



The Pathway to the Promise.™

# Pittsburgh Westinghouse High School: An Initial Framework for Sustainable Improvement 2011-2013

Education Committee Meeting June 12, 2012



### Part 1

# Putting Structures In Place 2011-2012



# **School Achievement Indicators**

		%
2011 Grade 11	% Prof	Below
PSSA Proficiency	& Adv	Basic
Reading - All	26.2%	60.7%
Reading - Male	27.0%	56.8%
Reading - Female	25.0%	66.7%
Math - All	6.9%	74.1%
Math - Male	2.8%	75.0%
Math - Female	13.6%	72.7%

2011-12 Advanced Placement	
(AP) Participation	
Students taking at least	
1 AP Course	6.3%



## **School Graduation Indicators**

2010 4-Yr cohort	
Graduation Rate	
All	59.4%
Male	44.4%
Female 70.7%	

6/7/12 Promise Readiness	
Gr 9-12	21.8%
Gr 9	21.4%
Gr 10	22.1%
Gr 11	19.1%
Gr 12	24.0%

2011 PSAT		
Gr 10 Met Indicator 0%		
Gr 11 Met Indicator	0%	



# Pittsburgh Public Schools The Pathway to the Promise. School Other Student Indicators

April 2012 IEP Identification	
Gr 6-12 - All 22.0%	
Gr 6-12 Male	27.0%
Gr 6-12 Female	17.0%

2009-11 Value Added Report	
Math 59	
English/Lang Arts	38
Science	16
Social Studies	28
Overall	31

6/7/12 Attendance Rate	
Westinghouse 89.9%	
District	92.4%
AYP Target 90.0%	

1-3 Day Suspensions	
Aug 2011-Apr 2012	
All 55.9%	
Male	64.9%
Female	48.1%

4-10 Day Suspensions		
Aug 2011-Apr 2012		
All	AII 6.1%	
Male	7.9%	
Female	4.5%	



# School Improvement Guiding Principles

- Respect Tradition
- Be Transparent
- Stay Focused
- Follow Through on Commitments
- Commit to Continuous Improvement



# Improvement Timeline

### Part 1 – Putting Structures in Place

<u>November 2011 –</u> change in leadership, new schedules, school improvement meetings

<u>February 2012</u> – course audit for all 11<sup>th</sup> and 12<sup>th</sup> graders, school improvement meetings

<u>March - April 2012 – 12<sup>th</sup> grade graduation</u> requirements course, school improvement meetings

<u>May – June 2012 –</u> opening of schools action plan, design team meetings/ retreats, school improvement meetings

<u>Summer 2012</u> – professional development planning, school improvement meetings, advanced placement curriculum training



# **Optimal School Structure**

#### Student Services

Counselors
Social Worker
Managers
Engagement Staff

#### **Staffing**

Principals
Human
Resources
Leadership
Team

#### Teaching & Learning

Principals Teachers Instructional Team Leaders

#### **Organization**

Principal Counselors Managers Leadership Team Key Components for Success

#### **Ongoing Planning**

Administration Central Office Teachers Student Services Community

#### Safe & Welcoming

Environment
Teachers
Learning Environment
Specialists (LES)
Leadership Team

#### Professional Development

Principals Teachers Student Services Team

#### Parent/Community Engagement

Principals
Engagement Liaison
Student Services Staff



# 2011-2012 Accomplishments

#### **Staff Support**

# Community Support

- Calculus class for advanced seniors
- PSSA preparation classes in grades 6-8, 11 for reading/ math
- PSSA Reading/ Writing portfolio support for 12<sup>th</sup> graders. 100% completion/on time for graduation.
- Promise Readiness safety nets (Saturday school, Nova Net, credit recovery)

- Classroom diagnostic assessment in reading/ math grades 6-11
- Course consolidation/ reduction in preparation periods
- Created middle school program on 1<sup>st</sup> floor
- Heinz Fellows scheduled to support mentees
- Monthly school meetings (Instructional Cabinet, Leadership Team, etc.)

- Mentoring program for 12<sup>th</sup> graders
- Homewood Children's Village provided – Social Work Interns, transportation, and morning recreation
- Career Fair local alumni and community agency provided overviews of careers to the students at Westinghouse



# 2011-2012 Accomplishments

#### Safe and Welcoming Environment

- Schedules
- Support periods for all staff instructional, professional, etc.
- Established preliminary operational procedures main office, cafeteria, etc.
- Re-engaged community organizers to support youth violence prevention – mediation, home visits, etc.
- Created and consistently supported building meeting protocol – building meeting schedule, etc.
- Re-engaged social service providers and enlisted new partners – SAP team meetings



# 2011-2012 Accomplishments

#### **Scheduling**

- Master Schedule 2011-2012 implemented in Pinnacle, student grades updated on transcripts, colleges/universities received Promise Readiness data for graduation
- Master Schedule 2012-2013 implemented in Pinnacle, all students scheduled by June 1, 2012, student schedules printed and mailed June 22, 2012



## The Pathway to the Promise. Collaborative Planning Process

#### Meetings

- Monthly Staff Meetings
- Monthly Parent School Community Council
- Monthly Leadership Team Meetings

#### Consultants

- Needs Assessment: Dr. Byrd-Bennett and Team
- Community Stakeholders Retreat: Dr. Byrd-Bennett May 11-12, 2012
- Collaborative Culture for Change Assessment: Dr. Pedro Noguera

#### Services

- Mental Health Partnership Family Links
- Student Assistance Team Created cross-functional service provider teams (NEED, mental health, Allegheny County, probation, Homewood Children's Village, etc.)



## PART 2

# PLANNING THE SCHOOL TRANSFORMATION



# Improvement Timeline

### Part 2 – Planning the School Transformation

Aug 2012-May 2013 - Visioning process to develop school focus for 2013-2014 school year through collaboration with all stakeholders

<u>Fall 2012</u> – Identification of career and technical education programs, school improvement meetings, Advanced Placement (AP) training

<u>Winter 2012</u> – Career & Technical Education (CTE) partner identification, school improvement meetings, AP training

<u>Spring 2013</u> – CTE launch of programs, school improvement meetings, AP teacher identification launch



# **Future Planning**

#### Career and Technical Education (2012-2013)

 Refinement of partnership, policy, and curriculum for Cosmetology, Health Careers, and Business Administration

#### Career and Technical Education (2013-2014)

 Development of partnerships, policy, and curriculum for Culinary Arts, Construction/Trades, and Informational Technology (building applications)



# **Future Planning**

- National Math and Science Initiative Advanced Placement Curriculum
  - Advanced Placement Training and Incentive Program (APTIP) is a comprehensive program to increase teacher effectiveness and student achievement in Advanced Placement math, science and English courses.
- Design Team Meetings Internally and with consultants
  - Monthly meetings with students, teachers, parents, and community partners
  - Quarterly community reporting sessions updating on progress/next steps



# Indicators of Improvement

# Accountability determined by assessment metrics and ongoing refinement of operations:

- Monthly student surveys student council to develop tool
- Monthly parent/community surveys PSCC to develop tool
- Monthly discipline reports generate using District data
- Monthly staff climate surveys instructional cabinet members to develop tool
- Monthly student/staff attendance reports generated using Pinnacle and AESOP data
- Assessment Data generated using Value Added Measures (VAM), Teaching & Learning Environment (TLE), RISE, Promise Readiness, etc.
- Monthly building meeting attendance and next step task completion e.g. Instructional Cabinet, Leadership Team, Discipline Committee, etc.



# The Westinghouse Experience

# Video of Student, Staff and Community Experiences



# **Commitment to Effective Teaching**

# Of all school-based factors, effective teachers matter most.

"A 90<sup>th</sup> percentile teacher in Pittsburgh Public Schools produces, on average, a little more than a year of additional learning (in one school year of instruction) relative to a 10<sup>th</sup> percentile teacher."

Mathematica Policy Research, Inc.