTIVES:

1. To exceed State requirements for necessary driver backgrounds by mandating that carriers submit Federal Bureau of Investigation (FBI) checks, annual criminal histories, and child abuse updates to this Department for all drivers.
2. To work with carriers toward the goal of retrofitting (installing diesel particulate filters and closed crankcase ventilation systems on older buses in their fleets) as many buses as possible to eliminate exhaust particulates that pollute air both inside and outside of vehicles.
3. To adjust our 2009/10 transportation routing to better serve students who are affected by the new 6-12 configurations within the District.
4. To hold monthly safety meetings with school bus carriers to address ongoing issues about school transportation.

| DEPT | FUND FUNC |  | OBJ | DESCRIPTION |
| :---: | :---: | :---: | :---: | :---: |
| OPER. | OFFICE |  | TRANSPORTATION |  |
| 6500 | 010 | 2710 | 113 | DIRECTORS |
| 6500 | 010 | 2710 | 147 | TRANSPORTATION PERS |
| 6500 | 010 | 2710 | 148 | COMP-ADDITIONAL WORIK |
| 6500 | 010 | 2710 | 149 | OTHER PERSONNEL COSTS |
| 6500 | 010 | 2710 | 151 | SECRETARIES |
| 6500 | 010 | 2710 | 154 | CLERKS |
| 6500 | 010 | 2710 | 157 | COMP-ADDITIONAL WORK |
| 6500 | 010 | 2710 | 200 | EMPLOYEE BENEFITS |
| 6500 | 010 | 2710 | 330 | OTHER PROFESSIONAL SERV |
| 6500 | 010 | 2710 | 340 | TECHNICAL SERVICES |
| 6500 | 010 | 2710 | 432 | RPR \& MAINT - EQUIP |
| 6500 | 010 | 2710 | 530 | COMMUNICATIONS |
| 6500 | 010 | 2710 | 538 | TELECOMMUNICATIONS |
| 6500 | 010 | 2710 | 550 | PRINTING \& BINDING |
| 6500 | 010 | 2710 | 581 | MILEAGE |
| 6500 | 010 | 2710 | 582 | TRAVEL |
| 6500 | 010 | 2710 | 599 | OTHER PURCHASED SERVICES |
| 6500 | 010 | 2710 | 610 | GENERAL SUPPLIES |
| 6500 | 010 | 2710 | 618 | ADM OP SYS TECH |
| 6500 | 010 | 2710 | 640 | BOOKS \& PERIODICALS |
| 6500 | 010 | 2710 | 750 | EQUIP-ORIGINAL \& ADD |
| 6500 | 010 | 2710 | 810 | DUES \& FEES |
|  | FUNCTION TOTAL |  |  |  |
|  |  | 2710 | SUP | STUDENT TRANSPORTATION SVC |
| 6500 | 010 | 2720 | 516 | STUDENT TRANSPORTATION - I.U. |
| 6500 | 010 | 2720 | 519 | OTHER STUDENT TRANSP |
|  | FUNCTION TOTAL |  |  |  |
|  |  | 2720 | VEHICLE OPERATION SERVICES |  |
| 6500 | 010 | 2750 | 147 | TRANSPORTATION PERS |
| 6500 | 010 | 2750 | 148 | COMP-ADDITIONAL WORK |
| 6500 | 010 | 2750 | 200 | EMPLOYEE BENEFITS |
|  |  |  | FUNC | IION TOTAL |
|  |  | 2750 | NONP | JBLIC TRANSPORTATION |

## DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 |  |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 91,912.02 | 92,962 | 96,018 | 3,056 |
| 4.50 | 4.50 | 231,525.93 | 225,833 | 229,032 | 3,199 |
|  |  | 21,975.83 | **** | **** | **** |
|  |  | 1,049.76 | **** | **** | **** |
| 1.00 | 1.00 | 36,874.47 | 37,955 | 38,882 | 927 |
| 1.00 | 1.00 | 35,891.61 | 36,942 | 37,846 | 904 |
|  |  | 59.66 | **** | **** | **** |
|  |  | 143,702.06 | 127,522 | 128,041 | 519 |
|  |  | 24,385.10 | 26,250 | 26,250 | **** |
|  |  | 18,595.86 | 12,000 | 22,000 | 10,000 |
|  |  | 590.00 | 1,000 | 1,000 | **** |
|  |  | 15,765.92 | 13,000 | 17,000 | 4,000 |
|  |  | 9,869.32 | 10,000 | 85,680 | 75,680 |
|  |  | 5,770.15 | 7,000 | 7,500 | 500 |
|  |  | 2,261.00 | 2,500 | 2,500 | **** |
|  |  | 1,349.15 | 1,500 | 2,000 | 500 |
|  |  | 40.00 | 1,000 | 1,000 | **** |
|  |  | 4,020.98 | 5,000 | 5,000 | **** |
|  |  | **** | 100 | 100 | **** |
|  |  | **** | 200 | 200 | *** |
|  |  | **** | 3,000 | 3,000 | **** |
|  |  | **** | **** | 250 | 250 |
| 7.50 | 7.50 | 645,638.82 | 603,764 | 703,299 | 99,535 |
|  |  | 6,374,656.16 | 6,500,000 | 6,528,520 | 28,520 |
|  |  | 6,122.88 | 15,000 | 15,450 | 450 |
|  |  | 6,380,779.04 | 6,515,000 | 6,543,970 | 28,970 |
| 1.00 | 1.00 | 49,000.17 | 49,373 | 50,578 | 1,205 |
|  |  | 2,193.30 | **** | **** | **** |
|  |  | 19,852.09 | 15,993 | 16,119 | 126 |
| 1.00 | 1.00 | 71,045.56 | 65,366 | 66,697 | 1,331 |
| 8.50 | 8.50 | 7,097,463.42 | 7,184,130 | 7,313,966 | 129,836 |

```
DEPT FUND FUNC OBJ DESCRIPTION
TRANSPORTATION - PUBLIC
6501 010 2720 513 CONTRACTED CARRIERS
6501 010 2720 515 PUBLIC CARRIERS
    FUNCTION TOTAL
    2720 VEHICLE OPERATION SERVICES
DEPARTMENT TOTAL
```

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
|  |  | 13,973,274.14 | 14,746,000 | 14,236,718 | -509,282 |
|  |  | 2,336,192.18 | 2,795,000 | 3,218,625 | 423,625 |
|  |  | 16,309,466.32 | 17,541,000 | 17,455,343 | -85,657 |
|  |  | 16,309,466.32 | 17,541,000 | 17,455,343 | -85,657 |


| TRANSPORTATION |  |  | NON PUBLIC |  |
| :---: | :---: | :---: | :---: | :---: |
| 6502 | 010 | 2750 | 513 | CONTRACTED CARRIERS |
| 6502 | 010 | 2750 | 515 | PUBLIC CARRIERS |
| FUNCTION TOTAL |  |  |  |  |
|  |  | 2750 | NON | UBLIC TRANSPORTATION |

DEPARTMENT TOTAL

| $8,428,492.22$ | $9,192,892$ | $8,661,789$ | $-531,103$ |
| ---: | ---: | ---: | ---: |
| $336,960.00$ | 426,750 | 432,250 | 5,500 |
|  |  |  |  |
| $8,765,452.22$ | $9,619,642$ | $9,094,039$ | $-525,603$ |
| $8,765,452.22$ | $9,619,642$ | $9,094,039$ | $-525,603$ |

THIS PAGE INTENTIONALLY LEFT BLANK.

THIS PAGE INTENTIONALLY LEFT BLANK.

# SCHOOL DISTRICT OF PITTSBURGH 

2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: COO - Plant Operations - Truck /Transportation - Warehouse
Program Administrator: Donald Berg
Program Code: 6600-6603-010

## STATEMENT OF FUNCTION:

The Plant Operations Division has budgetary control of five (5) areas.

1. Warehouse: Warehouse operations are included in the Truck/Transportation responsibilities. There are no employees that are regularly assigned to the warehouse. However, when large orders or peak demands present themselves, employees from Truck/Transportation are assigned to warehouse work.
2. Truck/Transportation: The responsibilities for Truck/Transportation include the following: delivery of interoffice mail, supplies and various equipment, as well as pick-up and removal of furniture and goods essential to the daily operations and maintenance needs of the District.

Truck/Transportation drivers also work with the Food Service Division in order to deliver lunches and food items for the District's students on a daily basis.

Mechanics/Repairmen work in the garage repairing the District's one hundred and six vehicles, including maintenance vehicles, school safety vehicles, as well as large trucks and refrigerated Food Service trucks. In addition, tractors, mowers and grounds keeping equipment are serviced and repaired as needed.

During the winter season, Truck/Transportation drivers and mechanics are pressed into service during inclement weather to plow snow, salt, and clear access to our schools.

Mechanics also make service calls daily for breakdowns, accidents, towing and other related issues.
3. Grounds: The Grounds staff maintains the exterior of District properties (both occupied and unoccupied). In addition to District owned properties, they operate the District owned Athletic Fields and work with the Athletic Department to maintain non-district owned Athletic Fields. Most of the non-district locations the Grounds Division maintains are owned by the City of Pittsburgh. The District also acquired many tax delinquent properties that this division maintains. Using District owned vehicles and equipment, they maintain all areas previously listed for all seasons of the year.
4. Utilities: Through the Energy Management Coordinator, all utility purchases, usages and payments are made in Plant Operations.

## SCHOOL DISTRICT OF PITTSBURGH

## Organizational Unit: COO - Plant Operations - Truck /Transportation - Warehouse

Program Administrator: Donald Berg
Program Code: 6600-6603-010

## STATEMENT OF FUNCTION cont'd:

5. Custodial: Plant Operations has several major areas that fall under the Custodial Division. The District owns or leases nearly one hundred buildings. Heating, cooling, swimming pools, pest management and daily operations are all functions of Plant Operations. The responsibility to maintain clean, safe and healthy facilities is performed through Plant Operations.

## OBJECTIVES:

1. With year round programs in most facilities, The Plant Operations Division is continually examining and adjusting staff levels, as well as reevaluating cleaning methods. New labor saving equipment is constantly being tested for maximum time savings.
2. Cooperative Sourcing to Achieve Reductions in Spending (COSTARS), a state pricing program, has expanded the opportunity to purchase safe and environmentally friendly cleaning products and equipment. Priorities are established based on what custodial cleaning products are best suited for the District.
3. Educational opportunities will continue to be offered to improve safety and performance.
4. Preventative maintenance and energy conservation techniques will be relied upon to save our valuable energy dollars. All energy usage will be constantly monitored and shared with the staff and students.

DEPT FUND FUNC OBJ DESCRIPTION
OPER. OFFICE -PLANT OPERATIONS

| 6600 | 010 | 2620 | 113 | DIRECTORS |
| :--- | :--- | :--- | :--- | :--- |
| 6600 | 010 | 2620 | 119 | OTHER PERSONNEL COSTS |
| 6600 | 010 | 2620 | 145 | FACIL-PLANT OPR PERS |
| 6600 | 010 | 2620 | 148 | COMP-ADDITIONAL WORK |
| 6600 | 010 | 2620 | 152 | TYPIST-STENOGRAPHERS |
| 6600 | 010 | 2620 | 154 | CLERKS |
| 6600 | 010 | 2620 | 157 | COMP-ADDITIONAL WORK |
| 6600 | 010 | 2620 | 159 | OTHER PERSONNEL COSTS |
| 6600 | 010 | 2620 | 181 | CUSTODIAL - LABORER |
| 6600 | 010 | 2620 | 183 | SECURITY PERSONNEL |
| 6600 | 010 | 2620 | 185 | SUBSTITUTES |
| 6600 | 010 | 2620 | 188 | COMP-ADDITIONAL WORK |
| 6600 | 010 | 2620 | 189 | OTHER PERSONNEL COSTS |
| 6600 | 010 | 2620 | 200 | EMPLOYEE BENEFITS |
| 6600 | 010 | 2620 | 340 | TECHNICAL SERVICES |
| 6600 | 010 | 2620 | 411 | DISPOSAL SERVICES |
| 6600 | 010 | 2620 | 413 | CUSTODIAL SERVICES |
| 6600 | 010 | 2620 | 431 | RPR \& MAINT - BLDGS |
| 6600 | 010 | 2620 | 432 | RPR \& MAINT - EQUIP |
| 6600 | 010 | 2620 | 442 | RENTAL - EQUIPMENT |
| 6600 | 010 | 2620 | 460 | EXTERMINATION SERVICES |
| 6600 | 010 | 2620 | 530 | COMMUNICATIONS |
| 6600 | 010 | 2620 | 538 | TELECOMMUNICATIONS |
| 6600 | 010 | 2620 | 550 | PRINTING \& BINDING |
| 6600 | 010 | 2620 | 581 | MILEAGE |
| 6600 | 010 | 2620 | 582 | TRAVEL |
| 6600 | 010 | 2620 | 599 | OTHER PURCHASED SERVICES |
| 6600 | 010 | 2620 | 610 | GENERAL SUPPLIES |
| 6600 | 010 | 2620 | 618 | ADM OP SYS TECH |
| 6600 | 010 | 2620 | 626 | GASOLINE |
| 6600 | 010 | 2620 | 635 | MEALS \& REFRESHMENTS |
| 6600 | 010 | 2620 | 640 | BOOKS \& PERIODICALS |
| 6600 | 010 | 2620 | 750 | EQUIP-ORIGINAL \& ADD |
| 6600 | 010 | 2620 | 758 | TECH EQUIP - NEW |
| 6600 | 010 | 2620 | 760 | EQUIPMENT-REPLACEMENT |
| 6600 | 010 | 2620 | 810 | DUES \& FEES |
|  |  |  |  |  |
|  |  | 2620 | FUNCTION TOTAL |  |
| $6 P E R A T O N ~ O F ~ B U I L D I N G S ~ S V C S ~$ |  |  |  |  |


|  |  |
| ---: | ---: |
| 5.00 | 5.00 |
| 1.50 | 1.50 |
| 1.00 | 1.00 |
|  |  |
| 283.00 | 283.00 |
| 1.00 | 1.00 |

## 2008 EXPENDITURES

| ORG | TOTAL |
| :--- | :---: |
| NO. | NO. |

## NO.

EMP


INCREASE DECREASE DECREASE
10 OVER 09
$291.50 \quad 291.50$
$2.00 \quad 2.00$

$2.00 \quad 2.00$
$3.00 \quad 6.00$
5.00
2.00
10.00
43,
78,
185,
17,
57
35

10,260
2
$43,787.48$
$78,633.15$
$185,451.46$
$17,137.23$
$57,265.59$
$35,051.61$

| $* * * *$ | $* * * *$ | $* * * *$ |
| ---: | ---: | ---: |
| $* * * *$ | $* * * *$ | $* * * *$ |
| 326,874 | 353,267 | 26,393 |
| 35,000 | 35,000 | $* * * *$ |
| 52,264 | 53,561 | 1,297 |
| 36,103 | 37,006 | 903 |
| 200 | 200 | $* * * *$ |
| 10,000 | 10,000 | $* * * *$ |

$$
\begin{array}{r}
26,706.34 \\
1,347,237.98
\end{array}
$$

10,000

$$
11,48
$$

11 10,000
11,754,663

$$
\begin{aligned}
& 1,347,237.98 \\
& 3,671,165.95
\end{aligned}
$$

37,128

$$
\begin{array}{r}
671,165.95 \\
285,654.02
\end{array}
$$ 1,502,606 $\begin{array}{rr}2,782,097 & 3,000,000 \\ * * * * *\end{array}$

5,267,878 $\quad 5,422,941$
72,650
83,155.02
$83,155.00$
569.620 .29
569,620.29
70,520.00
479,559.00 55,815.55 19,807.95

9,285.37
450.00

26,843.21
2,574.08
15,686.15
358.71 2,330.75


2, 36
$* * * *$
$1,978.00$
1,978.00
924.05
$5,304.85$
, 304.85
40,441.34
150.00

$$
\begin{array}{r}
47,934.54 \\
32,067.96 \\
7,791.07 \\
127,174.52 \\
37,088.16 \\
147,613.35 \\
780.80 \\
387,911.97 \\
98,269.59 \\
5,116.00 \\
316,710.05 \\
97,467.91 \\
6,737.80
\end{array}
$$

| 87,849 | 101,837 |
| ---: | ---: |
| 27,000 | 27,000 |
| $* * * *$ | $* * * *$ |
| 121,555 | 262,080 |
| 58,500 | 71,085 |
| 177,401 | 77,293 |
| 20,000 | 10,000 |
| 373,872 | 402,584 |
| 100,000 | 68,000 |
| $* * * *$ | $* * * *$ |
| 312,958 | 325,022 |
| 130,633 | 130,633 |
| 9,000 | 9,000 |
| 24,705 | 50,000 |

480,442

13,988
****
$* * * *$
140, 525
12,585
$-100,108$
$-10,000$
28,712
-32,000
12,064
$* * * *$
$* * * *$
25,295
DEPT FUND FUNC OBJ DESCRIPTION

OPER. OFFICE -PLANT OPERATIONS

ORG TOTAL
NO. NO. EMP

2008 EXPENDITURES

2009 BUDGET

FUNCTION TOTAL
2630 CARE \& UPKEEP OF GROUNDS SRVCS
$6600 \quad 010 \quad 3210 \quad 188$ COMP-ADDITIONAL WORK $6600 \quad 0103210 \quad 200$ EMPLOYEE BENEFITS

FUNCTION TOTAL
3210 SCHOOL SPONSORED STUDENT ACTIV
DEPARTMENT TOTAL
$20.00 \quad 20.00$
$1,312,663.72$
462,523.91 66,002.61

528,526.52
469,989
$26,617,425$

INCREASE DECREASE 10 OVER 09
DEPT FUND FUNC OBJ DESCRIPTION

UTILITIES
$66010102620 \quad 125$ WKSP-COM WK-CUR-INSV
$6601010 \quad 2620 \quad 324$ PROF-EDUC SERV - PROF DEV
$66010102620 \quad 330$ OTHER PROFESSIONAL SERV
$66010102620 \quad 340$ TECHNICAL SERVICES
$6601 \quad 010 \quad 2620 \quad 422$ ELECTRICITY
$\begin{array}{lllll}6601 & 010 & 2620 & 424 & \text { WATER/SEWAGE } \\ 6601 & 010 & 2620 & 599 & \text { OTHER PURCHASED SERVICES }\end{array}$
$\begin{array}{lllll}6601 & 010 & 2620 & 599 & \text { OTHER PURCHASED SERVICE } \\ 6601 & 010 & 2620 & 621 & \text { NATURAL GAS - HTG \& AC }\end{array}$
$\begin{array}{lllll}6601 & 010 & 2620 & 621 & \text { NATURAL GAS - } \\ 6601 & 010 & 2620 & 624 & \text { OIL - HTG \& AC }\end{array}$
66010102620628 STEAM - HTG \& AC

## FUNCTION TOTAL

2620 OPERATION OF BUILDINGS SVCS
DEPARTMENT TOTAL

|  | $\begin{aligned} & \text { TOTAL } \\ & \text { NO. } \\ & \text { EMP } \end{aligned}$ | $\begin{gathered} 2008 \\ \text { EXPENDITURES } \end{gathered}$ | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} \text { INCREASE } \\ \text { DECREASE } \\ 10 \text { OVER } 09 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | **** | **** | 4,198 | 4,198 |
|  |  | **** | **** | 15,000 | 15,000 |
|  |  | 51,200.00 | 55,157 | 55,157 | **** |
|  |  | 1,710.00 | 2,600 | 2,600 | **** |
|  |  | 4,863,730.45 | 5,073,700 | 4,976,490 | -97,210 |
|  |  | 861,820.93 | 1,187,500 | 1,146,787 | -40,713 |
|  |  | 33,198.30 | 35,000 | 35,000 | **** |
|  |  | 6,291,936.09 | 6,507,581 | 5,599,355 | -908,226 |
|  |  | **** | 7,058 | 10,078 | 3,020 |
|  |  | 297,396.77 | 450,000 | 400,000 | -50,000 |
|  |  | 12,400,992.54 | 13,318,596 | 12,244,665 | -1,073,931 |
|  |  | 12,400,992.54 | 13,318,596 | 12,244,665 | -1,073,931 |

DEPT FUND FUNC OBJ DESCRIPTION
OPERATIONS OFFICE-TRUCK TRANSP

| 6602 | 010 | 2650 | 163 | REPAIRMEN |
| :--- | :--- | :--- | :--- | :--- |
| 6602 | 010 | 2650 | 168 | COMP-ADDITIONAL WORK |
| 6602 | 010 | 2650 | 172 | AUTOMOTIVE EQUIP OPR |
| 6602 | 010 | 2650 | 177 | SUBSTITUTES |
| 6602 | 010 | 2650 | 178 | COMP-ADDITIONAL WORK |
| 6602 | 010 | 2650 | 179 | OTHER PERSONNEL COSTS |
| 6602 | 010 | 2650 | 188 | COMP-ADDITIONAL WORK |
| 6602 | 010 | 2650 | 200 | EMPLOYEE BENEFITS |
| 6602 | 010 | 2650 | 433 | RPR \& MAINT - VEHICLES |
| 6602 | 010 | 2650 | 444 | RENTAL OF VEHICLES |
| 6602 | 010 | 2650 | 490 | OTHER PROPERTY SERVICES |
| 6602 | 010 | 2650 | 540 | ADVERTISING |
| 6602 | 010 | 2650 | 599 | OTHER PURCHASED SERVICES |
| 6602 | 010 | 2650 | 610 | GENERAL SUPPLIES |
| 6602 | 010 | 2650 | 626 | GASOLINE |
| 6602 | 010 | 2650 | 627 | DIESEL FUEL |
| 6602 | 010 | 2650 | 750 | EQUIP-ORIGINAL \& ADD |
| 6602 | 010 | 2650 | 760 | EQUIPMENT-REPLACEMENT |
|  |  |  | FUNCTION TOTAL |  |

DEPARTMENT TOTAL

| ORG | TOTAL | 2008 | 2009 | 2010 | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 3.00 | 3.00 | 148,232.49 | 140,524 | 153,496 | 12,972 |
|  |  | 126,556.63 | 144,000 | 144,000 | **** |
| 16.00 | 16.00 | 587,443.26 | 645,478 | 705,884 | 60,406 |
|  |  | 103,054.05 | 100,000 | 100,000 | **** |
|  |  | 163,483.78 | 180,000 | 180,000 | **** |
|  |  | 11,773.32 | **** | **** | **** |
|  |  | 55,846.06 | **** | **** | **** |
|  |  | 483,248.10 | 391,936 | 408,996 | 17,060 |
|  |  | **** | 900 | 900 | **** |
|  |  | 800.00 | 900 | 900 | **** |
|  |  | 5,128.47 | 7,200 | 7,200 | **** |
|  |  | **** | **** | 30,000 | 30,000 |
|  |  | **** | 250 | 250 | **** |
|  |  | 128,839.68 | 117,000 | 117,000 | **** |
|  |  | 218,858.12 | 225,843 | 150,080 | -75,763 |
|  |  | 32,125.29 | 91,749 | 70,200 | -21,549 |
|  |  | 900.00 | 6,300 | 6,300 | **** |
|  |  | 377,809.45 | 100,000 | 495,000 | 395,000 |
| 19.00 | 19.00 | 2,444,098.70 | 2,152,080 | 2,570,206 | 418,126 |
| 19.00 | 19.00 | 2,444,098.70 | 2,152,080 | 2,570,206 | 418,126 |

## DEPT FUND FUNC OBJ DESCRIPTION

## OPERATIONS - WAREHOUSE

| 6603 | 010 | 2530 | 411 | DISPOSAL SERVICES |
| :--- | :--- | :--- | :--- | :--- |
| 6603 | 010 | 2530 | 540 | ADVERTISING |
| 6603 | 010 | 2530 | 550 | PRINTING \& BINDING |
| 6603 | 010 | 2530 | 610 | GENERAL SUPPLIES |
| 6603 | 010 | 2530 | 760 | EQUIPMENT-REPLACEMENT |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 2530 | WAREHOUSING \& DISTRIBUTING SVC |  |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |


| $* * * *$ | 1,000 | 1,000 | $* * * *$ |
| ---: | ---: | ---: | ---: |
| $* * * *$ | $* * * *$ | 500 | 500 |
| $* * * *$ | 200 | 200 | $* * * *$ |
| $2,970.00$ | 8,320 | 8,058 | -262 |
| 943.00 | 3,000 | 3,000 | $* * * *$ |
|  |  |  |  |
| $3,913.00$ | 12,520 | 12,758 | 238 |
| $3,913.00$ | 12,520 | 12,758 | 238 |

## SCHOOL DISTRICT OF PITTSBURGH

2010 GENERAL FUND BUDGET NARRATIVE

## Organizational Unit: COO - School Safety

Program Administrator: Robert S. Fadzen Jr.
Program Code: 6700-010

## STATEMENT OF FUNCTION:

The School Safety Office works in cooperation with students, principals, teachers, school staff, parents, community leaders, city police, and other governmental agencies to make certain that schools are safe, secure, and welcoming for students and staff. In pursuit of safe schools, the School Safety Office investigates, apprehends, and pursues the criminal prosecution of offenders both through the court system and through School District Administration action.

The School Safety Office serves as a liaison and contact point for Federal, State, County and Local Law Enforcement and Criminal and Civil Courts. The School Safety Office also takes part in many city-wide committees, including the District's Advisory Council, the community projects and community activities. This office provides police and security services for schools during after-hours activities, proms, dances, band events, graduations, Board meetings, open house, and athletic events such as football at George Cupples Stadium and Heinz Field, baseball, basketball, soccer, cross-country, volleyball, wrestling, softball and swimming.

The School Safety Office, through its police and security functions, is actively involved at any time of the day or night, seven days a week, when the safety and security of students or staff is at issue.

## OBJECTIVES:

Safe School strategies will be implemented to manage disruptive behavior, reduce crime, and create a school environment that aids in promoting our District's goal of Excellence for All which includes students and staff.

DEPT FUND FUNC OBJ DESCRIPTION

## OPERATIONS-SCHOOL SAFETY

| 6700 | 010 | 2660 | 116 | CENTRL SUPPORT ADMIN |
| :--- | :--- | :--- | :--- | :--- |
| 6700 | 010 | 2660 | 151 | SECRETARIES |
| 6700 | 010 | 2660 | 183 | SECURITY PERSONNEL |
| 6700 | 010 | 2660 | 188 | COMP-ADDITIONAL WORK |
| 6700 | 010 | 2660 | 189 | OTHER PERSONNEL COSTS |
| 6700 | 010 | 2660 | 200 | EMPLOYEE BENEFITS |
| 6700 | 010 | 2660 | 340 | TECHNICAL SERVICES |
| 6700 | 010 | 2660 | 350 | SECURITY / SAFETY SERVICES |
| 6700 | 010 | 2660 | 432 | RPR \& MAINT - EQUIP |
| 6700 | 010 | 2660 | 530 | COMMUNICATIONS |
| 6700 | 010 | 2660 | 538 | TELECONMUNICATIONS |
| 6700 | 010 | 2660 | 550 | PRINTING \& BINDING |
| 6700 | 010 | 2660 | 582 | TRAVEL |
| 6700 | 010 | 2660 | 599 | OTHER PURCHASED SERVICES |
| 6700 | 010 | 2660 | 610 | GENERAL SUPPLIES |
| 6700 | 010 | 2660 | 640 | BOOKS \& PERIODICALS |
| 6700 | 010 | 2660 | 750 | EQUIP-ORIGINAL \& ADD |
| 6700 | 010 | 2660 | 760 | EQUIPMENT-REPLACEMENT |
| 6700 | 010 | 2660 | 810 | DUES \& FEES |
|  |  |  | FUNCTION TOTAL |  |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 86,390.62 | 87,001 | 88,797 | 1,796 |
| 1.00 | 1.00 | 36,058.47 | 37,139 | 38,066 | 927 |
| 90.00 | 90.00 | 3,080,796.71 | 3,209,823 | 3,273,389 | 63,566 |
|  |  | 458,126.88 | 550,000 | 550,000 | **** |
|  |  | 15,232.43 | **** | **** | **** |
|  |  | 1,513,377.93 | 1,258,069 | 1,258,892 | 823 |
|  |  | 6,694.05 | 11,000 | 11,000 | **** |
|  |  | 500,000.00 | **** | **** | **** |
|  |  | 1,211.92 | 1,000 | 1,000 | **** |
|  |  | 100.00 | 100 | 100 | **** |
|  |  | 4,034.08 | 5,600 | 5,600 | **** |
|  |  | 762.92 | 300 | 300 | **** |
|  |  | 434.79 | 1,000 | 1,000 | **** |
|  |  | 10.00 | 50 | 50 | **** |
|  |  | 75,675.03 | 81,582 | 81,582 | **** |
|  |  | 1,372.95 | 1,000 | 1,000 | **** |
|  |  | 12,270.00 | 12,500 | 12,500 | **** |
|  |  | **** | 500 | 500 | **** |
|  |  | **** | **** | 440 | 440 |
| 92.00 | 92.00 | 5,792,548.78 | 5,256,664 | 5,324,216 | 67,552 |
| 92.00 | 92.00 | 5,792,548.78 | 5,256,664 | 5,324,216 | 67,552 |

THiS PAGE INTENTIONALLY LEFT BLANK.

## FIXED CHARGES

## FIXED CHARGES

The State's share of Social Security and Retirement Contribution for supplementally funded programs operated by the District are not included in individual funds but budgeted as both expenditures and the equal amount as revenue in the General Fund. The appropriation for the payment appears here, the State's share is recorded as revenue.

| DEPT | FUND | FUNC | OBJ DESCRIPTION |
| :---: | :---: | :---: | :---: |
| BENEFITS |  |  |  |
| 6901 | 010 | 1100 | 200 EMPLOYEE BENEFITS |
|  |  | 1100 | FUNCTION TOTAL <br> REGULAR PRGS - ELEM/SEC |
| 6901 | 010 | 1200 | 200 EMPLOYEE BENEFITS |
|  |  | 1200 | FUNCTION TOTAL <br> SPECIAL PROGRAMS ELEM/SEC |
| 6901 | 010 | 1300 | 200 EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |
|  |  | 1300 | VOCATIONAL EDUCATION PROGRAMS |
| 6901 | 010 | 1400 | 200 EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |
|  |  | 1400 | OTHER INSTR PROGRAMS - ELE/SEC |
| 6901 | 010 | 1800 | 200 EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |
|  |  | 1800 | INSTR PROG. PRE-K STUDENTS |
| 6901 | 010 | 2100 | 200 EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |
|  |  | 2100 | SUPPORT SVCS-PUPIL PERSONNEL |
| 6901 | 010 | 2200 | 200 EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |
|  |  | 2200 | SUPPORT SERVICES-INSTRUCTIONAL |
| 6901 | 010 | 2300 | 200 EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |
|  |  | 2300 | SUPPORT SERVICE ADMINISTRATION |
| 6901 | 010 | 2400 | 200 EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |
|  |  | 2400 | SUPPORT SVCS-PUPIL HEALTH |
| 6901 | 010 | 2500 | 200 EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |
|  |  | 2500 | SUPPORT SERVICES-BUSINESS |
| 6901 | 010 | 2620 | 200 EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |
|  |  | 2620 | OPERATION OF BUILDINGS SVCS |


| ORG <br> NO. <br> EMP | $\begin{aligned} & \text { TOTAL } \\ & \text { NO. } \\ & \text { EMP } \end{aligned}$ | $\begin{gathered} 2008 \\ \text { EXPENDITURES } \end{gathered}$ | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} 2010 \\ \text { BUDGET } \end{gathered}$ | $\begin{gathered} \text { INCREASE } \\ \text { DECREASE } \\ 10 \text { OVER } 09 \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 198,130.63 | **** | 221,829 | 221,829 |
|  |  | 198,130.63 | **** | 221,829 | 221,829 |
|  |  | 337,904.67 | 230,000 | 382,655 | 152,655 |
|  |  | 337,904.67 | 230,000 | 382,655 | 152,655 |
|  |  | 392.56 | 7,000 | 7,764 | 764 |
|  |  | 392.56 | 7,000 | 7,764 | 764 |
|  |  | 109,315.06 | 280,000 | 199,647 | -80,353 |
|  |  | 109,315.06 | 280,000 | 199,647 | -80,353 |
|  |  | 486,711.61 | 210,000 | 532,391 | 322,391 |
|  |  | 486,711.61 | 210,000 | 532,391 | 322,391 |
|  |  | 38,462.40 | 40,000 | 44,366 | 4,366 |
|  |  | 38,462.40 | 40,000 | 44,366 | 4,366 |
|  |  | 384,407.42 | 210,000 | 388,202 | 178,202 |
|  |  | 384,407.42 | 210,000 | 388,202 | 178,202 |
|  |  | 62,624.94 | 55,000 | 66,549 | 11,549 |
|  |  | 62,624.94 | 55,000 | 66,549 | 11,549 |
|  |  | 711.84 | 1,500 | 1,663 | 163 |
|  |  | 711.84 | 1,500 | 1,663 | 163 |
|  |  | 3,130.04 | 3,000 | 3,328 | 328 |
|  |  | 3,130.04 | 3,000 | 3,328 | 328 |
|  |  | 2,213.95 | **** | **** | **** |
|  |  | 2,213.95 | **** | **** | **** |

## DEPT FUND FUNC OBJ DESCRIPTION

BENEFITS

| 6901 | 010 | 2710 | 200 EMPLOYEE BENEFITS |
| :---: | :---: | :---: | :---: |
|  |  |  | FUNCTION TOTAL |
|  |  | 2710 | SUP STUDENT TRANSPORTATION SVC |
| 6901 | 010 | 2800 | 200 EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |
|  |  | 2800 | SUPPORT SERVICES-CENTRAL |
| 6901 | 010 | 3210 | 200 EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |
|  |  | 3210 | SCHOOL SPONSORED STUDENT ACTIV |
| 6901 | 010 | 3300 | 200 EMPLOYEE BENEFITS |
|  |  |  | FUNCTION TOTAL |
|  |  | 3300 | COMIMUNITY SERVICES |

department total


THIS PAGE INTENTIONALLY LEFT BLANK.

The other fund transfer line item contains the District's contribution to the Education Leading to Employment and Career Training (ELECT) Program in the amount of $\$ 76,160$, the Superintendent's Discretionary Fund in the amount of $\$ 6,000$, Sci-Tech in the amount of $\$ 935,595$ and the Pittsburgh Emerging Leaders Academy (PELA) in the amount of $\$ 1,313,400$.


DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
|  |  | 2,964,595.00 | 2,822,333 | 2,331,155 | -491,178 |
|  |  | 2,964,595.00 | 2,822,333 | 2,331,155 | -491,178 |
|  |  | 2,964,595.00 | 2,822,333 | 2,331,155 | -491,178 |

THIS PAGE INTENTIONALLY LEFT BLANK.

## DEBT SERVICE AND OTHER BUDGET ITEMS

## DEBT SERVICE AND OTHER BUDGET ITEMS

## DEBT SERVICE

Debt Service provides for the payment of principal and interest on debt incurred to finance construction, renovation and the annual Major Maintenance Program costs.

The total Debt Service costs in 2010 will amount to $\$ 58.9$ million, which is $11.21 \%$ of the total projected budget.

## State Enforcement of Debt Service Payments

Section 633 of the Public School Code, as amended by Act No. 150 of 1975, provides that in all cases where the board of directors of any school district fails to pay or to provide for the payment for any indebtedness at its date of maturity or on any date of mandatory redemption, or any interest due on such indebtedness on any Interest Payment Date, in accordance with the schedule under which the Bonds were issued, the Secretary of Education shall notify such board of school directors of its obligation and shall withhold out of any State appropriation due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, and shall pay over the amount so withheld to the bank or other person acting as sinking fund depository for such bond issue.

## INTERSYSTEM PAYMENTS

Revenues flow from the State to both school districts and intermediate units to partially fund Special Education. The Intersystem payment includes the transfer of this revenue to the Special Education program along with the funding of the program beyond State allocations.

The revenues for Special Education appear in the State Subsidy Revenue Section of the budget book under Other Program Subsidies.

## CONTINGENCIES

Appropriations for contingencies amount to $\$ 2.4$ million. The appropriation amount represents less than $0.45 \%$ of the budget.

DEPT FUND FUNC OBJ DESCRIPTION
DEBT SERVICE - PRINCIPAL

| 6904 | 010 | 5100 | 911 | LOAN-LEASE PURCH-PRINCIPAL |
| :--- | :--- | :--- | :--- | :--- |
| 6904 | 010 | 5100 | 912 | SERIAL BONDS-PRINCIPAL |
|  |  |  |  |  |
|  |  | 5100 | FUNCTION TOTAL |  |
|  |  |  |  |  |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| ENP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
|  |  | 2,260,000.00 | 650,000 | 1,650,000 | 1,000,000 |
|  |  | 32,993,505.30 | 32,310,747 | 32,714,158 | 403,411 |
|  |  | 35,253,505.30 | 32,960,747 | 34,364,158 | 1,403,411 |
|  |  | 35,253,505.30 | 32,960,747 | 34,364,158 | 1,403,411 |



DEPARTMENT TOTAL

TAX REFUNDS

| 6906 | 010 | 2519 | $890 \quad$ MISC EXPENDITURES |
| :--- | :--- | :--- | :--- |
|  |  |  |  |
|  | 2519 | FUNCTION TOTAL <br> OTHER FISCAL SERVICES |  |
| 6906 | 010 | 5130 | $880 \quad$ REFUNDS OF PRIOR YEAR RECEIPTS |


| $273,853.96$ | 233,519 | 151,012 | $-82,507$ |
| ---: | ---: | ---: | ---: |
| $23,347,743.76$ | $23,576,113$ | $24,346,515$ | 770,402 |
|  |  |  |  |
| $23,621,597.72$ | $23,809,632$ | $24,497,527$ | 687,895 |
| $23,621,597.72$ | $23,809,632$ | $24,497,527$ | 687,895 |


| $29,279.50$ | 39,600 | 33,700 | $-5,900$ |
| ---: | ---: | ---: | ---: |
| $29,279.50$ | 39,600 | 33,700 | $-5,900$ |
| $3,091,052.70$ | $4,880,000$ | $4,000,000$ | $-880,000$ |
| $3,091,052.70$ | $4,880,000$ | $4,000,000$ | $-880,000$ |
| $3,120,332.20$ | $4,919,600$ | $4,033,700$ | $-885,900$ |


| $2008$ | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $2010$ | INCREASE DECREASE 10 OVER 09 |
| :---: | :---: | :---: | :---: |
|  |  |  |  |
| $\begin{array}{r} 3,291,429.21 \\ 60,235.00 \end{array}$ | $\begin{array}{r} 3,000,000 \\ 125,000 \end{array}$ | $\begin{array}{r} 3,100,000 \\ 20,827 \end{array}$ | $\begin{array}{r} 100,000 \\ -104,173 \end{array}$ |
| 3,351,664.21 | 3,125,000 | 3,120,827 | -4, 173 |
| 61,225,053.26 | 64,216,930 | 63,478,618 | -738,312 |
| 4,107,880.29 | 4,500,000 | 5,000,000 | 500,000 |
| 1,073,183.01 | 1,100,000 | 1,100,000 | **** |
| 244,804.51 | 250,000 | 260,000 | 10,000 |
| 66,650,921.07 | 70,066,930 | 69,838,618 | $-228,312$ |
| 6,767.79 | 25,000 | 25,000 | * |
| 6,767.79 | 25,000 | 25,000 | * ${ }^{\text {* * }}$ |
| **** | 20,000 | **** | -20,000 |
| **** | 20,000 | **** | -20,000 |
| 70,009,353.07 | 73,236,930 | 72,984,445 | -252,485 |

## CONTINGENCIES

| 6908 | 010 | 1100 | 323 | PROF-EDUCATIONAL SERV |
| :--- | :--- | :--- | :--- | :--- |
|  |  |  | FUNCTION TOTAL |  |
|  |  | 1100 | REGULAR PRGS - ELEM/SEC |  |
| 6908 | 010 | 5900 | 167 | TEMP CRAFTS \& TRADES |
| 6908 | 010 | 5900 | 185 | SUBSTITUTES |
| 6908 | 010 | 5900 | 188 | COMP-ADDITIONAL WORK |
| 6908 | 010 | 5900 | 200 | EMPLOYEE BENEFITS |
| 6908 | 010 | 5900 | 348 | TECHNOLOGY SERVICES |
| 6908 | 010 | 5900 | 442 | RENTAL -EQUIPRENT |
| 6908 | 010 | 5900 | 444 | RENTAL OF VEHICLES |
| 6908 | 010 | 5900 | 513 | CONTRACTED CARRIERS |
| 6908 | 010 | 5900 | 610 | GENERAL SUPPLIES |
| 6908 | 010 | 5900 | 750 | EQUIP-ORIGINAL\& ADD |
| 6908 | 010 | 5900 | 760 | EQUIPMENT-REPLACEMENT |
| 6908 | 010 | 5900 | 788 | TECH INFRASTRUCTURE |
| 6908 | 010 | 5900 | 840 | BUDGETARY RESERVE |
|  |  |  |  |  |

DEPARTMENT TOTAL

| **** | 2,104,740 | 1,338,760 | -765,980 |
| :---: | :---: | :---: | :---: |
| **** | 2,104,740 | 1,338,760 | -765,980 |
| **** | **** | **** | \#*** |
| **** | 170,000 | **** | -170,000 |
| **** | 310,000 | **** | -310,000 |
| **** | 155,479 | **** | -155,479 |
| **** | **** | 49,000 | 49,000 |
| **** | 8,000 | **** | -8,000 |
| **** | 100,000 | **** | -100,000 |
| **** | **** | **** | **** |
| **** | 25,000 | 25,000 | **** |
| **** | 555,439 | **** | -555,439 |
| **** | 25,000 | **** | -25,000 |
| **** | **** | **** | **** |
| **** | 2,000,000 | 1,000,000 | -1,000,000 |
| **** | 3,348,918 | 1,074,000 | -2,274,918 |
| **** | 5,453,658 | 2,412,760 | -3,040,898 |

DEPT FUND FUNC OBJ DESCRIPTION

## CHARTER SCHOOL PAYMENTS

$69090101100 \quad 562$ TUITION - CHARTER SCHOOLS

FUNCTION TOTAL
1100 REGULAR PRGS - ELEM/SEC
DEPARTMENT TOTAL
FUND TOTAL
PRIOR YEAR ENCUMBRANCES
GRAND TOTAL


THIS PAGE INTENTIONALLY LEFT BLANK.

FOOD SERVICE

THIS PAGE INTENTIONALLY LEFT BLANK.

## SCHOOL DISTRICT OF PITTSBURGH

2010 GENERAL FUND BUDGET NARRATIVE
Organizational Unit: Food Service
Program Administrator: Michael R. Peck
Program Code: 6520-6550-010

## STATEMENT OF FUNCTION:

Food Service provides healthy, safe, and nutritious meals; meals provide no more than $30 \%$ of calories from fat, and less than $10 \%$ from saturated fat. Regulations also establish a standard for school lunches to provide $1 / 3$ of the Recommended Dietary Allowances (RDA) of protein, Vitamin A, Vitamin C, iron, calcium, and calories. Food Service derives over $66 \%$ of program revenue from Federal and State reimbursement from student meals. Food Service provides catering services and support to any Board of Education department, as well as community outreach, regarding related nutrition issues.

During the 2009 year, the Food Service Department accomplished the following:

1. Increased breakfast participation by $32.8 \%$, serving 485,808 more breakfasts;
2. Increased lunch participation by $7.6 \%$, serving 230,464 more lunches;
3. Implemented on-line meal payments at all Middle and High Schools;
4. Implemented the Universal Free Breakfast Program at all Schools;
5. Implemented/Expanded Provision 2 Free Lunch Schools to include 45 Schools and Early Childhood Centers;
6. Maximized District's Title 1 and E-Rate funding through meal application marketing and expansion of Direct Certification ;
7. Implemented 5 Star Rating Form to quantitatively evaluate cafeterias;
8. Implemented select "Best Practices" from the Pennsylvania Department of Education (PDE)'s School Nutrition Standards (previously implemented);
9. Re-Organized Central Office;
10. Reconfigured Production Line to accommodate a variety of user-friendly containers for pre-plated meals;
11. Implemented Cycle Menus to maximize production/procurement efficiencies;
12. Improved healthy and nutritious meals by increasing whole grains and fiber, reducing fat, trans-fat, salt and sugar, processed and breaded items, and introducing whole muscle meat, which is meat that is unprocessed and free of additives and fillers;
13. Adopted many "HEALTHY" recipes and items throughout all schools as a result of the conclusion of UPMC's HEALTHY study (adaptations noted on menus);
14. Implemented PA Peak Harvest of Western Pennsylvania for monthly featured fruit/vegetable (to source more local produce);
15. Greening of disposables by reducing and/or eliminating foam products when appropriate and possible by replacing foam with paper and eliminating excessive packaging.

## OBJECTIVES:

1. Implement On-Line Free/Reduced Meal Applications (Non-Provision 2 - Free Lunch Schools).
2. Implement scanning of Free/Reduced Meal Applications (Non-Provision 2 - Free Lunch Schools).

SCHOOL DISTRICT OF PITTSBURGH 2010 GENERAL FUND BUDGET NARRATIVE

Organizational Unit: Food Service
Program Administrator: Michael R. Peck
Program Code: 6520-6550-010
OBJECTIVES cont'd:
3. Restructure training program of Food Service Managers to include Chief Lunch Aides.
4. Tighten inventory procedures to reduce funds tied up in inventory and over ordering.
5. Consolidate prior department manuals (3) to comprehensive department manual, unifying standards and strengthening team work.

SCHOOL DISTRICT OF PITTSBURGH

## FOOD SERVICES ESTIMATED REVENUES

| ACCOUNT | DESCRIPTION | $\begin{gathered} 2008 \\ \text { ACTUAL } \end{gathered}$ | $\begin{gathered} 2009 \\ \text { BUDGET } \end{gathered}$ | $2010$ <br> BUDGET | (DECREASE) 10 OVER 09 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 6510 | INTEREST | \$8,941 | \$14,000 | \$1,000 | $(\$ 13,000)$ |
| 6611 | SALES TO STUDENTS | 609,441 | 850,000 | 475,000 | $(375,000)$ |
| 6620 | ALA CARTE SALES | 662,047 | 900,000 | 625,000 | $(275,000)$ |
| 6630 | INCOME - SPECIAL CONTRACTS | 1,692,656 | 1,850,000 | 1,500,000 | $(350,000)$ |
| 6990 | MISCELLANEOUS | 82,351 | 16,500 | 25,000 | 8,500 |
| 7600 | REIMBURSEMENT - STATE | 740,746 | 750,000 | 765,000 | 15,000 |
| 7810 | STATE REVENUE FOR SOCIAL SECURITY PAYMENTS | 173,357 | 185,000 | 140,000 | $(45,000)$ |
| 7820 | STATE REVENUE FOR RETIREMENT PAYMENTS | 121,207 | 135,000 | 85,000 | $(50,000)$ |
| 8531 | REIMBURSEMENT - FEDERAL | 9,726,016 | 9,750,000 | 9,945,000 | 195,000 |
| 8533 | VALUE OF DONATED COMMODITIES | 876,776 | 160,000 | 660,000 | 500,000 |
| 9330 | CAPITAL PROJECTS TRANSFERS | 0 | 0 | 0 | 0 |
| 9400 | SALE OF FIXED ASSETS | 0 | 0 | 0 | 0 |
|  | TOTAL | \$14,693,538 | \$14,610,500 | \$14,221,000 | $(\$ 389,500)$ |

FOOD SERVICE APPROPRIATIONS BY MAJOR OBJECT

| 100 | PERSONAL SERVICES - SALARIES | \$4,394,850 | \$4,623,370 | \$4,285,465 | (\$337,905) |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 200 | PERSONAL SERVICES - EMPLOYEE BENEFITS | 1,380,285 | 1,575,650 | 1,455,537 | $(120,113)$ |
| 300 | TECHNICAL SERVICES | 250 | 10,500 | 29,000 | 18,500 |
| 400 | PURCHASED PROPERTY SERVICES | 355,654 | 394,500 | 366,500 | $(28,000)$ |
| 500 | OTHER PURCHASED SERVICES | 516,563 | 543,000 | 509,500 | $(33,500)$ |
| 600 | SUPPLIES | 7,079,556 | 6,491,000 | 6,891,000 | 400,000 |
| 700 | PROPERTY | 482,312 | 663,000 | 663,000 | 0 |
| 800 | OTHER OBJECTS | 3,354 | 3,000 | 4,000 | 1,000 |
| 900 | OTHER FINANCING USES | 1,000,000 | 776,000 | 776,000 | 0 |
|  | TOTAL | \$15,212,824 | \$15,080,020 | \$14,980,002 | (\$100,018) |
| TO/(FRO | FUND BALANCE | (\$519,286) | $(\$ 469,520)$ | $(\$ 759,002)$ | $(\$ 289,482)$ |
| BEGINNI | UNRESTRICTED FUND BALANCE | \$1,934,620 | \$1,415,334 | \$945,814 |  |
| ENDING | RESTRICTED FUND BALANCE | \$1,415,334 | \$945,814 | \$186,812 |  |

DEPT FUND FUNC OBJ DESCRIPTION

## ADMINISTRATION-CENTRAL OFFICE

|  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| 6520 | 500 | 3100 | 113 | DIRECTORS |
| 6520 | 500 | 3100 | 141 | ACCOUNTANTS-AUDITORS |
| 6520 | 500 | 3100 | 152 | TYPIST-STENOGRAPHERS |
| 6520 | 500 | 3100 | 154 | CLERKS |
| 6520 | 500 | 3100 | 157 | COMP-ADDITIONAL WORK |
| 6520 | 500 | 3100 | 200 | EMPLOYEE BENEFITS |
| 6520 | 500 | 3100 | 330 | OTHER PROFESSIONAL SERV |
| 6520 | 500 | 3100 | 340 | TECHNICAL SERVICES |
| 6520 | 500 | 3100 | 422 | ELECTRICITY |
| 6520 | 500 | 3100 | 424 | WATER/SEWAGE |
| 6520 | 500 | 3100 | 432 | RPR \& MAINT - EQUIP |
| 6520 | 500 | 3100 | 530 | COMMUNICATIONS |
| 6520 | 500 | 3100 | 538 | TELECONMUNICATIONS |
| 6520 | 500 | 3100 | 550 | PRINTING \& BINDING |
| 6520 | 500 | 3100 | 581 | MILEAGE |
| 6520 | 500 | 3100 | 582 | TRAVEL |
| 6520 | 500 | 3100 | 599 | OTHER PURCHASED SERVICES |
| 6520 | 500 | 3100 | 610 | GENERAL SUPPLIES |
| 6520 | 500 | 3100 | 618 | ADM OP SYS TECH |
| 6520 | 500 | 3100 | 621 | NATURAL GAS - HTG \& AC |
| 6520 | 500 | 3100 | 750 | EQUIP-ORIGINAL \& ADD |
| 6520 | 500 | 3100 | 760 | EQUIPMENT-REPLACEMENT |
| 6520 | 500 | 3100 | 810 | DUES \& FEES |
| 6520 | 500 | 3100 | 934 | INDIRECT COST |
| 6520 | 500 | 3100 | 939 | OTHER FUND TRANSFERS |
|  |  |  | FUNCTION TOTAL |  |


| ORG | TOTAL |  |  |  | INCREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 | DECREASE |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 92,823.38 | 93,433 | 96,235 | 2,802 |
| 1.00 | 1.00 | 46,782.00 | 47,764 | 48,900 | 1,136 |
| 1.00 | 1.00 | 31,163.12 | 34,273 | 35,301 | 1,028 |
| 3.00 | 3.00 | 103,711.69 | 107,659 | 111,000 | 3,341 |
|  |  | 179.00 | **** | 500 | 500 |
|  |  | 77,151.32 | 82,004 | 84,553 | 2,549 |
|  |  | **** | **** | 20,000 | 20,000 |
|  |  | **** | 1,500 | **** | -1,500 |
|  |  | 204,803.74 | 210,000 | 200,000 | -10,000 |
|  |  | 21,087.26 | 45,000 | 18,000 | -27,000 |
|  |  | 3,600.00 | 7,500 | 7,500 | **** |
|  |  | 7,876.41 | 12,000 | 22,000 | 10,000 |
|  |  | 2,811.80 | 2,500 | 4,000 | 1,500 |
|  |  | 4,660.10 | 7,000 | 7,000 | **** |
|  |  | 7,096.30 | 8,000 | 8,000 | **** |
|  |  | 10,787.70 | 6,000 | 6,000 | **** |
|  |  | 14,699.40 | 12,500 | 12,500 | **** |
|  |  | 8,273.86 | 9,000 | 16,000 | 7,000 |
|  |  | 88,312.22 | 110,000 | 135,000 | 25,000 |
|  |  | 130,272.85 | 200,000 | 160,000 | -40,000 |
|  |  | 1,468.70 | 6,000 | 6,000 | **** |
|  |  | 6,053.49 | 7,000 | 7,000 | **** |
|  |  | 3,354.00 | 3,000 | 4,000 | 1,000 |
|  |  | 1,000,000.00 | 750,000 | 750,000 | **** |
|  |  | **** | 26,000 | 26,000 | **** |
| 6.00 | 6.00 | 1,866,968.34 | 1,788,133 | 1,785,489 | -2,644 |
| 6.00 | 6.00 | 1,866,968.34 | 1,788,133 | 1,785,489 | -2,644 |


| DEPT | FUND FUNC | OBJ | DESCRIPTION |  |
| :--- | :--- | :--- | :--- | :--- |
| FOOD SERVICE CENTER |  |  |  |  |
|  |  |  |  |  |
| 6530 | 500 | 3100 | 152 | TYPIST-STENOGRAPHERS |
| 6530 | 500 | 3100 | 157 | COMP-ADDITIONAL WORK |
| 6530 | 500 | 3100 | 161 | TRADESMEN |
| 6530 | 500 | 3100 | 163 | REPAIRMEN |
| 6530 | 500 | 3100 | 168 | COMP-ADDITIONAL WORK |
| 6530 | 500 | 3100 | 169 | OTHER PERSONNEL COSTS |
| 6530 | 500 | 3100 | 172 | AUTOMOTIVE EQUIP OPR |
| 6530 | 500 | 3100 | 178 | COMP-ADDITIONAL WORK |
| 6530 | 500 | 3100 | 181 | CUSTODIAL - LABORER |
| 6530 | 500 | 3100 | 182 | FOOD SERVICE STAFF |
| 6530 | 500 | 3100 | 184 | STORES HANDLING STAFF |
| 6530 | 500 | 3100 | 185 | SUBSTITUTES |
| 6530 | 500 | 3100 | 188 | COMP-ADDITIONAL WORK |
| 6530 | 500 | 3100 | 189 | OTHER PERSONNEL COSTS |
| 6530 | 500 | 3100 | 200 | EMPLOYEE BENEFITS |
| 6530 | 500 | 3100 | 432 | RPR \& MAINT - EQUIP |
| 6530 | 500 | 3100 | 433 | RPR \& MAINT - VEHICLES |
| 6530 | 500 | 3100 | 599 | OTHER PURCHASED SERVICES |
| 6530 | 500 | 3100 | 610 | GENERAL SUPPLIES |
| 6530 | 500 | 3100 | 626 | GASOLINE |
| 6530 | 500 | 3100 | 631 | FOOD |
| 6530 | 500 | 3100 | 632 | MILK |
| 6530 | 500 | 3100 | 633 | DONATED COMMODITIES |
| 6530 | 500 | 3100 | 760 | EQUIPMENT-REPLACEMENT |
|  |  |  |  |  |

DEPARTMENT TOTAL

| ORG | TOTAL |  |  |  | INCREASE DECREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NO. | NO. | 2008 | 2009 | 2010 |  |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 1.00 | 1.00 | 30,949.33 | 32,714 | 33,695 | 981 |
|  |  | 39.50 | **** | **** | *** |
| 1.00 | 1.00 | 59,340.42 | 55,910 | 57,587 | 1,677 |
| 2.00 | 2.00 | 76,161.13 | 100,025 | 103,025 | 3,000 |
|  |  | 94,027.80 | 72,500 | 100,000 | 27,500 |
|  |  | 12,970.40 | 5,000 | **** | -5,000 |
| 1.00 | 1.00 | 36,629.51 | 39,957 | 40,537 | 580 |
|  |  | 5,333.96 | 5,500 | 5,500 | **** |
| 2.00 | 2.00 | 69,051.79 | 71,094 | 73,226 | 2,132 |
| 34.00 | 34.00 | 939,987.00 | 1,109,252 | 1,000,000 | -109,252 |
| 2.00 | 2.00 | 86,366.46 | 81,888 | 91,325 | 9,437 |
|  |  | 445.14 | 500 | 1,200 | 700 |
|  |  | 79,430.02 | 88,000 | 55,000 | -33,000 |
|  |  | 14,024.42 | 13,500 | 2,000 | -11,500 |
|  |  | 618,207.03 | 717,263 | 669,005 | -48,258 |
|  |  | 44,460.91 | 52,000 | 40,000 | -12,000 |
|  |  | 22,778.72 | 25,000 | 25,000 | **** |
|  |  | 468,630.70 | 495,000 | 450,000 | -45,000 |
|  |  | 420,660.18 | 435,000 | 400,000 | -35,000 |
|  |  | 1,366.14 | 12,000 | **** | -12,000 |
|  |  | 2,805,056.44 | 2,500,000 | 3,000,000 | 500,000 |
|  |  | 97,779.90 | 140,000 | 125,000 | -15,000 |
|  |  | 40,394.96 | 95,000 | 30,000 | -65,000 |
|  |  | 388,099.82 | 250,000 | 250,000 | **** |
| 43.00 | 43.00 | 6,412,191.68 | 6,397,103 | 6,552,100 | 154,997 |
| 43.00 | 43.00 | 6,412,191.68 | 6,397,103 | 6,552,100 | 154,997 |

DEPT FUND FUNC OBJ DESCRIPTION
SECONDARY SCHOOLS - FOOD SRVC

| 6540 | 500 | 3100 | 182 | FOOD SERVICE STAFF |
| :--- | :--- | :--- | :--- | :--- |
| 6540 | 500 | 3100 | 188 | COMP-ADDITIONAL WORK |
| 6540 | 500 | 3100 | 189 | OTHER PERSONNEL COSTS |
| 6540 | 500 | 3100 | 200 | EMPLOYEE BENEFITS |
| 6540 | 500 | 3100 | 330 | OTHER PROFESSIONAL SERV |
| 6540 | 500 | 3100 | 432 | RPR \& MAINT - EQUIP |
| 6540 | 500 | 3100 | 490 | OTHER PROPERTY SERVICES |
| 6540 | 500 | 3100 | 610 | GENERAL SUPPLIES |
| 6540 | 500 | 3100 | 631 | FOOD |
| 6540 | 500 | 3100 | 632 | MILK |
| 6540 | 500 | 3100 | 633 | DONATED COMMODITIES |
| 6540 | 500 | 3100 | 760 | EQUIPMENT-REPLACEMENT |
|  |  |  |  |  |
|  |  | 3100 | FUNCTION TOTAL |  |
|  |  |  |  |  |


| ORG NO. | TOTAL NO. | 2008 | 2009 | 2010 | INCREASE DECREASE |
| :---: | :---: | :---: | :---: | :---: | :---: |
| EMP | EMP | EXPENDITURES | BUDGET | BUDGET | 10 OVER 09 |
| 125.00 | 125.00 | 1,445,937.14 | 1,556,422 | 1,474,722 | -81,700 |
|  |  | 85,539.13 | 105,000 | 25,000 | -80,000 |
|  |  | 13,387.47 | 25,500 | 15,000 | -10,500 |
|  |  | 553,212.28 | 651,677 | 585,152 | -66,525 |
|  |  | 250.00 | 5,000 | 5,000 | **** |
|  |  | 18,415.66 | 18,000 | 17,500 | -500 |
|  |  | 25,860.24 | 20,000 | 40,000 | 20,000 |
|  |  | 137,387.98 | 235,000 | 180,000 | -55,000 |
|  |  | 1,137, 024.70 | 1,350,000 | 1,350,000 | **** |
|  |  | 450,071.47 | 425,000 | 450,000 | 25,000 |
|  |  | 741,448.74 | 60,000 | 10,000 | -50,000 |
|  |  | 85,848.66 | 200,000 | 200,000 | **** |
| 125.00 | 125.00 | 4,694,383.47 | 4,651,599 | 4,352,374 | -299,225 |
| 125.00 | 125.00 | 4,694,383.47 | 4,651,599 | 4,352,374 | -299,225 |


| DEPT | FUND FUNC | OBJ | DESCRIPTION |  |
| :--- | :--- | :--- | :--- | :--- |
| ELEMENTARY | SCHOOLS - FOOD SRVC |  |  |  |
|  |  |  |  |  |
| 6550 | 500 | 3100 | 182 | FOOD SERVICE STAFF |
| 6550 | 500 | 3100 | 185 | SUBSTITUTES |
| 6550 | 500 | 3100 | 188 | COMP-ADDITIONAL WORK |
| 6550 | 500 | 3100 | 200 | EMPLOYEE BENEFITS |
| 6550 | 500 | 3100 | 330 | OTHER PROFESSIONAL SERV |
| 6550 | 500 | 3100 | 432 | RPR \& MAINT - EQUIP |
| 6550 | 500 | 3100 | 490 | OTHER PROPERTY SERVICES |
| 6550 | 500 | 3100 | 631 | FOOD |
| 6550 | 500 | 3100 | 632 | MILK |
| 6550 | 500 | 3100 | 760 | EQUIPMENT-REPLACEMENT |
|  |  |  | FUNCTION TOTAL |  |

DEPARTMENT TOTAL
FUND TOTAL
PRIOR YEAR ENCUMBRANCES
GRAND TOTAL


THIS PAGE INTENTIONALLY LEFT BLANK.

## CAPITAL PROJECTS

The following is the proposed 2010/2016 Capital Program. This program sets forth Capital Projects to be accomplished over the next seven years. These projects have been identified as a result of Board Actions, input from the Facilities Division, recommendations from the Superintendent and Administrators, building condition analyses, safety and code issues, and accessibility / academic / operational needs.

Major Maintenance Projects proposed for 2010 include work such as replacement of field turf, replacement of interior doors, HVAC upgrades, security systems installation, and various building / site improvement projects.

Design, bid, award, and construction will be progressed for the following major projects or additions:

Concord<br>Cupples Stadium Field Turf<br>Sci-Tech @ Frick

The 2010 Program will be comprised of the following:

| Long Term Projects | $\$ 10,050,173$ |
| :---: | :---: | ---: |
| Short Term Projects | $19,976,057$ |
| TOTAL | $\$ \mathbf{3 0 , 0 2 6 , 2 3 0}$ |

PROPOSED FINANCIAL SUMMARY -
2010 CAPITAL PROGRAM

CATEGORY

Educational Improvements
Grounds Improvements
Mechanical Systems
Electrical Systems
Building Interior
Building Exterior
Planning / Design

MAJOR PROJECTS

Concord
Cupples Stadium Field Turf
Sci Tech @ Frick

TOTAL

| TOTAL FUNDS |  | LONG TERM |  | SHORT TERM |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 2,439,000 | \$ | 2,439,000 | \$ | - |
|  | 3,416,100 |  | 795,000 |  | 2,621,100 |
|  | 3,173,857 |  | 979,440 |  | 2,194,417 |
|  | 3,014,500 |  | - |  | 3,014,500 |
|  | 6,261,320 |  | - |  | 6,261,320 |
|  | 2,815,100 |  | 1,415,100 |  | 1,400,000 |
|  | 3,193,920 |  | 829,200 |  | 2,364,720 |
|  | 915,265 |  | 915,265 |  |  |
|  | 2,120,000 |  | - |  | 2,120,000 |
|  | 2,677,168 |  | 2,677,168 |  |  |
| \$ | 30,026,230 | \$ | 10,050,173 | \$ | 19,976,057 |

All Schools - 2010/16 Capital Program

| Facility Name | Project Description | 2010 Est | 2011 Est | 2012 Est | 2013 Est | 2014 Est | 2015 Est | 2016 Est | 2010/16 Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ADMINISTRATION BUILDING |  |  |  |  |  |  |  |  |  |
|  | Chiller replacement |  |  | \$450,000 |  |  |  |  | \$450,000 |
|  | Cooling towers | \$150,000 |  |  |  |  |  |  | \$150,000 |
|  | Walk-in cooler/freezer | \$170,000 |  |  |  |  |  |  | \$170,000 |
|  | Domestic chilled water system. |  |  |  |  | \$210,000 |  |  | \$210,000 |
|  | Lobby safety/ventilation renovations | \$165,000 |  |  |  |  |  |  | \$165,000 |
|  | Repair wood windows Conference Room A | \$60,000 |  |  |  |  |  |  | \$60,000 |
|  | Toilet room floor drains. |  |  |  |  | \$150,000 | \$0 | \$0 | \$150,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$54,000 | \$0 | \$43,200 | \$0 | \$0 | \$0 | \$97,200 |
|  | Contingency Fund / Change Orders | \$32,700 | \$0 | \$27,000 |  | \$21,600 | \$0 | \$0 | \$81,300 |
|  |  | \$577,700 | \$54,000 | \$477,000 | \$43,200 | \$381,600 | \$0 | \$0 | \$1,533,500 |
| allderdice | Classroom floors |  |  |  |  | \$500,000 |  |  | \$500,000 |
|  | Cycle painting. | \$400,000 |  |  |  |  |  |  | \$400,000 |
|  | Exterior identity / event sign | \$30,000 |  |  |  |  |  |  | \$30,000 |
|  | Foundation drainage |  |  |  |  | \$300,000 |  |  | \$300,000 |
|  | Interior doors and hardware. |  |  |  | \$400,000 |  |  |  | \$400,000 |
|  | Robotics lab modernization |  |  | \$250,000 |  |  |  |  | \$250,000 |
|  | Pool filtration and piping. | \$170,000 |  |  |  |  |  |  | \$170,000 |
|  | Replace electrical distribution system. |  |  | \$1,500,000 |  |  |  |  | \$1,500,000 |
|  | Replace lower roofs |  |  | \$100,000 |  |  |  |  | \$100,000 |
|  | Restroom renovations. |  |  |  | \$2,100,000 | \$2,100,000 |  |  | \$4,200,000 |
|  | Renovate science labs. |  |  | \$500,000 | \$500,000 | \$500,000 |  |  | \$1,500,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$282,000 | \$360,000 | \$408,000 | \$0 | \$0 | \$0 | \$1,050,000 |
|  | Contingency Fund / Change Orders | \$36,000 | \$0 | \$141,000 | \$180,000 | \$204,000 | \$0 | \$0 | \$561,000 |
|  |  | \$636,000 | \$282,000 | \$2,851,000 | \$3,588,000 | \$3,604,000 | \$0 | \$0 | \$10,961,000 |
| ALLEGHENY |  |  |  |  |  |  |  |  |  |
|  | Boiler room code modifications |  | \$200,000 |  |  |  |  |  | \$200,000 |
|  | Replace classroom floors |  |  |  |  |  |  | \$250,000 | \$250,000 |
|  | Replace electrical distribution system. |  |  |  | \$350,000 |  |  |  | \$350,000 |
|  | Replace fire alarm system. |  |  |  | \$247,600 |  |  |  | \$247,600 |
|  | Replace interior doors and hardware. |  |  |  |  | \$300,000 |  |  | \$300,000 |
|  | Replace roof |  |  | \$350,000 |  |  |  |  | \$350,000 |
|  | Security system installation. |  | \$805,000 |  |  |  |  |  | \$805,000 |
|  | Architectural / Engineering Design and permits | \$120,600 | \$42,000 | \$71,712 | \$36,000 | \$0 | \$30,000 | \$0 | \$300,312 |
|  | Contingency Fund / Change Orders | \$0 | \$60,300 | \$21,000 | \$35,856 | \$18,000 | \$0 | \$15,000 | \$150,156 |
|  |  | \$120,600 | \$1,107,300 | \$442,712 | \$669,456 | \$318,000 | \$30,000 | \$265,000 | \$2,953,068 |
| ARLIngton ala |  |  |  |  |  |  |  |  |  |
|  | Cycle painting / conference room |  |  |  |  |  | \$200,000 |  | \$200,000 |
|  | Install elevator. |  |  |  |  | \$1,500,000 |  |  | \$1,500,000 |
|  | Front entrance modifications |  |  |  |  | \$1,500,000 |  |  | \$1,500,000 |
|  | Renovate unit ventilator controls. |  |  |  | \$52,500 |  |  |  | \$52,500 |
|  | Replace electrical distribution and sound system. |  |  |  | \$170,000 |  |  |  | \$170,000 |
|  | Security system installation. |  |  |  | \$505,000 |  |  |  | \$505,000 |
|  | Windows and doors |  |  |  |  | \$450,000 | \$450,000 |  | \$900,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$87,300 | \$414,000 | \$78,000 | \$0 | \$0 | \$579,300 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$43,650 | \$207,000 | \$39,000 | \$0 | \$289,650 |
|  |  | \$0 | \$0 | \$87,300 | \$1,185,150 | \$3,735,000 | \$689,000 | \$0 | \$5,696,450 |


| Facility Name | Project Description | 2010 Est | 2011 Est | 2012 Est | 2013 Est | 2014 Est | 2015 Est | 2016 Est | 2010/16 Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ARLINGTON ECC |  |  |  |  |  |  |  |  |  |
|  | Air condition main office |  |  |  | \$80,000 |  |  |  | \$80,000 |
|  | Install elevator. |  |  |  |  |  |  | \$1,500,000 | \$1,500,000 |
|  | Windows |  |  |  |  |  | \$250,000 |  | \$250,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$9,600 | \$0 | \$30,000 | \$180,000 | \$0 | \$219,600 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$4,800 | \$0 | \$15,000 | \$90,000 | \$109,800 |
|  |  | \$0 | \$0 | \$9,600 | \$84,800 | \$30,000 | \$445,000 | \$1,590,000 | \$2,159,400 |
| ARSENAL |  |  |  |  |  |  |  |  |  |
|  | Cycle paint. | \$500,000 | \$500,000 |  |  |  |  |  | \$1,000,000 |
|  | Replace classroom doors/hardware |  |  |  |  | \$275,000 |  |  | \$275,000 |
|  | Replace multi-purpose room sound system |  | \$125,000 |  |  |  |  |  | \$125,000 |
|  | Boiler feed unit | \$71,960 |  |  |  |  |  |  | \$71,960 |
|  | Condensate transfer unit | \$21,770 |  |  |  |  |  |  | \$21,770 |
|  | Cooridor lighting/ceilings |  |  |  | \$225,000 |  |  |  | \$225,000 |
|  | Classroom lighting/ceilings |  |  |  | \$500,000 |  |  |  | \$500,000 |
|  | Upgrade/replace sound system |  |  | \$125,000 |  |  |  |  | \$125,000 |
|  | Renovate elementary rest rooms |  |  |  | \$500,000 | \$500,000 |  |  | \$1,000,000 |
|  | Renovation of pool/ pool area | \$600,000 |  |  |  |  |  |  | \$600,000 |
|  | Repair field irregation system |  |  | \$75,000 |  |  |  |  | \$75,000 |
|  | Architectural / Engineering Design and permits | \$75,000 | \$24,000 | \$147,000 | \$93,000 | \$0 | \$0 | \$0 | \$339,000 |
|  | Contingency Fund / Change Orders | \$71,624 | \$37,500 | \$12,000 | \$73,500 | \$46,500 | \$0 | \$0 | \$241,124 |
|  |  | \$1,340,354 | \$686,500 | \$359,000 | \$1,391,500 | \$821,500 | \$0 | \$0 | \$4,598,854 |
| BANKSVILLE |  |  |  |  |  |  |  |  |  |
|  | Bus turn around. |  |  |  |  |  | \$500,000 |  | \$500,000 |
|  | Replace electrical distribution system. |  |  |  | \$160,000 |  |  |  | $\$ 160,000$ |
|  | Replace fire alarm and sound system. |  |  | \$94,000 |  |  |  |  | $\$ 94,000$ |
|  |  |  |  |  |  |  |  |  | \$30,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$11,280 | \$19,200 | \$0 | \$60,000 | \$0 | \$0 | \$90,480 |
|  | Contingency Fund / Change Orders | \$1,800 | \$0 | \$5,640 | \$9,600 | \$0 | \$30,000 | \$0 | \$47,040 |
|  |  | \$31,800 | \$11,280 | \$118,840 | \$169,600 | \$60,000 | \$530,000 | \$0 | \$921,520 |
| baxter | Art room move |  |  | \$25,000 |  |  |  |  | \$25,000 |
|  | Air handling unit. |  |  |  | \$190,000 |  |  |  | \$190,000 |
|  | Elevator |  |  |  |  | \$1,400,000 |  |  | \$1,400,000 |
|  | Replace windows. |  |  |  | \$750,000 |  |  |  | \$750,000 |
|  | Restroom renovations. |  |  |  |  |  | \$500,000 | \$500,000 | \$1,000,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$3,000 | \$112,800 | \$168,000 | \$60,000 | \$60,000 | \$0 | \$403,800 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$1,500 | \$56,400 | \$84,000 | \$30,000 | \$30,000 | \$201,900 |
|  |  | \$0 | \$3,000 | \$139,300 | \$1,164,400 | \$1,544,000 | \$590,000 | \$530,000 | \$3,970,700 |
| BEECHWOOD |  |  |  |  |  |  |  |  |  |
|  | Install elevator. |  |  | \$1,000,000 |  |  |  |  | \$1,000,000 |
|  | Demountable removal. |  |  |  |  |  | \$50,000 |  | \$50,000 |
|  | Window replacement. |  |  |  |  | \$800,000 |  |  | \$800,000 |
|  | Refinish floors |  |  |  |  | \$50,000 |  |  | \$50,000 |
|  | Renovate office |  | \$150,000 |  |  |  |  |  | \$150,000 |
|  | Repair/Infill coalhole. |  | \$200,000 |  |  |  |  |  | \$200,000 |
|  | Signage | \$35,000 |  |  |  |  |  |  | \$35,000 |
|  | Architectural / Engineering Design and permits | \$42,000 | \$120,000 | \$0 | \$102,000 | \$6,000 | \$0 | \$0 | \$270,000 |
|  | Contingency Fund / Change Orders | \$2,100 | \$21,000 | \$60,000 | \$0 | \$51,000 | \$3,000 | \$0 | \$137,100 |
|  |  | \$79,100 | \$491,000 | \$1,060,000 | \$102,000 | \$907,000 | \$53,000 | \$0 | \$2,692,100 |

Items not included: (1) Building Excellence: Blueprint for the Future (2). Career Tech Ed. (3.) IB World

| Facility Name | Project Description | 2010 Est | 2011 Est | 2012 Est | 2013 Est | 2014 Est | 2015 Est | 2016 Est | 2010/16 Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| BON AIR |  |  |  |  |  |  |  |  |  |
|  | No work planned. | \$0 | \$0 | \$0 | \$0 | \$0 |  |  | \$0 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 |  |  | \$0 |
| BRASHEAR | Field storage building. |  |  |  |  | \$250,000 |  |  | \$250,000 |
|  | Fire proofing repairs. | \$100,000 |  |  |  |  |  |  | \$100,000 |
|  | Replace chillers. |  |  |  |  | \$800,000 |  |  | \$800,000 |
|  | Shop area ventilation. |  |  | \$140,000 |  |  |  |  | \$140,000 |
|  | Replacement of pneumatic control piping | \$102,800 |  |  |  |  |  |  | \$102,800 |
|  | Variable Air Volume Box replacement |  |  | \$600,000 |  |  |  |  | \$600,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$88,800 | \$0 | \$126,000 | \$0 | \$0 | \$0 | \$214,800 |
|  | Contingency Fund / Change Orders | \$12,168 | \$0 | \$44,400 | \$0 | \$63,000 | \$0 | \$0 | \$119,568 |
|  |  | \$214,968 | \$88,800 | \$784,400 | \$126,000 | \$1,113,000 | \$0 | \$0 | \$2,327,168 |
| BROOKLINE | Demountable removal. |  |  |  |  |  | \$50,000 |  | \$50,000 |
|  | Ceiling fans | \$225,000 |  |  |  |  |  |  | \$225,000 |
|  | Library / modifications |  |  |  |  | \$2,500,000 |  |  | \$2,500,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$0 | \$300,000 | \$6,000 | \$0 | \$0 | \$306,000 |
|  | Contingency Fund / Change Orders | \$13,500 | \$0 | \$0 | \$0 | \$150,000 | \$3,000 | \$0 | \$166,500 |
|  |  | \$238,500 | \$0 | \$0 | \$300,000 | \$2,656,000 | \$53,000 | \$0 | \$3,247,500 |
| CAPA |  |  |  |  |  |  |  |  |  |
|  | Architectural / Engineering Design and permits - Ph 2 | \$150,000 |  |  |  |  |  |  | \$150,000 |
|  | Contingency Fund / Change Orders - Ph 2 | \$275,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$275,000 |
|  |  | \$425,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$425,000 |
| CARMALT |  |  |  |  |  |  |  |  |  |
|  | Replace chillers |  |  | \$550,000 |  |  |  |  | \$550,000 |
|  | Replace unit ventilators |  | \$350,000 |  |  |  |  |  | \$350,000 |
|  | Cycle painting. |  |  |  | \$175,000 |  |  |  | \$175,000 |
|  | Cooling tower deduct water meter | \$10,280 |  |  |  |  |  |  | \$10,280 |
|  | Architectural / Engineering Design and permits | \$42,000 | \$66,000 | \$21,000 | \$0 | \$0 | \$0 | \$0 | \$129,000 |
|  | Contingency Fund / Change Orders | \$617 | \$21,000 | \$33,000 | \$10,500 | \$0 | \$0 | \$0 | \$65,117 |
|  |  | \$52,897 | \$437,000 | \$604,000 | \$185,500 | \$0 | \$0 | \$0 | \$1,279,397 |
| CARRICK |  |  |  |  |  |  |  |  |  |
|  | Relief air/ventilation |  | \$157,500 |  |  |  |  |  | \$157,500 |
|  | Swimming pool cover | \$36,000 |  |  |  |  |  |  | \$36,000 |
|  | Architectural / Engineering Design and permits | \$18,900 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$18,900 |
|  | Contingency Fund / Change Orders | \$2,160 | \$9,450 | \$0 | \$0 | \$0 | \$0 | \$0 | \$11,610 |
|  |  | \$57,060 | \$166,950 | \$0 | \$0 | \$0 | \$0 | \$0 | \$224,010 |
| CENTRAL COMPUTER CENTER |  |  |  |  |  |  |  |  |  |
|  | See Greenway. |  |  |  |  |  |  |  |  |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |


| Facility Name | Project Description | 2010 Est | 2011 Est | $\underline{2012 \text { Est }}$ | 2013 Est | 2014 Est | 2015 Est | 2016 Est | $\underline{2010 / 16 \text { Total }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| CENTRAL FOOD KITCHEN | Replace flooring |  | \$300,000 |  |  |  |  |  | \$300,000 |
|  | Upgrade boiler plant |  |  |  |  |  |  | \$600,000 | \$600,000 |
|  | Architectural / Engineering Design and permits | \$36,000 | \$0 | \$0 | \$0 | \$0 | \$72,000 | \$0 | \$108,000 |
|  | Contingency Fund / Change Orders | \$0 | \$18,000 | \$0 | \$0 | \$0 | \$0 | \$36,000 | \$54,000 |
|  |  | \$36,000 | \$318,000 | \$0 | \$0 | \$0 | \$72,000 | \$636,000 | \$1,062,000 |
| CHARTIERS |  |  |  |  |  |  |  |  |  |
|  | Asbestos floor tile |  |  |  |  |  |  | \$350,000 | \$350,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$0 | \$0 | \$0 | \$42,000 |  | \$42,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$21,000 | \$21,000 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$42,000 | \$371,000 | \$413,000 |
| colfax | Replace sound system / security system (old building) |  |  |  | \$200,000 |  |  |  | \$200,000 |
|  | Cycle painting (Old building) | \$260,000 |  |  |  |  |  |  | \$260,000 |
|  | Basement classroom renovation. | \$150,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$150,000 |
|  | Restroom renovations (old building) |  |  |  |  | \$400,000 | \$400,000 |  | \$800,000 |
|  | Replace exit doors |  |  |  | \$125,000 |  |  |  | \$125,000 |
|  | Windows (old building) |  |  |  |  |  |  | \$400,000 | \$400,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$39,000 | \$48,000 | \$48,000 | \$48,000 | \$0 | \$183,000 |
|  | Contingency Fund / Change Orders | \$24,600 | \$0 | \$0 | \$19,500 | \$24,000 | \$24,000 | \$24,000 | \$116,100 |
|  |  | \$434,600 | \$0 | \$39,000 | \$392,500 | \$472,000 | \$472,000 | \$424,000 | \$2,234,100 |
| CONCORD |  |  |  |  |  |  |  |  |  |
|  | Gym \& Classrooms Addition. | \$523,835 |  |  |  |  |  |  | \$523,835 |
|  | Construction / Project Manager - Addition. | \$225,000 |  |  |  |  |  |  | \$225,000 |
|  | Cycle painting (old building). |  | \$150,000 |  |  |  |  |  | \$150,000 |
|  | Replace fire alarm system (old building). | \$135,000 |  |  |  |  |  |  | \$135,000 |
|  | Architectural / Engineering Design and permits | \$18,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$18,000 |
|  | Contingency Fund / Change Orders | \$174,530 | \$9,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$183,530 |
|  |  | \$1,076,365 | \$159,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$1,235,365 |
| ConROY |  |  |  |  |  |  |  |  |  |
|  | Replace fire alarm and sound system. |  | \$200,000 |  |  |  |  |  | \$200,000 |
|  | Security system installation. |  |  |  | \$600,000 |  |  |  | \$600,000 |
|  | Architectural / Engineering Design and permits | \$24,000 | \$0 | \$72,000 | \$0 | \$0 | \$0 | \$0 | \$96,000 |
|  | Contingency Fund / Change Orders | \$0 | \$12,000 | \$0 | \$36,000 | \$0 | \$0 | \$0 | \$48,000 |
|  |  | \$24,000 | \$212,000 | \$72,000 | \$636,000 | \$0 | \$0 | \$0 | \$944,000 |
| CUPPLES STADIUM | Enclosure for salt storage | \$100,000 |  |  |  |  |  |  | \$100,000 |
|  | Concession stands / restrooms. |  | \$950,000 |  |  |  |  |  | \$950,000 |
|  | New field turf and track. | \$2,000,000 |  |  |  |  |  |  | \$2,000,000 |
|  | Restroom renovations. |  |  |  | \$350,000 |  |  |  | \$350,000 |
|  | Architectural / Engineering Design and permits | \$114,000 | \$0 | \$42,000 | \$0 | \$0 | \$0 | \$0 | \$156,000 |
|  | Contingency Fund / Change Orders | \$126,000 | \$57,000 | \$0 | \$21,000 | \$0 | \$0 | \$0 | \$204,000 |
|  |  | \$2,340,000 | \$1,007,000 | \$42,000 | \$371,000 | \$0 | \$0 | \$0 | \$3,760,000 |


| Facility Name | Project Description | 2010 Est | 2011 Est | 2012 Est | 2013 Est | $\underline{2014}$ Est | 2015 Est | 2016 Est | 2010/16 Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| DILWORTH |  |  |  |  |  |  |  |  |  |
|  | Replace fire alarm, sound, and security system. |  |  |  | \$350,000 |  |  |  | \$350,000 |
|  | Classroom doors |  |  |  |  | \$200,000 |  |  | \$200,000 |
|  | Upgrade parking / paving. |  |  |  |  |  |  | \$250,000 | \$250,000 |
|  | Cycle painting |  |  | \$350,000 |  |  |  |  | \$350,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$42,000 | \$42,000 | \$24,000 | \$0 | \$30,000 | \$0 | \$138,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$21,000 | \$21,000 | \$12,000 | \$0 | \$15,000 | \$69,000 |
|  |  | \$0 | \$42,000 | \$413,000 | \$395,000 | \$212,000 | \$30,000 | \$265,000 | \$1,357,000 |
| FAISON INTERMED. @ CRESCENT | Demountable removal. |  |  |  |  |  |  | \$50,000 | \$50,000 |
|  | Cycle painting. |  |  |  |  |  |  | \$200,000 | \$200,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$0 | \$0 | \$0 | \$30,000 | \$0 | \$30,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$15,000 | \$15,000 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$30,000 | \$265,000 | \$295,000 |
| FAISON PRIMARY |  |  |  |  |  |  |  |  |  |
|  | No work planned. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 |  |  | \$0 |
| FORT PITT |  |  |  |  |  |  |  |  |  |
|  | Steam to hot water conversion |  |  |  | \$1,100,000 |  |  |  | \$1,100,000 |
|  | Add chiller |  |  |  |  | \$900,000 |  |  | \$900,000 |
|  | Install elevator. |  |  |  | \$1,000,000 |  |  |  | \$1,000,000 |
|  | Interior doors and hardware. |  |  |  |  | \$300,000 |  |  | \$300,000 |
|  | Office renovations. |  |  |  |  |  | \$250,000 |  | \$250,000 |
|  | Restroom renovations/water coolers. |  |  |  |  |  | \$450,000 |  | \$450,000 |
|  | Library |  |  |  |  | \$850,000 |  |  | \$850,000 |
|  | Unit ventilators |  |  |  | \$150,000 |  |  |  | \$150,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$270,000 | \$246,000 | \$84,000 | \$0 | \$0 | \$600,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$135,000 | \$123,000 | \$42,000 | \$0 | \$300,000 |
|  |  | \$0 | \$0 | \$270,000 | \$2,631,000 | \$2,257,000 | \$742,000 | \$0 | \$5,900,000 |
| FULTON |  |  |  |  |  |  |  |  |  |
|  | Cycle painting. |  |  |  |  | \$175,000 |  |  | \$175,000 |
|  | New walk-in cooler/freezer |  |  | \$90,000 |  |  |  |  | \$90,000 |
|  | Install elevator. |  |  |  | \$1,200,000 |  |  |  | \$1,200,000 |
|  | Library |  |  |  | \$700,000 |  |  |  | \$700,000 |
|  | Replace roof |  |  | \$300,000 |  |  |  |  | \$300,000 |
|  | Replace windows. |  |  | \$550,000 |  |  |  |  | \$550,000 |
|  | Restroom renovations |  |  |  | \$700,000 | \$700,000 |  |  | \$1,400,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$112,800 | \$312,000 | \$105,000 | \$0 | \$0 | \$0 | \$529,800 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$56,400 | \$156,000 | \$52,500 | \$0 | \$0 | \$264,900 |
|  |  | \$0 | \$112,800 | \$1,308,400 | \$2,861,000 | \$927,500 | \$0 | \$0 | \$5,209,700 |


| Facility Name | Project Description | 2010 Est | 2011 Est | 2012 Est | 2013 Est | 2014 Est | 2015 Est | 2016 Est | 2010/16 Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| GRANDVIEW | Demountable removal. |  |  |  |  |  |  | \$50,000 | \$50,000 |
|  | Cycle painting. |  |  |  | \$150,000 |  |  |  | \$150,000 |
|  | Renovate office |  |  |  |  |  | \$250,000 |  | \$250,000 |
|  | Replace floor tile |  | \$150,000 | \$150,000 |  |  |  |  | \$300,000 |
|  | Replace windows |  |  |  | \$500,000 |  |  |  | \$500,000 |
|  | Relief air system for basement |  | \$40,000 |  |  |  |  |  | \$40,000 |
|  | Gym floor |  | \$200,000 |  |  |  |  |  | \$200,000 |
|  | Exit stairs / front entrance ADA ramp / vehicle drop off. |  |  | \$500,000 |  |  |  |  | \$500,000 |
|  | Architectural / Engineering Design and permits | \$46,800 | \$78,000 | \$78,000 | \$0 | \$30,000 | \$6,000 | \$0 | \$238,800 |
|  | Contingency Fund / Change Orders | \$0 | \$23,400 | \$39,000 | \$39,000 | \$0 | \$15,000 | \$3,000 | \$119,400 |
|  |  | \$46,800 | \$491,400 | \$767,000 | \$689,000 | \$30,000 | \$271,000 | \$53,000 | \$2,348,200 |
| Greenfield |  |  |  |  |  |  |  |  |  |
|  | Replace exterior steps | \$450,000 |  |  |  |  |  |  | \$450,000 |
|  | Replace coils in air handlers. |  | \$70,000 |  |  |  |  |  | \$70,000 |
|  | Security system |  |  | \$350,000 |  |  |  |  | \$350,000 |
|  | Ceiling fans | \$120,000 |  |  |  |  |  |  | \$120,000 |
|  | Corridor walls. |  |  | \$800,000 | \$800,000 |  |  |  | \$1,600,000 |
|  | Cycle painting |  |  |  | \$250,000 |  |  |  | \$250,000 |
|  | Architectural / Engineering Design and permits | \$8,400 | \$138,000 | \$126,000 | \$0 | \$0 | \$0 | \$0 | \$272,400 |
|  | Contingency Fund / Change Orders | \$34,200 | \$4,200 | \$69,000 | \$63,000 | \$0 | \$0 | \$0 | \$170,400 |
|  |  | \$612,600 | \$212,200 | \$1,345,000 | \$1,113,000 | \$0 | \$0 | \$0 | \$3,282,800 |
| greenway | Corridor walls |  |  |  |  | \$1,500,000 | \$1,500,000 |  | \$3,000,000 |
|  | Exterior stucco repairs and paint |  |  |  |  |  | \$500,000 |  | \$500,000 |
|  | Computer Center - disaster recovery | \$1,200,000 |  |  |  |  |  |  | \$1,200,000 |
|  | Replace fire alarm devices |  |  |  |  | \$500,000 |  |  | \$500,000 |
|  | Replace ceiling / lighting |  |  |  |  |  | \$750,000 | \$750,000 | \$1,500,000 |
|  | Sidewalk replacement | \$500,000 |  |  |  |  |  |  | \$500,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$0 | \$240,000 | \$330,000 | \$90,000 | \$0 | \$660,000 |
|  | Contingency Fund / Change Orders | \$102,000 | \$0 | \$0 | \$0 | \$120,000 | \$165,000 | \$45,000 | \$432,000 |
|  |  | \$1,802,000 | \$0 | \$0 | \$240,000 | \$2,450,000 | \$3,005,000 | \$795,000 | \$8,292,000 |
| HOMEWOOD ECC |  |  |  |  |  |  |  |  |  |
|  | Foundation drainage / paving. |  |  |  |  |  |  | \$1,200,000 | \$1,200,000 |
|  | Masonry restoration. |  |  |  |  |  |  | \$250,000 | \$250,000 |
|  | Replace windows. |  |  |  |  |  |  | \$450,000 | \$450,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$0 | \$0 | \$0 | \$228,000 | \$0 | \$228,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$114,000 | \$114,000 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$228,000 | \$2,014,000 | \$2,242,000 |
| KING, MARTIN LUTHER |  |  |  |  |  |  |  |  |  |
|  | Repave parking / site lighting | \$150,000 |  |  |  |  |  |  | \$150,000 |
|  | Replace windows |  |  |  | \$450,000 |  |  |  | \$450,000 |
|  | Replace fire alarm system. | \$175,000 |  |  |  |  |  |  | \$175,000 |
|  | Replace roof |  |  | \$600,000 |  |  |  |  | \$600,000 |
|  | Third floor carpet replacement. |  |  |  |  |  | \$100,000 | \$100,000 | \$200,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$72,000 | \$54,000 | \$0 | \$12,000 | \$12,000 | \$0 | \$150,000 |
|  | Contingency Fund / Change Orders | \$19,500 | \$0 | \$36,000 | \$27,000 | \$0 | \$6,000 | \$6,000 | \$94,500 |
|  |  | \$344,500 | \$72,000 | \$690,000 | \$477,000 | \$12,000 | \$118,000 | \$106,000 | \$1,819,500 |


| Facility Name | Project Description | 2010 Est | 2011 Est | 2012 Est | 2013 Est | 2014 Est | 2015 Est | 2016 Est | 2010/16 Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Langley |  |  |  |  |  |  |  |  |  |
|  | Cycle painting. | \$800,000 |  |  |  |  |  |  | \$800,000 |
|  | Lighting in dressing room near pool |  | \$60,000 |  |  |  |  |  | \$60,000 |
|  | Interior renovations | \$700,000 | \$700,000 | \$600,000 |  |  |  |  | \$2,000,000 |
|  | Energy efficiaency improvements |  |  | \$500,000 |  |  |  |  | \$500,000 |
|  | Replace ceiling / lighting in corridors |  | \$250,000 | \$250,000 |  |  |  |  | \$500,000 |
|  | Replace corridor floors |  |  | \$400,000 |  |  |  |  | \$400,000 |
|  | Renovate science labs |  |  | \$400,000 |  |  |  |  | \$400,000 |
|  | Replacement of pneumatic control piping | \$103,000 |  |  |  |  |  |  | \$103,000 |
|  | Domestic water heater / water main at field house | \$90,000 |  |  |  |  |  |  | \$90,000 |
|  | Replace unit ventilators. | \$411,000 | \$400,000 |  |  |  |  |  | \$811,000 |
|  | Roof replacement. | \$1,200,000 |  |  |  |  |  |  | \$1,200,000 |
|  | Architectural / Engineering Design and permits | \$169,200 | \$258,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$427,200 |
|  | Contingency Fund / Change Orders | \$198,240 | \$84,600 | \$129,000 | \$0 | \$0 | \$0 | \$0 | \$411,840 |
|  |  | \$3,671,440 | \$1,752,600 | \$2,279,000 | \$0 | \$0 | \$0 | \$0 | \$7,703,040 |
| LIBERTY |  |  |  |  |  |  |  |  |  |
|  | Boiler feed unit |  | \$75,000 |  |  |  |  |  | \$75,000 |
|  | Boiler replacement. |  |  |  | \$175,000 |  |  |  | \$175,000 |
|  | Foundation / Site improvements / Fence. |  |  |  |  | \$300,000 |  |  | \$300,000 |
|  | Replace electrical distribution system. |  |  | \$300,000 |  |  |  |  | \$300,000 |
|  | Replace gas main | \$98,000 |  |  |  |  |  |  | \$98,000 |
|  | Repai/Fill Coal Hole |  | \$175,000 |  |  |  |  |  | \$175,000 |
|  | Replace fire alarm system. |  | \$84,000 |  |  |  |  |  | \$84,000 |
|  | Architectural / Engineering Design and permits | \$40,080 | \$36,000 | \$21,000 | \$36,000 | \$0 | \$0 | \$0 | \$133,080 |
|  | Contingency Fund / Change Orders | \$5,880 | \$20,040 | \$18,000 | \$10,500 | \$18,000 | \$0 | \$0 | \$72,420 |
|  |  | \$143,960 | \$390,040 | \$339,000 | \$221,500 | \$318,000 | \$0 | \$0 | \$1,412,500 |
| LINCOLN INTERMEDIATE |  |  |  |  |  |  |  |  |  |
| @beLmar | Generator and repairs to custodian office |  |  |  |  |  | \$70,000 |  | \$70,000 |
|  | Install elevator |  |  |  |  |  |  | \$1,500,000 | \$1,500,000 |
|  | Masonry restoration. |  |  |  |  |  |  | \$450,000 | \$450,000 |
|  | Parking lot repairs |  |  |  |  |  | \$200,000 |  | \$200,000 |
|  | Replace sound system. |  |  |  |  |  | \$66,000 |  | \$66,000 |
|  | Repairs to coal hole |  |  |  |  | \$50,000 |  |  | \$50,000 |
|  | Repair gym wall |  |  |  |  |  | \$200,000 |  | \$200,000 |
|  | Restroom renovations in basement. |  |  |  |  |  |  | \$350,000 | \$350,000 |
|  | Retaining wall and paving. |  |  |  |  |  | \$300,000 |  | \$300,000 |
|  | Replace unit ventilators. |  |  |  | \$160,000 |  |  |  | \$160,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$19,200 | \$6,000 | \$100,320 | \$276,000 | \$0 | \$401,520 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$9,600 | \$3,000 | \$50,160 | \$138,000 | \$200,760 |
|  |  | \$0 | \$0 | \$19,200 | \$175,600 | \$153,320 | \$1,162,160 | \$2,438,000 | \$3,948,280 |
| LINCOLN PRIMARY |  |  |  |  |  |  |  |  |  |
|  | Repave parking lot |  | \$200,000 |  |  |  |  |  | \$200,000 |
|  | Replace boiler feed unit | \$70,000 |  |  |  |  |  |  | \$70,000 |
|  | Security system installation. | \$420,000 |  |  |  |  |  |  | \$420,000 |
|  | Architectural / Engineering Design and permits | \$24,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$24,000 |
|  | Contingency Fund / Change Orders | \$29,400 | \$12,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$41,400 |
|  |  | \$543,400 | \$212,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$755,400 |


| Facility Name | Project Description | 2010 Est | 2011 Est | 2012 Est | 2013 Est | 2014 Est | 2015 Est | 2016 Est | $\underline{2010 / 16 \text { Total }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| LINDEN |  |  |  |  |  |  |  |  |  |
|  | Install elevator. |  |  | \$1,400,000 |  |  |  |  | \$1,400,000 |
|  | Cycle painting. | \$260,000 |  |  |  |  |  |  | \$260,000 |
|  | Toilet room floor drains |  | \$50,000 |  |  |  |  |  | \$50,000 |
|  | Replace floors |  |  | \$250,000 |  |  |  |  | \$250,000 |
|  | Architectural / Engineering Design and permits | \$6,000 | \$198,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$204,000 |
|  | Contingency Fund / Change Orders | \$15,600 | \$3,000 | \$99,000 | \$0 | \$0 | \$0 | \$0 | \$117,600 |
|  |  | \$281,600 | \$251,000 | \$1,749,000 | \$0 | \$0 | \$0 | \$0 | \$2,281,600 |
| MANCHESTER |  |  |  |  |  |  |  |  |  |
|  | Elevator |  |  |  |  |  |  | \$400,000 | \$400,000 |
|  | Library |  |  |  |  |  |  | \$800,000 | \$800,000 |
|  | Remove asbestos - replace ceiling / lighting - classrooms. |  |  |  |  | \$1,000,000 |  |  | \$1,000,000 |
|  | Remove asbestos - replace ceiling / lighting - corridors. |  |  |  |  |  | \$1,000,000 |  | \$1,000,000 |
|  | Replace fire alarm, sound, and security system. |  |  |  |  | \$825,000 |  |  | \$825,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$0 | \$219,000 | \$120,000 | \$144,000 | \$0 | \$483,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$0 | \$109,500 | \$60,000 | \$72,000 | \$241,500 |
|  |  | \$0 | \$0 | \$0 | \$219,000 | \$2,054,500 | \$1,204,000 | \$1,272,000 | \$4,749,500 |
| MCCLEARY | Remove demountable |  |  |  |  |  |  | \$50,000 | \$50,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,000 | \$3,000 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$53,000 | \$53,000 |
| MCNAUGHER |  |  |  |  |  |  |  |  |  |
|  | Walk in cooler freezer |  |  |  | \$150,000 |  |  |  | \$150,000 |
|  | Asbestos removal and classroom renovations. |  |  |  |  |  |  | \$350,000 | \$350,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$18,000 | \$0 | \$0 | \$42,000 | \$0 | \$60,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$9,000 | \$0 | \$0 | \$21,000 | \$30,000 |
|  |  | \$0 | \$0 | \$18,000 | \$159,000 | \$0 | \$42,000 | \$371,000 | \$590,000 |
| MIFFLIN |  |  |  |  |  |  |  |  |  |
|  | Auditorium seating |  |  | \$150,000 |  |  |  |  | \$150,000 |
|  | Paint lockers (old section). | \$35,000 |  |  |  |  |  |  | \$35,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$18,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$18,000 |
|  | Contingency Fund / Change Orders | \$2,100 | \$0 | \$9,000 | \$0 | \$0 | \$0 | \$0 | \$11,100 |
|  |  | \$37,100 | \$18,000 | \$159,000 | \$0 | \$0 | \$0 | \$0 | \$214,100 |
| MILLER @ MCKELVY |  |  |  |  |  |  |  |  |  |
|  | Classroom floors |  |  |  |  |  | \$250,000 |  | \$250,000 |
|  | Auditorium seats |  |  |  |  |  | \$125,000 |  | \$125,000 |
|  | Renovate library |  |  | \$500,000 |  |  |  |  | \$500,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$60,000 | \$0 | \$0 | \$45,000 | \$0 | \$0 | \$105,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$30,000 | \$0 | \$0 | \$22,500 | \$0 | \$52,500 |
|  |  | \$0 | \$60,000 | \$530,000 | \$0 | \$45,000 | \$397,500 | \$0 | \$1,032,500 |

[^0]| Facility Name | Project Description | 2010 Est | 2011 Est | 2012 Est | 2013 Est | 2014 Est | 2015 Est | 2016 Est | 2010/16 Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| minadeo |  |  |  |  |  |  |  |  |  |
|  | Library renovation / computer room. |  |  |  | \$800,000 |  |  |  | \$800,000 |
|  | New chalkboards | \$35,000 |  |  |  |  |  |  | \$35,000 |
|  | Replace windows |  |  |  |  | \$500,000 |  |  | \$500,000 |
|  | Replace boiler feed unit |  | \$70,000 |  |  |  |  |  | \$70,000 |
|  | Restroom renovations. |  |  |  |  |  | \$300,000 | \$300,000 | \$600,000 |
|  | Architectural / Engineering Design and permits | \$8,400 | \$0 | \$96,000 | \$60,000 | \$36,000 | \$36,000 | \$0 | \$236,400 |
|  | Contingency Fund / Change Orders | \$2,100 | \$4,200 | \$0 | \$48,000 | \$30,000 | \$18,000 | \$18,000 | \$120,300 |
|  |  | \$45,500 | \$74,200 | \$96,000 | \$908,000 | \$566,000 | \$354,000 | \$318,000 | \$2,361,700 |
| MORROW |  |  |  |  |  |  |  |  |  |
|  | Install elevator. |  |  |  |  | \$1,500,000 |  |  | \$1,500,000 |
|  | Replace fire alarm and sound system. |  |  | \$175,000 |  |  |  |  | \$175,000 |
|  | Cycle painting |  |  |  |  |  |  | \$500,000 | \$500,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$21,000 | \$0 | \$180,000 | \$0 | \$60,000 | \$0 | \$261,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$10,500 | \$0 | \$90,000 | \$0 | \$30,000 | \$130,500 |
|  |  | \$0 | \$21,000 | \$185,500 | \$180,000 | \$1,590,000 | \$60,000 | \$530,000 | \$2,566,500 |
| MURRAY |  |  |  |  |  |  |  |  |  |
|  | Auditorium seats |  |  |  | \$150,000 |  |  |  | \$150,000 |
|  | Library renovations |  |  |  |  |  |  | \$850,000 | \$850,000 |
|  | Install security system |  |  |  | \$750,000 |  |  |  | \$750,000 |
|  | Cycle painting. |  |  |  |  |  | \$175,000 |  | \$175,000 |
|  | Restroom renovations (old building) |  |  |  |  | \$300,000 | \$300,000 |  | \$600,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$108,000 | \$36,000 | \$57,000 | \$102,000 | \$0 | \$303,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$54,000 | \$18,000 | \$28,500 | \$51,000 | \$151,500 |
|  |  | \$0 | \$0 | \$108,000 | \$990,000 | \$375,000 | \$605,500 | \$901,000 | \$2,979,500 |
| NORTHVIEW HEIGHTS ALA |  |  |  |  |  |  |  |  |  |
|  | Geothermal project / HVAC / New windows |  | \$5,500,000 | \$2,000,000 |  |  |  |  | \$7,500,000 |
|  | Cycle painting |  |  | \$280,000 |  |  |  |  | \$280,000 |
|  | Security system installation. |  |  |  | \$950,000 |  |  |  | \$950,000 |
|  | Walk in cooler freezer |  |  | \$150,000 |  |  |  |  | \$150,000 |
|  | Replace floors |  |  |  | \$200,000 |  |  |  | \$200,000 |
|  | Architectural / Engineering Design and permits | \$660,000 | \$291,600 | \$138,000 | \$0 | \$0 | \$0 | \$0 | \$1,089,600 |
|  | Contingency Fund / Change Orders | \$0 | \$330,000 | \$145,800 | \$69,000 | \$0 | \$0 | \$0 | \$544,800 |
|  |  | \$660,000 | \$6,121,600 | \$2,713,800 | \$1,219,000 | \$0 | \$0 | \$0 | \$10,714,400 |
| OLIVER |  |  |  |  |  |  |  |  |  |
|  | Cycle painting. |  |  |  |  |  | \$565,000 |  | \$565,000 |
|  | Pool filtration |  |  |  |  |  | \$75,000 |  | \$75,000 |
|  | Replace electrical distribution system. |  |  |  |  |  |  | \$1,080,000 | \$1,080,000 |
|  | Replace interior water piping. |  |  |  |  |  | \$290,000 | \$290,000 | \$580,000 |
|  | Replace sound system. |  |  |  |  |  |  | \$260,000 | \$260,000 |
|  | Repair driveway |  |  |  |  | \$200,000 |  |  | \$200,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$0 | \$24,000 | \$111,600 | \$195,600 | \$0 | \$331,200 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$0 | \$12,000 | \$55,800 | \$97,800 | \$165,600 |
|  |  | \$0 | \$0 | \$0 | \$24,000 | \$323,600 | \$1,181,400 | \$1,727,800 | \$3,256,800 |


| Facility Name | Project Description | 2010 Est | 2011 Est | 2012 Est | 2013 Est | 2014 Est | 2015 Est | 2016 Est | 2010/16 Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| OVERBROOK | Sewer mains replacement. |  |  |  |  |  |  | \$175,000 | \$175,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$0 | \$0 | \$0 | \$21,000 | \$0 | \$21,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$10,500 | \$10,500 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$21,000 | \$185,500 | \$206,500 |
| PEABODY | Replace auditorium sound system. |  |  |  | \$300,000 |  |  |  | \$300,000 |
|  | Install ADA ramp / auditorium modifications |  |  | \$250,000 |  |  |  |  | \$250,000 |
|  | Pool laundry room ventilation and plumbing. |  | \$50,000 |  |  |  |  |  | \$50,000 |
|  | Replace condenser water sump for water tower | \$50,000 |  |  |  |  |  |  | \$50,000 |
|  | Replace chilled water piping. |  |  |  | \$450,000 |  |  |  | \$450,000 |
|  | Replacement of chilled water coils | \$74,000 |  |  |  |  |  |  | \$74,000 |
|  | Replace interior water piping. |  |  | \$282,700 |  |  |  |  | \$282,700 |
|  | Architectural / Engineering Design and permits | \$6,000 | \$63,924 | \$90,000 | \$0 | \$0 | \$0 | \$0 | \$159,924 |
|  | Contingency Fund / Change Orders | \$7,440 | \$3,000 | \$31,962 | \$45,000 | \$0 | \$0 | \$0 | \$87,402 |
|  |  | \$137,440 | \$116,924 | \$654,662 | \$795,000 | \$0 | \$0 | \$0 | \$1,704,026 |
| PERRY |  |  |  |  |  |  |  |  |  |
|  | Corridor flooring (Old Building) |  | \$200,000 | \$300,000 |  |  |  |  | \$500,000 |
|  | Masonry restoration (Old Building). |  | \$350,000 |  |  |  |  |  | \$350,000 |
|  | Cycle Painting | \$742,000 |  |  |  |  |  |  | \$742,000 |
|  | Retaining Wall |  | \$500,000 |  |  |  |  |  | \$500,000 |
|  | New field house. |  |  |  |  | \$850,000 |  |  | \$850,000 |
|  | Renovate art, science and room 10. |  | \$450,000 |  |  |  |  |  | \$450,000 |
|  | Replace lockers. | \$160,000 |  |  |  |  |  |  | \$160,000 |
|  | Architectural / Engineering Design and permits | \$180,000 | \$36,000 | \$0 | \$102,000 | \$0 | \$0 | \$0 | \$318,000 |
|  | Contingency Fund / Change Orders | \$54,120 | \$90,000 | \$18,000 | \$0 | \$51,000 | \$0 | \$0 | \$213,120 |
|  |  | \$1,136,120 | \$1,626,000 | \$318,000 | \$102,000 | \$901,000 | \$0 | \$0 | \$4,083,120 |
| PHILLIPS |  |  |  |  |  |  |  |  |  |
|  | Cycle painting. |  |  | \$100,000 |  |  |  |  | \$100,000 |
|  | Masorry cleaning and pointing |  |  | \$150,000 |  |  |  |  | \$150,000 |
|  | Replace fire alarm system. |  | \$100,000 |  |  |  |  |  | \$100,000 |
|  | Restroom renovations. |  |  |  | \$225,000 | \$225,000 |  |  | \$450,000 |
|  | Architectural / Engineering Design and permits | \$12,000 | \$30,000 | \$27,000 | \$27,000 | \$0 | \$0 | \$0 | \$96,000 |
|  | Contingency Fund / Change Orders | \$0 | \$6,000 | \$15,000 | \$13,500 | \$13,500 | \$0 | \$0 | \$48,000 |
|  |  | \$12,000 | \$136,000 | \$292,000 | \$265,500 | \$238,500 | \$0 | \$0 | \$944,000 |
| PIONEER |  |  |  |  |  |  |  |  |  |
|  | Bicycle storage area. |  |  |  |  |  | \$250,000 |  | \$250,000 |
|  | AC for Ups Room |  |  |  | \$50,000 |  |  |  | \$50,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$6,000 | \$0 | \$30,000 | \$0 | \$0 | \$36,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$3,000 | \$0 | \$15,000 | \$0 | \$18,000 |
|  |  | \$0 | \$0 | \$6,000 | \$53,000 | \$30,000 | \$265,000 | \$0 | \$354,000 |



| Facility Name | Project Description | 2010 Est | 2011 Est | 2012 Est | 2013 Est | 2014 Est | 2015 Est | 2016 Est | $\underline{2010 / 16 \text { Total }}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SCHAEFFER INTERMEDIATE | Remove demountable |  |  |  |  |  |  | \$50,000 | \$50,000 |
| @ Sheraden | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$3,000 | \$3,000 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$53,000 | \$53,000 |
| SChenley @ REIzENSTEIN |  |  |  |  |  |  |  |  |  |
|  | Pave drieway and parking lots/drop off/ curb cuts |  | \$450,000 |  |  |  |  |  | \$450,000 |
|  | Replace boiler feed pumps |  | \$20,000 |  |  |  |  |  | \$20,000 |
|  | Replace roof |  |  | \$500,000 |  |  |  |  | \$500,000 |
|  | Architectural / Engineering Design and permits | \$56,400 | \$60,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$116,400 |
|  | Contingency Fund / Change Orders | \$0 | \$28,200 | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$58,200 |
|  |  | \$56,400 | \$558,200 | \$530,000 | \$0 | \$0 | \$0 | \$0 | \$1,144,600 |
| SCHILLER |  |  |  |  |  |  |  |  |  |
|  | Cycle painting. |  |  |  |  | \$280,000 |  |  | \$280,000 |
|  | Canopies |  |  |  |  |  | \$100,000 |  | \$100,000 |
|  | Masonry restoration. |  |  |  |  |  | \$350,000 | \$350,000 | \$700,000 |
|  | Replace electrical panel boards and sound system. |  |  |  |  | \$190,000 |  |  | \$190,000 |
|  | Replace water coolers. |  |  |  |  | \$30,000 |  |  | \$30,000 |
|  | Restroom renovations. |  |  |  |  |  | \$350,000 | \$350,000 | \$700,000 |
|  | Install paddle fans |  |  |  |  |  | \$120,000 | \$120,000 | \$240,000 |
|  | Walk in cooler/freezer |  |  | \$150,000 | \$90,000 |  |  |  | \$240,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$18,000 | \$10,800 | \$60,000 | \$110,400 | \$98,400 | \$0 | \$297,600 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$9,000 | \$5,400 | \$30,000 | \$55,200 | \$49,200 | \$148,800 |
|  |  | \$0 | \$18,000 | \$169,800 | \$155,400 | \$640,400 | \$1,073,600 | \$869,200 | \$2,926,400 |
| Science \& Technology |  |  |  |  |  |  |  |  |  |
| Academy @ Frick | HS Excellence | \$1,471,857 |  |  |  |  |  |  | \$1,471,857 |
|  | Construction / Project Manager \& Commissioning | \$350,000 |  |  |  |  |  |  | \$350,000 |
|  | Roof replacement. |  | \$475,000 |  |  |  |  |  | \$475,000 |
|  | Lighting in classrooms |  |  | \$125,000 |  |  |  |  | \$125,000 |
|  | Floors |  |  |  | \$250,000 |  |  |  | \$250,000 |
|  | Architectural / Engineering Design and permits | \$547,000 | \$15,000 | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$592,000 |
|  | Contingency Fund / Change Orders | \$308,311 | \$28,500 | \$7,500 | \$15,000 | \$0 | \$0 | \$0 | \$359,311 |
|  |  | \$2,677,168 | \$518,500 | \$162,500 | \$265,000 | \$0 | \$0 | \$0 | \$3,623,168 |
| SOUTH ANNEX |  |  |  |  |  |  |  |  |  |
|  | No work planned. | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 |  |  | \$0 |
| SOUTHBROOK |  |  |  |  |  |  |  |  |  |
|  | Security system |  | \$650,000 |  |  |  |  |  | \$650,000 |
|  | Architectural / Engineering Design and permits | \$78,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$78,000 |
|  | Contingency Fund / Change Orders | \$0 | \$39,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$39,000 |
|  |  | \$78,000 | \$689,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$767,000 |
| SOUTH HILLS MIDDLE |  |  |  |  |  |  |  |  |  |
|  | Resurface tennis courts |  |  | \$250,000 |  |  |  |  | \$250,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$30,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$15,000 | \$0 | \$0 | \$0 | \$0 | \$15,000 |
|  |  | \$0 | \$30,000 | \$265,000 | \$0 | \$0 | \$0 | \$0 | \$295,000 |

[^1]All Schools - 2010/16 Capital Program

| Facility Name | Project Description | 2010 Est | 2011 Est | 2012 Est | 2013 Est | 2014 Est | 2015 Est | 2016 Est | 2010/16 Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| SPRING GARDEN | Remove demountable |  |  |  |  |  |  | \$50,000 | \$50,000 |
|  | Restroom renovations |  |  |  |  | \$300,000 | \$300,000 |  | \$600,000 |
|  | Repairs to coal hole | \$100,000 |  |  |  |  |  |  | \$100,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$0 | \$36,000 | \$36,000 | \$6,000 | \$0 | \$78,000 |
|  | Contingency Fund / Change Orders | \$6,000 | \$0 | \$0 | \$0 | \$18,000 | \$18,000 | \$3,000 | \$45,000 |
|  |  | \$106,000 | \$0 | \$0 | \$36,000 | \$354,000 | \$324,000 | \$53,000 | \$873,000 |
| SPRING HILL |  |  |  |  |  |  |  |  |  |
|  | Replace fire alarm system. |  | \$59,000 |  |  |  |  |  | \$59,000 |
|  | Replace auditorium seating |  | \$100,000 |  |  |  |  |  | \$100,000 |
|  | Restroom renovations |  |  |  |  |  | \$300,000 | \$300,000 | \$600,000 |
|  | Repair/Fill Coal Hole |  |  | \$175,000 |  |  |  |  | \$175,000 |
|  | Architectural / Engineering Design and permits | \$19,080 | \$21,000 | \$0 | \$0 | \$36,000 | \$36,000 | \$0 | \$112,080 |
|  | Contingency Fund / Change Orders | \$0 | \$9,540 | \$10,500 | \$0 | \$0 | \$18,000 | \$18,000 | \$56,040 |
|  |  | \$19,080 | \$189,540 | \$185,500 | \$0 | \$36,000 | \$354,000 | \$318,000 | \$1,102,120 |
| Sterrett | Classroom exit doors (old building) |  |  |  |  |  | \$150,000 |  | \$150,000 |
|  | Replace floors (old building) |  |  |  |  |  |  | \$250,000 | \$250,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$0 | \$0 | \$18,000 | \$30,000 | \$0 | \$48,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$0 | \$0 | \$9,000 | \$15,000 | \$24,000 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$18,000 | \$189,000 | \$265,000 | \$472,000 |
| stevens |  |  |  |  |  |  |  |  |  |
|  | Install elevator. |  |  |  |  |  |  | \$1,500,000 | \$1,500,000 |
|  | Repave playground and parking lot |  |  |  | \$100,000 |  |  |  | \$100,000 |
|  | Replace electrical distribution system. |  |  |  |  | \$175,000 |  |  | \$175,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$12,000 | \$21,000 | \$0 | \$180,000 | \$0 | \$213,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$6,000 | \$10,500 | \$0 | \$90,000 | \$106,500 |
|  |  | \$0 | \$0 | \$12,000 | \$127,000 | \$185,500 | \$180,000 | \$1,590,000 | \$2,094,500 |
| SUNNYSIDE | Remove demountable |  |  |  |  |  |  | \$50,000 | \$50,000 |
|  | Restroom renovations |  |  | \$300,000 |  |  |  |  | \$300,000 |
|  | Auditorium seating |  |  |  | \$125,000 |  |  |  | \$125,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$36,000 | \$15,000 | \$0 | \$0 | \$6,000 | \$0 | \$57,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$18,000 | \$7,500 | \$0 | \$0 | \$3,000 | \$28,500 |
|  |  | \$0 | \$36,000 | \$333,000 | \$132,500 | \$0 | \$6,000 | \$53,000 | \$560,500 |
| UNIVERSITY PREP | Construct new field house. | \$750,000 |  |  |  |  |  |  | \$750,000 |
|  | Chiller replacement |  | \$500,000 |  |  |  |  |  | \$500,000 |
|  | Cooling tower deduct water meter | \$10,300 |  |  |  |  |  |  | \$10,300 |
|  | Replace air handlers | \$400,000 |  |  |  |  |  |  | \$400,000 |
|  | Replace water main | \$175,000 |  |  |  |  |  |  | \$175,000 |
|  | Architectural / Engineering Design and permits | \$60,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$60,000 |
|  | Contingency Fund / Change Orders | \$80,118 | \$30,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$110,118 |
|  |  | \$1,475,418 | \$530,000 | \$0 | \$0 | \$0 | \$0 | \$0 | \$2,005,418 |

Items not included: (1) Building Excellence: Blueprint for the Future (2). Career Tech Ed. (3.) IB World

| Facility Name | Project Description | 2010 Est | 2011 Est | 2012 Est | 2013 Est | 2014 Est | 2015 Est | 2016 Est | 2010/16 Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| vann |  |  |  |  |  |  |  |  |  |
|  | Cycle paint |  |  |  |  |  |  | \$350,000 | \$350,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$0 | \$0 | \$0 | \$42,000 | \$0 | \$42,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$21,000 | \$21,000 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$42,000 | \$371,000 | \$413,000 |
| WEIL |  |  |  |  |  |  |  |  |  |
|  | Cycle painting. |  |  |  |  |  | \$175,000 | \$175,000 | \$350,000 |
|  | Lift replacement |  | \$200,000 |  |  |  |  |  | \$200,000 |
|  | Renovate controls for air handling units. |  | \$25,000 |  |  |  |  |  | \$25,000 |
|  | Architectural / Engineering Design and permits | \$27,000 | \$0 | \$0 | \$0 | \$21,000 | \$21,000 | \$0 | \$69,000 |
|  | Contingency Fund / Change Orders | \$0 | \$13,500 | \$0 | \$0 | \$0 | \$10,500 | \$10,500 | \$34,500 |
|  |  | \$27,000 | \$238,500 | \$0 | \$0 | \$21,000 | \$206,500 | \$185,500 | \$678,500 |
| WEST LIBERTY |  |  |  |  |  |  |  |  |  |
|  | Plaster repair. |  |  |  | \$200,000 |  |  |  | \$200,000 |
|  | Repave playground. |  |  | \$75,000 |  |  |  |  | \$75,000 |
|  | Replace fire alarm system and sound system. |  | \$97,000 |  |  |  |  |  | \$97,000 |
|  | Masonry restoration | \$135,000 |  |  |  |  |  |  | \$135,000 |
|  | Architectural / Engineering Design and permits | \$11,640 | \$9,000 | \$24,000 | \$0 | \$0 | \$0 | \$0 | \$44,640 |
|  | Contingency Fund / Change Orders | \$8,100 | \$5,820 | \$4,500 | \$12,000 | \$0 | \$0 | \$0 | \$30,420 |
|  |  | \$154,740 | \$111,820 | \$103,500 | \$212,000 | \$0 | \$0 | \$0 | \$582,060 |
| WEStinghouse |  |  |  |  |  |  |  |  |  |
|  | No work planned. |  |  |  |  |  |  |  | \$0 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
|  |  | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| WESTWOOD |  |  |  |  |  |  |  |  |  |
|  | Install elevator. |  |  |  |  |  | \$1,100,000 |  | \$1,100,000 |
|  | Repair concrete driveway. | \$100,000 |  |  |  |  |  |  | \$100,000 |
|  | Fire alarm / sound system. |  | \$200,000 |  |  |  |  |  | \$200,000 |
|  | Architectural / Engineering Design and permits | \$24,000 | \$0 | \$0 | \$0 | \$132,000 | \$0 | \$0 | \$156,000 |
|  | Contingency Fund / Change Orders | \$6,000 | \$12,000 | \$0 | \$0 | \$0 | \$66,000 | \$0 | \$84,000 |
|  |  | \$130,000 | \$212,000 | \$0 | \$0 | \$132,000 | \$1,166,000 | \$0 | \$1,640,000 |
| whittier |  |  |  |  |  |  |  |  |  |
|  | Cycle painting |  |  |  | \$100,000 |  |  |  | \$100,000 |
|  | Bus turn around |  |  | \$200,000 |  |  |  |  | \$200,000 |
|  | Office renovations |  |  | \$100,000 |  |  |  |  | \$100,000 |
|  | Install elevator. |  | \$1,300,000 |  |  |  |  |  | \$1,300,000 |
|  | Replace electrical distribution system. |  | \$210,000 |  |  |  |  |  | \$210,000 |
|  | Architectural / Engineering Design and permits | \$181,200 | \$36,000 | \$12,000 | \$0 | \$0 | \$0 | \$0 | \$229,200 |
|  | Contingency Fund / Change Orders | \$0 | \$90,600 | \$18,000 | \$6,000 | \$0 | \$0 | \$0 | \$114,600 |
|  |  | \$181,200 | \$1,636,600 | \$330,000 | \$106,000 | \$0 | \$0 | \$0 | \$2,253,800 |
| woolstair | Replace roof |  |  |  |  | \$250,000 |  |  | \$250,000 |
|  | Architectural / Engineering Design and permits | \$0 | \$0 | \$0 | \$30,000 | \$0 | \$0 | \$0 | \$30,000 |
|  | Contingency Fund / Change Orders | \$0 | \$0 | \$0 | \$0 | \$15,000 | \$0 | \$0 | \$15,000 |
|  |  | \$0 | \$0 | \$0 | \$30,000 | \$265,000 | \$0 | \$0 | \$295,000 |

[^2]Facility Name $\quad$ Project Description

| 2010 Est | 2011 Est | 2012 Est | 2013 Est | 2014 Est | 2015 Est | 2016 Est | 2010/16 Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$22,317,350 | \$23,158,934 | \$25,487,394 | \$26,224,106 | \$29,777,420 | \$16,251,660 | \$19,027,000 | \$162,243,864 |


| VARIOUS Schools | AHERA asbestos re-inspection. |  |  | \$165,000 |  |  | \$180,000 |  | \$345,000 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| VARIOUS SChools | Architectural / Engineering Design (various projects) | \$472,380 | \$565,290 | \$541,290 | \$589,659 | \$589,659 | \$652,225 | \$707,847 | \$4,118,350 |
| VARIOUS SChools | Asbestos inspections, testing and monitoring. | \$150,000 | \$165,000 | \$165,000 | \$181,500 | \$181,500 | \$199,650 | \$219,615 | \$1,262,265 |
| VARIOUS SChools | Asphalt - new and replacement. | \$500,000 | \$550,000 | \$550,000 | \$605,000 | \$605,000 | \$665,500 | \$732,050 | \$4,207,550 |
| VArious schools | Carpet - new and replacement. | \$100,000 | \$110,000 | \$110,000 | \$121,000 | \$121,000 | \$133,100 | \$146,410 | \$841,510 |
| VArious schools | Chalkboard - new and replacement. | \$65,000 | \$110,000 | \$110,000 | \$121,000 | \$121,000 | \$133,100 | \$146,410 | \$806,510 |
| VArious schools | Concrete - new and replacement. | \$500,000 | \$550,000 | \$550,000 | \$605,000 | \$605,000 | \$665,500 | \$732,050 | \$4,207,550 |
| VARIOUS SChools | HVACR replacement projects. | \$0 | \$512,000 | \$385,000 | \$423,500 | \$423,500 | \$465,850 | \$512,435 | \$2,722,285 |
| VARIOUS SChools | LEED Projects | \$250,000 | \$500,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$1,000,000 | \$5,750,000 |
| VARIOUS SChools | Office moves. | \$500,000 | \$550,000 | \$550,000 | \$605,000 | \$605,000 | \$665,500 | \$732,050 | \$4,207,550 |
| VARIOUS Schools | Outdoor storage sheds for flammable materials. | \$100,000 | \$110,000 | \$110,000 | \$121,000 | \$121,000 | \$133,100 | \$146,410 | \$841,510 |
| VARIOUS SChools | Plumbing replacement projects. | \$69,000 | \$220,000 | \$345,000 | \$181,500 | \$181,500 | \$199,650 | \$219,615 | \$1,416,265 |
| VARIOUS SChools | Power factor correction capacitor repairs. | \$25,000 | \$27,500 | \$27,500 | \$30,250 | \$30,250 | \$33,275 | \$36,603 | \$210,378 |
| VARIOUS SChools | Replace toilet partitions. | \$52,500 | \$57,750 | \$57,750 | \$63,525 | \$63,525 | \$69,878 | \$76,865 | \$441,793 |
| VARIOUS SChools | Replace water, sewer, and gas mains. | \$0 | \$513,000 | \$385,000 | \$423,500 | \$423,500 | \$465,850 | \$512,435 | \$2,723,285 |
| VARIOUS SChools | Risk abatement (safety). | \$35,000 | \$38,500 | \$38,500 | \$42,350 | \$42,350 | \$46,585 | \$51,244 | \$294,529 |
| VARIOUS SChools | School signage (interior and exterior). | \$70,000 | \$110,000 | \$110,000 | \$121,000 | \$121,000 | \$133,100 | \$146,410 | \$811,510 |
| VARIOUS SChools | Security system upgrades (existing). | \$1,000,000 | \$500,000 | \$500,000 | \$700,000 | \$700,000 | \$800,000 | \$800,000 | \$5,000,000 |
| VARIOUS SChools | Security Central Monitoring Capability. | \$500,000 |  |  |  |  |  |  | \$500,000 |
| VArious schools | Small A/C systems. | \$0 | \$290,000 | \$220,000 | \$242,000 | \$242,000 | \$266,200 | \$292,820 | \$1,553,020 |
| VARIOUS SChools | Casework projects. | \$200,000 | \$220,000 | \$220,000 | \$242,000 | \$242,000 | \$266,200 | \$292,820 | \$1,683,020 |
| VArious schools | Extraordinary Maintenance Projects - Asbestos | \$300,000 | \$330,000 | \$330,000 | \$363,000 | \$363,000 | \$399,300 | \$439,230 | \$2,524,530 |
| VARIOUS SChools | Specialized technical services (concrete, soils, radon). | \$300,000 | \$330,000 | \$330,000 | \$363,000 | \$363,000 | \$399,300 | \$439,230 | \$2,524,530 |
| VARIOUS SChools | Stage curtain replacements. | \$70,000 | \$77,000 | \$77,000 | \$84,700 | \$84,700 | \$93,170 | \$102,487 | \$589,057 |
| VARIOUS SChools | Extraordinary Maintenance Projects - General (Large). | \$700,000 | \$770,000 | \$770,000 | \$847,000 | \$847,000 | \$931,700 | \$1,024,870 | \$5,890,570 |
| VARIOUS SChools | Extraordinary Maintenance Projects - Electrical. | \$200,000 | \$220,000 | \$220,000 | \$242,000 | \$242,000 | \$266,200 | \$292,820 | \$1,683,020 |
| VARIOUS Schools | Extraordinary Maintenance Projects - Masonry. | \$1,000,000 | \$1,100,000 | \$1,100,000 | \$800,000 | \$800,000 | \$850,000 | \$900,000 | \$6,550,000 |
| VARIOUS SChools | Extraordinary Maintenance Projects - Roofing. | \$400,000 | \$440,000 | \$440,000 | \$484,000 | \$484,000 | \$532,400 | \$585,640 | \$3,366,040 |
| VARIOUS SChools | Upgrade swimming pool / gym lighting. | \$150,000 | \$165,000 | \$165,000 | \$181,500 | \$181,500 | \$199,650 | \$219,615 | \$1,262,265 |
| VARIOUS SChools - Subtotal |  |  |  |  |  |  |  |  |  |
|  |  | \$7,708,880 | \$9,131,040 | \$9,572,040 | \$9,783,984 | \$9,783,984 | \$10,845,982 | \$11,507,981 | \$68,333,891 |
| totals |  |  |  |  |  |  |  |  |  |
| Yearly Program Totals for projects |  | \$30,026,230 | \$32,289,974 | \$35,059,434 | \$36,008,090 | \$39,561,404 | \$27,097,642 | \$30,534,981 | \$230,577,755 |
| by school and various schools |  |  |  |  |  |  |  |  |  |
|  | Escalated Values: $5 \%$ per year (Total Yearly Budget costs adjusted for inflation) |  | \$33,904,472.70 | \$38,653,025.99 | \$41,683,865.19 | \$48,087,133.82 | \$34,584,221.38 | \$40,919,794.44 | \$267,858,743.22 |

THIS PAGE INTENTIONALLY LEFT BLANK.

THIS PAGE INTENTIONALLY LEFT BLANK.

## IV. INFORMATIONAL SECTION

a) Assessed \& Estimated Actual Value of Taxable Property
b) Property Tax Levies \& Collections
c) Impact of Budget on Taxpayers
d) Principal Property Taxpayers
e) 2010 Tax Levy Resolutions
f) Budget Forecast
g) Bond Amortization Schedule
h) Enrollment Statistics/Retention Information
i) Enrollment Projections/History
j) Building Capacities
k) Facilities Study Report Press Release
l) Personnel Resources Allocations
m) Demographics
n) Performance Measures/Parent Surveys
o) School District 2007-08 Report Card
p) Glossary

## SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

Assessed Value and Estimated Actual Value of Taxable Property
Fiscal Years 2006-2010
(Amount in Thousands)

| Fiscal <br> Year | City of Pittsburgh and Mt. Oliver Borough |  |  |  |  | Total <br> Direct <br> Tax Rate | Estimated <br> Actual Taxable <br> Value | Ratio of total ${ }^{2}$ Assessed value To total Estimated Actual value |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Assessed ${ }^{1}$ <br> Value - Residential | Assessed ${ }^{1}$ <br> Value - Commercial | Assessed ${ }^{1}$ Value | Less: <br> Tax Exempt Real Property | Total Taxable Assessed Value |  |  |  |
| 2006 | 7,359,655 | 13,258,151 | 20,617,806 | 7,247,496 | 13,370,310 | 1.00 | 15,315,361 | 0.873 |
| 2007 | 7,365,189 | 13,809,440 | 21,174,629 | 7,696,640 | 13,477,989 | 1.00 | 15,581,490 | 0.865 |
| 2008 | 7,302,960 | 13,792,448 | 21,095,408 | 7,826,233 | 13,269,175 | 1.00 | 15,164,771 | 0.875 |
| 2009 | 7,348,093 | 13,379,739 | 21,417,562 | 7,985,191 | 13,432,371 | 1.00 | 15,503,848 | 0.866 |
| 2010 | 7,332,620 | 14,335,788 | 21,668,409 | 8,256,559 | 13,411,849 | 1.00 | 15,634,010 | 0.858 |

${ }^{1}$ City of Pittsburgh, Department of Finance, Division of Real Estate Property
${ }^{2}$ Pennsylvania State Tax Equalization Board (www.steb.state.pa.us) Common Level Ratio for Allegheny County Update not yet available for 2009 Note: Allegheny County's predetermined ratio of assessed to market value changed from 1:4 to 1:1 starting with tax year 2001.
The Total Direct Tax Rate is always 1.0 because each classification of Assessed Property is taxed at the same rate
Estimated actual taxable value is calculated by dividing taxable assessed value by the ratio of assessed value. Tax rates are per $\$ 1,000$ of assessed value.

## SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

Property Tax Levies and Collections
Fiscal Years 2006-2010

| Fiscal Year Ended December 31 |  | School District of Pittsburgh Millage | Adjusted Levy ${ }^{1}$ | Collected within the Fiscal Year of the Levy |  | Collections in Subsequent Years | Total Collections to Date |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | Amount | Percentage of Levy |  | Amount | Percentage of Levy |
| 2006 |  | 13.920 | 182,721,826 | 171,703,252 | 93.97\% | 8,161,603 | 179,864,855 | 98.44\% |
| 2007 |  | 13.920 | 177,206,509 | 171,657,699 | 96.87\% | 7,348,711 | 179,006,411 | 101.02\% |
| 2008 |  | 13.920 | 179,521,454 | 171,075,386 | 95.30\% | 6,560,875 | 177,636,261 | 98.95\% |
| 2009 | 2 | 13.920 | 179,559,741 | 172,111,827 | 95.85\% | 7,701,216 | 179,813,043 | 100.14\% |
| 2010 | 2 | 13.920 | 179,598,035 | 173,154,547 | 96.41\% | 9,039,759 | 182,194,306 | 101.45\% |

${ }^{1}$ Original levy plus adjustments less exonerations and refunds
${ }^{2}$ Values were projected using the 8 year average percent change (2001-2008)
Note: Estimated actual taxable value is calculated by dividing taxable assessed value by the ratio of assessed value. Tax rates are per $\$ 1,000$ of assessed value.

Source: School District of Pittsburgh Real Estate Tax Collection Records


## School Distrist of Pittsburgh

Impact of Budget on Taxpayers

(1) Section 652.1 (a) (2) of the Public School Code states that "A school district of first class $A$ located in whole or in part within the city of second class shall share earned income tax under this section with such city of second class as follows; in tax year 2007, one-tenth of one per centum ( $0.10 \%$ ) to the city, in 2008 two-tenths of one percentum ( $0.20 \%$ ) to the city, in tax year 2009 and thereafter, one quarter of one percentum ( $0.25 \wedge \%$ ) to the city."
(2) Estimated actual taxable value is calculated by dividing taxable assessed value by the ratio of assessed value. Tax rates are per $\$ 1,000$ of assessed value.

## SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

Principal Property Taxpayers
December 31, 2008
(amount expressed in thousands)

| Taxpayer | 2008 |  |  |
| :---: | :---: | :---: | :---: |
|  | (1) <br> Taxable <br> Assessed <br> Value | Rank | rcentage of <br> tal Taxable <br> Assessed <br> Value |
| 500 Grant St Associates/Mellon Bank | \$445,192 | 1 | 29.43\% |
| Buncher Company | 196,429 | 2 | 12.99\% |
| Market Associates Ltd. Partnership | 185,000 | 3 | 12.23\% |
| PNC | 167,130 | 4 | 11.05\% |
| 600 Grant St Associates LP | 160,000 | 5 | 10.58\% |
| Oxford Development | 115,000 | 6 | 7.60\% |
| Grant Liberty Development Group | 110,000 | 7 | 7.27\% |
| Liberty Avenue Holdings LLC | 49,210 | 8 | 3.25\% |
| Hertz Gateway Center LP. | 45,700 | 9 | 3.02\% |
| Harrah's Forest City Associates | 39,037 | 10 | 2.58\% |
| Total assessed value (in thousands) | \$1,512,698 |  |  |

## Source: City of Pittsburgh, Department of Finance

(1) Allegheny County performed reassessments of all real property, in 2001 and again in 2002.

## RESOLUTION

## Real Property Tax Levies for Fiscal Year 2010

RESOLVED, That The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year beginning on the first day of January, 2010, a school tax of two (2) mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of $\$ 0.20$ on each One Hundred Dollars (\$100.00) of assessed valuation of taxable real property, pursuant to the provisions of Act 14, approved March 10, 1949, P.L. 30.

RESOLVED, FURTHER, That in addition to the foregoing levy The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year beginning on the first day of January, 2010, a school tax of .26 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of $\$ 0.026$ on each One Hundred Dollars (\$100.00) of assessed valuation of taxable real property, for general public school purposes, pursuant to the provisions of Act 226, approved November 30, 1955, P.L. 793.

RESOLVED, FURTHER, That in addition to the foregoing levies The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year beginning on the first day of January, 2010, a school tax of .13 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of $\$ 0.013$ on each One Hundred Dollars $(\$ 100.00)$ of assessed valuation of taxable real property, for general public school purposes, pursuant to the provisions of Act 386, approved July 12, 1957, P.L. 837.

RESOLVED, FURTHER, That in addition to the foregoing levies The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year, beginning on the first day of January, 2010, a school tax of .34 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of $\$ 0.034$ on each One Hundred Dollars (\$100.00) of assessed valuation of taxable real property, for general public school purposes, pursuant to the provisions of Act 557, approved November 19, 1959, P.L. 1552.

RESOLVED, FURTHER, That in addition to the foregoing levies The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year, beginning on the first day of January, 2010, a school tax of .17 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of $\$ 0.017$ on each One Hundred Dollars ( $\$ 100.00$ ) of assessed valuation of taxable real property, for general public school purposes, pursuant to the provisions of Act 321, approved October 21, 1965, P.L. 650.

RESOLVED, FURTHER, That in addition to the foregoing levies The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year, beginning on the first day of January, 2010, a school tax of 1.02 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of $\$ 0.102$ on each One Hundred Dollars ( $\$ 100.00$ ) of assessed valuation of taxable real property, for general public school purposes, pursuant to the provisions of Act 340, approved November 26, 1968, P.L. 1098.

RESOLVED, FURTHER, That in addition to the foregoing levies The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year, beginning on the first day of January, 2010, a school tax of 1.02 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of $\$ 0.102$ on each One Hundred Dollars (\$100.00) of assessed valuation of taxable real property, for general public school purposes, pursuant to the provisions of Act 143, approved December 15, 1975, P.L. 483.

RESOLVED, FURTHER, That in addition to the foregoing levies The Board of Public Education of the School District of Pittsburgh does hereby levy and assess for the fiscal year, beginning on the first day of January, 2010, a school tax of 8.98 mills on each dollar of the total assessment of all real property assessed and certified for taxation in this district, being at the rate of $\$ 0.898$ on each One Hundred Dollars (\$100.00) of assessed valuation of taxable real property, for general public school purposes, pursuant to the provisions of paragraph (a) (3) of Section 652.1 of the Public School Code of 1949, as amended, (Act 1982-182).

All of said taxes have been ascertained, determined and fixed in accordance with law and applicable thereto, including, but not limited to Special Session Act 1 of 2006, 53 P.S. §6926.101, et seq.

## RESOLUTION

## Earned Income Tax Levies for Fiscal Year 2010

## I. Act 508 of 1961 , as amended

RESOLVED, That pursuant to the provisions of Act 508, approved August 24, 1961, P.L. 1135, as amended by Act 293, approved November 30, 1967, P.L. 638 (Senate Bill 1246, Printer's No. 1493 of 1967 General Assembly of Pennsylvania), The Board of Public Education of the School District of Pittsburgh does hereby levy and assess, for the fiscal year beginning on the first day of January, 2010, a tax of one per centum ( $1 \%$ ) on salaries, wages, commissions and other compensation earned by residents of the School District of Pittsburgh and on net profits earned from businesses, professions and other activities conducted by residents of the School District of Pittsburgh.

RESOLVED, FURTHER, That in accordance with the provisions of Section 4 (f) of said Act, The Board of Public Education of the School District of Pittsburgh does hereby require any and all non-resident employers, as defined in said Act, to make returns and withhold and pay taxes as required under Section 4 of the said Act for employees residing within the School District of Pittsburgh.

RESOLVED, FURTHER, That under the provisions of Section 6 (a) of said Act, the Treasurer of the School District of Pittsburgh is hereby designated and empowered to sue in the name of the School District for the recovery of all taxes levied and assessed under said Act, not paid when due.

RESOLVED, FURTHER, That if, for any reason, the taxes levied herein are not paid when due, interest at the rate of six per centum (6\%) per annum on the amount of said taxes shall be added and collected as authorized by Act 1982-134.

RESOLVED, FURTHER, That all of the provisions of said Acts are hereby adopted and by reference made a part of this Resolution.

## II. Act 1982-182

RESOLVED, FURTHER, That pursuant to the provisions of Section 652.1 (a) (2) of the Public School Code of 1949, as amended by Act 1982-182 (hereinafter referred to as Act 182), The Board of Public Education of the School District of Pittsburgh does additionally hereby levy and assess, for the fiscal year beginning on the first day of January, 2010, a tax of one per centum (1\%) on salaries, wages, commissions and other compensation earned by residents of the School District of Pittsburgh and on net profits earned from businesses, professions and other activities conducted by residents of the School District of Pittsburgh. This is subject to the provisions of Act 187 of 2004, 24 P.S. §6-652.1 (a)(2)(i) under which the School District must share two tenths of one per centum ( $0.2 \%$ ) with the City of Pittsburgh.

RESOLVED, FURTHER, That the implementation of the above Earned Income Tax, shall be governed by all of the mandates set forth within Act 508 of 1961, as amended, except the reference made therein to rate of tax, which mandates are incorporated herein by reference thereto and are made a part hereof, including, by way of illustration, but not by way of limitation: definitions of terms, declaration and payment of tax amounts, collection at source, suit for collection of tax, interest and penalties, etc.

RESOLVED, FURTHER, That the Board of Public Education of the School District of Pittsburgh does hereby require any and all non-resident employers, as defined in Act 508 of 1961, as amended, to make returns and withhold and pay taxes for employees residing within the School District of Pittsburgh.

RESOLVED, FURTHER, That if, for any reason, the taxes levied herein are not paid when due, interest at the rate of six per centum ( $6 \%$ ) per annum on the amount of said taxes shall be added and collected as authorized by Act 1982-134.

RESOLVED, FINALLY, That the Treasurer of the School District of Pittsburgh is hereby designated and empowered to sue in the name of the School District for the recovery of all taxes levied and assessed under the aforementioned Acts, not paid when due.

## RESOLUTION

## Realty Transfer Tax for Fiscal Year 2010

RESOLVED, That pursuant to the provisions of Section 652.1(a)(4) of the Public School Code of 1949, as amended by Act 1982182, Article XI-D of the Tax Reform Code of 1971, and the requirements of Act 40 of 2005 Concerning Transfers Which are Taxable, Authorizing the Pennsylvania Department of Revenue to Collect and Enforce the Tax When Necessary, and Authorizing the Treasurer to Share Information with the Department of Revenue, The Board of Public Education of the School District of Pittsburgh does hereby levy and assess, for the fiscal year beginning on the first day of January, 2010, a tax of one percent (1\%) of the value of each transfer of any interest in real property situated within the School District, upon the terms and conditions, and subject to the exceptions set forth in the remaining portions of this Resolution.

## SECTION 1 DEFINITIONS.

As used in this Resolution, certain terms are defined as follows:
(a) "Association" means a partnership, limited partnership or any other form of unincorporated enterprise owned or conducted by two or more persons.
(b) "Corporation" means a corporation or joint stock association organized under the laws of the United States, the Commonwealth of Pennsylvania, or any other state, territory or foreign country or dependency, including but not limited to banking institutions.
(c) "Document" means any deed, instrument or writing whereby any real property interest is transferred.
(d) "Living trust" means any trust, other than a business trust, intended as a will substitute by the settlor, which becomes effective during the lifetime of the settlor, but from which trust distributions cannot be made to any beneficiaries other than the settlor prior to the death of the settlor.
(e) "Real property interest" or "interest in real property," refers to any interest in real property, including, but not limited to, lands, tenements and hereditaments; specifically including an interest in an association and shares of stock in a corporation, the major part [i.e., more than fifty percent ( $50 \%$ )] of the assets of which association or corporation is composed of real estate or shares in any cooperative real estate venture.
"Transfer" both as a noun and verb, refers to bargain, sale, grant, quitclaim and all other modes of conveying real property interests, including the complete or partial liquidation of an association or a corporation, or the sale of any interest or shares therein if any part of the distribution made in such liquidation or if any of the assets which are the subject of such sale of any interest or shares therein, consists of real estate or real property. "Transfer" also includes a lease or rental of real property or real estate pursuant to an agreement which terminates upon the expiration of thirty (30) years or more or which contains an option for an extension for a period of thirty (30) years or more; and ground rents. It is the intention of The Board of Public Education of the School District of Pittsburgh, Pennsylvania that any transfer of a real property interest accomplished through a sale of an interest in an association or shares of stock in a corporation, through a distribution of assets, through a long-term lease, or through ground rents be specifically subject to the tax imposed herein.
(h) "Value" means, in the case of any document transferring any real property interest, the amount of the actual consideration therefor, including liens or other encumbrances thereon and ground rents, or a commensurate part of liens or other encumbrances thereon and ground rents where such liens or other encumbrances and ground rents also encumber or are charged against any other real property interest. Where the document sets forth no consideration or a nominal consideration, the "value" thereof shall be determined from the price set forth in, or the actual consideration for, the contract of sale, or, in the case of a gift or any other transfer without consideration, from the actual monetary worth of the interest transferred, which in either event shall not be less than the amount of the assessment of such property made by the Allegheny County Board of Property Assessment, Appeals and Review. In the case of a sale of an interest in an association or shares of stock in a corporation involving the transfer of a real property interest, it shall be the burden of the taxpayer to establish any claim that a portion of the
consideration for the transfer is not attributable to real property or shares in any cooperative real estate venture owned by the association or corporation.

## SECTION 2 LEVY AND RATE.

(a) Rate and Time of Payment. A tax in the amount of one percent (1\%) of the value is hereby imposed upon each transfer of any interest in real property situated within the School District regardless of where the document is made, executed or delivered, or where the actual settlement on each transfer takes place. The tax shall be payable at the time of delivery of the document.
(b) Determination of Tax Liability. Every person who accepts delivery of any document, or on whose behalf delivery of any document is accepted, shall be liable for the payment of the tax, except that where any document is delivered to the Commonwealth, a political subdivision or to any authority created by the Commonwealth or a political subdivision, the person by whom the document was made, executed, issued or delivered shall be liable for the payment of the tax. The tax shall be imposed upon each transfer of real property or any interest in real property within the limits of the District, regardless of where the instruments making the transfers are made, executed or delivered or where the actual settlements on the transfers take place, to the same extent that such transactions are subject to the tax imposed by the Commonwealth of Pennsylvania pursuant to Article XI-C of the Act of March 4, 1971 (P.L. 6, No. 2), as amended, known as "The Tax Reform Code of 1971," 72 P.S. Section 8101-C et seq. and Act 40 of 2005.
(c) Location of Property. Where the real property is situated partly within and partly without the boundaries of the School District, the tax shall be paid on the value of the portion of the real property situated within the School District.

## SECTION 3 EXCEPTIONS.

The real property transfer tax shall not be imposed upon the following transfers:
(a) Wills;
(b) Leases, provided that such leases are not for a period of thirty (30) years or more and/or do not contain an option for an extension of a period of thirty (30) years or more. This exclusion does not include ground rents.
(c) Mortgages;
(d) Conveyances to a trustee under a recorded trust agreement for the express purpose of holding title in trust as security for debt contracted at the time of the conveyance, under which the trustee is not the lender, and requiring the trustee to make reconveyance to the grantor-borrower upon the payment of the debt;
(e) Transfers involving living trusts, upon presentation of a copy of the living trust instrument to the recorder of deeds, and only to the extent that:
(1) The transfer is for no consideration or nominal actual consideration to a trustee of a living trust from the settlor of the living trust; or
(2) The transfer is for no consideration or nominal actual consideration from a trustee of a living trust after the death of the settlor of the trust, or from a trustee of a trust created pursuant to the will of a decedent to a beneficiary to whom the property is devised or bequeathed; or
(3) The transfer is for no consideration or nominal actual consideration from the trustee of a living trust to the settlor of the living trust, if such property was originally conveyed to the trustee by the settlor.
(f) Transfers between husband and wife;
(g) Transfer between persons who were previously husband and wife but who have been divorced, provided the property or interest therein subject to such transfer was acquired by the husband and wife, or husband, or wife prior to the granting of the final decree in divorce, except that a subsequent transfer by the grantee within one year shall be subject to tax as if the grantor were making such a transfer;
(h) Transfers between parent and child, or spouse of such child, or between parent and trustee for the benefit of a child, or the spouse of such child, or between brother or sister, or the spouse of such brother or sister, or between a grandparent and grandchild, or the spouse of such grandchild, except that a subsequent transfer by the grantee within one year shall be subject to tax as if the grantor were making such transfer.
(i) Correctional deeds without consideration;
(j) Transfers by and between a principal and straw party for the purpose of placing a mortgage, or ground rent upon the premises;
(k) Transfers from a purchase money mortgagor to the vendor holding the purchase money mortgage, whether pursuant to a foreclosure or in lieu thereof;
(l) Transfers from the Commonwealth or political subdivision(s) or from authority(ies) created by the Commonwealth or political subdivision(s) to any of such public bodies;
(m) Conveyances to political subdivision(s) pursuant to acquisition by the political subdivision(s) of tax delinquent properties at any sheriff's or treasurer's sale;
(n) Transfers to the United States, the Commonwealth, or to any of their instrumentalities by gift or dedication, or by deed of confirmation in connection with a gift, dedication, condemnation proceedings or in lieu thereof, or reconveyance by a condemning body of the property condemned to the owner of record at the time of condemnation which reconveyance may include property line adjustments, provided such reconveyance is made within one year of the date of condemnation;
(o) Transfers between religious organizations or other bodies or persons holding title to real estate for a religious organization if such real estate is not being or has not been used by such transferor for commercial purposes;
(p) Transfer between corporations operating housing projects pursuant to the Housing and Redevelopment Assistance Law and the shareholders thereof;
(q) Transfers to nonprofit industrial development agencies;
(r) Transfers between nonprofit industrial development agencies and industrial corporations purchasing from them; and
(s) Transfers by the owner of previously occupied residential premises within the School District to a builder of new residential premises within the School District when such previously occupied residential premises is taken in trade by such builder as part of the consideration for the purchase of a new, previously unoccupied residential premises.
(1) Where there is a transfer of residential property by a licensed real estate broker, which property was transferred to him within the preceding year as part of the consideration for the purchase of other residential property, a credit for the amount of the tax paid at the time of the transfer to him shall be given to him toward the amount of the tax due upon the transfer. If the tax due upon the transfer from the licensed real estate broker is greater than the credit given for the prior
transfer, the difference shall be paid and if the credit allowed is greater than the amount of the tax due, no refund shall be allowed.
(t) Transfers from a political subdivision or public authority created under the laws of the Commonwealth of Pennsylvania, of a multi-purpose stadium to private entities or persons.

## SECTION 4 EVIDENCE OF PAYMENT OF TAX.

The tax imposed by this Resolution shall be paid in the office of the Recorder of Deeds for Allegheny County, Pennsylvania, and payment shall be evidenced by affixing documentary stamps to each document by the person making delivery or presenting or recording the document, who shall write or otherwise place thereon the initials of his name and the date upon which the stamps are affixed so that the stamps may not again be used. The stamps or the receipts shall be affixed in such manner that their removal requires the continued application of steam or water. The Recorder of Deeds may prescribe alternative methods of evidencing the payment of the tax.

## SECTION 5 EVIDENCE OF VALUE.

(a) Affidavit of Value. Where the document does not set forth the true, full and complete value, as in the case of gifts or for any other reason, the value shall be as set forth in the affidavit submitted as to the realty transfer tax payable to the Commonwealth of Pennsylvania, in accordance with the Act of December 27, 1951, P.L. 1742, as amended (72 P.S. §3283 et seq.), and a certified copy of that affidavit shall be filed with the office of the Recorder of Deeds at the time the tax is paid.
(b) Additional Facts by Affidavit. Whenever the taxability of any transfer of real property or the amount of the tax depends upon the relationship of the parties to the transaction or upon any other facts not recited in the document, the Recorder of Deeds may require that such facts be established by affidavit.

## SECTION 6 INTEREST AND PENALTIES.

If for any reason the tax is not paid when due, interest at the rate of six percent (6\%) per annum on the amount of such tax and an additional penalty of one-half percent $(1 / 2 \%)$ of the amount of the unpaid tax for each month or fraction thereof during which the tax remains unpaid shall be added and collected. Where suit is brought for the recovery of the tax, the person liable shall, in addition, be liable for the cost of collection as well as for the interest and penalties herein imposed.

## SECTION 7 ADMINISTRATION, COLLECTION AND ENFORCEMENT.

The tax levied under this Resolution shall be administered, collected and enforced under the Act of December 31, 1965 (P.L. 1257, No. 511), as amended, known as "The Local Tax Enabling Act," provided, however, that if the correct amount of the tax is not paid by the last date prescribed for timely payment, the Pennsylvania Department of Revenue is authorized and directed, on behalf of the District, to determine the tax, interest and penalty as provided for in Section 1109-D of the Tax Reform Code of 1971, 27 P.S. Section 8109-D, and is also authorized and directed to collect and enforce the tax, interest and penalty in the same manner as tax, interest and penalty imposed by the Commonwealth of Pennsylvania pursuant to Article XI-C of the Tax Reform Code of 1971, 72 P.S. Section 8101-C et seq. In addition, if any person fails to pay the tax in the amount and at the time required under this Resolution, the School Treasurer shall file a lien against the property which is the subject of the transfer in the amount of the deficiency.

## SECTION 8 VIOLATIONS.

No person shall:
(a) Make, execute, issue, deliver or accept, or cause to be made, executed, issued, delivered or accepted, any document without the full amount of the tax thereon being duly paid;
(b) Fraudulently cut, tear or remove from any document any documentary stamp, receipt or other evidence of payment;
(c) Fraudulently affix to any document upon which a tax is imposed by this Resolution any documentary stamp, receipt or other evidence of payment which has been cut, torn or removed from any other document upon which a tax is imposed by this or any documentary stamp or receipt or any impression of any forged or counterfeited stamp, receipt, die, plate or any other article;
(d) Willfully remove or alter the cancellation marks of any documentary stamp or receipt, or restore any such documentary stamp or receipt with intent to use or cause the same to be used after it has already been used, or knowingly buy, sell, offer for sale or give away any such altered or restored stamp or receipt to any person for use, or knowingly use the same;
(e) Knowingly have in his possession an altered or restored documentary stamp or receipt removed from any document upon which a tax is imposed by this Resolution;
(f) Knowingly or willfully prepare, keep, sell, offer for sale or have in his possession, any forged or counterfeited documentary stamps or receipts; or
(g) Fail, neglect or refuse to comply with, or violate, the rules and regulations adopted by the School Treasurer under the provisions of this Resolution.

## SECTION 9 SHARING INFORMATION.

Pursuant to the requirements of Act 40 of 2005, the Treasurer or the authorized representative of the Treasurer may divulge to the Pennsylvania Department of Revenue any information concerning the administration or collection of the tax imposed under this Resolution.

## SECTION 10 EFFECTIVE DATE.

This Resolution shall take effect on January 1, 2010 and shall apply to all transfers of real property made on and after that date.

SCHOOL DISTRICT OF PITTSBURGH FUND 010 - GENERAL FUND
FORECAST

| BASELINE PROJECTION |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |


|  | Outstanding Principal and Interest <br> December 31, 2009 |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
|  | Principal | Interest |  |  |
|  |  |  | Total |  |
|  |  |  |  |  |
| 2010 | $\$ 34,364,158$ | $\$ 24,577,698$ | $\$ 58,941,856$ |  |
| 2011 | $\$ 35,935,703$ | $\$ 20,118,766$ | $\$ 56,054,469$ |  |
| 2012 | $\$ 35,520,304$ | $\$ 18,710,915$ | $\$ 54,231,219$ |  |
| 2013 | $\$ 34,389,968$ | $\$ 17,098,958$ | $\$ 51,488,926$ |  |
| 2014 | $\$ 33,524,698$ | $\$ 15,530,069$ | $\$ 49,054,767$ |  |
| $2015-2019$ | $\$ 155,327,609$ | $\$ 55,115,662$ | $\$ 210,443,271$ |  |
| $2020-2024$ | $\$ 103,017,255$ | $\$ 24,121,645$ | $\$ 127,138,900$ |  |
| $2025-2029$ | $\$ 42,675,000$ | $\$ 5,871,347$ | $\$ 48,546,347$ |  |
|  |  |  |  |  |
| Total | $\$ 474,754,695$ | $\$ 181,145,060$ | $\$ 655,899,755$ |  |

## School District Borrowing Powers

The borrowing power of the School District is governed by the Commonwealth of Pennsylvania. The School District's borrowing capacity for general obligation indebtedness (nonelectoral debt) together with indebtedness under leases, guarantees and subsidy contracts (lease rental debt), is $225 \%$ of its "borrowing base" (average annual total revenues, as defined in the Act, for the last three fiscal years). There is no limit under the Act with respect to the amount of debt incurred with the approval of the School District's electors

## State Enforcement of Debt Service Payments

Section 633 of the Public School Code, as amended by Act No. 150 of 1975, provides that in all cases where the board of directors of any school district fails to pay or to provide for the payment for any indebtedness at its date of maturity or on any date of mandatory redemption, or any interest due on such indebtedness on any Interest Payment Date, in accordance with the schedule under which the Bonds were issued, the Secretary of Education shall notify such board of school directors of its obligation and shall withhold out of any State appropriation due such school district an amount equal to the sum of the principal amount maturing or subject to mandatory redemption and interest owing by such school district, and shall pay over the amount so withheld to the bank or other person acting as sinking fund depository for such bond issue.

THIS PAGE INTENTIONALLY LEFT BLANK.

| Pittsburgh Public Schools 2009-2010 <br> Organization of Schools |  |  | Pittsburgh Public Schools Comparison Of Membership CLOSE OF THE FIRST SCHOOL MONTH |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| ELEMENTARY SCHOOLS |  |  | MEMBERSHIP September 30, 2008 | MEMBERSHIP <br> October 6, 2009 | Increase/ Decrease |
| K-5 | 20 | Elementary Schools | 14,667 | 14,315 | -352 |
| K-8 | 19 | Middle Schools | 3,658 | 3,114 | -544 |
|  | 39 | Secondary Schools | 7,777 | 8,130 | 353 |
|  |  | Special Schools | 344 | 363 | 19 |
| MIDDLE SCHOOLS |  | Clayton Academy | 203 | 201 | -2 |
|  |  | Sub-Total - K-12 | 26,649 | 26,123 | -526 |
| Grades 6-8 | 9 | Pre-K/Headstart | 1,787 | 1,799 | 12 |
|  | 9 | System-wide Totals | 28,436 | 27,922 | -514 |
| SECONDARY SCHOOLS |  |  | ANNUAL CHANGE | EMBERSHIP |  |
| Grades 6-12 | 3 |  | END OF FIRST SC | OL MONTH |  |
| Grades 9-12 | 10 |  |  |  |  |
| Student Achievement Center 6-12 | 1 |  | K-12 | Increase/ |  |
|  | 14 | Year | Membership | Decrease | Percent |
|  |  | 1989 | 39,549 | -241 |  |
|  |  | 1990 | 39,661 | 353 | 0.90\% |
| SPECIAL EDUCATION CENTERS |  | 1991 | 40,137 | 476 | 1.20\% |
|  |  | 1992 | 40,445 | 308 | 0.77\% |
| Conroy, McNaugher and Pioneer | 3 | 1993 | 40,167 | -278 | -0.69\% |
| Pittsburgh Gifted Center | 1 | 1994 | 39,728 | -439 | -1.09\% |
|  | 4 | 1995 | 39,761 | 33 | 0.08\% |
|  |  | 1996 | 39,955 | 194 | 0.49\% |
|  |  | 1997 | 40,181 | 226 | 0.57\% |
| TOTAL ALL SCHOOLS | 66 | 1998 | 39,603 | -578 | -1.44\% |
|  |  | 1999 | 38,846 | -757 | -1.91\% |
|  |  | 2000 | 38,560 | -286 | -0.74\% |
|  |  | 2001 | 37,612 | -948 | -2.46\% |
|  |  | 2002 | 35,147 | -2,465 | -6.55\% |
|  |  | 2003 | 34,619 | -528 | -1.50\% |
|  |  | 2004 | 32,661 | -1,958 | -5.65\% |
|  |  | 2005 | 31,148 | -1,513 | -4.63\% |
|  |  | 2006 | 29,445 | -1,632 | -5.24\% |
|  |  | 2007 | 28,265 | -1,067 | -3.62\% |
|  |  | 2008 | 26,649 | -1,616 | -5.72\% |
|  |  | 2009 | 26,123 | -526 | -1.97\% |

## Pittsburgh Public Schools

Membership by School and Grade
2009-2010

| Elementary Schools | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PITTSBURGH ALLEGHENY K-5 | 76 | 93 | 73 | 74 | 76 | 75 |  |  |  |  |  |  |  | 467 |
| PITTSBURGH ARLINGTON K-8 | 71 | 45 | 45 | 50 | 44 | 48 | 44 | 39 | 43 |  |  |  |  | 429 |
| PITTSBURGH ARSENAL K-5 | 41 | 41 | 41 | 40 | 39 | 34 |  |  |  |  |  |  |  | 236 |
| PITTSBURGH BANKSVILLE K-5 | 47 | 42 | 43 | 32 | 44 | 32 |  |  |  |  |  |  |  | 240 |
| PITTSBURGH BEECHWOOD K-5 | 54 | 70 | 57 | 56 | 70 | 49 |  |  |  |  |  |  |  | 356 |
| PITTSBURGH BROOKLINE K-8 | 61 | 75 | 62 | 68 | 65 | 52 | 57 | 52 | 62 |  |  |  |  | 554 |
| PITTSBURGH CARMALT K-8 | 62 | 69 | 59 | 61 | 71 | 65 | 59 | 51 | 56 |  |  |  |  | 553 |
| PITTSBURGH COLFAX K-8 | 75 | 97 | 87 | 79 | 93 | 64 | 73 | 58 | 65 |  |  |  |  | 691 |
| PITTSBURGH CONCORD K-5 | 51 | 62 | 56 | 52 | 58 | 46 |  |  |  |  |  |  |  | 325 |
| PITTSBURGH DILWORTH K-5 | 76 | 67 | 57 | 74 | 54 | 51 |  |  |  |  |  |  |  | 379 |
| PITTSBURGH FAISON K-8 | 103 | 100 | 79 | 84 | 86 | 66 | 61 | 51 | 62 |  |  |  |  | 692 |
| PITTSBURGH FORT PITT K-5 | 35 | 32 | 44 | 25 | 37 | 48 |  |  |  |  |  |  |  | 221 |
| PITTSBURGH FULTON K-5 | 70 | 55 | 55 | 51 | 36 | 53 |  |  |  |  |  |  |  | 320 |
| PITTSBURGH GRANDVIEW K-5 | 43 | 47 | 61 | 57 | 36 | 51 |  |  |  |  |  |  |  | 295 |
| PITTSBURGH GREENFIELD K-8 | 39 | 39 | 32 | 45 | 49 | 59 | 39 | 45 | 53 |  |  |  |  | 400 |
| PITTSBURGH KING K-8 | 73 | 59 | 75 | 69 | 60 | 43 | 47 | 51 | 56 |  |  |  |  | 533 |
| PITTSBURGH LIBERTY K-5 | 77 | 75 | 75 | 53 | 62 | 61 |  |  |  |  |  |  |  | 403 |
| PITTSBURGH LINCOLN K-8 | 77 | 61 | 62 | 60 | 56 | 47 | 47 | 60 | 49 |  |  |  |  | 519 |
| PITTSBURGH LINDEN K-5 | 78 | 66 | 69 | 74 | 61 | 55 |  |  |  |  |  |  |  | 403 |
| PITTSBURGH MANCHESTER K-8 | 19 | 33 | 34 | 36 | 31 | 30 | 23 | 22 | 17 |  |  |  |  | 245 |
| PITTSBURGH MIFFLIN K-8 | 52 | 47 | 49 | 53 | 46 | 39 | 33 | 35 | 43 |  |  |  |  | 397 |
| PITTSBURGH MILLER K-8 | 29 | 23 | 32 | 27 | 36 | 33 |  |  |  |  |  |  |  | 180 |
| PITTSBURGH MINADEO K-5 | 93 | 98 | 81 | 83 | 81 | 85 |  |  |  |  |  |  |  | 521 |
| PITTSBURGH MONTESSORI K-8 | 34 | 41 | 42 | 34 | 36 | 39 | 22 | 17 | 22 |  |  |  |  | 287 |

Membership by School and Grade
2008-2009


Pittsburgh Public Schools Membership by School and Grade

2009-2010

| Middle Schools | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 TOTAL |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PITTSBURGH ALLEGHENY 6-8 | 0 | 0 | 0 | 0 | 0 | 0 | 118 | 104 | 89 | 0 | 0 | 0 | 0 | 311 |
| PITTSBURGH ARSENAL 6-8 | 0 | 0 | 0 | 0 | 0 | 0 | 88 | 91 | 126 | 0 | 0 | 0 | 0 | 305 |
| PITTSBURGH CLASSICAL 6-8 | 0 | 0 | 0 | 0 | 0 | 0 | 109 | 113 | 102 | 0 | 0 | 0 | 0 | 324 |
| PITTSBURGH ROONEY 6-8 | 0 | 0 | 0 | 0 | 0 | 0 | 43 | 60 | 62 | 0 | 0 | 0 | 0 | 165 |
| PITTSBURGH SAC 6-8 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 9 | 29 | 0 | 0 | 0 | 0 | 40 |
| PITTSBURGH SCHILLER 6-8 | 0 | 0 | 0 | 0 | 0 | 0 | 82 | 58 | 78 | 0 | 0 | 0 | 0 | 218 |
| PITTSBURGH SOUTH BROOK 6-8 | 0 | 0 | 0 | 0 | 0 | 0 | 132 | 124 | 151 | 0 | 0 | 0 | 0 | 407 |
| PITTSBURGH SOUTH HILLS 6-8 | 0 | 0 | 0 | 0 | 0 | 0 | 158 | 139 | 152 | 0 | 0 | 0 | 0 | 449 |
| PITTSBURGH STERRETT 6-8 | 0 | 0 | 0 | 0 | 0 | 0 | 131 | 124 | 122 | 0 | 0 | 0 | 0 | 377 |
| Middle School Totals | 0 | 0 | 0 | 0 | 0 | 0 | 863 | 822 | 911 | 0 | 0 | 0 | 0 | 2,596 |

Pittsburgh Public Schools

## Membership by School and Grade

## 2009-2010

| Secondary Schools | OH | PK | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | TOTAL |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| PITTSBURGH ALLDERDICE 9-12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 346 | 372 | 316 | 337 | 1,371 |
| PITTSBURGH BRASHEAR 9-12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 362 | 331 | 248 | 252 | 1,193 |
| PITTSBURGH CAPA 6-12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 111 | 117 | 114 | 132 | 142 | 140 | 117 | 873 |
| PITTSBURGH CARRICK 9-12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 235 | 244 | 208 | 178 | 865 |
| PITTSBURGH INTL BACCALAUREATE 6-12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 140 | 103 | 120 | 138 | 120 | 0 | 0 | 621 |
| PITTSBURGH LANGLEY 9-12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 118 | 120 | 139 | 86 | 463 |
| PITTSBURGH OLIVER 9-12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 89 | 141 | 130 | 100 | 460 |
| PITTSBURGH PEABODY 9-12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 122 | 119 | 123 | 93 | 457 |
| PITTSBURG PERRY 9-12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 224 | 194 | 158 | 197 | 773 |
| PITTSBURGH SAC 9-12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 5 | 20 | 65 | 118 | 208 |
| PITTSBURGH SCHENLEY 11-12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 2 | 9 | 181 | 215 | 407 |
| PITTSBURGH SCI-TECH 6-12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 50 | 50 | 50 | 97 | 0 | 0 | 0 | 247 |
| PITTSBURGH UNIVERSITY PREP | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 69 | 51 | 56 | 95 | 113 | 0 | 0 | 384 |
| PITTSBURGH WESTINGHOUSE 9-12 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 76 | 86 | 97 | 67 | 326 |
| Secondary School Totals | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 370 | 321 | 340 | 2,041 | 2,011 | 1,805 | 1,760 | 8,648 |
| Special Education Centers | OH | PK | K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | TOTAL |
| PITTSBURGH CONROY | 0 | 0 | 2 | 4 | 4 | 11 | 10 | 7 | 5 | 7 | 7 | 14 | 12 | 14 | 57 | 154 |
| MERCY BEHAVORIAL HEALTH | 0 | 0 | 2 | 3 | 4 | 1 | 0 | 0 | 0 | 2 | 1 | 0 | 1 | 0 | 1 | 15 |
| PITTSBURGH MCNAUGHER | 0 | 0 | 0 | 0 | 0 | 0 | 1 | 1 | 4 | 6 | 16 | 19 | 17 | 28 | 24 | 116 |
| PITTSBURGH PIONEER | 0 | 0 | 6 | 6 | 7 | 2 | 7 | 2 | 6 | 3 | 3 | 6 | 4 | 5 | 21 | 78 |
| Special Education Center Totals |  |  | 10 | 13 | 15 | 14 | 18 | 10 | 15 | 18 | 27 | 39 | 34 | 47 | 103 | 363 |
| Alternative School |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Clayton Academy (CEP) | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 7 | 36 | 42 | 43 | 42 | 16 | 15 | 201 |
| HeadstartPre-K Programs | OH | PK |  |  |  |  |  |  |  |  |  |  |  |  |  | TOTAL |
| PPS Schools | 1,104 | 538 |  |  |  |  |  |  |  |  |  |  |  |  |  | 1,642 |
| Offsites | 157 |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 157 |
| Headstart/Pre-K Program Totals | 1,261 | 538 |  |  |  |  |  |  |  |  |  |  |  |  |  | 1,799 |
| ALL SCHOOL TOTALS | 1,261 | 538 | 2,143 | 2,146 | 2,055 | 2,013 | 2,053 | 1,938 | 1,966 | 1,856 | 1,997 | 2,123 | 2,087 | 1,868 | 1,878 | 27,922 |




## PERCENT STUDENT RETENTION - BEGINNING OF SCHOOL YEAR COMPARISON



## PERCENT STUDENT RETENTION WITHIN A SCHOOL YEAR



## MEMBERSHIP CHANGE FROM END OF PRIOR SCHOOL YEAR TO START OF NEXT SCHOOL YEAR




## School District of Pittsburgh

2008/2009 High School Graduation Rate

2008-2009 High School Graduation Rate

| School Name | Number of Graduates | Number of Dropouts | Number in Pool | Graduation Rate |
| :--- | ---: | ---: | ---: | ---: |
| Pittsburgh Allderdice High School | 339 | 8 | 347 | $97.69 \%$ |
| Pittsburgh CAPA High School | 138 | 1 | 139 | $99.28 \%$ |
| Pittsburgh Carrick High School | 161 | 31 | 192 | $83.85 \%$ |
| Pittsburgh Langley High School | 103 | 36 | 139 | $74.10 \%$ |
| Pittsburgh Oliver High School | 93 | 32 | 125 | $74.40 \%$ |
| Pittsburgh Peabody High School | 90 | 21 | 111 | $81.08 \%$ |
| Pittsburgh Perry High School | 182 | 2 | 184 | $98.91 \%$ |
| Pittsburgh Schenley High School | 217 | 11 | 228 | $95.18 \%$ |
| Pittsburgh Westinghouse High School | 73 | 9 | 82 | $89.02 \%$ |
| Pittsburgh Brashear High School | 241 | 31 | 272 | $88.60 \%$ |
| District Total | 1637 | 182 | 1819 | $89.99 \%$ |

These numbers will not match PDE due to PIMS

## School District of Pittsburgh 2008/2009 High School Dropout Rate

2008-2009 High School Drop Out Rate

| School Name | Number of Dropouts | Number in Pool | Dropout Rate |
| :--- | ---: | ---: | ---: |
| Pittsburgh Allderdice High School | 29 | 1568 | $1.85 \%$ |
| Pittsburgh CAPA High School | 0 | 566 | $0.00 \%$ |
| Pittsburgh Carrick High School | 82 | 1147 | $7.15 \%$ |
| Pittsburgh Langley High School | 32 | 626 | $5.11 \%$ |
| Pittsburgh Oliver High School | 65 | 777 | $8.37 \%$ |
| Pittsburgh Peabody High School | 14 | 625 | $2.24 \%$ |
| Pittsburgh Perry High School | 5 | 786 | $0.64 \%$ |
| Pittsburgh Schenley High School | 14 | 779 | $1.80 \%$ |
| Pittsburgh Westinghouse High School | 2 | 436 | $0.46 \%$ |
| Pittsburgh Brashear High School | 15 | 1295 | $1.16 \%$ |
| District Total | 258 | 8605 | $3.00 \%$ |

These numbers will not match PDE due to PIMS

|  | Pittsburgh SD |  |  |  |  |  |  |  |  | 1-02-02-745-1 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| YEAR | K | 1 | 2 | -3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total |
| 2003-2004 | 2451 | 2562 | 2520 | 2586 | 2594 | 2607 | 2783 | 2822 | 2830 | 3501 | 2702 | 2495 | 2205 | 34658 |
| 2004-2005 | 2326 | 2507 | 2286 | 2348 | 2441 | 2416 | 2457 | 2697 | 2603 | 3343 | 2774 | 2327 | 2102 | 32627 |
| 2005-2006 | 2490 | 2334 | 2312 | 2177 | 2304 | 2320 | 2369 | 2380 | 2551 | 2939 | 2679 | 2210 | 2061 | 31126 |
| 2006-2007 | 2265 | 2377 | 2181 | 2167 | 2111 | 2147 | 2233 | 2267 | 2242 | 2818 | 2405 | 2258 | 1963 | 29434 |
| 2007-2008 | 2100 | 2084 | 2098 | 1987 | 1976 | 1905 | 2014 | 2004 | 1978 | 2226 | 2184 | 1852 | 1921 | 26329 |
| PROJECTIONS |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 2008-2009 | 2095 | 2127 | 1892 | 1958 | 1891 | 1836 | 1821 | 1807 | 1845 | 1964 | 1774 | 1786 | 1605 | 24401 |
| 2009-2010 | 2111 | 2103 | 1931 | 1765 | 1863 | 1757 | 1755 | 1634 | 1664 | 1832 | 1565 | 1451 | 1548 | 22979 |
| 2010-2011 | 2169 | 2120 | 1909 | 1802 | 1680 | 1731 | 1679 | 1575 | 1504 | 1652 | 1460 | 1280 | 1258 | 21819 |
| 2011-2012 | 2008 | 2178 | 1925 | 1781 | 1715 | 1561 | 1655 | 1507 | 1450 | 1493 | 1316 | 1194 | 1109 | 20892 |
| 2012-2013 | 1968 | 2016 | 1977 | 1796 | 1695 | 1593 | 1492 | 1485 | 1387 | 1440 | 1190 | 1076 | 1035 | 20150 |
| 2013-2014 | 1929 | 1976 | 1830 | 1845 | 1709 | 1575 | 1523 | 1339 | 1367 | 1377 | 1147 | 973 | 933 | 19523 |
| 2014-2015 | 1891 | 1937 | 1794 | 1708 | 1756 | 1588 | 1506 | 1367 | 1233 | 1357 | 1097 | 938 | 843 | 19015 |
| 2015-2016 | 1854 | 1899 | 1759 | 1674 | 1625 | 1631 | 1518 | 1352 | 1259 | 1224 | 1081 | 897 | 813 | 18586 |
| 2016-2017 | 1817 | 1861 | 1724 | 1641 | 1593 | 1510 | 1559 | 1362 | 1245 | 1250 | 975 | 884 | 778 | 18199 |
| 2017-2018 | 1782 | 1825 | 1690 | 1609 | 1562 | 1480 | 1443 | 1399 | 1254 | 1236 | 996 | 797 | 766 | 17839 |


| Various Grade Groupings of the Enrollment Projections |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| YEAR | K-4 | K-5 | K-6 | K-7 | K-8 | K-9 | K-12 | 5-8 | 6-8 | 7-8 | 6-9 | 7-9 | 7-12 | 8-12 | 9-12 | 10-12 |
| 2007-2008 | 10245 | 12150 | 14164 | 16168 | 18146 | 20372 | 26329 | 7901 | 5996 | 3982 | 8222 | 6208 | 12165 | 10161 | 8183 | 5957 |
| 2012-2013 | 9452 | 11045 | 12537 | 14022 | 15409 | 16849 | 20150 | 5957 | 4364 | 2872 | 5804 | 4312 | 7613 | 6128 | 4741 | 3301 |
| 2017-2018 | 8468 | 9948 | 11391 | 12790 | 14044 | 15280 | 17839 | 5576 | 4096 | 2653 | 5332 | 3889 | 6448 | 5049 | 3795 | 2559 |
| 2007-2008 to 2017-2018 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Change | -1777 | -2202 | -2773 | -3378 | -4102 | -5092 | -8490 | -2325 | -1900 | -1329 | -2890 | -2319 | -5717 | -5112 | -4388 | -3398 |
| Percent | -17.3 | -18.1 | -19.6 | -20.9 | -22.6 | -25.0 | -32.2 | -29.4 | -31.7 | -33.4 | -35.1 | -37.4 | -47.0 | -50.3 | -53.6 | -57.0 |

Notes: 1. Excludes students in full-time out-of-district special education, comprehensive AVTSs, charter schools, state-owned schools, consortium-operated alternative high schools, and juvenile correctional institutions.
. Enrollment projections beyond five years are subject to errors in the lower grades resulting from inconsistencies between actual and projected live births and should be reviewed closely.
3. Four year old kindergarten students, if any, added to $K$ enrollments.
4. Elementary and secondary ungraded students were distributed among the grades. Therefore, enrollments by grade may differ from those reported by the local education agencies.
Sources: 1. Public School Enrollment Report (ESPE) and Pennsylvania Information Management System (PIMS)
2. Resident Live Birth file, 2006, supplied by the Division of Health Statistics, PennsylvaniaDepartment of Health.

The Department of Health specifically disclaims responsibility for any analyses, interpretations or conclusions.
Pittsburgh SD

## 1-02-02-745-1

2003-2004 to 2004-2005 2004-2005 to 2005-2006 2005-2006 to 2006-2007 2006-2007 to 2007-2008

| Birth | Birth | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| to | to | to | to | to | to | to | to | to | to | to | to | to |
| K | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 |
| 0.57136 | 0.58154 | 0.89227 | 0.93175 | 0.94393 | 0.93138 | 0.94246 | 0.96910 | 0.92240 | 1.18127 | 0.79235 | 0.86121 | 0.84248 |
| 0.63054 | 0.57332 | 0.92222 | 0.95232 | 0.98126 | 0.95043 | 0.98055 | 0.96866 | 0.94587 | 1.12908 | 0.80138 | 0.79668 | 0.88569 |
| 0.56952 | 0.60192 | 0.93445 | 0.93728 | 0.96968 | 0.93186 | 0.96250 | 0.95694 | 0.94202 | 1.10466 | 0.81831 | 0.84285 | 0.88824 |
| 0.56285 | 0.52401 | 0.88263 | 0.91105 | 0.91186 | 0.90242 | 0.93805 | 0.89745 | 0.87252 | 0.99286 | 0.77502 | 0.77006 | 0.85075 |
| Rates Used in Projection Enrollments |  |  |  |  |  |  |  |  |  |  |  |  |
| 0.56791 | 0.57019 | 0.90789 | 0.93310 | 0.95168 | 0.92902 | 0.95589 | 0.89745 | 0.92070 | 0.99286 | 0.79676 | 0.81770 | 0.86679 |

Average Retention Rates for All Years

| 0.58356 | 0.57019 | 0.90789 | 0.93310 | 0.95168 | 0.92902 | 0.95589 | 0.94803 | 0.92070 | 1.10196 | 0.79676 | 0.81770 | 0.86679 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |


| Year | Births | Year | Births | Year | Births | Year | Births | Year | 2002 | 3977 |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1998 | 4311 | 1999 | 4071 | 2000 | 3949 | 2001 | 3731 |  |  |  |
| 2003 | 3689 | 2004 | 3718 | 2005 | 3819 | 2006 | 3535 | 2007 | 3465 |  |
| 2008 | 3397 | 2009 | 3330 | 2010 | 3264 | 2011 | 3200 | 2012 | 3137 |  |

## Pennsylvania Department of Education <br> Enrollment Projections Model

## GENERAL

The enrollment projection model used by the Pennsylvania Department of Education (PDE) is patterned after projection models variously called educational progression or school retention. Projection models of this nature are based on the concept that students progress routinely from one grade to another and that any internal policies and external factors that influenced grade progression in the past will continue to influence the progression of students from grade to grade in the future.

The PDE model uses enrollment data reported annually by all local education agencies to the Division of Data Services on the Public School Enrollment Report (ESPE). Resident live birth data is provided by the Pennsylvania Department of Health. Grade progression is determined by calculating retention rates for grades 2 to 12 using the most recent five years of enrollment data. Retention rates for kindergarten are determined by births five years earlier and for first grade from births six years earlier. These rates are evaluated to determine if a pattern is discernable, or if any retention rates are unusual. If a pattern is found, the pattern is continued in making the projections. Unusual retention rates are discarded and the average of the remaining rates is used in making the projections. Nongraded elementary and secondary students are prorated across grades before retention rates are calculated. Because of that proration, the number of students shown in various grades will differ from the number of students reported. The total number of students may also differ slightly.

## BASIC LIMITATIONS OF THE MODEL

1. Internal policy changes that can affect the accuracy of projections
a. policy on how old a child must be before being admitted into kindergarten and first grade
b. policy on when and how a student is evaluated for special education services
c. policy on how many students the area vocational-technical school is to receive
d. policy on who provides full-time special education programs
e. policy on scholastic retention and acceleration
2. External factors that can affect the accuracy of projections
a. the opening or closing of a nonpublic school
b. a significant increase or decrease in new home building
c. a shift in migration patterns
3. Other considerations
a. Enrollment projections for school districts with less than 1,000 students tend to be less reliable
b. Actual live birth data for the most recent year are added annually. However, enrollment projections beyond five years are subject to errors in the lower grades resulting from inconsistencies between actual and projected live births and should be reviewed closely.
[^3]THIS PAGE INTENTIONALLY LEFT BLANK.

## 5 YEAR HISTORY OF ENROLLMENT - by SCHOOL

| SCHOOL | $\begin{gathered} 2005 / 06 \\ K-12 \\ \text { ENROLLMENT } \end{gathered}$ | $\begin{gathered} 2006 / 07 \\ K-12 \end{gathered}$ <br> ENROLLMENT | $\begin{gathered} 2007 / 08 \\ K-12 \end{gathered}$ <br> ENROLLMENT | $\begin{gathered} 2008 / 09 \\ K-12 \end{gathered}$ <br> ENROLLMENT | $\begin{gathered} 2009 / 10 \\ K-12 \end{gathered}$ <br> ENROLLMENT |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Allegheny Elementary | 344 | 409 | 411 | 449 | 467 |
| Arlington ALA K-8 | 416 | 472 | 460 | 416 | 429 |
| Arsenal Elementary | - | 248 | 247 | 252 | 236 |
| Banksville | 231 | 242 | 224 | 205 | 240 |
| Beechwood | 296 | 319 | 342 | 351 | 356 |
| Bon Air | 92 | - | - | - |  |
| Brookline K-8 | 384 | 533 | 597 | 563 | 554 |
| Burgwin | 259 | - | - | - |  |
| Carmalt K-8 | 602 | 583 | 571 | 567 | 553 |
| Chatham | 185 | - | - | - | - |
| Clayton | 195 | - | - | - |  |
| Colfax ALA K-8 | 493 | 611 | 641 | 645 | 691 |
| Concord | 298 | 314 | 315 | 321 | 325 |
| Crescent | 219 |  | - | - | - |
| Dilworth | 311 | 359 | 348 | 343 | 379 |
| East Hills | 257 | - | - | - |  |
| Faison Intermediate 5-8 | - | 378 | 272 | 263 | 240 |
| Faison Primary K-4 | 411 | 497 | 502 | 480 | 452 |
| Fort Pitt ALA | 271 | 415 | 385 | 292 | 221 |
| Friendship | 219 | - | - | - | - |
| Fulton | 225 | 296 | 319 | 295 | 320 |
| Grandview | 258 | 298 | 323 | 327 | 295 |
| Greenfield K-8 | 472 | 503 | 404 | 420 | 400 |
| King, Martin Luther ALA K-8 | 300 | 644 | 624 | 557 | 533 |
| Knoxville Elementary | 296 | - | - | - |  |
| Lemington | 200 | ${ }^{-}$ | - | - |  |
| Liberty | 402 | 387 | 393 | 399 | 403 |
| Lincoln Primary K-8 | 256 | 631 | 607 | 536 | 519 |
| Linden | 391 | 398 | 398 | 415 | 403 |
| Madison | 145 | - | - | - | - |
| Manchester K-8 | 272 | 292 | 286 | 265 | 245 |
| Mann | 215 | - | - | - | - |
| McCleary | 156 | - | - | - | - |
| Mifflin K-8 | 322 | 449 | 416 | 363 | 397 |
| Miller K-8 | 298 | 360 | 341 | 285 | 180 |
| Minadeo | 424 | 564 | 594 | 557 | 521 |
| Morningside | 203 | - | - | - | - |
| Morrow | 305 | 453 | 420 | 383 | 390 |
| Murray ALA K-8 | 322 | 457 | 420 | 376 | 330 |
| Northview Heights ALA | 285 | 422 | 375 | 345 | 306 |
| Phillips | 286 | 283 | 297 | 293 | 299 |
| Pittsburgh Montessori K-8 | 235 | 264 | 289 | 278 | 287 |
| Prospect Elementary | 253 | ${ }^{-}$ | - | - | - |
| Roosevelt | 348 | 427 | 430 | 445 | 486 |
| Schaeffer K-8 | 186 | 456 | 381 | 350 | 362 |
| Sheraden | 186 | - | - | - | - |
| Spring Hill | 252 | 248 | 275 | 272 | 262 |
| Stevens K-8 | 283 | 379 | 354 | 328 | 334 |
| Sunnyside K-8 | 312 | 437 | 452 | 388 | 361 |
| Vann K-8 | 167 | 284 | 266 | 240 | 174 |
| Weil ALA K-8 | 198 | 354 | 332 | 307 | 257 |
| West Liberty | 284 | 265 | 279 | 294 | 279 |
| Westwood K-8 | 310 | 368 | 315 | 345 | 337 |
| Whittier | 143 | 295 | 249 | 248 | 268 |
| Woolslair | 302 | 270 | 209 | 209 | 224 |
| Elementary Total | 14,975 | 15,864 | 15,363 | 14,667 | 14,315 |

## 5 YEAR HISTORY OF ENROLLMENT - by SCHOOL

| SCHOOL | $\begin{gathered} 2005 / 06 \\ K-12 \end{gathered}$ <br> ENROLLMENT | $\begin{gathered} 2006 / 07 \\ K-12 \end{gathered}$ <br> ENROLLMENT | $\begin{gathered} 2007 / 108 \\ \mathrm{~K}-12 \end{gathered}$ <br> ENROLLMENT | $2008 / 09$ $\text { K - } 12$ <br> ENROLLMENT | $\begin{gathered} 2009 / 10 \\ K-12 \end{gathered}$ <br> ENROLLMENT |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Allegheny Middle | 307 | 315 | 286 | 293 | 311 |
| Arsenal | 381 | 490 | 472 | 412 | 305 |
| Columbus | 298 | - | - | - | - |
| Frick | 598 | 537 | 489 | 562 | - |
| Greenway | 339 | - | - | - | - |
| Knoxville Middle | 275 | - |  | - | - |
| Milliones | 342 | - | - | - | - |
| Student Achievement Center | 24 | 35 | 31 | 49 | 40 |
| Pittsburgh Classical | 326 | 342 | 361 | 312 | 324 |
| Prospect Middle | 245 | - | - | - | - |
| Reizenstein | 583 | - | - | - |  |
| Rogers CAPA | 304 | 316 | 315 | 316 | - |
| Rooney ALA | 268 | 320 | 257 | 222 | 165 |
| Schiller | 313 | 314 | 294 | 238 | 218 |
| South Brook | 428 | 421 | 440 | 422 | 407 |
| South Hills Middle | 456 | 522 | 479 | 455 | 449 |
| Sterrett | 370 | 389 | 401 | 377 | 377 |
| Washington | 231 | - | - |  | - |
| Middle Total | 6,088 | 4,001 | 3,825 | 3,658 | 2,596 |
| Allderdice | 1,586 | 1,678 | 1,541 | 1,420 | 1,371 |
| Brashear | 1,302 | 1,217 | 1,127 | 1,135 | 1,193 |
| Carrick | 1,191 | 1,108 | 1,032 | 937 | 865 |
| I.B. @ Reizenstein | - | - | - | - | 621 |
| Langley | 641 | 621 | 550 | 498 | 463 |
| Student Achievement Center | 206 | 180 | 197 | 214 | 208 |
| Oliver | 806 | 768 | 740 | 603 | 460 |
| Peabody | 642 | 585 | 507 | 497 | 457 |
| Perry | 1,011 | 942 | 869 | 755 | 773 |
| Pittsburgh H. S. Capa | 532 | 530 | 559 | 554 | 873 |
| Science \& Technology Academy | - | - | - | - | 247 |
| Schenley | 1,240 | 1,160 | 1,127 | 694 | 407 |
| University Prep | - | - | - | 135 | 384 |
| Westinghouse | 562 | 458 | 385 | 335 | 326 |
| Secondary Total | 9,719 | 9,247 | 8,634 | 7,777 | 8,648 |
| Conroy | 171 | 166 | 160 | 168 | 154 |
| McNaugher | 99 | 84 | 99 | 97 | 116 |
| Mercy Behavioral Health | 22 | 12 | 21 | 10 | 15 |
| Pioneer Center | 74 | 71 | 71 | 69 | 78 |
| Special Total | 366 | 333 | 351 | 344 | 363 |
| CEP @ Clayton | - | - | 92 | 203 | 201 |
| Other Total | - | - | 92 | 203 | 201 |
| Special and Other Total | 366 | 333 | 443 | 547 | 564 |
| Grand Total | 31,148 | 29,445 | 28,265 | 26,649 | 26,123 |


| SCHOOL | YEAR BUILT | DATE OF LAST RENOVATION | FUNCTIONAL CAPACITY* | $\begin{gathered} 2009 / 10 \\ K-12 \\ \text { EAROLLMENT } \end{gathered}$ | PREK \& hEADSTART ENROLLMENT | TOTAL ENROLLMENT | EXCESS FUNCTIONAL CAPACITY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Allegheny Elementary | 1904 | Established 1999 | 519 | 467 | - | 467 | 52 |
| Arlington ALA K-8 (Main) | 1961 | Addition 1991 | 502 | 313 | - | 313 | 189 |
| Arlington ALA (Pre K/K-1) | 1962 |  | 323 | 116 | 54 | 170 | 153 |
| Arsenal Elementary | 1930 | Addition 1939/Renovation 1971 | 354 | 236 | 46 | 282 | 72 |
| Banksville | 1936 | Addition 1960 | 294 | 240 | 17 | 257 | 37 |
| Beechwood | 1908 | Addition 1924/Demountable 1966 | 358 | 356 | 56 | 412 | (54) |
| Brookline K-8 | 1907 | Addition 1929/Demountables/Renovation 2006 | 543 | 554 | - | 554 | (11) |
| Carmalt K-8 | 1935 | Addition 1974 | 777 | 553 | 20 | 573 | 204 |
| Colfax ALA K-8 | 1911 | Addition 2007 | 755 | 691 | - | 691 | 64 |
| Concord | 1938 | Demountable 2004 | 288 | 325 | - | 325 | (37) |
| Dilworth | 1914 | Addition 1927 | 415 | 379 | 57 | 436 | (21) |
| Faison Intermediate 5-8 | 1939 | Demountable 1963 | 409 | 240 | 64 | 304 | 105 |
| Faison Primary K-4 | 2004 |  | 581 | 452 | 40 | 492 | 89 |
| Fort Pitt ALA | 1906 | Additions 1910/1966 | 694 | 221 | 40 | 261 | 433 |
| Fulton | 1893 | Addition 1900/Renovation 1929 | 389 | 320 | 43 | 363 | 26 |
| Grandview | 1961 | Addition 1993 | 340 | 295 | - | 295 | 45 |
| Greenfield K-8 | 1921 | Renovation 2001 | 485 | 400 | - | 400 | 85 |
| King, Martin Luther ALA K-8 | 1973 |  | 1,053 | 533 | 71 | 604 | 449 |
| Liberty | 1911 | Renovation 1928/Addition 1936 | 420 | 403 | - | 403 | 17 |
| Lincoln Intermediate 5-8 | 1900 | Additions 1905/1958/Renovation 2004 | 363 | 203 | - | 203 | 160 |
| Lincoln Primary K-4 | 1930 | Addition 2002 | 483 | 316 | - | 316 | 167 |
| Linden | 1903 | Additions 1925/1960 | 426 | 403 | - | 403 | 23 |
| Manchester K-8 | 1964 |  | 549 | 245 | 19 | 264 | 285 |
| Mifflin K-8 | 1932 | Additions 1956/2004 | 573 | 397 | 22 | 419 | 154 |
| Miller K-5 | 1906 | Additions 1938 | 524 | 180 | 52 | 232 | 292 |
| Minadeo | 1957 | Addition 1993 | 653 | 521 | 61 | 582 | 71 |
| Morrow | 1895 | Addition 1957 | 458 | 390 | 20 | 410 | 48 |
| Murray ALA K-8 | 1956 | Addition 1991 | 516 | 330 | 10 | 340 | 176 |
| Northview Heights ALA | 1962 | Addition 1966 | 588 | 306 | 33 | 339 | 249 |
| Phillips | 1958 |  | 271 | 299 | - | 299 | (28) |
| Pittsburgh Montessori K-8 | 1900 | Addition 1961/Demountable 1967 | 374 | 287 | - | 287 | 87 |
| Roosevelt (Main) | 1960 | Renovation 2002 | 328 | 319 | ${ }^{-}$ | 319 | 9 |
| Roosevelt (Pre K / K-1) | 1959 | Addition 1978 | 158 | 167 | 17 | 184 | (26) |
| Schaeffer Intermediate 4-8 | 1959 | Demountables 1965/1966 | 271 | 174 | - | 174 | 97 |
| Schaeffer Primary K-3 | 1960 |  | 196 | 188 | - | 188 | 8 |
| Spring Hill | 1896 | Renovations 1992/2001 | 276 | 262 | - | 262 | 14 |
| Stevens K-8 | 1938 |  | 502 | 334 | - | 334 | 168 |
| Sunnyside K-8 | 1954 | Addition 2006 | 484 | 361 | - | 361 | 123 |
| Vann K-5 | 1914 |  | 427 | 174 | - | 174 | 253 |
| Weil ALA K-8 | 1942 | Renovation 2001 | 550 | 257 | 57 | 314 | 236 |
| West Liberty | 1938 | Renovation 1995 | 271 | 279 | - | 279 | (8) |
| Westwood K-8 | 1956 | Addition 1970 | 455 | 337 | - | 337 | 118 |
| Whittier | 1938 |  | 289 | 268 | - | 268 | 21 |
| Woolslair | 1897 | Renovation 1997 | 317 | 224 | - | 224 | 93 |
| Elementary Total |  | ELEMENTARY TOTAL | 19,801 | 14,315 | 799 | 15,114 | 4,687 |
| Allegheny Middle | 1904 | Annex renovation 1974/Renovation 1983 | 438 | 311 | - | 311 | 127 |
| Arsenal | 1930 | Addition 1939/Renovation 1971 | 699 | 305 | - | 305 | 394 |
| Student Achievement Center | 1908 | Renovation 2004 | 161 | 40 | - | 40 | 121 |
| Pittsburgh Classical | 1974 | Established 2001 | 374 | 324 | 43 | 367 | 7 |
| Rooney ALA | 1921 | Opened September 1997/Addition 2002 | 450 | 165 | - | 165 | 285 |
| Schiller | 1938 |  | 305 | 218 | - | 218 | 87 |
| South Brook | 2001 | Opened 2001 | 323 | 407 | - | 407 | (84) |

SCHOOL DISTRICT OF PITTSBURGH
2009/10 BUILDING CAPACITIES AND ENROLLMENT

| SCHOOL | YEAR BUILT | DATE OF LAST RENOVATION | FUNCTIONAL CAPACITY* | $\begin{gathered} 2009 / 10 \\ \mathrm{~K}-12 \end{gathered}$ <br> ENROLLMENT | PRE K \& HEADSTART ENROLLMENT | TOTAL ENROLLMENT | EXCESS FUNCTIONAL CAPACITY |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| South Hills Middle | 1976 | Renovation 1996 | 665 | 449 | - | 449 | 216 |
| Sterrett | 1899 | Addition 2008 | 368 | 377 | - | 377 | (9) |
| Middle Total |  | MIDDLE TOTAL | 3,783 | 2,596 | 43 | 2,639 | 1,144 |
| Allderdice | 1927 | Addition/renovation 1987 | 1,902 | 1,371 | - | 1,371 | 531 |
| Brashear | 1976 |  | 1,518 | 1,193 | - | 1,193 | 325 |
| Carrick | 1924 | Additions 1966/1974/2002 | 1,059 | 865 | - | 865 | 194 |
| I.B. @ Reizenstein |  |  | 947 | 621 | - | 621 | 326 |
| Langley | 1923 | Addition 1977 | 880 | 463 | - | 463 | 417 |
| Student Achievement Center | 1908 | Renovation 2004 | 311 | 208 | - | 208 | 103 |
| Oliver | 1924 | Addition/Renovation 1987 | 1,260 | 460 | - | 460 | 800 |
| Peabody | 1903 | Addition 1978 | 1,221 | 457 | - | 457 | 764 |
| Perry | 1901 | Addition/Renovation 1992 | 778 | 773 | - | 773 | 5 |
| Pittsburgh H. S. Capa | 2003 | Renovation 7th \& 8th floor 2005 | 1,014 | 873 | - | 873 | 141 |
| Science \& Technology Academy | 1927 | Addition/Renovation 1992 | 700 | 247 | - | 247 | 453 |
| Schenley @ Reizenstein | 1975 | Renovation 2008 | 450 | 407 | - | 407 | 43 |
| University Prep | 1928 | Renovation 2008 | 748 | 384 | 15 | 399 | 349 |
| Westinghouse | 1922 | Addition 1933/OVT 1966/Addition Renovation 2002 | 977 | 326 | - | 326 | 651 |
| Secondary Total |  | SECONDARY TOTAL | 13,765 | 8,648 | 15 | 8,663 | 5,102 |
| Conroy | 1895 | Renovated 1975-1977 / 2006 | 252 | 154 | 78 | 232 | 20 |
| McNaugher | 1908 | Renovation 1961 | 180 | 116 | - | 116 | 64 |
| Mercy Behavioral Health |  |  |  | 15 | - | 15 | (15) |
| Pioneer Center | 1960 |  | 144 | 78 | $-$ | 78 | 66 |
| Special Total |  | SPECIAL TOTAL | 576 | 363 | 78 | 441 | 135 |
| CEP @ Clayton | 1956 | Renovation 2006 | 432 | 201 | - | 201 | 231 |
| Other Total |  | OTHER TOTAL | 432 | 201 | - | 201 | 231 |
|  |  | SPECIAL AND OTHER TOTAL | 1,008 | 564 | 78 | 642 | 366 |
| Bon Air (PreK) | 1955 |  | 124 | - | 59 | 59 | 65 |
| Chartiers (Pre K) | 1959 | Addition 1963 | 218 | - | 121 | 121 | 97 |
| Homewood (Pre K) | 1901 | Portion razed 1905 / Addition 1958 | 183 | - | 197 | 197 | (14) |
| McCleary (Pre K) | 1900 | Renovation 1992 | 140 | - | 101 | 101 | 39 |
| Reizenstein (PreK) | 1975 |  | 112 | - | 52 | 52 | 60 |
| Spring Garden (Pre K) | 1938 | Demountables 1967 | 163 | - | 147 | 147 | 16 |
| PreK Centers Total |  | PREK CENTERS TOTAL | 940 | - | 677 | 677 | 263 |
| Grand Total |  | GRAND TOTAL | 39,297 | 26,123 | 1,612 | 27,735 | 11,562 |

Head Start and Pre K students in offsite buildings
DISTRICT TOTAL INCLUDING OFFSITES
*Science Rooms/Labs are included in all capacity calculations. Demountable buildings ( 12 locations, 36 classrooms, 807 capacity) are not included in capacity calculations.

# Independent Experts Present Facilities Report - Building Excellence: Blueprint for the Future <br> Recommendations for Effective Use of Facilities Reduce District's Excess Capacity by 3,000 Seats over 10 Years 

PITTSBURGH, November 2, 2009 - After a 6-month planning process involving multiple opportunities for stakeholder engagement, a nationally known, independent consulting firm provided the District a long-term facilities report that envisions a leaner Pittsburgh Public Schools in 10 years. According to experts from the DeJong consulting firm, by 2018-19 the District will serve approximately 4,500 less students annually and should reduce its current usage of school facilities by 1.1 million square feet. This decrease of $15.9 \%$, from today's 6.9 million square feet to 5.8 million square feet, is commensurate with the consulting firm's projections of a $15.9 \%$ decline in the District's student population in the next 10 years.

At the Board's Business and Finance Committee meeting this evening, Superintendent Mark Roosevelt set the stage for the DeJong presentation by assuring the Board and the public that the comprehensive facilities report is only the first step in a larger process of developing a final recommendation for Board action. He noted, "The consultants did what they were supposed to do in terms of looking at the most efficient use of our buildings and considering enrollment projections in their recommendations. The next step is for us to take their facilities perspective and add the District's additional academic and budgetary lenses." He added, "Our goal is to lay out a plan that aligns our spending on buildings with the District's long-term vision for educational excellence."

DeJong provided an overview of the planning and evaluation process, and outlined a phased plan for effectively utilizing the District's school buildings over the next 10 years. The report will serve as the basis for the District's 10 -year facilities plan, a requirement of the Pennsylvania Department of Education that also advances a key priority in the District's Strategic Plan.

Based on a proven formula that DeJong uses to forecast enrollment, the District's PreK through grade 12 annual population is projected to go from 28,255 in 2008-09 to 23,736 by the 2018-19 school year. These 10-year enrollment projections have already been adjusted upward by $10 \%$ at the high school level to account for the expected positive impact of The Pittsburgh Promise® on student enrollment. When analyzing projected student enrollment, DeJong found that too many of the District's current schools would be under-enrolled based upon the optimal size for effectively operating a school.

The DeJong report recommends the eventual closing of 16 school facilities currently in use today in order to meet the targeted square footage reduction of 1.1 million by the 2018-19 school year. The proposed facility reductions would help to lower the District's current excess school capacity from approximately 10,700 empty seats to 7,700 seats over the next 10 years. The recommendations, which could impact 35 of the District's current schools and two early childhood centers, range from discontinuing a school and/or a school building to adjusting feeder pattern boundaries and changing a school's grade configurations. Attached is a chart that summarizes these facility recommendations.

Superintendent Roosevelt noted that prior reports, such as the state-mandated MGT study done in 2000, also concluded that the District had too many buildings but did not provide a comprehensive assessment of which ones were in the best condition. With the DeJong report, the District now has current data showing the conditions of its facilities overlaid against a sophisticated modeling of expected student enrollment over the next 10 years.
"Excess building capacity is consuming taxpayer dollars that otherwise could be used to improve educational opportunities for students and reduce the District's budget deficit," said Roosevelt. "We will combine this thorough facilities report with our own academic goals and budgetary analysis to come up with a two to three year plan for change."

Roosevelt continued: "Any time you close a school or a facility and ask students and staff to move, it is a challenge. Because of the tremendous progress we have made over the last three years in improving our academic and financial situation, we will make this plan for change carefully, cautiously and with lots of input."

## More About the DeJong Facility Report

The Board approved hiring DeJong at its January 21, 2009 Legislative Meeting. The Ohio-based firm is nationally recognized and had done similar work in other urban districts including Grand Rapids, Michigan; Long Beach, California; Montgomery, Alabama; and Virginia Beach, Virginia over the past few years. The facility study process began with the formation of a 60 -member steering committee comprised of Board members, central office staff, principals, teachers, parents, students, community representatives and a representative from City Planning and the Urban Redevelopment Authority (URA). The process, which has been open and transparent, included one city-wide and three regional community forums, a June $22^{\text {nd }}$ Board Workshop that was open to the public, and the opportunity to provide comment at the District's regularly scheduled monthly Public Hearings. Throughout the process, information has been updated and posted to www.pittsburghbuildingexcellence.com.

The long-term facility study included a review of 76 school facilities, including 6 early childhood centers, as well as the following five closed facilities: Connelley, Knoxville, Prospect, Ridge and Schenley. Facility conditions were assessed according to a methodology that resulted in a total score called the Facility Condition Index (FCI). The FCI reflects the approximate cost of renovating a building so it would be comparable to a new building. Some District facilities received FCI scores over $100 \%$, reflecting renovation costs much higher than building new. In general, the lower the FCI score, the better the building.

Please visit the District's website at www.pps.k12.pa.us or call the Parent Hotline at 412-622-7920 to obtain a copy of DeJong's November 2, 2009 presentation at the Board's Business and Finance Committee meeting. Also available are the complete DeJong Final Report - Building Excellence: Blueprint for the Future - along with supporting appendices and report excerpts, including a Summary of DeJong Facility Recommendations and an alphabetical listing of District buildings reviewed by DeJong with the corresponding Facility Condition Index (FCI).

The Pittsburgh Public School District is an equal opportunity education institution and will not discriminate on the basis of race, color, national origin, gender, sexual orientation, ag or disability in its activites, programs or employment practices as required by Title If of ADA, Title VI, Title IX, and Section 504. It is the policy of the Pittsburgh School District to make all programs, services, activities and facilities available and to provide reasonable accommodations to persons with disabilities.

## SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

## Total Number of Employees

2005 through 2009 as of November 30
2010 as of January 1
As the District has been addressing its declining enrollment, the total number of positions in the General Fund has reduced from 5,290 in 2005 to 4,886 in 2010, a reduction of 404 positions.

|  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Administration |  |  |  |  |  |  |
| Officials, Admin, Mgrs | 78 | 80 | 90 | 92 | 105 | 106 |
| Legal Services | 4 | 3 | 3 | 2 | 2 | 2 |
| Clerical, Other Non-Professional | 719 | 742 | 787 | 818 | 820 | 827 |
| Total Administration | 801 | 825 | 880 | 912 | 927 | 935 |
| Instruction |  |  |  |  |  |  |
| Principals/Directors | 92 | 74 | 75 | 74 | 71 | 73 |
| Supervisors/Asst. P. | 58 | 67 | 63 | 51 | 42 | 40 |
| Teachers | 2,618 | 2,497 | 2,343 | 2,287 | 2,311 | 2,315 |
| Librarians | 61 | 54 | 52 | 44 | 44 | 44 |
| Professionals/Support Staff | 737 | 695 | 683 | 656 | 677 | 689 |
| Total Instruction | 3,566 | 3,387 | 3,216 | 3,112 | 3,145 | 3,161 |

## SCHOOL DISTRICT OF PITTSBURGH, PENNSYLVANIA

## Total Number of Employees

2005 through 2009 as of November 30
2010 as of January 1
As the District has been addressing its declining enrollment, the total number of positions in the General Fund has reduced from 5,290 in 2005 to 4,886 in 2010, a reduction of 404 positions.

|  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Support Services |  |  |  |  |  |  |
| Directors, Coordinators | 1 | 1 | 1 | 1 | 1 | 1 |
| Attendance Personnel | 66 | 61 | 55 | 52 | 53 | 53 |
| Guidance, Psychological Personnel | 163 | 156 | 152 | 150 | 147 | 147 |
| Total - Support Services | 230 | 218 | 208 | 203 | 201 | 201 |
| Health Services |  |  |  |  |  |  |
| Nurses/Health Worker | 40 | 36 | 35 | 36 | 37 | 37 |
| Dentist \& Hygienists | 3 | 3 | 3 | 3 | 3 | 3 |
| Total - Health Services | 43 | 39 | 38 | 39 | 40 | 40 |
| Operation \& Maintenance |  |  |  |  |  |  |
| Supervisors | 14 | 13 | 14 | 14 | 14 | 14 |
| Operation \& Maintenance | 429 | 407 | 379 | 365 | 374 | 375 |
| Total - Operation \& Maintenance | 443 | 420 | 393 | 379 | 388 | 389 |

Total Number of Employees
2005 through 2009 as of November 30
2010 as of January 1
As the District has been addressing its declining enrollment, the total number of positions in the General Fund has reduced from 5,290 in 2005 to 4,886 in 2010, a reduction of 404 positions.

|  | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Food Service |  |  |  |  |  |  |
| Director | 1 | 1 | 1 | 1 | 1 | 1 |
| Other Food Service Personnel | 206 | 171 | 159 | 144 | 148 | 159 |
| Total - Food Service | 207 | 172 | 160 | 145 | 149 | 160 |
| Total - General Budget | 5,290 | 5,061 | 4,895 | 4,790 | 4,850 | 4,886 |

THIS PAGE INTENTIONALLY LEFT BLANK.

## School District of Pittsburgh

## Demographics and Miscellaneous Statistics



## Performance Measures

Performance is measured by comparing actual results against desired or projected results. Functions and Objects are detailed in the General Fund Budget with specified appropriations. Back up documents such as "Budget Development Forms" or justification sheets identify the desired or projects results of each object which are tied to individual functions based on the projects being completed.

These function and object codes are monitored on a daily basis during the course of operations during the budget year. A Financial Report is detailed and approved in the monthly Board Meetings. Performances can be identified in various areas:
o Facilities Utilization - The District had an Independent Expert to conduct a Facilities Report (Press Release pages 363-364).
o External Conditions and Outlook - District's reaction to recession (pages 30-31).
o Financial Matters concerning Pittsburgh - (pages 31-32).
o Long-Term Financial Planning - Beginning with the 2011 Budget year, the District is taking the Long Term Financial Planning to a new level by have Departments prepare budgets with long-term in mind instead of the one year expectancy. The budgets will be prepared from 2011-2015. For more on the District's Long-Term Financial Planning (pages 32-33).

The District currently uses the BPM and OPM Methods. The Business Performance Management (BPM) method is a series of processes to enable businesses to understand and make efficient use of their various functions such as financial, human and materials resources. The Operations Performance Management (OPM) devises the methodology to enhance overall business efficiency across the entire organization.

Performance Measures are also monitored in billing, inventory, and Information \& Technology. Although to be successful, this cannot be achieved by one department, it has to be a collective effort and is seen as an on-going process.

The Statement of Functions and Objectives in each narrative for each Department is a goals-oriented structure geared towards achieving the Excellence for All goals of the District. The performance measures are addressed at the end of the budget year. Upon completion of some goals, Departments identify their accomplishments for the previous years in their narratives. Long-term initiatives will be assessed upon completion.

## The Pathway to the Promise.'"

## Pittsburgh Public Schools Makes History Becoming Largest District in State to Achieve AYP

PITTSBURGH, August 10, 2009 - A group of civic leaders, community partners, school board directors and District staff gathered today at a historic place for a historic moment as Superintendent Mark Roosevelt announced the good news - Pittsburgh Public Schools is the largest school district in the State to have ever achieved Adequate Yearly Progress (AYP).

The announcement by the Superintendent at the Senator John Heinz History Center marked a first for the District and highlights the substantial progress Pittsburgh Public Schools is making. By achieving AYP, the District has met state and federal targets set under No Child Left Behind (NCLB). This is the first time the District has made AYP in the seven school years since NCLB was signed into law in January 2002. As a result, the District will move into the Making Progress status under NCLB.
"Three years after launching Excellence for All, our plan for increasing student achievement, the District has made AYP for the first time in its history," said Roosevelt. "I want to applaud the hard work and accomplishments of our teachers, principals and all of our staff at every level. It is an honor to thank you on behalf of all of our students and their families."

Roosevelt made a special point of acknowledging the progress made by the Pittsburgh School Board and said, "I want to thank our school board. Our progress would not be possible without their firm commitment to advancing student achievement and their recognition that we must focus our efforts, attention and resources on that objective. You have cast very hard votes and shown great courage. You deserve the community's thanks."

Noting the tremendous support the community has shown for the District's reform initiatives and the many civic leaders and community partners represented at the event, Roosevelt stated, "We have been able to move our reform agenda while still cutting nearly $\$ 50$ million from our budget and thus holding the line on taxes - due to the amazing support of so many of our community partners. We have been able to keep our momentum for children going while still making brutally hard decisions thanks to the community's willingness to give us the benefit of the doubt as we closed schools and opened new programs. All of that is now bearing fruit for our children and will continue to do so for years to come. So thank you all again for your ongoing support of our work and your commitment to making the lives of Pittsburgh's children better. Pittsburgh has what it takes to be great again because we have all come together around a common goal - the needs of our children and the future of our City."

The Superintendent added, "This is what we have done in four years - which would have been great - but thanks to an extraordinary act on the part of the region's largest employer, UPMC, and the additional generosity of many others, this community has done far, far more. You have eliminated money as an obstacle for our children. Think about that and give thanks again to UPMC and all those who are making The Pittsburgh Promise possible."

The dramatic progress of the District was underscored by a statement read by the Superintendent, which he received from Pennsylvania's Secretary of Education Gerald L. Zahorchak:
"Pittsburgh's students and educators have done a remarkable job in recent years reaching new heights in academic achievement. Six years ago, it appeared as though Pittsburgh schools were in an irreversible downward spiral, but they have reversed course in an impressive fashion. This progress is the direct result of a shift towards stronger leadership and teaching practices. As the Commonwealth's Secretary of Education, I am just as proud as any educator or student in the Pittsburgh schools of this tremendous improvement. While challenges remain, I'm confident the students will rise to those challenges and stay on the course to greater gains."

School Board President Theresa Colaizzi surprised the Superintendent with a special award to commemorate the District's first-time achievement of AYP. Said Colaizzi, "On behalf of the School Board, I want to thank you for your courage and leadership in doing what it takes so every child will achieve excellence and graduate with the prospect of a brighter future. You dream big, you work hard, you get results. You envisioned The Pittsburgh Promise and you are ensuring that our students, and all of us, are on the right path to getting there. Our children are better for it and our school district and City are better for it. Thank you for your love of Pittsburgh. Thank you for being you."

## What It Takes to Achieve Adequate Yearly Progress (AYP)

Achieving AYP for 2008-09 means that the District has met all of its targets on each of three standards-high school graduation, test participation and academic performance. To meet the targets for the third component of AYP-academic performance-a district must have at least $63 \%$ of its students score proficient or advanced in Reading (compared with $54 \%$ in 2007) and at least $56 \%$ score proficient or advanced in Mathematics (compared with $45 \%$ in 2007) on Pennsylvania System of School Assessment (PSSA) exams. Additionally, in order to meet the performance targets, a district must meet these Reading and Mathematics targets for all students and all student subgroups in at least one grade band. Grade bands consist of grades 3-5, 6-8 and 11 .

For 2008-09, the District did meet all targets for the grade span 3-5 for both Reading and Mathematics across all of its eight student subgroups: White, African American, Latino/Hispanic, Asian/Pacific Islander, Multi-Racial/Ethnic, Limited English Proficiency, Economically Disadvantaged and Individual Education Plan (IEP)/Special Education. Since it made AYP for 2009, the District’s NCLB status will improve from Corrective Action II to Making Progress. The District must meet federal and state targets for a second consecutive year and achieve AYP in 2010 in order to be considered on track to meet the NCLB goal.

## District Increases Percentage of Adequate Yearly Progress (AYP) Targets Met

The State standards have been established so that districts and schools will continue to have to meet higher expectations over time in order to meet the federal requirement of $100 \%$ proficiency by the 2013-14 school year. Over the past four years, the District has increased the percentage of AYP targets it has met even as the number of targets continues to increase. The number of targets is based on the number of student subgroups. "What's amazing about the District making AYP in 2009 is that we did so as the complexity and difficulty of achieving AYP continues to increase," commented Roosevelt.

In 2005, when the only grades tested in Pennsylvania were 5, 8 and 11, the District met 50 of 70 AYP targets, or $71.4 \%$. The addition of testing in grades 3, 4, 6 and 7 has increased the number of AYP targets the District must meet. The District's targets continue to increase because unlike many rural and suburban districts, urban districts have diverse student populations, resulting in a higher number of student subgroups. A subgroup is identified once there are 40 or more students that meet the definition of a subgroup.

In 2009, the District met 86 of 98 AYP targets, or $87.8 \%$, as compared to 78 of 96 targets, or $81.3 \%$ in 2007, the first year that testing occurred across all grades 3-8 and 11 .

## District Students Continue to Show Progress on State Exams

Building on last year's substantial gains, District students continue to show academic progress on the Pennsylvania System of School Assessment (PSSA). For 2008-09, students made gains in Reading and Mathematics proficiency on 11 of 14 PSSA exams.

District students additionally exceeded No Child Left Behind (NCLB) expectations, which focus on students reaching the proficient level, as they showed progress moving to advanced in Reading and Mathematics on 10 of 14 exams. Some of the progress to the advanced level is an indication that the Pittsburgh Public Schools can advance student achievement to levels not usually seen in urban settings; for example in the critical eighthgrade year $45.2 \%$ of District students are advanced in Reading, a remarkable $105.5 \%$ increase over the last four years.

## District Initiatives Taking Hold

Pittsburgh Public Schools student achievement results provide evidence that the District's systemic initiatives to improve the academic performance are taking hold. Over the past three years, the District has put into place the core elements for improving student achievement, including:

- Implementing a new, rigorous PreK-12 curriculum;
- Launching The Pittsburgh Urban Leadership System of Excellence (PULSE), a comprehensive system to recruit, train, support, evaluate, improve and compensate principals in order to ensure strong school leadership;
- Providing ongoing training for instructional staff so that they continually enhance the engagement of students and teach the curriculum at a high level;
- Using diagnostic assessments to improve student learning;
- Providing instructional coaches in every school to deepen the work;
- Introducing the Positive Behavior Intervention Support program to establish common expectations for good behavior; and,
- Expanding early childhood offerings so a child's school experience gets off to a better start when transitioning to Kindergarten.

Increases in student achievement bode well for ensuring that District students will reap the benefit of The Pittsburgh Promise ${ }^{\mathrm{TM}}$, a unique community commitment that eliminates money as a barrier to higher education. "We're committed to improving our children’s life prospects," said Roosevelt. "This means students need to dream big, work hard and be Promise-Ready so that the can receive Promise scholarships and pursue education beyond high school"

## For More Information

To view a video of today's press conference or for a complete listing of district-level PSSA results by grade level please use the link http://www.pps.k12.pa.us/StudentAchievementResults or visit the Pittsburgh Public Schools website at www.pps.k12.pa.us.

You may also call the Parent Hotline at 412-622-7920 or visit the Division of Communications, Room 204, Pittsburgh Public Schools Administration Building, 341 South Bellefield Avenue, Pittsburgh, PA 15213.

The Pittsburgh Public School District is an equal opportunity education institution and will ot discriminate on the basis of race, color, national origin, gender, sexual orientation, age or disability in its activities, programs or employment practices as required by Title II of ADA, Title VI, Title IX, and Section 504. It is the policy of the Pittsburgh School District o make all programs, services, activities and facilities available and to provide reasonable accommodations to persons with disabilities.

For information regarding accommodations, civil rights or grievance procedures, contact the Office of Employee Relations, Pittsburgh Public Schools, 341 S. Bellefiel Avenue, Pittsburgh, PA 15213-3516; Phone (412) 622-3691 (Voice/TTY/TDD); Fax 412) 622-7968.

## 

The Pathuay to the Promise.'

\section*{AYP <br> Achieves} | 2009 Target | Result |
| :--- | :---: |
| $\begin{array}{l}\text { Attendance: } 90 \% \text { attendance rate or } \\ \text { improvement from the previous year }\end{array}$ | $\checkmark$ |
| $\begin{array}{l}\text { Graduation: 80\% attendance rate or } \\ \text { improvement from the previous year }\end{array}$ | $\checkmark$ |
| $\begin{array}{l}\text { Academic Performance Target : } \\ \text { Reading: 63\% At/Above Proficient } \\ \text { Mathematics: 56\% At/Above Proficient }\end{array}$ | $\checkmark$ |
| Test Participation: 95\% participation | $\checkmark$ |

 2009 Target $\quad$ Result

|  | Result |
| :--- | :---: |
| Attendance: $90 \%$ attendance rate or | $\checkmark$ | mprovement from the previous year $\quad \checkmark$ 2009 AYP Status

$$
\begin{aligned}
& \text { made } \\
& \text { Adequate early rogress } \\
& \text { least one Reading grade span and at least one } \\
& \text { Mathematics grade span must make AYP. * } \\
& \text { Making Progress: in Corrective Action II }
\end{aligned}
$$

|  |
| :--- | :--- |
|  |
|  |
|  |


| rades 6-8 | 8 of 9 student groups made AYP | 8 of 9 student groups made AYP |
| :--- | :--- | :--- |
| All Students |  |  |


| All Students | $\checkmark$ | $\checkmark$ |
| :--- | :---: | :---: |
| White | $\checkmark$ | $\checkmark$ |
| African-American | $\checkmark$ | $\checkmark$ |
| Latino/Hispanic | $\checkmark$ | $\checkmark$ |
| Asian | $\checkmark$ | $\checkmark$ |
| Multi-racial | $\checkmark$ | $\checkmark$ |
| IEP-Special Education | X | X |
| English Language Learners | $\checkmark$ | $\checkmark$ |


| All Students | $\checkmark$ | $\checkmark$ |
| :--- | :---: | :---: |
| White | $\checkmark$ | $\checkmark$ |
| African-American | $\checkmark$ | $\checkmark$ |
| Latino/Hispanic | $\checkmark$ | $\checkmark$ |
| Asian | $\checkmark$ | $\checkmark$ |
| Multi-racial | $\checkmark$ | $\checkmark$ |
| IEP-Special Education | $X$ | X |
| English Langage Learners | $\checkmark$ | $\checkmark$ |


| All Students | $\checkmark$ | $\checkmark$ |
| :--- | :---: | :---: |
| White | $\checkmark$ | $\checkmark$ |
| African-American | $\checkmark$ | $\checkmark$ |
| Latino/Hispanic | $\checkmark$ | $\checkmark$ |
| Asian | $\checkmark$ | $\checkmark$ |
| Multi-racial | $\checkmark$ | $\checkmark$ |
| IEP-Special Education | $X$ | X |
| English Langage Learners | $\checkmark$ | $\checkmark$ |


| All Students | $\checkmark$ | $\checkmark$ |
| :--- | :---: | :---: |
| White | $\checkmark$ | $\checkmark$ |
| African-American | $\checkmark$ | $\checkmark$ |
| Latino/Hispanic | $\checkmark$ | $\checkmark$ |
| Asian | $\checkmark$ | $\checkmark$ |
| Multi-racial | $\checkmark$ | $\checkmark$ |
| IEP-Special Education | $X$ | X |
| English Langage Learners | $\checkmark$ | $\checkmark$ |


| All Students | $\checkmark$ | $\checkmark$ |
| :--- | :---: | :---: |
| White | $\checkmark$ | $\checkmark$ |
| African-American | $\checkmark$ | $\checkmark$ |
| Latino/Hispanic | $\checkmark$ | $\checkmark$ |
| Asian | $\checkmark$ | $\checkmark$ |
| Multi-racial | $\checkmark$ | $\checkmark$ |
| IEP-Special Education | $X$ | X |
| English Langage Learners | $\checkmark$ | $\checkmark$ |

$x \gg$


\section*{Grades 9-12 <br> | Grades 9-12 | 2 of 6 student groups made AYP |
| :--- | :--- |
| All Students |  | <br> White <br> Aulti-racial <br> Multi-racial <br> Economically Disadvantaged}

 Student groups must contain 40 or more students.

THIS PAGE INTENTIONALLY LEFT BLANK.

## District Releases Four-Year Excellence for All Progress Update

## Results Show Progress Toward Milestones for Improving

 Academic Achievement for All StudentsPITTSBURGH, November 24, 2009 - Today Superintendent Mark Roosevelt released an update on the District’s Excellence for All reform agenda, a four-year roadmap that outlined the priority areas of focus for improving the academic performance of all students in the Pittsburgh Public Schools.

Of the 38 categories ${ }^{1}$ outlined in the Excellence for All progress update, the District exceeded or met its goal in eight areas, and made progress toward achieving 23 other stated goals. Only seven categories saw no progress or a moderate decline from the 2004-05 school year baseline, indicating areas where the District should continue to focus its effort.
"When we launched this aggressive, highly aspirational agenda for academic excellence, we said we would measure ourselves on the extent to which we made progress toward these strategic goals over four years. Today the data shows that we have made significant strides in our efforts to increase the achievement of our students," said Superintendent Mark Roosevelt.

The Excellence for All agenda aims to move all children forward across all levels of achievement. This is a significant step beyond the federal and state No Child Left Behind (NCLB) requirements, which focus primarily on getting students to proficiency by 2014.

Reinforcing the belief that all children can learn at high levels, the Superintendent included measurable objectives not only for moving every student toward proficiency, but also for increasing the number of children at the highest levels of achievement. The plan utilized 2004-05 student achievement data for grades 5, 8 and 11 as the baseline for measuring progress by 2008-09.

As outlined in the Excellence for All reform agenda, the District has put into place the core elements for raising student achievement including:

[^4]- Implementing a new, rigorous PreK-12 curriculum;
- Launching The Pittsburgh Urban Leadership System of Excellence (PULSE), a comprehensive system to recruit, train, support, evaluate, improve and compensate principals in order to ensure strong school leadership;
- Providing ongoing training for instructional staff so that they continually enhance the engagement of students and teach the curriculum at a high level;
- Using diagnostic assessments to improve student learning;
- Providing instructional coaches in every school to deepen the work;
- Introducing the Positive Behavior Intervention Support program to establish common expectations for good behavior;
- Expanding early childhood offerings so a child's school experience gets off to a better start when transitioning to Kindergarten.


## Areas of Success

The Excellence for All progress update clearly shows that the initiatives to improve academic achievement are taking hold. Specifically, the update shows that the District:

- Increased the percentage of students proficient in Reading by the end of $3^{\text {rd }}$ Grade from $49 \%$ to $62 \%$;
- Increased $8^{\text {th }}$ Grade advanced Reading by 23 percentage points, more than 13 percentage points above the Excellence for All goal;
- Exceeded goals for moving $5^{\text {th }}$ and $8^{\text {th }}$ Grade students toward advanced Math;
- Improved Reading proficiency across all gender, ethnicity, socio-economic status and ability levels;
- Exceeded goal for increasing the number of African American students taking AP courses;
- Increased the graduation rate by 8.3 percentage points based on state reporting requirements.


## More Work to be Done

Despite the progress made against the goals outlined in the Excellence for All plan, the update shows that the high school area continues to be stubbornly resistant:

- The District did not see an increase in the number of IB diplomas and the number of students taking IB exams;
- $11^{\text {th }}$ Grade Reading proficiency declined; and $11^{\text {th }}$ Grade advanced Math levels declined.
"In reviewing our progress, we are compelled to focus on our high schools-the improvement that we are realizing in the earlier grades has not yet translated to our high schools. That is why in 2007 we launched Excel. 9-12: The Plan for High School Excellence," said Superintendent Roosevelt.

Excel.9-12 provides a five-year roadmap designed to enhance academic programs. This includes the redesign of the District's educational delivery at the secondary level by creating a system of school options that offer high quality and academically rigorous programs and promote high student achievement. The Excel.9-12 program has led to new school choice options, including the Science and Technology Academy and the International Baccalaureate 6-12, new schools that just were opened this year.
"With our new middle years IB program, we are now seeing significantly increased participation and are optimistic about the 130 tenth graders, who will begin full diploma schedules in the fall of 2010 as $11^{\text {th }}$ graders," added Roosevelt.

The next building block in the District's vision of Excellence for All is the Empowering Effective Teachers in the Pittsburgh Public Schools plan, for which the District recently received a $\$ 40$ million grant from the Bill \& Melinda Gates Foundation. The plan builds upon the core elements that the District has already put into place to improve student achievement and get students Promise-Ready by ensuring that there is a highly-effective teacher in every classroom, every day.

The District's teacher effectiveness strategy has a strong focus on what must be done differently in high school, both to ensure that the most effective teachers are placed in the highest leverage areas (e.g., 9th and 10th grades) and that the context in which teaching occurs emphasizes strong teacher-student relationships.
"The plan calls for creation of a teacher excellence corps where teachers are responsible for a cohort of students that they will shepherd through high school to improve proficiency rates and reduce dropouts," added Roosevelt.

## District Releases Additional Achievement Gains Information

Excellence for All is focused on moving all students forward, and to pushing all kids to improve their level of academic achievement. The District has seen progress made across the board in this effort.

In Reading and Math for grades 3, 5, 8 and 11 both African American and white students have made positive progress in every level. While white students are starting at a higher level, the gains made by African American students have been substantial.
"The rate of progress has been significant for African American students in the last four years. But we know we must do more to advance these students to their highest level of performance possible," added Roosevelt

There are a variety of data points provided. For example, the 2003-04 to 2008-09 comparison chart shows significant strides by African American students in Reading and Math, including:

- In $3^{\text {rd }}$ Grade Reading, African American students gained 14.8 points for a $41.1 \%$ positive change while white students posted an 8.9 point increase for a $13.1 \%$ positive change;
- In $8^{\text {th }}$ Grade Reading, African American students gained 18.2 points for a $45.5 \%$ change while white students posted an 11.9 point increase for a $16.3 \%$ change;
- In $5^{\text {th }}$ Grade Math, African American students gained 25.7 points, for a $94.5 \%$ positive change while white students posted a 15.5 point increase for a $25 \%$ positive change;
- In $8^{\text {th }}$ Grade Math, African American students posted a 22.9 point increase for a $101.8 \%$ positive change while white students posted a 17.2 point increase for a $29.4 \%$ positive change.

To view the progress update on the District's Excellence for All goals, visit the District's website at www.pps.k12.pa.us. Or you may obtain a copy of the update by calling the Parent Hotline at 412-622-7920.

The Pittsburgh Public School District is an equal opportunity education institution and will not discriminate on the basis of race, color, national origin, gender, sexual orientation, age or disability in its activities, programs or employment practices as required by Title II of ADA, Title VI, Title IX, and Section 504. It is the policy of the Pittsburgh School Distric to make all programs, services, activities and facilities available and to provide reasonable accommodations to persons with disabilities

For information regarding accommodations, civil rights or grievance procedures contact the Office of Employee Relations, Pittsburgh Public Schools, 341 S. Bellefield Avenue, Pittsburgh, PA 15213-3516; Phone (412) 622-3691 (Voice/TTY/TDD); Fax (412) 622-7968.

District PSSA Results: Change in Percent of Students Scoring at Each PSSA Performance Level in Reading




District PSSA Results: Change in Percent of Students Scoring at Each PSSA Performance Level in Math




## SAT, Advanced Placement (AP), International Baccaulereate (IB), Graduation Rate, Attendance Rate and 3r Grade Reading

| SAT and AP Exams | 2004-05 | 2008-09 | Change |
| :---: | :---: | :---: | :---: |
| The percent of graduating seniors taking the SAT exam will increase 28 percentage points, from $52 \%$ in 2004-2005 to 80\% in 2008-2009 ${ }^{1}$ | 52\% | 58\% | +6 percentage points |
| The number of students that take AP exams will double, from 318 in 2004-2005 to 636 in 2008-2009 ${ }^{2}$ | 318 | 524 | +206 students |
| The number of AP exam scores of 3-5 will increase 50\%, from 336 in 2004-2005 to 499 in 2008-2009 ${ }^{3}$ | 336 | 397 | 61 students |
| The number of African American students that take AP courses will quadruple, from 37 in 2004-2005 to 148 in 2008$2009^{4}$ | 37 | 192 | +155 students |
| IB Courses and Diplomas |  |  |  |
| The number of IB diplomas will double, from 19 in 2004-2005 to 38 in 2008-2009 ${ }^{5}$ | 19 | 11 | -8 diplomas |
| The number of students that take IB diploma exams will double, from 24 in 2004-2005 to 48 in 2008-2009 ${ }^{6}$ | 24 | 21 | -3 students |
| The number of African American students that take IB courses will double, from 78 in 2004-2005 to 156 in 2008$2009^{7}$ | 78 | 76 | -2 students |
| Graduation Rate |  |  |  |
| The graduation rate will increase 10 percentage points by 2008-2009 ${ }^{6}$ | $\begin{gathered} 76,8 \% \\ \text { (reported } \\ \text { in August, } \\ 2005 \text { ) } \\ \hline \end{gathered}$ | $\begin{gathered} 85.1 \% \\ \text { (reported } \\ \text { in August, } \\ 2009 \text { ) } \\ \hline \end{gathered}$ | +8.3 percentage points |
| Attendance Rate |  |  |  |
| All schools will maintain a minimum of $95 \%$ attendance rate and/or demonstrate marked improvement from the 2004-2005 attendance rate ${ }^{\text {? }}$ | $\begin{gathered} 31.5 \% \\ (23 / 73)^{10} \end{gathered}$ | $\begin{gathered} 62.5 \% \\ (35 / 56)^{11} \end{gathered}$ | +31 percentage points | 2004-2005 attendance rate

$(23 / 73)^{10}(35 / 56)^{n}$

## Reading

$80 \%$ of studens will be proficient in Reading on the PSSA by the end of 3rd Grade $\quad 49 \%$ percentage points

[^5]
## Change in Disparity

## Comparison of African-American and White Achievement on the PSSA

Percent of students scoring proficient or advanced on the PSSA.
Blue indicates goal met or exceeded; Green indicates progress toward the goal; Purple indicates no progress or a widening in the disparity

|  |  | $3^{\text {rd }}$ Grade |  |  | $5^{\text {th }}$ Grade |  |  | $8^{\text {th }}$ Grade |  |  | $11^{\text {th }}$ Grade |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \text { v} \\ & \bar{z} \\ & \underset{\sim}{\underset{\sim}{u}} \end{aligned}$ |  |  | 08-09 | $\triangle \mathrm{AA}$ minus |  | 08-09 | $\Delta \mathbf{A A}$ minus |  |  | $\triangle \mathrm{AA}$ minus |  |  | $\triangle \mathrm{AA}$ <br> minus |
|  |  | 04-05 | ( $\Delta$ ) | $\Delta \mathbf{W}$ | 04-05 | ( $\Delta$ ) | $\Delta \mathbf{W}$ | 04-05 | 08-09 ( $\Delta$ ) | $\Delta W$ | 04-05 | 08-09 ( $\Delta$ ) | $\Delta W$ |
|  | African <br> American | 36.0\% | 50.9\% | 4.8 | 35.30\% | 39.4\% | -3.1 | 36.10\% | 59.1\% | 8.1 | 30.80\% | 33.9\% | 1.3 |
|  |  |  | (14.9) |  |  | (4.1) |  |  | (23) |  |  | (3.1) |  |
|  |  | 67.9\% | 78.0\% |  | 62.20\% | 69.4\% |  | 71\% | 85.9\% |  | 71.60\% | 73.4\% |  |
|  | White | (10.1) |  |  | (7.2) |  |  | (14.9) |  |  | (1.8) |  |  |
| $\stackrel{\mathbf{I}}{\underset{\Sigma}{\Sigma}}$ | African | 55.7\% | 60.7\% | 4.4 | 44.60\% | 52.9\% | 2.5 | 32.30\% | 45.6\% | 3.2 | 17.40\% | 26.8\% | 3.1 |
|  | American |  | (5) |  |  | (8.3) |  |  | (13.3) |  |  | (9.4) |  |
|  |  | 83.2\% | $83.8 \%$ |  | 72.30\% |  |  | 66.50\% | $76.6 \%$ |  | 59.20\% |  |  |
|  |  |  | (0.6) |  |  | (5.8) |  |  | (10.1) |  |  | (6.3) |  |

*Source: PDE, does not include PASA results
$\Delta$ - percentage points change from 2004-2005 to 2008-2009

Progress on Excellence for All Goals- November 24, 2009

Public Schools
The Pathway to the Promise.

All students, regardless of gender, ethnicity, socio-economic status, or ability level will improve their proficiency



## Change in the Percent of African-American and White Students Scoring Proficient or Advanced (P + A) on PSSA Exams 2003-04* to 2008-2009

| Gr 3 Reading, \% P + A |  |  | Change in \% P + A |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004-05 | 2008-09 | Baseline to 2009 |  |
|  |  |  | \#Points | \% Change |
| African-American | 36.0 | 50.8 | 14.8 | 41.1\% |
| White | 67.9 | 76.8 | 8.9 | 13.1\% |



| Gr 5 Reading, \% P + A |  |  | Change in \% P + A |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2003-04 | 2008-09 |  | to 2009 |
|  |  |  | \#Points | \% Change |
| African-American | 31.4 | 39.3 | 7.9 | 25.2\% |
| White | 59.6 | 68.8 | 9.2 | 15.4\% |



| Gr 8 Reading, \% P + A |  |  | Change in \% P + A |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2003-04 | 2008-09 | Baseline to 2009 |  |
|  |  |  | \#Points | \% Change |
| African-American | 40.0 | 58.2 | 18.2 | 45.5\% |
| White | 73.2 | 85.1 | 11.9 | 16.3\% |



| Gr II Reading, \% P + A |  |  | Change in \% P + A |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2003-04 | 2008-09 | Baseli | to 2009 |
|  |  |  | \#Points | \% Change |
| African-American | 30.9 | 34.2 | 3.3 | 10.7\% |
| White | 66.8 | 72.9 | 6.1 | 9.1\% |


*Grade 3 data are from 2004-05 to 2008-09 because 2004-05 was the first year Grade 3 data were available.



Change in the Percent of African-American and White Students Scoring Proficient or Advanced (P + A) on PSSA Exams 2004-05 to to 2008-09

| Gr 3 Reading, \% P + A |  |  | Change in \% P + A |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004-05 | 2008-09 | Baseline to 2009 |  |
|  |  |  | \#Points | \% Change |
| African-American | 36.0 | 50.9 | 14.9 | 41.4\% |
| White | 67.9 | 78.0 | 10.1 | 14.9\% |



| Gr 5 Reading, \% P + A |  |  | Change in \% P + A |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004-05 | 2008-09 | Baseline to 2009 |  |
|  |  |  | \#Points | \% Change |
| African-American | 35.3 | 39.4 | 4.1 | 11.6\% |
| White | 62.2 | 69.4 | 7.2 | 11.6\% |



| Gr 8 Reading, \% P + A |  |  | Change in \% P + A |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004-05 | 2008-09 | Baseline to 2009 |  |
|  |  |  | \#Points | \% Change |
| African-American | 36.1 | 59.1 | 23.0 | 63.7\% |
| White | 71.0 | 85.9 | 14.9 | 21.0\% |



| Gr I I Reading, \% P + A |  |  | Change in \% P + A |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004-05 | 2008-09 | Baseline to 2009 |  |
|  |  |  | \#Points | \% Change |
| African-American | 30.8 | 33.9 | 3.1 | 10.1\% |
| White | 71.6 | 73.4 | 1.8 | 2.5\% |


| Gr I I Math, \% P + A |  |  | Change in \% P + A |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2004-05 2008-09 |  | Baseline to 2009 |  |
|  |  |  | \#Points | \% Change |
| African-American | 17.4 | 26.8 | 9.4 | 54.0\% |
| White | 59.2 | 65.5 | 6.3 | 10.6\% |




THIS PAGE INTENTIONALLY LEFT BLANK.

# Pittsburgh Public Schools 2009 Parent Survey 



## Highlights

- Awareness of PPS programs and service offerings is up dramatically:
o Claimed awareness of The Pittsburgh Promise is up from $75 \%$ to $87 \%$.
o Respondents who claim to be familiar with the Promise could correctly answer questions about the program, showing that understanding is growing along with awareness.
o Agreement that PPS communicates about post-high school opportunities is up from $43 \%$ in 2007 to 63\% in 2009.
o Awareness of the Parent Hotline is up from $68 \%$ in 2007 to $89 \%$ in 2009.
o Many other measures show positive movement, though these show the largest increases.
o Parents of older children show the increases more dramatically than parents of younger children.
- Is the district headed in the right direction? $62 \%$ say yes. Agreement is strongest among parents of younger children and falls off as the age of the child increases, especially among African Americans.
o About 75\% of parents of pre-K through second grade students, regardless of race, think the district is headed in the right direction. Among parents of African American high school students, agreement falls to $45 \%$. For non-African American parents of high school students, it is about $58 \%$.
- Response rate was down in 2009, from about $14 \%$ to about $10 \%$. This may be related to changes in the methodology used to collect the responses.


## Background \& Method

- In 2007, the Pittsburgh Public Schools (PPS) commissioned a mail survey of parents to determine their awareness and opinions relating to some of the key initiatives under way to achieve the district's goal of delivering "Excellence for All." The survey was repeated in 2008 and again in 2009 to measure changes in awareness and opinions.
- Surveys were mailed to parents of all PPS students during February-March of 2007 and March-April of 2008 and 2009. In 2008 and 2009, a reminder post card was also sent to help boost response rates.
- In 2009, surveys were returned via business reply mail to the PPS Division of Communications and Marketing. PPS internal resources then scanned the completed surveys. Reports were prepared by Dr. Jean-Anne Matter, working as a consultant to PPS.


## Who Responded to the Survey?

- Response rate declined from $13.9 \%$, to $9.8 \%$.
- Response rates declined at least slightly from all geographic areas.
- Reasons for the decline are not clear. The following page examines some possibilities.

|  | 2007 |  |  | 2008 |  |  | 2009 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Mailed | Returned | Rate* | Mailed | Returned | Rate* | Mailed | $\begin{gathered} \text { Re- } \\ \text { turned } \end{gathered}$ | Rate* | Change from 2008 |
| Squirrel Hill/Greenfield/Regent Sq/Shadyside (net) | 1267 | 250 | 19.6\% | 1249 | 246 | 19.7\% | 1248 | 210 | 16.8\% | -2.9\% |
| Brookline/Overbrook (net) | 1152 | 147 | 12.7\% | 1166 | 162 | 14.0\% | 1166 | 142 | 12.2\% | -1.8\% |
| Hazelwood/Greenfield/Glenwood/W. Homestead (net) | 991 | 90 | 9.1\% | 936 | 111 | 11.7\% | 945 | 82 | 8.7\% | -3.0\% |
| Sheraden/Crafton Heights/West End/Banksville (net) | 1487 | 128 | 8.6\% | 1376 | 128 | 9.3\% | 1461 | 121 | 8.3\% | -1.0\% |
| Mt Washington/Beechview (net) | 1194 | 103 | 8.6\% | 1126 | 124 | 11.0\% | 1104 | 83 | 7.5\% | -3.5\% |
| Southside/Knoxville/Beltzhoover/Carrick/Arlington (net) | 2661 | 208 | 7.8\% | 2541 | 270 | 10.6\% | 2555 | 178 | 7.0\% | -3.6\% |
| East Liberty/Morningside/East End (net) | 2016 | 147 | 7.3\% | 1867 | 167 | 9.0\% | 1933 | 134 | 6.9\% | -2.0\% |
| Homewood/Brushton/Point Breeze (net) | 1656 | 104 | 6.3\% | 1481 | 124 | 8.4\% | 1630 | 102 | 6.3\% | -2.1\% |
| Lawrenceville/Bloomfield/Oakland/Uptown/Downtown (net) | 2929 | 162 | 5.5\% | 2730 | 224 | 8.2\% | 2707 | 140 | 5.2\% | -3.1\% |
| Northside (net) | 3127 | 188 | 6.0\% | 2905 | 213 | 7.4\% | 3000 | 125 | 4.2\% | -3.2\% |
| All Other (Mostly not city zip codes) | 108 | 4 | 3.7\% | 19 | 0 | 0.0\% | 31 | 3 | 9.7\% | 9.7\% |
| Grand Total | 18588 | 1531 | 8.2\% | 17396 | 1769 | 10.2\% | 17780 | 1320 | 7.4\% | -2.7\% |
| No Zip Code Provided |  | 442 | 2.4\%** |  | 654 | 3.8\%** |  | 418 | 2.4\%** |  |
| Grand Total | 18588 | 1973 | 10.6\% | 17396 | 2423 | 13.9\% | 17780 | 1738 | 9.8\% | -4.2\% |

*Returned with usable zip code
**Percent of total surveys mailed

## Possible Reasons for Lower Response Rate

- In 2007 and 2008 surveys were returned to an outside tabulation firm. In 2009 they were mailed back to the District directly. The survey was also redesigned to be scannable and so looked different than in 2007 and 2008. Among other things, it included a bar code used to facilitate the scanning process.
- Survey recipients sometimes believe that bar codes will be used to identify them personally.* Combined with the change in the return address, some respondents may have been concerned that their responses would not be anonymous.
- In addition, the envelope in 2009 was clearly marked as a parent survey in an effort to draw attention and improve response. Possibly this could have backfired. Parents could tell it was not a communication about their child's performance or a message about an important school event or issue.

[^6]
## Who Responded to the Survey?

- The proportion of respondents identifying themselves as male jumped from about $20 \%$ in past years to over $30 \%$ in 2009. This may be due to confusion about whether the gender question pertained to the respondent or the respondent's child. The questionnaire redesign placed the gender question following questions about the child's school and grade level. The item was labeled "Your Gender," but respondents may have missed the label.
- Other demographics changed relatively little. There were slightly more respondents under 30 and slightly more unemployed individuals; the latter may reflect the current economic conditions.

| Respondent <br> Characteristics | 2007 | 2008 | 2009 |
| :--- | :---: | :---: | :---: |
| Total Respondents | 1973 | 2423 | 1738 |
|  | $\%$ | $\%$ | $\%$ |
| Male | 17.8 | 18.9 | 31.1 |
| Female | 10.7 | 10.5 | 14.1 |
| Age under 30 | 30.3 | 28.2 | 27.7 |
| $30-39$ | 38.0 | 37.7 | 37.4 |
| $40-49$ | 21.0 | 23.7 | 20.7 |
| $50+$ | 59.9 | 57.7 | 54.7 |
| Full Time Employed | 18.7 | 19.5 | 18.4 |
| Part Time Employed | 21.3 | 22.8 | 26.8 |
| Not Employed | 67.5 | 64.4 | 65.4 |
| White | 26.5 | 29.0 | 29.5 |
| African Amercian | 6.0 | 6.6 | 5.1 |
| Other | 20.4 | 22.1 | 22.8 |
| High School or Less | 36.5 | 39.4 | 37.3 |
| Tech School/Some College | 43.0 | 38.4 | 39.8 |
| College Grad |  |  |  |

## Demographic Differences

- In the discussion that follows, differences are noted where relevant among different types of parents. If there is no comment about differences as a function of age, gender, or other demographic variables, then no notable differences were evident.
- For the most part the patterns discussed below were similar across demographic categories.
- As in prior years, parents of older children tend to be less positive across a wide variety of measures. However, the gap has narrowed considerably as parents of older children continue to grow more positive. Parents of younger children are more positive also, but the improvement is more evident among the older group, which started at a lower level.


## Results: Agreement Statements

- In 2009, more parents agreed that their child's school and the school district communicate well.
- Agreement was much stronger that PPS provides information on education opportunities beyond high school.

Percent Agreement*

|  | 2007 | 2008 | 2009 | Change |
| :--- | :---: | :---: | :---: | :---: |
| Base: Total respondents | 1973 | 2423 | 1738 | (from '07) |
|  | $\%$ | $\%$ | $\%$ | $\%$ |
| The Pittsburgh Public Schools does a good job in <br> providing students and parents with information about <br> education opportunities beyond high school | 43 | 55 | 63 | $\mathbf{+ 2 0}$ |
| My child's school does a good job in communicating <br> with parents | 67 | 73 | 78 | $\mathbf{+ 1 1}$ |
| My child's school does a good job of notifying me when <br> my child is having trouble | 67 | 71 | 76 | +9 |

Significant change at the 95\% level of confidence or better.
*Percent who agreed or strongly agreed. Choices were: strongly agree, agree, disagree, and strongly disagree.

## Results: Agreement Statements

- In 2009, more parents agreed that their child's school knows their child and provides help and resources when needed.
- More agreed that their child's school offers a safe and welcoming learning environment.

| Percent Agreement* |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2008 | 2009 | Change |
| Base: Total respondents | 1973 | 2423 | 1738 | (from '07) |
|  | \% | \% | \% | \% |
| My child's school does a good job at providing me with help and resources when my child is having trouble | 60 | 68 | 69 | +9 |
| School counselors and school-based staff know my child's strengths and weaknesses and provide extra help when needed | 59 | 65 | 67 | +8 |
| Teachers in my child's school know my child's strengths and weaknesses and provide extra help when needed | 67 | 72 | 73 | +6 |
| My child's school provides a positive and welcoming learning environment | 81 | 84 | 87 | +6 |

Significant change at the $95 \%$ level of confidence or better.
*Percent who agreed or strongly agreed. Choices were: strongly agree, agree, disagree, and strongly disagree.

## Results: Agreement Statements

- In 2009, more parents said they were aware of the Parent Hotline and familiar with the parent/student handbook and the Code of Student Conduct.
- Hotline awareness has grown very strongly.

| Percent Agreement* |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2008 | 2009 | Change |
| Base: Total respondents | 1973 | 2423 | 1738 | (from '07) |
|  | \% | \% | \% | \% |
| I am aware that I can contact the Parent Hotline to ask questions or provide feedback. (412-622-7920) | 68 | 78 | 89 | +21 |
| I am familiar with my child's school parent/student handbook | 86 | 93 | 95 | +9 |
| I am familiar with the School District's Code of Student Conduct | 91 | 94 | 96 | +5 |

[^7]
## Results: Agreement Statements

- Parents also continued to agree that strengthened discipline is important and that the Code of Conduct can be fairly applied across schools.

|  | Percent Agreement* |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2008 | 2009 | Change |
| Base: Total respondents | 1973 | 2423 | 1738 | (from '07) |
|  | \% | \% | \% | \% |
| I believe strengthening discipline is a key step to establishing a positive learning environment for all students | 93 | 94 | 93 | +1 |
| I believe the Code of Student Conduct outlines discipline procedures that can be applied fairly and consistently across all schools | 85 | 87 | 87 | +2 |

[^8]
## Results: Agreement Statements

- Parents continued to agree with the district's transition to a model of greater school choice. About two thirds agree that the district already provides a wide variety of options (new question in 2009).

Percent Agreement*

|  | 2007 | 2008 | 2009 | Change |
| :--- | :---: | :---: | :---: | :---: |
| Base: Total respondents | 1973 | 2423 | 1738 | (from '07) |
|  | $\%$ | $\%$ | $\%$ | $\%$ |
| I am supportive of the District moving from a model where the <br> District assigns students to schools to a model where parents <br> and students have more choices | 86 | 88 | $\mathbf{9 1}$ | $\mathbf{+ 5}$ |
| The district provides a wide variety of school options and <br> programs for your child. | Not asked | Not asked | $\mathbf{6 6}$ |  |

*Percent who agreed or strongly agreed. Choices were: strongly agree, agree, disagree, and strongly disagree.

## Results: Agreement Statements

- Most parents continue to agree that, in the past year, they have had a chance to interact with school staff that provided them with a better understanding of how their child is doing in school, and most are satisfied with the way their school involves them (new question in 2009).
- Almost all parents believe they know what their child needs to do to succeed in school (also a new question in 2009).

| Percent Agreement* |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2007 | 2008 | 2009 | Change |
| Base: Total respondents | 1973 | 2423 | 1738 | (from '07) |
|  | \% | \% | \% | \% |
| In the past year, I have had an opportunity to interact with school staff that provided me with a better understanding of how my child is doing in school | $\begin{array}{\|c} \text { Not } \\ \text { Asked } \end{array}$ | 81 | 83 | +2 |
| I am satisfied with the way my child's school involves me in supporting my child to succeed. | $\begin{gathered} \text { Not } \\ \text { Asked } \end{gathered}$ | $\begin{gathered} \text { Not } \\ \text { Asked } \end{gathered}$ | 76 |  |
| I know what my child needs to do to be successful in school. | $\begin{gathered} \hline \text { Not } \\ \text { Asked } \end{gathered}$ | $\begin{gathered} \text { Not } \\ \text { Asked } \end{gathered}$ | 97 |  |

[^9]
## Results: Agreement Statements

- $62 \%$ of parents indicated that they believe the district is heading in the right direction. (New question added in 2009.)

|  | Strongly <br> Agree | Agree | Total <br> Agree | Not <br> Sure | Dis- <br> agree | Strongly <br> Disagree |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\%$ | $\%$ | $\%$ | $\%$ | $\%$ | $\%$ |
| I believe the district is heading in <br> the right direction | 16 | 46 | 62 | 13 | 14 | 10 |

- Parents of younger children are most likely to agree that the district is headed in the right direction. Parents of older children, particularly African American parents, are less likely to agree

| \% Agreeing District Headed in Right Direction |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Grade of Oldest Child | PreK-2 | 3-5 | 6-8 | HS | Total |  |
| White | 75 | 67 | 62 | 58 | 64 | Agreement Weaker |
| African American | 74 | 60 | 49 | 45 | 55 |  |
| Other | 85 | 80 | 73 | 55 | 73 |  |
| - 4 A |  |  |  |  |  |  |
|  | Agreement Strongest | Agreement Weaker |  |  |  |  |

## Results: Service Experience

- Most parents continue to agree that they prefer contacting one central place when they have questions and concerns.
- Most parents who had called PPS Central Administration or called their school in 2009 continued to report a helpful and courteous response.
- While the great majority of callers have a good experience, some still do not. Emphasis on courtesy and helpfulness should continue both for Central Administration staff and for staff at the school.

|  | 2007 | 2008 | 2009 | Change |
| :--- | :---: | :---: | :---: | :---: |
| Base: Total respondents | 1973 | 2423 | 1738 |  |
| Prefer contracting one central place to <br> address questions/ concerns | 84 | 83 | 80 | -4 |
| Called Central Administration | 29 | 28 | 42 | $* *$ |
| Staff was helpful and courteous* | 69 | 73 | 74 | +5 |
| Called school | 77 | 75 | 81 | $* *$ |
| Staff was helpful and courteous* | 75 | 80 | $\mathbf{8 2}$ | $\mathbf{+ 7}$ |

[^10]
## Results: Welcome Back Materials

- In 2008 parents were asked about the Welcome Back to School binder sent in the Fall of 2007. In 2009, they were asked more broadly about "Back to School materials." Did they find these useful?
- In 2009, about 94\% say they received Back-to-School materials vs. $88 \%$ who recalled receiving the Welcome Back to School Binder in 2008.
- In both years, about three fourths said the materials were useful.
- In both years, younger parents, less educated parents, and African Americans were most likely to say the materials were useful.
\% Who Felt Materials Were Useful

| Respondent <br> Characteristics | 2008 | 2009 |
| :--- | :---: | :---: |
|  | $\%^{*}$ | $\%^{*}$ |
| All Respondents | 74 | 75 |
| Age under 30 | 85 | 83 |
| $30-39$ | 76 | 74 |
| $40-49$ | 71 | 74 |
| $50+$ | 71 | 74 |
| White | 70 | 74 |
| African Amercian | 85 | 81 |
| Other | 76 | 66 |
| High School or Less | 81 | 83 |
| Tech School/Some College | 80 | 79 |
| BA | 72 | 72 |
| MA+ | 59 | 63 |

Shading = More respondents who found the materials useful.
*Percent of those who recalled seeing the materials.

## Results: Pittsburgh Promise

- In 2008 and 2009 parents were asked, "Have you heard about the Pittsburgh Promise program, which will provide scholarship assistance to Pittsburgh Public Schools graduates who go on to college or technical school, starting with 2008 graduates?"
- Awareness increased from 75\% to 87\%.
- Younger, non-white, less educated groups showed the greatest increases.

Shading = More respondents who had heard of the Promise.

| Respondent <br> Characteristics | 2008 | 2009 | Change |
| :--- | :---: | :---: | :---: |
|  | $\%$ | $\%$ |  |
| All Respondents | 75 | 87 | 12 |
| Age under 30 | 53 | 73 | 20 |
| $30-39$ | 69 | 83 | 14 |
| $40-49$ | 80 | 93 | 13 |
| $50+$ | 85 | 93 | 8 |
| White | 82 | 91 | 9 |
| African Amercian | 66 | 84 | 18 |
| Other | 51 | 70 | 19 |
| High School or Less | 68 | 81 | 13 |
| Tech School/Some College | 70 | 87 | 17 |
| BA | 85 | 91 | 6 |
| MA+ | 85 | 92 | 7 |
| School attended by oldest child: |  |  |  |
| K-5 | 67 | 82 | 15 |
| K-8 | 68 | 78 | 10 |
| Middle | 76 | 94 | 18 |
| High | 85 | 94 | 9 |

## Results: Pittsburgh Promise

- In 2008 and 2009 parents were asked whether they believed that family income and regular school attendance were criteria for receipt of Pittsburgh Promise scholarship funds. Many respondents who said they were not familiar with the Promise answered these questions as well as respondents who said they were familiar with the Promise.
- Slightly less than half ( $41 \%$ ) of the respondents who say they have heard about the Promise believe (incorrectly) that income is a criterion. 70\% of those who say they are not familiar with Promise guess that income is a criterion. The message that income is not a criterion is being received, but more work needs to be done to correct misperceptions.
- Most respondents who have heard of Promise as well as those who say they have not expect that regular attendance would be a criterion for receipt of Promise funds.
\% Who Believe Income, Attendance
Are Promise Criteria

|  | Income | Attendance |
| :--- | :---: | :---: |
|  | $\%$ | $\%$ |
| Familiar with Promise | 41 | 85 |
| Not Familiar | 70 | 84 |

## Results: Age of Child

- In 2007 and 2008, it was noted that as children became older, parents became less positive toward their child's school. The same was true in 2009, but the gap has narrowed as perceptions among parents of older children improve.

|  | 2007 |  |  |  |  | 2008 |  |  |  |  | 2009 |  |  |  |  | Change 2007 vs. 2009 |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | K-5 | K-8 | Middle | High | Total | K-5 | K-8 | Middle | High | Total | K-5 | K-8 | Middle | High | Total | K-5 | K-8 | Middle | High |
| Base: Total respondents | 1973 | 463 | 411 | 257 | 739 | 2423 | 544 | 395 | 342 | 891 | 1738 | 449 | 362 | 241 | 629 |  |  |  |  |  |
|  | \% | \% | \% | \% | \% | \% | \% | \% | \% | \% | \% | \% | \% | \% | \% | \% | \% | \% | \% | \% |
| PPS does good job providing information on education beyond HS | 43 | 51 | 44 | 41 | 41 | 55 | 62 | 56 | 50 | 52 | 62 | 67 | 64 | 56 | 61 | 19 | 16 | 20 | 14 | 20 |
| School does good job providing help/resources when child has trouble | 60 | 73 | 65 | 68 | 48 | 68 | 79 | 69 | 74 | 58 | 69 | 77 | 73 | 69 | 61 | 9 | 4 | 8 | 2 | 13 |
| School does good job communicating with parents | 67 | 79 | 74 | 74 | 54 | 73 | 82 | 76 | 78 | 64 | 78 | 80 | 81 | 77 | 75 | 11 | 1 | 6 | 3 | 21 |
| Counselors/staff know child's strengths/weaknesses, provide help | 59 | 72 | 60 | 61 | 50 | 65 | 74 | 67 | 71 | 58 | 67 | 75 | 71 | 64 | 60 | 8 | 3 | 10 | 3 | 10 |
| Teachers know child's strengths/weaknesses, provide help | 67 | 78 | 72 | 66 | 57 | 72 | 82 | 76 | 73 | 63 | 72 | 83 | 76 | 70 | 63 | 6 | 5 | 4 | 4 | 6 |
| School does a good job notifying me when child has trouble | 67 | 79 | 70 | 69 | 56 | 71 | 81 | 77 | 77 | 61 | 75 | 82 | 78 | 76 | 69 | 9 | 3 | 8 | 7 | 13 |
| School provides a positive, welcoming learning environment | 81 | 92 | 86 | 81 | 71 | 84 | 93 | 87 | 90 | 76 | 86 | 92 | 88 | 87 | 81 | 5 | 0 | 3 | 6 | 11 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Average Agreement (with these items) | 63 | 75 | 67 | 66 | 54 | 70 | 79 | 72 | 73 | 62 | 73 | 79 | 76 | 71 | 67 | 9 | 4 | 8 | 5 | 13 |
| Percentage Points Lower than K-5 |  |  | -7 | -9 | -21 |  |  | -7 | -6 | -17 |  |  | -4 | -8 | -12 |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | $4$ |
|  |  |  |  | Narrower average gap between parents of the youngest and the oldest students: was -21, now -12. |  |  |  |  |  |  |  |  |  |  |  |  | More improvement among parents of older children |  |  |  |

## Results: Internet Usage and Email Preference

- Both email and the PPS website are important channels of communication for parents. Just over $71 \%$ prefer email communication with the schools. About the same number visit the PPS website. However, traditional communications are still important for many respondents without regular Internet access and some who may prefer voice or hardcopy communications.

|  |  | Have Regular Internet Access |  |
| :--- | :---: | :---: | :---: |
|  | Total | Yes | No |
| Total | $100 \%$ | $82 \%$ | $18 \%$ |
|  | $\%$ of Total | of Those with <br> Access | \% of Those with <br> No Access |
| Email good way to commmunicate with school | 71 | 81 | 23 |
| Visit PPS website | 72 | 81 | 26 |
| Often | 23 | 27 | 2 |
| Sometimes | 49 | 54 | 24 |
| Preferred Communication |  |  |  |
| Email 27 |  | 31 | 2 |
| Website | 4 | 5 | 3 |
| Both | 44 | 49 | 14 |
| Neither | 25 | 15 | 81 |

## Conclusions

- The Pittsburgh Public School district's efforts to improve personalized education and to communicate effectively with parents continue to pay off. Awareness of the district's programs is up strongly, and attitudes are growing more positive, especially among the parents of high school students.
- Strong support continues for PPS programs such as school choice and the Pittsburgh Promise. Many parents agree that the district is already offering choices.
- The district's vigorous efforts to engage PPS parents and the larger Pittsburgh community in the effort to provide "Excellence for All" have resulted in steadily improving attitudes toward the Pittsburgh Public Schools. The ongoing campaign should help maintain a positive dialog among stakeholders as the district continues to address the challenges presented by the city's economic and demographic trends.


## Appendix: 2008 and 2009 Survey Forms

|  | $\begin{aligned} & \text { Strongly } \\ & \text { Agmen(4) } \end{aligned}$ | Agree［3］ | Disgen（a） | $\begin{aligned} & \text { Strongy } \\ & \text { Disagoo [1] } \end{aligned}$ | Bart <br> Know（3） |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  envirenent | A | 3 | ${ }_{2}$ | － $3^{3}$ | 9 |
|  | 4 | 3 | 2 | 1 | 9 |
| 3．Ny citids strool tces a good jot of nitifivg ne when ny cill is howng tratio． |  | s | 2 | 1 | 9 |
|  Issoucas viben my divis hewrg rectick | 4 | 2 | 2 |  | 9 |
|  | 4 | 2 | 2 | 1 | 9 |
|  anife feetock（412－2227320） |  | 3 | 2 | 1 | 9 |
| T．I an farliar wheny ctafs stiol peremititert fantock． | 4 | 3 | 2 | 1 | 0 |
| 8．Ian sigpobve of the Derict nowing tom a nodel whe fe Distict asigna suderta to schode io a moded nles parerts and sadus） then now thoiber． | 4 | 3 | 2 | 1 | 9 |
|  stualion ster high shoo move accemble and afordtile to at Pastugh Pubic Sthock hiderte． | 4 | 3 |  | $t$ | 9 |
|  earing anviruenest tor sil shidertio | 4 | 3 | 2 | ， | 9 |
|  concens cr provise bestuad． | 4 | 3 | 2 | 1 | 8 |
|  <br>  | 4 | 3 | 2 | 1 | 9 |
|  <br>  | 4 | 3 | 2 | 1 | 9 |
|  and paride edra tep wher needod | 5 | 3 | 2 | 1 | $\theta$ |
| 15．The Pristugh Fidic Schock does agoon ich in powidisg staderts ind <br>  |  | 3 | 2 | 1 | 9 |
|  <br>  insateol | 4 | 3 | 2 | 1 | 9 |
| 17．Suderts and tien timise woid bensf fom oriatiss sesions <br>  | 4 | ， | 2 | 1 | $\%$ |
|  to actuess a potben er concom | $\begin{gathered} \mathrm{Yn} \\ 1 \end{gathered}$ | $\begin{gathered} \mathrm{No}[2] \\ 2 \end{gathered}$ |  |  |  |
|  | 1 | 2 |  |  |  |
|  astias a protion or concons． | 1 | 2 |  |  |  |
|  | 1 | 2 |  |  |  |
|  | 1 | 2 |  |  |  |
|  | 1 | 2 |  |  |  |
| 24．Tyes，do you will the Pistugh R．tbe Sctock woblaw？ ｜ownppextizas is | $\begin{gathered} \text { Ohan (1) } \\ \hline \end{gathered}$ | $\begin{aligned} & \text { Serratime } \\ & 2 \end{aligned}$ |  |  |  |
|  | Eral (1) | Webethe [\|] | ${ }_{3}^{\mathrm{Brth}(9)}$ | $\underset{4}{\text { Nefher (4 }}$ |  |
| 20．AWblonse Bedk is School Binter wea powited to pereribl quarkins ol Pistupt Pabic Schools sularts at the tegining of he somerts acted rax．Whe this tindor． | Useful（i） | Wet［2］ <br> 2 | Dent Kпож（炜） | Did ast noseve binder（4） <br> 4 |  |
| v．Heve you heard about the Pithurgh Preeisa piogun，wich will <br>  produtas who go in to alege or bocreikal schicol station wh 2008 givianes？ | Wes（7） | $\mathrm{No}(2)$ 2 | Wot Sue（3） |  |  |

 Essex 3 Tabuafors wil only accupt arginal surveys．Mo duptcatons are permithad

| Prase cheed the Prshirgh schod your oldest cilld atonce： |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| K．5 sconeds | K．8 Soleols | Aosed．Lamming Acad | Wital Sctools | High Sctopls | Sppeial Sehteds |
|  |  |  |  |  |  |
| $\square$ Asend | －Camal | colas | Asered | Ersstor | Martupe |
| ［ baskevila | －faim | －Fatprat | $\square$ Fikt | $\square$ Carro | $\square$ Pseer |
| ［ Baschaced | －Gmental | $\square \mathrm{Krg}$ | $\square$ Pts．Cassial | $\square$ Laroy | ［ Sudert |
| －Cansod | －Lhoch | $\square \mathrm{Man}$ \％ | $\square$ Ruges CAPh | $\square{ }^{-1}$ | hationeast |
| ㅁ．Divect | ［ Mashestar | $\square$ Katives | $\square \mathrm{St}$ | ［－Pasosf | Canctis |
| －Futson | $\square \mathrm{Mth}$ | $\square \mathrm{med}$ | $\square$ Sowh frock | $\square$ Pery | $\square$ Saskert |
| $\square$ Grodiew | $\square \mathrm{Mik}$ | $\square \mathrm{Fsoseg}$ | $\square$ Sowhtus | $\square \mathrm{CHES}$ | factionsat |
| $\square$ Ltenty | $\square$ Res Monessori | $\square \mathrm{Cts}$ | $\square{ }^{3 \times 3 m}$ | $\square \mathrm{C}$ Stastay | Const Hya Senos |
| $\square$ Lrden | $\square$ Stwester |  | $\square \square^{\text {¢ }}$ | ［ Westrgose | $\square \square^{\text {Ober }}$ |
| －majos | －Swass |  |  | 口 Onar |  |
| －manow | ［ \％3－7ex |  |  |  |  |
| $\square$ Pellys | －Vam |  |  |  |  |
| $\square \mathrm{Bosssem}$ | $\square$ Wesmod |  |  |  |  |
| －\＄oriyle | $\square \mathrm{Cbs}$ |  |  |  |  |
| －Westiterty |  |  |  |  |  |
| $\square \mathrm{maser}$ |  |  |  |  |  |
| $\square$ Wisear |  |  |  |  |  |

For chansifation purposes mily，please circte a number to inciah your reepenses：

| Yoergande |  | Yuraga |  |  |  | Yar enplegrenk cisis |  | Yerimen if mbiation |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| vas | 1 | Uriat 18 | 1 | wnocosaran | 1 | Eaxkis mo | 1 |  | 1 |
| Fanter | 2 | 183 | 2 | Sackifioniostian | 2 | Wexpetive | 2 | Hy | 2 |
|  |  | 2303 | 3 | Nam | 3 |  |  | Tectival ubyont sers ubleze |  |
|  |  | （5） 43 | 4 | Hipriospritheino | 4 | aties ta hase | 8 | swe atay | $\frac{3}{4}$ |
|  |  | 59.59 | 5 | Waburevion | 5 |  |  |  | 4 |
| Yeur dip oode ［atboin tecow |  | リrom | 6 | Vind hemiso | 8 |  |  | Vaiwnoleyn | 5 |
|  |  | pular reta miner | 3 | 0\％a | 7 |  |  |  |  |


$\qquad$


The Pitsburgh School Distrigt is ocndining a suvey io delermine how parentigigardane teel about tee schoods
 the Distric！provide to all students．
If you tave childen atendig more than one Pirsburgh Public School ploase provide only one answer to each quesion．This ansuer should refect your exceriencs with your oldest chid＇s sctod．

We apcrocito your cooperstion in completing Eis survey．
Sincerdy．
Notene
Maxk Roosevet，Superinimendent of Schoo＇s

Address


 should effect your exparience wih your oidest chlds sehoo. We appredala your cooperebion in complifing tis sunve?

## sincermy.

Mex Rocsernht, Superinerdert of Schocts


Page 2 (Back)
||||||||||

|  | had vif Agev | Hyer | Cheyw | ahod. storedy Bhaynt |
| :---: | :---: | :---: | :---: | :---: |
| 1. My chits school proidas a poetive ard wetorning lazning envionnert: <br> 2 2y circs school dowe a yoct pob in careutiction whin wort. <br>  <br>  | $\odot$ <br> 9 | $\begin{aligned} & \text { @ } \\ & \text { ® } \\ & \text { ® } \end{aligned}$ | $6$ | $5$ |
| Moing troulis <br>  <br>  <br>  <br>  | $8$ | $\begin{aligned} & 8 \\ & 8 \\ & \hline 8 \\ & \hline 8 \end{aligned}$ | $\stackrel{\widetilde{ }}{ }$ |  |
| sem <br>  <br>  <br>  | ৫ | $\begin{aligned} & 8 \\ & 8 \\ & \hline \end{aligned}$ | $8$ |  |
|  | © | (1) | ( | (-) |
| forall stabets. |  |  |  |  |
|  | © | (3) | ( ${ }^{\text {a }}$ | - |
|  | © | (2) | (3) | © |
| ind sanidenty aerss al wheck |  |  |  |  |
|  provibe ectas telp whan resthel. | @ | (2) | (1) | (1) |
|  <br>  | ¢ | () | ¢ |  |
|  | (4) | (\%) | 8 | (\%) |
|  | © | © | (3) | © |
|  |  |  |  |  |
|  Proves schelersta. | () | (1) | (1) | - |
|  | (1) | (3) | (3) | (1) |

## Cu4nst call in <br> Pery

(1)


| (1) | (3) | (1) |
| :--- | :--- | :--- |
| (1) | (3) |  |


88
Ohan Sompins Move
3 Cas you moniste tnil a gopd woy
(1) © ©

Erail Weske Both Nather

(2)

Bid not
section
rective
 afte 2088/9 shool yar nen:
 ©



## 

Report cards are an important source of information about
in a consistent way and highlight opportunities for improvement. This report card will show not only the achievement of students
overall, but also the progress that disaggregated groups are
making in closing achievement gaps. Report card data help
Pennsylvania school districts and the Pennsylvania Department
of Education focus on specific groups of students who are currently not meeting academic standards.
The report card is designed to ensure that the public is fully
informed about performance, and to promote broader
participation and better decision-making by providing a

on the idea that a well-informed public plays an important part
in school improvement.
Note about using Report Card Data

> Report cards should be used to share information. Adequate Yearly Progress (AYP) is not
measured by the strength of this report card. The data on this report card may not match AYP data published for this district.
For more information: Pennsylvania Department of Education Bureau of Assessment and Accountability
333 Market Street
Harrisburg, PA 17126 Voice (717) 705-2343 n'ed•əłelsesesd-eג
o 2008 The Grow Network/McGraw-Hill. All Rights Reserved.

Pennsylvania's accountability system includes school assessment based on attendance and graduation rates. Attendance rates measure the number of days that a student was both enrolled and present in the school. Research shows


 over four years.

## Did this district's students meet or exceed the <br> state attendance and graduation targets?

Attendance Target: 90\%
Graduation Target: 80\%


[^11]

Percentages may not total 100 due to rounding.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are
printed only when the total number of students in a group is at least 10 .
The performance of students scoring proficient and above includes those who took the alternate assessment (PASA), although the number of proficient and advanced scores based on the PASA will not exceed $1 \%$ of all assessed students in each subgroup

$$
\text { (except for IEP where } 1 \% \text { of total students assessed are used). }
$$

note:
Percentages may not total 100 due to rounding.
Indicates fewer than 10 students in a group. To provide meaningulresut
The purpose of this section of the report card is to show how students performed compared with the goals of No Child Left Behind. All tables on this report include students who were enrolled in this district for a full academic year. These numbers may not match the results in the Assessment section of the Report Card.

## This District's Overall Results in Reading

This data table captures performance and participation results of students overall and by
disaggregated group who took the PSSA and PASA in Grades 3-8 and 11 .

| Student Group ${ }^{1}$ | Students Assessed |  | Percentage of students Proficient and above: |  | Percentage of students in each Performance Level: |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | \# | \% |  | $\text { State Target: } 63 \%$ | Below Basic | Basic | Proficient | Advanced |
| All Students ${ }^{2}$ | 13,347 | 99\% | 55\% | $\square$ | 25\% | 21\% | 33\% | 22\% |
| Gender |  |  |  |  |  |  |  |  |
| Male | 6,614 | 99\% | 50\% |  | 29\% | 21\% | 31\% | 19\% |
| Female | 6,723 | 99\% | 59\% |  | 20\% | 20\% | 36\% | 24\% |
| Ethnicity |  |  |  |  |  |  |  |  |
| White | 4,848 | 99\% | 73\% | $\square$ | 13\% | 14\% | 36\% | 37\% |
| Black | 7,556 | 98\% | 42\% |  | 33\% | 25\% | 31\% | 11\% |
| Latino/Hispanic | 126 | 99\% | 56\% |  | 25\% | 20\% | 25\% | 30\% |
| Asian | 52 | 98\% | 69\% |  | 19\% | 12\% | 38\% | 31\% |
| Native American | 146 | 100\% | 75\% | $\square$ | 15\% | 10\% | 38\% | 36\% |
| Multiracial | 602 | 99\% | 67\% |  | 16\% | 18\% | 39\% | 28\% |
| Other Groups |  |  |  |  |  |  |  |  |
| IEP | 2,542 | 98\% |  |  | 62\% | 18\% | 15\% | 5\% |
| English Language Learners ${ }^{3}$ | 102 | 100\% | 18\% |  | 58\% | 25\% | 13\% | 5\% |
| Migrant | - | - | - |  | - | - | - | - |
| Economically Disadvantaged | 9,274 | 99\% | 46\% |  | 30\% | 24\% | 33\% | 13\% |

Assessment
District PITTSBURGH SD

## This District's PSSA Results in Grade 3 Reading

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above$\square \text { 2007-08 } \quad \square \text { 2006-07 }$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District |  | State |
| All Students | 2007-08 | 100\% | 19\% | 17\% | 52\% | 13\% | 64\% | 1 | 77\% |
|  | 2006-07 | 100\% | 25\% | 17\% | 44\% | 14\% | 58\% | 1 | 73\% |
| Gender |  |  |  |  |  |  |  |  |  |
| Male | 2007-08 | 99\% | 23\% | 18\% | 48\% | 11\% | 60\% | 1 | 74\% |
|  | 2006-07 | 100\% | 29\% | 18\% | 41\% | 13\% | 53\% | 1 | 69\% |
| Female | 2007-08 | 100\% | 15\% | 16\% | 55\% | 14\% | 69\% | 1 | 80\% |
|  | 2006-07 | 100\% | 19\% | 16\% | 48\% | 16\% | 65\% | $\xrightarrow{\square}$ | 76\% |
| Ethnicity |  |  |  |  |  |  |  |  |  |
| White | 2007-08 | 100\% | 10\% | 9\% | 56\% | 25\% | 80\% | 1 | 83\% |
|  | 2006-07 | 100\% | 14\% | 11\% | 48\% | 26\% | 74\% |  | 79\% |
| Black | 2007-08 | 100\% | 25\% | 22\% | 49\% | 4\% | 52\% | , | 56\% |
|  | 2006-07 | 100\% | 32\% | 21\% | 41\% | 6\% | 47\% | 1 | 50\% |
| Latino/Hispanic | 2007-08 | 100\% | 30\% | 13\% | 35\% | 22\% | 57\% | $\cdots$ | 56\% |
|  | 2006-07 | 100\% | 17\% | 4\% | 65\% | 13\% | 78\% |  | 50\% |
| Asian | 2007-08 | 100\% | 12\% | 12\% | 47\% | 29\% | 76\% | $\cdots$ | 85\% |
|  | 2006-07 | 100\% | 17\% | 14\% | 43\% | 26\% | 69\% | $\underline{1}$ | 82\% |
| Native American | 2007-08 | 100\% | 13\% | 17\% | 57\% | 13\% | 70\% | 1 | 73\% |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Multiracial | 2007-08 | 100\% | 12\% | 15\% | 57\% | 16\% | 73\% |  | 72\% |
|  | 2006-07 | 99\% | 19\% | 17\% | 44\% | 20\% | 64\% | $\xrightarrow{\square}$ | 64\% |
| Other Groups |  |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | 99\% | 43\% | 16\% | 34\% | 7\% | 41\% | 1 | 45\% |
|  | 2006-07 | 99\% | 54\% | 16\% | 25\% | 5\% | 29\% | $\xrightarrow{\square}$ | 40\% |
| English Language Learners | 2007-08 | 100\% | 38\% | 48\% | 14\% | 0\% | 14\% |  | 39\% |
|  | 2006-07 | 100\% | 52\% | 15\% | 26\% | 7\% | 33\% | 1 | 35\% |
| Migrant | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Economically | 2007-08 | 100\% | 23\% | 20\% | 50\% | 7\% | 58\% | 1 | 62\% |
| Disadvantaged | 2006-07 | 100\% | 29\% | 20\% | 43\% | 8\% | 50\% | , | 56\% |

NOTE:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any por
for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
There can be overlap among the groups since a student may belong
1 There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

## This District's PSSA Results in Grade 4 Mathematics

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District | State |
| All Students | 2007-08 | 100\% | 20\% | 11\% | 30\% | 39\% | 69\% $\square$ | 80\% |
|  | 2006-07 | 100\% | 23\% | 14\% | 34\% | 29\% | 63\% $\square$ | 78\% |
| Gender |  |  |  |  |  |  |  |  |
| Male | 2007-08 | 100\% | 21\% | 10\% | 30\% | 38\% | 68\% $\square$ | 80\% |
|  | 2006-07 | 100\% | 25\% | 13\% | 33\% | 29\% | 62\% | 78\% |
| Female | 2007-08 | 100\% | 19\% | 11\% | 30\% | 40\% | 70\% | 79\% |
|  | 2006-07 | 100\% | 22\% | 15\% | 34\% | 29\% | 63\% | 77\% |
| Ethnicity |  |  |  |  |  |  |  |  |
| White | 2007-08 | 100\% | 10\% | 6\% | 26\% | 58\% | 84\% | 86\% |
|  | 2006-07 | 100\% | 11\% | 9\% | 31\% | 49\% | 80\% | 85\% |
| Black | 2007-08 | 100\% | 27\% | 14\% | 33\% | 25\% | 58\% | 57\% |
|  | 2006-07 | 100\% | 32\% | 17\% | 36\% | 15\% | 51\% $\square$ | 54\% |
| Latino/Hispanic | 2007-08 | 100\% | 10\% | 0\% | 48\% | 43\% | 90\% $\square$ | 62\% |
|  | 2006-07 | 100\% | 33\% | 6\% | 22\% | 39\% | 61\% $\square$ | 57\% |
| Asian | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 100\% | 14\% | 3\% | 29\% | 54\% | 83\% $\square$ | 89\% |
| Native American | 2007-08 | 100\% | 9\% | 13\% | 26\% | 52\% | 78\% $\square$ | 72\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Multiracial | 2007-08 | 99\% | 13\% | 10\% | 27\% | 50\% | 77\% $\square$ | 73\% |
|  | 2006-07 | 99\% | 13\% | 16\% | 31\% | 39\% | $71 \% \square$ | 69\% |
| Other Groups |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | 100\% | 50\% | 15\% | 22\% | 14\% | 36\% | 52\% |
|  | 2006-07 | 99\% | 50\% | 12\% | 23\% | 15\% | $38 \% \square$ | 50\% |
| English Language Learners | 2007-08 | 100\% | 38\% | 10\% | 38\% | 14\% | 52\% | 50\% |
|  | 2006-07 | 100\% | 67\% | 4\% | 21\% | 8\% | 29\% $\square$ | 47\% |
| Migrant | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Economically | 2007-08 | 100\% | 24\% | 13\% | 31\% | 31\% | 63\% $\square$ | 66\% |
| Disadvantaged | 2006-07 | 100\% | 27\% | 17\% | 36\% | 21\% | 56\% $\square$ | 63\% |

NOTE:
Percentages may not total 100 due to rounding.
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any por
for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10 .
1 There can be overlap among the groups since a student may belong to more than one of these groups.
Assessment
District PITTSBURGH SD


## This District's PSSA Results in Grade 4 Reading

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above$\square \text { 2007-08 } \quad \square \text { 2006-07 }$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This Distric |  | State |
| All Students | 2007-08 | 100\% | 23\% | 23\% | 32\% | 23\% | 55\% | 1 | 70\% |
|  | 2006-07 | 99\% | 26\% | 22\% | 35\% | 18\% | 52\% | , | 70\% |
| Gender |  |  |  |  |  |  |  |  |  |
| Male | 2007-08 | 100\% | 27\% | 23\% | 29\% | 21\% | 50\% | 1 | 67\% |
|  | 2006-07 | 99\% | 31\% | 23\% | 33\% | 14\% | 46\% | $\square$ | 66\% |
| Female | 2007-08 | 100\% | 18\% | 22\% | 35\% | 25\% | 60\% | $\xrightarrow{\square}$ | 73\% |
|  | 2006-07 | 99\% | 22\% | 21\% | 36\% | 22\% | 58\% | 1 | 74\% |
| Ethnicity |  |  |  |  |  |  |  |  |  |
| White | 2007-08 | 100\% | 12\% | 16\% | 32\% | 40\% | 72\% | $\xrightarrow{\square}$ | 77\% |
|  | 2006-07 | 99\% | 15\% | 14\% | 39\% | 32\% | 72\% | $\underline{\square}$ | 77\% |
| Black | 2007-08 | 99\% | 30\% | 28\% | 31\% | 11\% | 42\% | $\square$ | 45\% |
|  | 2006-07 | 100\% | 34\% | 26\% | 33\% | 7\% | 40\% | $\xrightarrow{\square}$ | 46\% |
| Latino/Hispanic | 2007-08 | 100\% | 10\% | 19\% | 33\% | 38\% | 71\% | 1 | 49\% |
|  | 2006-07 | 100\% | 22\% | 28\% | 22\% | 28\% | 50\% | $\xrightarrow{\square}$ | 45\% |
| Asian | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 100\% | 11\% | 14\% | 26\% | 49\% | 74\% | 1 | 80\% |
| Native American | 2007-08 | 100\% | 17\% | 13\% | 30\% | 39\% | 70\% | $\xrightarrow{\square}$ | 62\% |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Multiracial | 2007-08 | 99\% | 15\% | 16\% | 42\% | 27\% | 69\% | $\xrightarrow{\square}$ | 64\% |
|  | 2006-07 | 99\% | 22\% | 22\% | 30\% | 25\% | 55\% | $\ldots$ | 62\% |
| Other Groups |  |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | 100\% | 57\% | 24\% | 13\% | 6\% | 19\% | $\xrightarrow{\square}$ | 36\% |
|  | 2006-07 | 98\% | 59\% | 18\% | 16\% | 7\% | 23\% | $\xrightarrow{\square}$ | 35\% |
| English Language Learners | 2007-08 | 95\% | 40\% | 30\% | 30\% | 0\% | 30\% | - | 28\% |
|  | 2006-07 | 96\% | 65\% | 17\% | 17\% | 0\% | 17\% | $\xrightarrow{\square}$ | 29\% |
| Migrant | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Economically | 2007-08 | 100\% | 27\% | 26\% | 32\% | 14\% | 47\% | $\xrightarrow{\square}$ | 52\% |
| Disadvantaged | 2006-07 | 99\% | 30\% | 25\% | 34\% | 11\% | 45\% | $\xrightarrow{\square}$ | 52\% |

NOTE:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any po
for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
There can be overlap among the groups since a student may belong
1 There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

District PITTSBURGH SD

## This District's PSSA Results in Grade 4 Science

Percentage of students tested who scored
Proficient and above

| 2007-08 | $\square 2006-07$ |  |
| :--- | :--- | :--- |
| This District |  |  |





$$
\text { ì } 1 \underset{N}{\circ} \text { 이N } 1
$$

$$
\text { 이 } 1 \stackrel{\circ}{\mathrm{j}} \text { 1 }
$$

กั ।
N

$$
\begin{gathered}
\circ \\
\\
\hline 1 \\
\hline
\end{gathered}
$$

$$
1
$$

## Student Group ${ }^{1}$

All Students

$$
\begin{array}{rr}
\hline 2007-08 & 100 \% \\
2006-07 & - \\
\hline & \\
\hline 2007-08 & 100 \% \\
2006-07 & - \\
\hline 2007-08 & 100 \% \\
2006-07 & - \\
\hline
\end{array}
$$

$$
\begin{array}{lr}
2007-08 & 95 \% \\
2006-07 & - \\
\hline 2007-08 & -
\end{array}
$$

$$
\begin{array}{r}
21 \% \\
-
\end{array}
$$

$$
1
$$

Black

## Latino/Hispanic

Asian

Native American

Multiracial
Other Groups
Economically
Disadvantaged
NOTE:
NOTE:
Percentages may not total 100 due to rounding.
each Performance Level

$$
\begin{array}{lll}
\text { Academic } & \text { Participation } & \text { Percentage of students tested who scored in } \\
\text { Year } & \text { Rate } & \text { each Performance Level }
\end{array}
$$

$$
\begin{array}{llll}
\hline 2007-08 & 100 \% & 11 \% & 21 \% \\
\hline
\end{array}
$$

$$
\stackrel{\circ}{\circ} \text { 잉 }
$$

$$
\begin{array}{cc}
\circ \circ & 1 \\
\hline 0 & \\
\hline
\end{array}
$$

$$
\begin{array}{lll}
1 & 1 \\
\circ \\
\text { on } \\
\hline
\end{array}
$$

$$
\begin{aligned}
& \circ \circ \\
& \circ \\
& \hline 8 \\
& \hline 8 \\
& \hline 8 \\
& \hline 8
\end{aligned}
$$

oi

This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
for Accountability purposes.

$$
\begin{array}{cc}
2007-08 & 95 \% \\
2006-07 & -
\end{array}
$$

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10 .

1 There can be overlap among the groups since a student may belong to more than one of these groups.
Assessment

## This District's PSSA Results in Grade 5 Mathematics

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District | State |
| All Students | 2007-08 | 99\% | 17\% | 25\% | 28\% | 31\% | 59\% $\square$ | 73\% |
|  | 2006-07 | 100\% | 22\% | 20\% | 29\% | 28\% | 57\% $\square$ | 71\% |
| Gender |  |  |  |  |  |  |  |  |
| Male | 2007-08 | 99\% | 18\% | 25\% | 28\% | 30\% | 57\% $\square$ | 73\% |
|  | 2006-07 | 100\% | 23\% | 18\% | 29\% | 29\% | 58\% | 71\% |
| Female | 2007-08 | 100\% | 16\% | 25\% | 28\% | 32\% | 60\% | 73\% |
|  | 2006-07 | 100\% | 21\% | 23\% | 29\% | 27\% | 56\% | 70\% |
| Ethnicity |  |  |  |  |  |  |  |  |
| White | 2007-08 | 100\% | 8\% | 14\% | 28\% | 50\% | 78\% $\square$ | 80\% |
|  | 2006-07 | 100\% | 8\% | 14\% | 31\% | 47\% | 78\% | 78\% |
| Black | 2007-08 | 100\% | 22\% | 32\% | 28\% | 18\% | 46\% | 50\% |
|  | 2006-07 | 100\% | 31\% | 25\% | 28\% | 16\% | 44\% $\square$ | 45\% |
| Latino/Hispanic | 2007-08 | 100\% | 24\% | 24\% | 24\% | 29\% | 53\% $\square$ | 53\% |
|  | 2006-07 | 100\% | 38\% | 5\% | 14\% | 43\% | 57\% | 48\% |
| Asian | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 100\% | 11\% | 17\% | 40\% | 31\% | 71\% $\square$ | 85\% |
| Native American | 2007-08 | 100\% | 16\% | 11\% | 32\% | 42\% | 74\% $\square$ | 69\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Multiracial | 2007-08 | 99\% | 12\% | 16\% | 30\% | 42\% | 72\% $\square$ | 64\% |
|  | 2006-07 | 100\% | 23\% | 18\% | 25\% | 34\% | $59 \% \square$ | 62\% |
| Other Groups |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | 99\% | 46\% | 29\% | 17\% | 8\% | 25\% $\square$ | 39\% |
|  | 2006-07 | 99\% | 57\% | 20\% | 15\% | 8\% | 24\% $\square$ | 37\% |
| English Language Learners | 2007-08 | 100\% | 63\% | 19\% | 19\% | 0\% | 19\% $\square$ | 36\% |
|  | 2006-07 | 100\% | 69\% | 8\% | 15\% | 8\% | 23\% $\square$ | 35\% |
| Migrant | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Economically | 2007-08 | 99\% | 20\% | 28\% | 29\% | 22\% | 52\% | 57\% |
| Disadvantaged | 2006-07 | 100\% | 26\% | 23\% | 31\% | 20\% | 51\% | 53\% |

note:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any po
for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
1 There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

District PITTSBURGH SD

## This District's PSSA Results in Grade 5 Reading







## Student Group ${ }^{1}$

## All Students


NOTE:
Percentages may not total 100 due to rounding.
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
for Accountability purposes.

- Indicates fewer than 10 stu
only when the total number of students in a group is at least 10 .
- There can be overlap among the groups since a student may belong to more than one of these groups.
Assessment


## This District's PSSA Results in Grade 6 Mathematics

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District | State |
| All Students | 2007-08 | 99\% | 25\% | 16\% | 26\% | 32\% | 58\% $\square$ | 72\% |
|  | 2006-07 | 98\% | 24\% | 20\% | 29\% | 26\% | 56\% | 69\% |
| Gender |  |  |  |  |  |  |  |  |
| Male | 2007-08 | 99\% | 27\% | 15\% | 26\% | 32\% | 58\% $\square$ | 72\% |
|  | 2006-07 | 99\% | 25\% | 20\% | 28\% | 27\% | 55\% | 69\% |
| Female | 2007-08 | 99\% | 24\% | 17\% | 27\% | 32\% | 59\% $\square$ | 72\% |
|  | 2006-07 | 99\% | 23\% | 20\% | 31\% | 26\% | 56\% | 69\% |
| Ethnicity |  |  |  |  |  |  |  |  |
| White | 2007-08 | 99\% | 12\% | 11\% | 27\% | 50\% | 76\% $\square$ | 79\% |
|  | 2006-07 | 100\% | 12\% | 14\% | 33\% | 41\% | $74 \% \square$ | 76\% |
| Black | 2007-08 | 99\% | 34\% | 19\% | 27\% | 20\% | 47\% | 49\% |
|  | 2006-07 | 99\% | 33\% | 24\% | 28\% | 16\% | 44\% $\square$ | 45\% |
| Latino/Hispanic | 2007-08 | 100\% | 33\% | 11\% | 11\% | 44\% | 56\% $\square$ | 51\% |
|  | 2006-07 | 100\% | 24\% | 20\% | 16\% | 40\% | 56\% | 46\% |
| Asian | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 97\% | 7\% | 14\% | 7\% | 71\% | 79\% $\square$ | 86\% |
| Native American | 2007-08 | 100\% | 24\% | 3\% | 24\% | 48\% | 72\% $\square$ | 68\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Multiracial | 2007-08 | 100\% | 17\% | 20\% | 22\% | 41\% | 63\% | 61\% |
|  | 2006-07 | 100\% | 24\% | 26\% | 29\% | 21\% | $50 \% \square$ | 53\% |
| Other Groups |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | 99\% | 66\% | 14\% | 11\% | 9\% | 20\% $\square$ | 34\% |
|  | 2006-07 | 98\% | 62\% | 24\% | 9\% | 6\% | $15 \% \square$ | 31\% |
| English Language Learners | 2007-08 | 100\% | 67\% | 17\% | 0\% | 17\% | 17\% $\square$ | 34\% |
|  | 2006-07 | 100\% | 85\% | 8\% | 0\% | 8\% | 8\% | 33\% |
| Migrant | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Economically | 2007-08 | 99\% | 30\% | 19\% | 26\% | 25\% | 51\% | 55\% |
| Disadvantaged | 2006-07 | 99\% | 29\% | 23\% | 29\% | 19\% | 48\% $\square$ | 51\% |

note:
NOTE:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any po
for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
1 There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

District PITTSBURGH SD

## This District's PSSA Results in Grade 6 Reading


NOTE:
Percentages may not total 100 due to rounding.
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
for Accountability purposes.

- Indicates fewer than 10 stu
only when the total number of students in a group is at least 10 .
- There can be overlap among the groups since a student may belong to more than one of these groups.
Assessment


## This District's PSSA Results in Grade 7 Mathematics

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District | State |
| All Students | 2007-08 | 98\% | 25\% | 18\% | 29\% | 28\% | 57\% $\square$ | 71\% |
|  | 2006-07 | 99\% | 32\% | 20\% | 26\% | 22\% | 48\% $\square$ | 67\% |
| Gender |  |  |  |  |  |  |  |  |
| Male | 2007-08 | 98\% | 26\% | 16\% | 28\% | 30\% | 58\% $\square$ | 71\% |
|  | 2006-07 | 98\% | 34\% | 20\% | 24\% | 22\% | 46\% | 66\% |
| Female | 2007-08 | 99\% | 23\% | 20\% | 30\% | 27\% | 56\% $\square$ | 71\% |
|  | 2006-07 | 99\% | 29\% | 20\% | 28\% | 23\% | 51\% $\square$ | 68\% |
| Ethnicity |  |  |  |  |  |  |  |  |
| White | 2007-08 | 99\% | 13\% | 13\% | 29\% | 45\% | 74\% $\square$ | 77\% |
|  | 2006-07 | 99\% | 18\% | 17\% | 27\% | 38\% | 65\% | 75\% |
| Black | 2007-08 | 98\% | 33\% | 21\% | 29\% | 17\% | 45\% | 46\% |
|  | 2006-07 | 98\% | 40\% | 22\% | 26\% | 12\% | 38\% $\square$ | 39\% |
| Latino/Hispanic | 2007-08 | 100\% | 14\% | 45\% | 0\% | 41\% | 41\% $\square$ | 48\% |
|  | 2006-07 | 100\% | 38\% | 25\% | 0\% | 38\% | $38 \% \square$ | 44\% |
| Asian | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 100\% | 17\% | 10\% | 23\% | 50\% | $73 \% \square$ | 85\% |
| Native American | 2007-08 | 100\% | 0\% | 5\% | 25\% | 70\% | 95\% $\square$ | 60\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Multiracial | 2007-08 | 95\% | 24\% | 16\% | 40\% | 20\% | 60\% $\square$ | 58\% |
|  | 2006-07 | 96\% | 21\% | 22\% | 25\% | 31\% | 56\% | 52\% |
| Other Groups |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | 97\% | 65\% | 18\% | 12\% | 6\% | 18\% | 30\% |
|  | 2006-07 | 96\% | 70\% | 15\% | 9\% | 5\% | $15 \% \square$ | 25\% |
| English Language Learners | 2007-08 | 100\% | 73\% | 9\% | 9\% | 9\% | 18\% $\square$ | 32\% |
|  | 2006-07 | 100\% | 64\% | 18\% | 0\% | 18\% | $18 \% \square$ | 30\% |
| Migrant | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Economically | 2007-08 | 98\% | 29\% | 21\% | 29\% | 21\% | 50\% | 53\% |
| Disadvantaged | 2006-07 | 98\% | 37\% | 21\% | 26\% | 16\% | 42\% | 48\% |

nоте:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any po
for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
1 There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

District PITTSBURGH SD

## This District's PSSA Results in Grade 7 Reading

| Student Group ${ }^{1}$ | Academic | Participation | Percentage of students tested who scored in <br> Year |
| :--- | :--- | :--- | :--- | | Rate |
| :--- | Proficient and above

2007-08
This District

note:
NOTE:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any por
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
for Accountability purposes.
for Accountability purposes.

- Indicates fewer than 10 stu
- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
1 There can be overlap among the groups since a student may belong to more than one of these groups.
Assessment


## This District's PSSA Results in Grade 8 Mathematics

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District | State |
| All Students | 2007-08 | 98\% | 26\% | 17\% | 28\% | 29\% | 57\% | 70\% |
|  | 2006-07 | 97\% | 31\% | 19\% | 26\% | 24\% | 50\% | 68\% |
| Gender |  |  |  |  |  |  |  |  |
| Male | 2007-08 | 98\% | 28\% | 17\% | 27\% | 28\% | 55\% $\square$ | 70\% |
|  | 2006-07 | 97\% | 32\% | 18\% | 26\% | 24\% | 50\% | 67\% |
| Female | 2007-08 | 98\% | 23\% | 17\% | 30\% | 30\% | 60\% | 71\% |
|  | 2006-07 | 99\% | 29\% | 20\% | 27\% | 24\% | 51\% | 68\% |
| Ethnicity |  |  |  |  |  |  |  |  |
| White | 2007-08 | 99\% | 15\% | 12\% | 26\% | 47\% | 72\% | 77\% |
|  | 2006-07 | 98\% | 15\% | 16\% | 26\% | 43\% | 69\% $\square$ | 75\% |
| Black | 2007-08 | 97\% | 33\% | 20\% | 30\% | 18\% | 48\% | 46\% |
|  | 2006-07 | 98\% | 40\% | 21\% | 27\% | 12\% | 38\% $\square$ | 40\% |
| Latino/Hispanic | 2007-08 | 92\% | 25\% | 17\% | 33\% | 25\% | 58\% $\square$ | 50\% |
|  | 2006-07 | 100\% | 10\% | 25\% | 20\% | 45\% | 65\% | 46\% |
| Asian | 2007-08 | 93\% | 15\% | 8\% | 31\% | 46\% | 77\% | 87\% |
|  | 2006-07 | 94\% | 12\% | 6\% | 18\% | 65\% | 82\% $\square$ | 86\% |
| Native American | 2007-08 | 100\% | 0\% | 11\% | 42\% | 47\% | 89\% $\square$ | 64\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Multiracial | 2007-08 | 97\% | 15\% | 18\% | 29\% | 38\% | 67\% $\square$ | 56\% |
|  | 2006-07 | 97\% | 29\% | 16\% | 35\% | 20\% | $55 \% \square$ | 50\% |
| Other Groups |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | 97\% | 65\% | 17\% | 13\% | 5\% | 18\% | 28\% |
|  | 2006-07 | 95\% | 73\% | 15\% | 8\% | 4\% | 12\% $\square$ | 26\% |
| English Language Learners | 2007-08 | 100\% | 40\% | 30\% | 20\% | 10\% | 30\% $\square$ | 32\% |
|  | 2006-07 | 100\% | 75\% | 8\% | 17\% | 0\% | $17 \% \square$ | 31\% |
| Migrant | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Economically | 2007-08 | 97\% | 30\% | 20\% | 29\% | 22\% | 50\% | 53\% |
| Disadvantaged | 2006-07 | 98\% | 37\% | 21\% | 27\% | 16\% | 42\% | 49\% |

note:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any po
for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
1 There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

District PITTSBURGH SD

## This District's PSSA Results in Grade 8 Reading

| Student Group ${ }^{1}$ | Academic | Participation | Percentage of students tested who scored in <br> Year |
| :--- | :--- | :--- | :--- | | Rate |
| :--- |


NOTE:
Percentages may not total 100 due to rounding.
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any por
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
for Accountability purposes.
for Accountability purposes.

- Indicates fewer than 10 stu
only when the total number of students in a group is at least 10 .
There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

District PITTSBURGH SD

## This District's PSSA Results in Grade 8 Science

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District | State |
| All Students | 2007-08 | 97\% | 46\% | 26\% | 22\% | 7\% | 29\% | 53\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Gender |  |  |  |  |  |  |  |  |
| Male | 2007-08 | 97\% | 47\% | 23\% | 23\% | 8\% | 30\% | 54\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Female | 2007-08 | 98\% | 45\% | 28\% | 21\% | 6\% | 27\% | 52\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Ethnicity |  |  |  |  |  |  |  |  |
| White | 2007-08 | 98\% | 23\% | 26\% | 36\% | 15\% | 51\% $\square$ | 62\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Black | 2007-08 | 97\% | 61\% | 25\% | 13\% | 1\% | 14\% | 20\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Latino/Hispanic | 2007-08 | 92\% | 33\% | 25\% | 33\% | 8\% | 42\% | 24\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Asian | 2007-08 | 100\% | 15\% | 38\% | 31\% | 15\% | 46\% $\longrightarrow$ | 65\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Native American | 2007-08 | 95\% | 11\% | 17\% | 50\% | 22\% | 72\% $\square \square$ | 47\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Multiracial | 2007-08 | 97\% | 24\% | 31\% | 32\% | 13\% | 46\% | 36\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Other Groups |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | 97\% | 77\% | 15\% | 7\% | 1\% | 8\% $\square$ | 17\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| English Language Learners | 2007-08 | 100\% | 50\% | 20\% | 20\% | 10\% | 30\% | 8\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Migrant | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Economically | 2007-08 | 96\% | 55\% | 26\% | 16\% | 3\% | 19\% $\square$ | 29\% |
| Disadvantaged | 2006-07 | - | - | - | - | - | - | - |

NOTE:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any po
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
for Accountability purposes.

- Indicates fewer than 10 stu
Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
only when the total number of students in a group is at least 10 .
There can be overlap among the groups since a student may belon
- There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

## This District's PSSA Results in Grade 11 Mathematics

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This Distric |  | State |
| All Students | 2007-08 | 98\% | 30\% | 17\% | 31\% | 22\% | 52\% | 1 | 56\% |
|  | 2006-07 | 97\% | 36\% | 20\% | 25\% | 19\% | 44\% | - | 53\% |
| Gender |  |  |  |  |  |  |  |  |  |
| Male | 2007-08 | 98\% | 31\% | 17\% | 28\% | 23\% | 52\% | 1 | 57\% |
|  | 2006-07 | 96\% | 34\% | 20\% | 25\% | 21\% | 46\% | , | 54\% |
| Female | 2007-08 | 98\% | 29\% | 17\% | 33\% | 20\% | 53\% | 1 | 55\% |
|  | 2006-07 | 97\% | 38\% | 21\% | 25\% | 17\% | 42\% | $\square$ | 53\% |
| Ethnicity |  |  |  |  |  |  |  |  |  |
| White | 2007-08 | 99\% | 15\% | 12\% | 37\% | 36\% | 73\% | 1 | 62\% |
|  | 2006-07 | 98\% | 18\% | 15\% | 33\% | 33\% | 67\% | 1 | 59\% |
| Black | 2007-08 | 97\% | 44\% | 21\% | 26\% | 9\% | 35\% | 1 | 27\% |
|  | 2006-07 | 96\% | 53\% | 24\% | 17\% | 5\% | 23\% | 1 | 25\% |
| Latino/Hispanic | 2007-08 | 100\% | 33\% | 28\% | 22\% | 17\% | 39\% | 1 | 30\% |
|  | 2006-07 | 94\% | 35\% | 29\% | 29\% | 6\% | 35\% | 1 | 27\% |
| Asian | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 96\% | 13\% | 13\% | 13\% | 63\% | 75\% | - | 76\% |
| Native American | 2007-08 | 100\% | 0\% | 0\% | 50\% | 50\% | 100\% | $\cdots$ | 47\% |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Multiracial | 2007-08 | 100\% | 20\% | 16\% | 37\% | 27\% | 65\% | 1 | 34\% |
|  | 2006-07 | 100\% | 33\% | 21\% | 29\% | 17\% | 46\% | 1 | 41\% |
| Other Groups |  |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | 94\% | 83\% | 10\% | 6\% | 1\% | 7\% |  | 14\% |
|  | 2006-07 | 89\% | 83\% | 7\% | 7\% | 3\% | 9\% |  | 12\% |
| English Language Learners | 2007-08 | 100\% | 50\% | 28\% | 0\% | 22\% | 22\% | 1 | 23\% |
|  | 2006-07 | 100\% | 81\% | 13\% | 6\% | 0\% | 6\% |  | 26\% |
| Migrant | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Economically | 2007-08 | 97\% | 41\% | 21\% | 26\% | 12\% | 38\% | 1 | 35\% |
| Disadvantaged | 2006-07 | 96\% | 50\% | 23\% | 21\% | 6\% | 27\% | 1 | 32\% |

NOTE:
Percentages may not total 100 due to rounding.
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any po
for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10 .
1 There can be overlap among the groups since a student may belong to more than one of these groups.
Assessment
District PITTSBURGH SD


## This District's PSSA Results in Grade 11 Reading

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District | State |
| All Students | 2007-08 | 98\% | 30\% | 20\% | 27\% | 24\% | 51\% $\square$ | 65\% |
|  | 2006-07 | 97\% | 29\% | 19\% | 32\% | 21\% | 53\% | 65\% |
| Gender |  |  |  |  |  |  |  |  |
| Male | 2007-08 | 97\% | 32\% | 20\% | 26\% | 22\% | 48\% | 61\% |
|  | 2006-07 | 96\% | 32\% | 18\% | 31\% | 20\% | 50\% | 61\% |
| Female | 2007-08 | 98\% | 27\% | 19\% | 28\% | 26\% | 54\% | 69\% |
|  | 2006-07 | 97\% | 26\% | 19\% | 33\% | 22\% | 55\% $\square$ | 70\% |
| Ethnicity |  |  |  |  |  |  |  |  |
| White | 2007-08 | 99\% | 14\% | 13\% | 31\% | 42\% | 73\% | 71\% |
|  | 2006-07 | 98\% | 13\% | 13\% | 37\% | 37\% | 74\% | 72\% |
| Black | 2007-08 | 97\% | 42\% | 26\% | 23\% | 8\% | 32\% | 36\% |
|  | 2006-07 | 95\% | 42\% | 24\% | 27\% | 6\% | $33 \% \square$ | 36\% |
| Latino/Hispanic | 2007-08 | 100\% | 28\% | 22\% | 17\% | 33\% | 50\% $\square$ | 37\% |
|  | 2006-07 | 94\% | 24\% | 29\% | 47\% | 0\% | 47\% $\square$ | 36\% |
| Asian | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 96\% | 21\% | 8\% | 33\% | 38\% | 71\% | 71\% |
| Native American | 2007-08 | 100\% | 10\% | 0\% | 50\% | 40\% | 90\% $\square$ | 57\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Multiracial | 2007-08 | 100\% | 20\% | 14\% | 25\% | 41\% | 67\% $\square$ | 48\% |
|  | 2006-07 | 100\% | 19\% | 13\% | 44\% | 25\% | 69\% | 54\% |
| Other Groups |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | 93\% | 80\% | 11\% | 7\% | 2\% | 9\% $\square$ | 19\% |
|  | 2006-07 | 88\% | 79\% | 8\% | 11\% | 3\% | $14 \% \square$ | 19\% |
| English Language Learners | 2007-08 | 100\% | 72\% | 11\% | 6\% | 11\% | 17\% | 11\% |
|  | 2006-07 | 100\% | 81\% | 19\% | 0\% | 0\% | 0\% $\square$ | 14\% |
| Migrant | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Economically | 2007-08 | 97\% | 42\% | 24\% | 24\% | 11\% | 34\% $\square$ | 42\% |
| Disadvantaged | 2006-07 | 95\% | 41\% | 23\% | 29\% | 7\% | $36 \% \square$ | 42\% |

NOTE:
Percentages may not total 100 due to rounding.
Percentages may not total 100 due to rounding.
for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
There can be overlap among the groups since a student may belo
1 There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

## This District's PSSA Results in Grade 11 Science

Percentage of students tested who scored
Proficient and above

| 2007-08 |
| :--- |$\quad$ 2006-07



NOTE:
Percentages may not total 100 due to rounding.
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any por
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
for Accountability purposes.
for Accountability purposes.

- Indicates fewer than 10 stu
Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
only when the total number of students in a group is at least 10 .
There can be overlap among the groups since a student may belong to more than one of these groups.


## District PITTSBURGH SD

The Pennsylvania Alternate System of Assessment (PASA) uses performance tasks to measure the
knowledge and skills of students with significant cognitive disabilities. As with the Pennsylvania Sys
 other educational service providers that will help them improve instruction for students with the most severe cognitive disabilities.

## 


note:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any po
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10 .


## Assessment

District PITTSBURGH SD
This District's PASA Results in Grade 3 Reading

| Percentage of students tested who scored |
| :--- |
| Proficient and above |
| 2007-08 2006-07 <br> This District  |



NOTE:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10 .

1 There can be overlap among the groups since a student may belong to more than one of these groups.

## Assessment

## This District's PASA Results in Grade 4 Mathematics

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District | State |
| All Students | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 100\% | 15\% | 27\% | 48\% | 9\% | 58\% | 57\% |
| Gender |  |  |  |  |  |  |  |  |
| Male | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 100\% | 18\% | 27\% | 45\% | 9\% | 55\% | 58\% |
| Female | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 100\% | 9\% | 27\% | 55\% | 9\% | 64\% | 56\% |
| Ethnicity |  |  |  |  |  |  |  |  |
| White | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 100\% | 15\% | 23\% | 62\% | 0\% | 62\% | 58\% |
| Black | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 100\% | 17\% | 22\% | 44\% | 17\% | 61\% | 54\% |
| Latino/Hispanic | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Asian | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Native American | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Multiracial | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Other Groups |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 100\% | 15\% | 27\% | 48\% | 9\% | 58\% | 57\% |
| English Language Learners | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Migrant | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Economically | 2007-08 | - | - | - | - | - | - | - |
| Disadvantaged | 2006-07 | 100\% | 11\% | 25\% | 54\% | 11\% | 64\% | 64\% |

NOTE:
Nеrcentages may not total 100 due to rounding.
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
for Accountability purposes.
Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
There can be overlap among the groups since a student may belong to more than one of these groups.

## Assessment

District PITTSBURGH SD
This District's PASA Results in Grade 4 Reading

| Percentage of students tested who scored |
| :--- |
| Proficient and above |
| 2007-08 $\quad$ 2006-07 <br> This District |



Nоте:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10 .
- There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment



NOTE:
Percentages may not total 100 due to rounding.
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

## This District's PASA Results in Grade 5 Mathematics



Nоте:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10 .

1 There can be overlap among the groups since a student may belong to more than one of these groups.

## Assessment

District PITTSBURGH SD
This District's PASA Results in Grade 5 Reading

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District |  | State |
| All Students | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 96\% | 16\% | 40\% | 40\% | 4\% | 44\% | $\underline{\square}$ | 45\% |
| Gender |  |  |  |  |  |  |  |  |  |
| Male | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 100\% | 21\% | 37\% | 37\% | 5\% | 42\% | $\xrightarrow{\square}$ | 44\% |
| Female | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Ethnicity |  |  |  |  |  |  |  |  |  |
| White | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Black | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 95\% | 11\% | 39\% | 44\% | 6\% | 50\% | + | 43\% |
| Latino/Hispanic | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Asian | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Native American | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Multiracial | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Other Groups |  |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 96\% | 16\% | 40\% | 40\% | 4\% | 44\% | $\xrightarrow{\square}$ | 45\% |
| English Language Learners | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Migrant | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Economically | 2007-08 | - | - | - | - | - | - |  | - |
| Disadvantaged | 2006-07 | 95\% | 10\% | 45\% | 40\% | 5\% | 45\% | $\longrightarrow$ | 49\% |

NOTE:
NOTE:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
There can be overlap among the groups since a student may belon
- There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

This District's PASA Results in Grade 6 Mathematics

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District | State |
| All Students | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 98\% | 28\% | 48\% | 25\% | 0\% | 25\% $\square$ | 54\% |
| Gender |  |  |  |  |  |  |  |  |
| Male | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 100\% | 28\% | 45\% | 28\% | 0\% | 28\% $\square$ | 55\% |
| Female | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 92\% | 27\% | 55\% | 18\% | 0\% | 18\% $\square$ | 53\% |
| Ethnicity |  |  |  |  |  |  |  |  |
| White | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 100\% | 38\% | 38\% | 25\% | 0\% | 25\% $\square$ | 54\% |
| Black | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 96\% | 22\% | 52\% | 26\% | 0\% | 26\% $\square$ | 54\% |
| Latino/Hispanic | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Asian | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Native American | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Multiracial | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Other Groups |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 98\% | 28\% | 48\% | 25\% | 0\% | 25\% $\square$ | 54\% |
| English Language Learners | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Migrant | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Economically | 2007-08 | - | - | - | - | - | - | - |
| Disadvantaged | 2006-07 | 97\% | 17\% | 57\% | 27\% | 0\% | 27\% $\square$ | 60\% | each Performance Level

Below Basic Basic

Nоте:
NOTE:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10 .
- There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

## This District's PASA Results in Grade 6 Reading

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District |  | State |
| All Students | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 98\% | 23\% | 40\% | 38\% | 0\% | 38\% | $\xrightarrow{\square}$ | 51\% |
| Gender |  |  |  |  |  |  |  |  |  |
| Male | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 100\% | 21\% | 38\% | 41\% | 0\% | 41\% | $\xrightarrow{\square}$ | 53\% |
| Female | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 92\% | 27\% | 45\% | 27\% | 0\% | 27\% | $\xrightarrow{\square}$ | 48\% |
| Ethnicity |  |  |  |  |  |  |  |  |  |
| White | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 100\% | 31\% | 31\% | 38\% | 0\% | 38\% | 1 | 52\% |
| Black | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 96\% | 13\% | 48\% | 39\% | 0\% | 39\% | T | 46\% |
| Latino/Hispanic | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Asian | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Native American | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Multiracial | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Other Groups |  |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 98\% | 23\% | 40\% | 38\% | 0\% | 38\% | $\xrightarrow{\square}$ | 51\% |
| English Language Learners | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Migrant | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Economically | 2007-08 | - | - | - | - | - | - |  | - |
| Disadvantaged | 2006-07 | 97\% | 17\% | 40\% | 43\% | 0\% | 43\% | $\square$ | 54\% |

NOTE:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any po
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
or Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
There can be overlap among the groups since a student may belon
There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

This District's PASA Results in Grade 7 Mathematics

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District | State |
| All Students | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 91\% | 31\% | 44\% | 26\% | 0\% | 26\% | 45\% |
| Gender |  |  |  |  |  |  |  |  |
| Male | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 86\% | 20\% | 52\% | 28\% | 0\% | 28\% $\square$ | 46\% |
| Female | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 100\% | 50\% | 29\% | 21\% | 0\% | 21\% $\square$ | 44\% |
| Ethnicity |  |  |  |  |  |  |  |  |
| White | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 94\% | 31\% | 44\% | 25\% | 0\% | 25\% $\square$ | 46\% |
| Black | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 92\% | 30\% | 43\% | 26\% | 0\% | 26\% $\square$ | 40\% |
| Latino/Hispanic | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Asian | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Native American | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Multiracial | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Other Groups |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | 91\% | 31\% | 44\% | 26\% | 0\% | 26\% $\square$ | 45\% |
| English Language Learners | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Migrant | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Economically | 2007-08 | - | - | - | - | - | - | - |
| Disadvantaged | 2006-07 | 94\% | 28\% | 52\% | 21\% | 0\% | 21\% $\square$ | 49\% |

Nоте:
NOTE:
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10 .
- There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

District PITTSBURGH SD

## This District's PASA Results in Grade 7 Reading

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District |  | State |
| All Students | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 91\% | 18\% | 49\% | 31\% | 3\% | 33\% | $\xrightarrow{\square}$ | 41\% |
| Gender |  |  |  |  |  |  |  |  |  |
| Male | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 86\% | 16\% | 44\% | 40\% | 0\% | 40\% | $\xrightarrow{\square}$ | 40\% |
| Female | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 100\% | 21\% | 57\% | 14\% | 7\% | 21\% | $\xrightarrow{\square}$ | 42\% |
| Ethnicity |  |  |  |  |  |  |  |  |  |
| White | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 94\% | 25\% | 44\% | 25\% | 6\% | 31\% | $\underline{1}$ | 41\% |
| Black | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 92\% | 13\% | 52\% | 35\% | 0\% | 35\% | , | 38\% |
| Latino/Hispanic | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Asian | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Native American | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Multiracial | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Other Groups |  |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 91\% | 18\% | 49\% | 31\% | 3\% | 33\% | $\xrightarrow{\square}$ | 41\% |
| English Language Learners | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Migrant | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Economically | 2007-08 | - | - | - | - | - | - |  | - |
| Disadvantaged | 2006-07 | 94\% | 14\% | 45\% | 41\% | 0\% | 41\% | $\xrightarrow{\square}$ | 43\% |

NOTE:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any po
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
for Accountability purposes.

- Indicates fewer than 10 stu
only when the total number of students in a group is at least 10 .
There can be overlap among the groups since a student may belon
1 There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

This District's PASA Results in Grade 8 Mathematics

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District |  | State |
| All Students | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 97\% | 10\% | 40\% | 47\% | 3\% | 50\% | 1 | 52\% |
| Gender |  |  |  |  |  |  |  |  |  |
| Male | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 100\% | 5\% | 45\% | 50\% | 0\% | 50\% | $\underline{1}$ | 51\% |
| Female | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 91\% | 20\% | 30\% | 40\% | 10\% | 50\% | 1 | 54\% |
| Ethnicity |  |  |  |  |  |  |  |  |  |
| White | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 93\% | 0\% | 43\% | 50\% | 7\% | 57\% | - | 53\% |
| Black | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 100\% | 19\% | 38\% | 44\% | 0\% | 44\% | $\square$ | 50\% |
| Latino/Hispanic | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Asian | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Native American | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Multiracial | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Other Groups |  |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 97\% | 10\% | 40\% | 47\% | 3\% | 50\% | $\xrightarrow{\square}$ | 52\% |
| English Language Learners | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Migrant | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Economically | 2007-08 | - | - | - | - | - | - |  | - |
| Disadvantaged | 2006-07 | 96\% | 9\% | 43\% | 43\% | 4\% | 48\% | $\xrightarrow{\square}$ | 57\% |

NOTE:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10 .
- There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

District PITTSBURGH SD

## This District's PASA Results in Grade 8 Reading

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District |  | State |
| All Students | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 100\% | 10\% | 58\% | 32\% | 0\% | 32\% | $\xrightarrow{1}$ | 47\% |
| Gender |  |  |  |  |  |  |  |  |  |
| Male | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 100\% | 10\% | 60\% | 30\% | 0\% | 30\% | $\xrightarrow{\square}$ | 47\% |
| Female | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 100\% | 9\% | 55\% | 36\% | 0\% | 36\% | $\xrightarrow{\square}$ | 49\% |
| Ethnicity |  |  |  |  |  |  |  |  |  |
| White | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 100\% | 13\% | 33\% | 53\% | 0\% | 53\% | 1 | 49\% |
| Black | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 100\% | 6\% | 81\% | 13\% | 0\% | 13\% | $\xrightarrow{\square}$ | 43\% |
| Latino/Hispanic | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Asian | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Native American | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Multiracial | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Other Groups |  |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 100\% | 10\% | 58\% | 32\% | 0\% | 32\% | $\xrightarrow{\square}$ | 47\% |
| English Language Learners | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Migrant | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Economically | 2007-08 | - | - | - | - | - | - |  | - |
| Disadvantaged | 2006-07 | 100\% | 13\% | 63\% | 25\% | 0\% | 25\% | $\square$ | 49\% |

Nоте:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
- There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

District PITTSBURGH SD

## This District's PASA Results in Grade 8 Science

| Student Group ${ }^{1}$ | Academic <br> Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District |  | State |
| All Students | 2007-08 | 100\% | 18\% | 39\% | 42\% | 0\% | 42\% | , | 50\% |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Gender |  |  |  |  |  |  |  |  |  |
| Male | 2007-08 | 100\% | 12\% | 48\% | 40\% | 0\% | 40\% | 1 | 51\% |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Female | 2007-08 | 100\% | 31\% | 23\% | 46\% | 0\% | 46\% | 1 | 49\% |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Ethnicity |  |  |  |  |  |  |  |  |  |
| White | 2007-08 | 100\% | 20\% | 40\% | 40\% | 0\% | 40\% | 1 | 52\% |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Black | 2007-08 | 100\% | 14\% | 41\% | 45\% | 0\% | 45\% | $\longrightarrow$ | 46\% |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Latino/Hispanic | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Asian | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Native American | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Multiracial | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Other Groups |  |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | 100\% | 18\% | 39\% | 42\% | 0\% | 42\% | 1 | 50\% |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| English Language Learners | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Migrant | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Economically | 2007-08 | 100\% | 13\% | 43\% | 43\% | 0\% | 43\% | $\longrightarrow$ | 53\% |
| Disadvantaged | 2006-07 | - | - | - | - | - | - |  | - |

NOTE:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10 .
- There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

## This District's PASA Results in Grade 11 Mathematics

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District |  | State |
| All Students | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 88\% | 26\% | 31\% | 43\% | 0\% | 43\% | $\square$ | 50\% |
| Gender |  |  |  |  |  |  |  |  |  |
| Male | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 88\% | 28\% | 21\% | 52\% | 0\% | 52\% | $\xrightarrow{\square}$ | 49\% |
| Female | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 87\% | 23\% | 54\% | 23\% | 0\% | 23\% | 1 | 51\% |
| Ethnicity |  |  |  |  |  |  |  |  |  |
| White | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 94\% | 67\% | 7\% | 27\% | 0\% | 27\% | $\xrightarrow{\square}$ | 54\% |
| Black | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 84\% | 4\% | 46\% | 50\% | 0\% | 50\% | 1 | 39\% |
| Latino/Hispanic | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Asian | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Native American | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Multiracial | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Other Groups |  |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | 88\% | 26\% | 31\% | 43\% | 0\% | 43\% | $\xrightarrow{\square}$ | 50\% |
| English Language Learners | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Migrant | 2007-08 | - | - | - | - | - | - |  | - |
|  | 2006-07 | - | - | - | - | - | - |  | - |
| Economically | 2007-08 | - | - | - | - | - | - |  | - |
| Disadvantaged | 2006-07 | 88\% | 13\% | 37\% | 50\% | 0\% | 50\% | $\xrightarrow{\square}$ | 53\% |

NOTE:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any po
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
There can be overlap among the groups since a student may belon
- There can be overlap among the groups since a student may belong to more than one of these groups.


## Assessment

District PITTSBURGH SD
This District's PASA Results in Grade 11 Reading
Student Group ${ }^{1}$ Academic Participation Percentage of students tested who scored in Percentage of students tested who scored
Below Basic Basic


NOTE:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported for Accountability purposes.

- Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed only when the total number of students in a group is at least 10 .

There can be overlap among the groups since a student may belong to more than one of these groups.
Percentage of students tested who scored

## Assessment

This District's PASA Results in Grade 11 Science

| Student Group ${ }^{1}$ | Academic Year | Participation Rate | Percentage of students tested who scored in each Performance Level |  |  |  | Percentage of students tested who scored Proficient and above |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Below Basic | Basic | Proficient | Advanced | This District | State |
| All Students | 2007-08 | 100\% | 44\% | 24\% | 29\% | 2\% | 32\% $\square$ | 34\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Gender |  |  |  |  |  |  |  |  |
| Male | 2007-08 | 100\% | 52\% | 17\% | 30\% | 0\% | 30\% | 36\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Female | 2007-08 | 100\% | 33\% | 33\% | 28\% | 6\% | 33\% $\square$ | 31\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Ethnicity |  |  |  |  |  |  |  |  |
| White | 2007-08 | 100\% | 50\% | 25\% | 17\% | 8\% | 25\% $\square$ | 37\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Black | 2007-08 | 100\% | 41\% | 24\% | 34\% | 0\% | 34\% $\square$ | 23\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| Latino/Hispanic | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Asian | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Native American | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Multiracial | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Other Groups |  |  |  |  |  |  |  |  |
| IEP | 2007-08 | 100\% | 44\% | 24\% | 29\% | 2\% | 32\% $\square$ | 34\% |
|  | 2006-07 | - | - | - | - | - | - | - |
| English Language Learners | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Migrant | 2007-08 | - | - | - | - | - | - | - |
|  | 2006-07 | - | - | - | - | - | - | - |
| Economically | 2007-08 | 100\% | 37\% | 27\% | 33\% | 3\% | 37\% $\square$ | 37\% |
| Disadvantaged | 2006-07 | - | - | - | - | - | - | - |

NOTE:
Percentages may not total 100 due to rounding.
This table reflects all students enrolled for any po
This table reflects all students enrolled for any portion of the academic year, meaning that these numbers may not match the results reported
for Accountability purposes.

- Indicates fewer than 10 stu
Indicates fewer than 10 students in a group. To provide meaningful results and to protect the privacy of individual students, data are printed
only when the total number of students in a group is at least 10 .
only when the total number of students in a group is at least 10 .
There can be overlap among the groups since a student may belon
1 There can be overlap among the groups since a student may belong to more than one of these groups.


## AYP Results in this District

The purpose of this section of the report card is to provide additional
accountability information. This table lists the total number of schools and districts identified under each AYP Status and the name of each school identified

Number Identifie


## Adequate Yearly Progress

$\left.\begin{array}{llll} & \begin{array}{l}\text { Number of } \\ \text { Schools } \\ \text { Identified }\end{array} & \begin{array}{l}\text { Percentage } \\ \text { of Total }\end{array} & \begin{array}{l}\text { School Names }\end{array} \\ \hline & & \begin{array}{l}\text { MILLER AFRICAN-CENTERED ACADEMY } \\ \text { MURRAY EL SCH } \\ \text { ROONEY MIDDLE SCHL } \\ \text { SCHAEFFER EL SCH } \\ \text { SCHILER CLASSICAL A }\end{array} \\ \text { SOUTH HILLS MIDDLE SCHL } \\ \text { STEVENS EL SCH } \\ \text { SUNYSIDE EL SCH }\end{array}\right]$

Percentages may not total 100 due to rounding.

## School District of Pittsburgh 2010 General Fund Budget GLOSSARY

This Glossary contains definitions of terms used in this guide and such additional terms as deem necessary to common understandings concerning financial accounting procedures for schools. Several terms which are not primarily financial accounting terms have been included because of their significance for school financial accounting. The glossary is arranged alphabetically with appropriate crossreferencing where necessary.

ACCOUNTING SYSTEM - The total structure of records and procedures which discover, record, classify, and report information on the financial position and operations of a school district or any of its funds, balanced account groups and organizational components.

ACCRUAL BASIS - The basis of accounting under which revenues are recorded when levies are made, and expenditures are recorded as soon as they result in liabilities, regardless of when the revenue is actually received or the payment is actually made. See also ESTIMATED REVENUE and EXPENDITURES.

ACCRUE - To record revenues when earned or when levies are made and to record expenditures as soon as they result in liabilities, regardless of when the revenue is actually received or the payment is actually made. Sometimes, the term is used in a restricted sense to denote the recording of revenues earned but not yet due, such as accrued interest on investments and the recording of expenditures which result in liabilities that are payable in another accounting period, such as accrued interest on bonds. See also ACCRUAL BASIS.

ACCRUED INTEREST - Interest accumulated between interest dates but not yet due.
ACT 1 of 2006 - This is legislation that was passed in 2006 which limits the ability of school districts to levy millage rates beyond inflationary increases. Additionally, this law required all residents to consider a ballot question in the May 15, 2007 Primary Election increasing income based taxes in order to reduce property taxes through a homestead exclusion. If approved in the community, homestead exclusions would exempt from $25-50 \%$ of the average assessed value of homestead property in the community from being taxed for school district purposes. This legislation provides a tax shift, not tax reduction. Residents benefitting from this tax shift are low income homeowners and senior citizen homeowners. Residents paying more under this legislation are renters and high income homeowners.

ACT 32 of 2008 - This legislation consolidates earned income tax collection at the county-wide level and provides uniformity in the earned income tax collection process. It also permits Allegheny County to establish four district taxing districts within the county and requires each tax collection district to comply with all uniform rules. The School District is in a tax collection district with the Borough of Mt. Oliver and the City of Pittsburgh, establishes uniform income tax withholdings, remittance and distribution requirements, establishes a tax collection committee to keep records and oversee the tax office for the tax collection district, strengthens reporting requirements so that each tax dollar is tracked from the time it is withheld by employers until it is received by the appropriate taxing jurisdiction and requires all employers to withhold income taxes from employees subject to tax and remit to the tax collection district for the employment place. The new tax collection system is required to be fully implemented on January 1, 2012.

## School District of Pittsburgh 2010 General Fund Budget GLOSSARY

ACT 72 - This is legislation enacted in 2004 that enables school boards to participate in a state-wide program of offsetting real estate taxes for a combination of increased earned income taxes and gambling revenue if and when enough gambling revenue is received by the state. This law would require school districts to comply with front-end referendums to select additional earned income tax or personal income tax increases to further decrease real estate taxes. It also requires back-end referendums for real estate tax millage increases beyond an inflationary index. The school board must choose to opt-in by May $30^{\text {th }}$ or forever forego the benefits and disadvantages of this law. Some sentences were inadvertently left out.

APPROPRIATION - An authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes. Note: An appropriation is usually limited in amount and as to the time when it may be expended.

APPROPRIATION ACCOUNT - A budgetary account set up to record specific authorizations to spend. The account is credited with original and any supplemental appropriations and is charged with expenditures and encumbrances.

ASSESSMENT - The value placed on a home from which a tax millage rate is applied to determine taxes due to the schools for the fiscal year. This value is set by the Allegheny County Board of Property Assessment, and is intended to be $100 \%$ of market value. The County set the 2006 assessments at $100 \%$ of 2002 market values intending this to be the base year from which all future assessments are established.

BALANCE SHEET - A summarized statement, as of a given date, of the financial position of a local education agency per fund and/or all funds combined showing assets, liabilities, reserves, and fund balance.

BOARD OF SCHOOL DIRECTORS - The elected or appointed body which has been created according to state law and vested with responsibilities for educational activities in a given geographical area.

BOND - A written promise, generally under seal, to pay a specific sum of money, called the face value, at a fixed time in the future, called the date of maturity and carrying interest at a fixed rate, usually payable periodically. The difference between a note and a bond is that the latter usually runs for a longer period of time and requires greater legal formality. See also SURETY BOND.

BONDED DEBT - The part of the school district debt which is covered by outstanding bonds of the district. Sometimes called "Funded Debt."

BONDS AUTHORIZED AND ISSUED - The part of the school district debt which is covered by outstanding bonds of the district. Sometimes called "Funded Debt."

## School District of Pittsburgh <br> 2010 General Fund Budget <br> GLOSSARY

BONDS AUTHORIZED AND UNISSUED - Bonds which have been legally authorized but not issued and which can be issued and sold without further authorization.

BONDS ISSUED - Bonds sold.
BONDS PAYABLE - The face value of bonds issued and unpaid.
BUDGET - A plan of financial operation embodying an estimate of proposed expenditures for a given period or purposed means of financing them.

BUDGETARY CONTROL - The control or management of the business affairs of the school district in accordance with an approved budget with a responsibility to keep expenditures within the authorized amounts.

BUDGETARY RESERVE - By State law, the District is not permitted to overspend its expenditure budget. In order to provide the District some flexibility as new grants are received during the year, in case of emergency repairs, a small amount of money is set aside to transfer to budgetary accounts if these unforeseen contingencies occur.

BUILDINGS - A fixed asset account which reflects the acquisition value of permanent structures used to house persons and property owned by the local education agency. If buildings are purchased or constructed, this amount includes the purchase or contract price of all permanent buildings and fixtures attached to and forming a permanent part of such buildings. If buildings are acquired by gift, the account reflects their appraised value at time of acquisition.

CAPITAL BUDGET - A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually a part of the current budget.

CAPITAL EXPENDITURES - Expenditures that create future benefits. A capital expenditure is incurred when the District spends money either to buy fixed assets or to add to the value of an existing fixed asset with a useful life that extends beyond the taxable year.

CAPITAL OUTLAYS - Expenditures which result in the acquisition of or addition to fixed assets.
FUNCTION - As applied to expenditures, this term has reference to an activity or serviced aimed at accomplishing a certain purpose or end; for example. Regular instruction, special education, vocational education, or operation and maintenance of plant.

OBJECT - As applied to expenditures, this term has reference to an article or service received; for example, salaries, employee benefits or supplies.

## School District of Pittsburgh <br> 2010 General Fund Budget <br> GLOSSARY

CODING - A system of numbering, or otherwise designating, accounts, entries, invoices, vouchers, etc. in such a manner that the symbol used reveals quickly certain required information.

CONSUMABLE - The budget expenditures can be categorized in many ways to facilitate presentation

CONTRACTED SERVICES - Labor, material and other costs for services rendered by personnel who are not on the payroll of the local education agency.

CURRENT EXPENDITURES PER PUPIL - Current expenditures for a given period of time divided by a pupil unit of measure.
DEBT - An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of local education agencies include bonds, warrants and notes, etc.

DEBT LIMIT - The maximum amount of gross or net debt which is legally permitted.

DEBT SERVICE - The district issues bonds for its major capital repair and improvement needs on all facilities and grounds. The annual payment for principle and interest on those bond issues is called Debt Service.

ENCUMBRANCE ACCOUNTING - A system or procedure which involves giving recognition in the accounting budgetary expenditure control records for the issuance of purchase orders, statements, or other commitments chargeable to an appropriation in advance of any liability or payment.

ENCUMBRANCES - Purchase orders, contracts, and/or other commitments which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when paid, as in accounts payable, or when actual liability is established or when cancelled.

EQUIPMENT - Those moveable items used for school operation that are of a non-expendable and mechanical nature, i.e. perform an operation.

ESTIMATED REVENUE - When the accounts are kept on an accrual basis, this term designates the amount of revenue estimated to accrue during a given period regardless of whether or not it is all to be collected during the period.

EXPENDITURES - This includes total charges incurred, whether paid or unpaid, for current costs, capital outlay, and debt service. (Transfers between funds, encumbrances, exchanges of cash for other current assets such as the purchase investments in U.S. bonds and payments of cash in settlement of liabilities already accounted as expenditures.)

FISCAL PERIOD - Any period at the end of which a local education agency determines its financial position and the results of its operations. The period may be a month, a quarter, or a year, depending upon the scope of operation a requirement for managerial control and reporting. The fiscal year of the School District of Pittsburgh begins January 1 - December 31.

FRINGE BENEFITS - This category of spending includes the district's contribution to employee medical insurance, social security, retirement, workers' compensation, life insurance, tuition reimbursements and unemployment compensation. Employee contributions to these benefits are not included in this category.

FUND - A sum of money or other resources set aside for specific activities of a school district. The fund accounts constitute a complete entity and all of the financial transactions for the particular fund are recorded in them.

FUND BALANCE - By accounting regulations, the term Fund Balance includes the Unreserved Fund Balance and all other financial commitments for which funds have been designated. This would include our textbook inventory for which money has been spent and purchase orders outstanding at year end for which legal commitments exist to pay the bills. It also includes any funds the Board designates to balance the budget. The total of these amounts equal the Fund Balance.

FUND BALANCE; UNDESIGNATED - That portion of the excess funds which has no legal commitments or formal designations by the Board of School Directors for future funding needs.

FUND, GENERAL - The fund used to finance the ordinary operations of the local education agency. It is available for a legally authorized purpose and consists of money not specifically designated for some other particular purpose.

INSTRUCTION - The activities dealing directly with the teaching of students or improving the quality of teaching.
LEVY - (Verb) To impose taxes or special assessments. (Noun) The total of taxes or special assessments imposed by a governmental unit.

MILL - One one thousandth of a percent. Used to calculate a tax levied on real estate. (One mill $=.001 \%$ ).

## School District of Pittsburgh 2010 General Fund Budget GLOSSARY

MILLAGE RATE - The rate or percentage applied to the property assessed value to determine the taxes owed during the year. One mill is one thousandth of a percent. The calculation is .001 multiplied by the assessed value of the home. One mill will cost a homeowner of a $\$ 100,000$ home $\$ 100$ per year in tax.

MOODY'S INVESTOR SERVICE - This is a company whose purpose is to evaluate companies and assess their credit-worthiness to pay for the debts they incur. As our district borrows money through the issuance of bonds for our major capital projects, we are required to have those bonds rated by a company such as Moody's in order to sell the bonds in the open markets. A high rating gives investors confidence that the school will not default on the bond payments. A low rating makes investor nervous and will require the enticement of larger interest rates to make them marketable. If bond ratings are not conducive to the sale of the bonds, insurance may be purchased to lower the interest rates paid to sell the bonds. The higher Moody's bond rating, the lower the cost of insurance on the bonds. The School District of Pittsburgh earned a A2 bond rating.

OBJECT - As applied to expenditures, this term has reference to an article or service received; for example, salaries, employee benefits or supplies.

SCHOOL - A division of the school system consisting of a group of pupils composed of one or more teachers to give instruction of a defined type, and housed in a school plant of one or more buildings. More than one school may be housed in one school plant, as is the case when the elementary and secondary programs are housed in the same school plant.

STANDARD \& POOR'S SERVICE - This is a company whose purpose is to evaluate companies and assess their credit-worthiness to pay for the debts they incur. As our district borrows money through the issuance of bonds for our major capital projects, we are required to have those bonds rated by a company such as Standard \& Poor's in order to sell the bonds in the open markets. A high rating gives investors confidence that the school will not default on the bond payments. A low rating makes investor nervous and will require the enticement of larger interest rates to make them marketable. If bond ratings are not conducive to the sale of the bonds, insurance may be purchased to lower the interest rates paid to sell the bonds. The higher Standard \& Poor's bond rating, the lower the cost of insurance on the bonds. The School District of Pittsburgh earned a A- bond rating.

TAXES - Compulsory charges levied by a governmental unit for the purpose of financing services performed for the common benefit.

THIS PAGE INTENTIONALLY LEFT BLANK.


[^0]:    Items not included: (1) Building Excellence: Blueprint for the Future (2). Career Tech Ed. (3.) IB World

[^1]:    Items not included: (1) Building Excellence: Blueprint for the Future (2). Career Tech Ed. (3.) IB World

[^2]:    Items not included: (1) Building Excellence: Blueprint for the Future (2). Career Tech Ed. (3.) IB World

[^3]:    Source: Pennsylvania Department of Education

[^4]:    ${ }^{1}$ For purposes of this update, the goal of having all students, regardless of gender, ethnicity, socio-economic status, or ability level improve their proficiency in reading and math are each considered one specific goal

[^5]:    1 2004-05 data indicates the percentage of self-reported graduating seniors who took one or more SAT exams in 2004-2005. 2008-09 data indicates the percentage of graduates who took one or more SAT exams at any time during their enroliment in PPS. Data sources are College Board and RTI.
    ${ }^{2}$ College Board; ${ }^{3}$ College Board; ${ }^{-4}$ RTI, ${ }^{5}$ IB Report, ${ }^{6}$ IB Report: ${ }^{7}$ RTi; ${ }^{\text {P PDE: }}{ }^{9}$ RTL
    ${ }^{10}$ Percent (and ratio) of schools with a $95 \%$ or better attendance rate: " Percent (and ratio) of schools with a 95\% or better attendance rate or an improvement from 2004-2005

[^6]:    *In one survey conduct by Dr. Matter, some respondents tore a decorative graphic off the survey before returning it because it resembled a bar code.

[^7]:    Significant change at the $95 \%$ level of confidence or better.
    *Percent who agreed or strongly agreed. Choices were: strongly agree, agree, disagree, and strongly disagree.

[^8]:    *Percent who agreed or strongly agreed. Choices were: strongly agree, agree, disagree, and strongly disagree.

[^9]:    *Percent who agreed or strongly agreed. Choices were: strongly agree, agree, disagree, and strongly disagree.

[^10]:    Significant change at the $95 \%$ level of confidence or better.
    *Percent of those who called.
    ${ }^{* *}$ Question was asked in a different way that may have increased the number claiming to have had contact..

[^11]:    Nоте:

    - Indicates fewer than 10 students in a group. To provide meaningful results and to protect
    the privacy of individual students, data are printed only when the total number of students
    in a group is at least 10 .
    There can be overlap am
    There can be overlap among the groups since a student may belong to more than one of
    these groups.

